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SURFACE TRANSPORTATION BOARD

STB Ex Parte No. 558 (Sub-No. 4)

RAILROAD COST OF CAPITAL — 2000

Decided: June 26, 2001

Upon review of the evidence tendered in this proceeding, the Board finds that in 2000, the railroad industry had a composite after-tax cost of capital of 11.0%, based on: (1) a current cost of debt of 8.0%; (2) a current cost of common equity capital of 13.9%; (3) a cost of preferred equity capital of 6.3%; and (4) a capital structure mix of 45.4% debt, 52.1% common equity, and 2.5% preferred equity capital.

BY THE BOARD:

One of the Surface Transportation Board's regulatory responsibilities is the annual determination of the railroad industry's cost of capital. This determination is one component used in evaluating the adequacy of railroad revenues each year under the procedures and standards mandated by Congress in the Railroad Revitalization and Regulatory Reform Act of 1976 (4R Act) and promulgated in *Standards for Railroad Revenue Adequacy*, 364 I.C.C. 803 (1981), revised, 3 I.C.C.2d 261 (1986). This finding may also be used in other regulatory proceedings, including, but not necessarily limited to, those involving the prescription of maximum reasonable rate levels, the proposed abandonments of rail lines, and the setting of compensation for disputed trackage rights fees.

The most recent determination of the railroad industry's cost of capital was for the year 1999, in *Railroad Cost of Capital - 1999*, STB Ex Parte No. 558 (Sub-No. 3) (STB served June 12, 2000) (*Cost 99*). The instant proceeding, instituted in *Railroad Cost of Capital — 2000*, STB Ex Parte No. 558 (Sub-No. 4) (STB served Dec. 18, 2000), updates the railroad industry's cost of capital for the year 2000.

The only party to provide evidence in this proceeding was the Association of American Railroads (AAR). The AAR concluded that the composite after-tax cost of capital for the railroad industry for 2000 was 11.02%, somewhat higher than the 1999 cost of capital rate of 10.75%.

Consistent with previous cost of capital proceedings, the AAR determined the overall railroad industry cost of capital rate using a "composite railroad" consisting of Class I carriers

controlled by selected major railroad holding companies. The AAR's selection of these companies was based on criteria developed in *Railroad Cost of Capital — 1984*, 1 I.C.C.2d 989 (1985).<sup>1</sup> The following companies which met these criteria are included: Burlington Northern Santa Fe Corporation (BNSF), CSX Corporation (CSX), Norfolk Southern Corporation (NSC), and the Union Pacific Corporation (UPC).<sup>2</sup>

As discussed below, we have examined the procedures used by the AAR to determine the following for 2000: (1) the railroad industry's current cost of debt capital; (2) its cost of common equity capital; (3) its cost of preferred equity capital; (4) its capital structure mix; and (5) the composite after-tax railroad industry cost of capital. We have determined that the 2000 railroad cost of capital is 11.0%.

### DEBT CAPITAL

The AAR developed its 2000 current cost of debt using bond price data from Standard & Poor's Corporation *Bond Guide* and a Standard and Poor's data base. The AAR's cost of debt is based on the market value yields of the major forms of long-term debt instruments for the sample railroad holding companies listed above. These debt instruments include: (1) bonds, notes, and debentures (bonds); (2) equipment trust certificates (ETCs); and (3) conditional sales agreements (CSAs). The yields of these debt instruments are weighted based on their market values.

#### *Cost of Bonds, Notes, and Debentures (Bonds)*

The AAR used data contained in Standard & Poor's *Bond Guide* for the current cost of bonds, based on monthly prices and yields during 2000, for all issues (a total of 75) that were publicly traded during the year. To determine the current (2000) market value of bonds, the AAR used these traded bonds and 67 additional bonds that were outstanding but not traded during 2000. Continuing the procedure in effect since 1988, the AAR based the market value on monthly prices for all traded bonds and the face or par value (\$1,000) for all bonds not traded during the year. The AAR computed the total market value of all outstanding bonds to be \$19.379 billion. Based on the yields for the traded bonds, the AAR calculated the weighted average 2000 yield for all bond, notes, and debentures to be 7.82%.

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<sup>1</sup> These criteria are as follows: (1) the company is listed on either the New York or American Stock Exchange; (2) the company paid dividends throughout the year; (3) the company's rail assets are greater than 50% of its total assets; and (4) the company has a debt rating of at least BBB (Standard & Poor's) and Baa (Moody's).

<sup>2</sup> Except for Kansas City Southern, which has been excluded because it did not pay dividends in 2000, these are the same companies included by the AAR and used in our 1999 cost of capital decision, *Cost 99*.

We have examined the AAR's bond price and yield data and have determined that they are correctly calculated. These data are shown in Tables 1 and 2 of the Appendix.

*Cost of Equipment Trust Certificates (ETCs)*

ETCs are not actively traded on secondary markets. Therefore, their costs must be estimated by comparing them to the yields of other debt securities that are actively traded. Following the practice in previous cost of capital proceedings, the AAR used government securities with maturities similar to these ETCs as surrogates for determining yields. After determining the 2000 yields for these government securities, the AAR added basis points<sup>3</sup> to these yields to compensate for the additional risks associated with the ETCs.

Three new ETCs were issued during 2000, two by CSX and one by BNSF. There were 52 ETCs issued prior to 2000 that were outstanding during the year. All of these ETCs were rated "A" by Standard and Poor's.<sup>4</sup> The AAR used the three new ETCs to develop the ETC yield spread for all of the "A" rated ETCs.<sup>5</sup> Using the yield spreads, the AAR calculated the weighted average cost of ETCs to be 7.9% and their market value to be \$1.866 billion for 2000.<sup>6</sup>

We have analyzed the ETC cost and market value evidence supplied by the AAR and have determined that these amounts have been correctly computed. A summary of our ETC computations is shown in Table 3 in the Appendix.

*Cost of Conditional Sales Agreements (CSAs)*

CSAs represent a small fraction (less than 1%) of total railroad debt. The cost of CSAs, however, can be estimated. The AAR used the yield spread between CSAs and ETCs for 1997 (the last year when a new CSA was issued) of 32 basis points to develop the year 2000 yield spread between CSAs and government bonds. This results in 203 basis points being added to

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<sup>3</sup> A basis point equals 1/100th of a percentage point.

<sup>4</sup> All ETC's were also rated "A" in 1998 and 1999.

<sup>5</sup> The AAR determined that 171 basis points should be added to government bond yields for ETCs rated A, based on the three new ETCs issued by BNSF and CSX.

<sup>6</sup> The AAR has approximated the market values of ETCs using the same procedures used in previous cost of capital determinations. These procedures are based on the use of standard security industry formulas found in *Standard Security Calculation Methods*.

government bond yields to develop the cost of CSAs.<sup>7</sup> Using this yield spread, and adding the 203 basis points for government bonds, the AAR determined the weighted average cost of CSAs for 2000 to be 8.24%. The AAR determined the market value for CSAs to be \$0.203 billion.<sup>8</sup> We have examined the cost and market value of the CSAs using the AAR's data, and have determined that the AAR computed the interest rate and market value of CSA's correctly. The results of these computations are shown in Table 4 in the Appendix.

#### *Miscellaneous Debt and Capitalized Leases*

As in previous cost of capital determinations, the AAR excluded the costs of capitalized leases and miscellaneous debt in its computation of the overall current cost of debt because these costs are not directly observable in the open market. Also in keeping with past practice, the AAR included the book value of leases and commercial paper in the overall market value of debt, which is used to determine the railroads' capital structure mix. The AAR noted that the cost of capitalized leases is generally higher than that of other debt, but it did not make any upward correction for the cost of those leases. The AAR determined that the market value for the capitalized leases and miscellaneous debt was \$6.150 billion for 2000.<sup>9</sup> We have examined the AAR's work papers and other evidence and have adjusted this figure to \$6.175 billion.<sup>10</sup> Table 5 in the appendix shows our recalculations for capitalized leases and miscellaneous debt.

#### *Total Market Value of Debt*

The AAR determined that the total market value for all debt during 2000 was \$27.599 billion. Due to our adjustment for miscellaneous debt discussed above, we have recomputed the total market value for all railroad debt in 2000 to be \$27.624 billion.<sup>11</sup>

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<sup>7</sup> This yield spread equals the yield spread for ETCs vs. government bonds of 171 basis points plus the yield spread between ETCs and CSAs of 32 basis points.

<sup>8</sup> The AAR approximated the market values of CSAs using the same procedures used in previous cost of capital determinations. These procedures are based on the use of standard security industry formulas found in *Standard Security Calculation Methods*.

<sup>9</sup> This consists of \$2.638 billion capitalized leases and \$3.512 billion miscellaneous debt.

<sup>10</sup> Our adjustment is based on the addition of \$25.0 million, which represents the average for an additional debt instrument for BN Leasing Corporation (by BNSF) entered into during the year.

<sup>11</sup> See Table 6 in the Appendix for a complete breakdown of the market value of debt.

*Flotation Costs of Debt*

As in past cost of capital decisions, the AAR's calculation of the current cost of debt included a flotation cost factor consisting of costs associated with the issuance of new debt such as underwriters' fees, advertising costs, and legal fees. The AAR determined that flotation costs for debt equaled 0.157%. We have reviewed the AAR's calculations concerning flotation costs and find that the cost factors developed for the various components of debt are reasonable.<sup>12</sup>

*Overall Current Cost of Debt*

The AAR concluded that the railroads' current cost of debt for 2000 was 7.99%. Our calculations produce the same figure, rounded to 8.0%.<sup>13</sup> Our calculations are shown in Table 8 in the Appendix.

COMMON EQUITY CAPITAL

In previous cost of capital decisions, we have determined the cost of common equity using the Discounted Cash Flow (DCF) method. The AAR submitted evidence as to the current cost of equity capital using this procedure. This evidence is virtually identical to that furnished by the AAR in previous cost of capital proceedings.

*Market Value of Common Equity*

The AAR calculated the 2000 market value of common equity by multiplying the number of shares outstanding by the daily closing price for each trading day during the year for each of the sample railroad holding companies. The AAR determined that the average market value for the year 2000 was \$31.715 billion. We have reviewed the AAR's calculations and have determined that this number is correct. Table 9 in the Appendix shows the calculations of the average market value of common equity and relative weights for each railroad.

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<sup>12</sup> See Table 7 in the Appendix for these calculations. The AAR's flotation cost factors are based on data developed by Salomon Brothers for ETCs and studies by the Securities and Exchange Commission concerning flotation costs for issuances of new bonds. The estimated flotation cost for CSAs is the same as that used in prior proceedings.

<sup>13</sup> This is significantly higher than the 1999 cost of debt (7.2%).

*Discounted Cash Flow (DCF) Method*

The DCF method of determining the cost of common equity is used by the majority of state regulatory agencies and has been used by the Interstate Commerce Commission (ICC) and the Board for many years. Under the DCF method, the cost of common equity is the discount rate that makes the present value of expected returns from holding a stock (dividends and price appreciation) equal to the current market value of that stock. The DCF method considers two variables — dividend yield and expected growth in earnings per share.<sup>14</sup>

*Dividend Yield*

The AAR computed the 2000 average dividend yield for the composite group of railroads using the same method that it employed in past cost of capital determinations, *i.e.*, weighting each company's monthly dividend yield on the basis of its prorated share of the total market value for the composite for each day during that month based on daily closing prices. The AAR developed a composite dividend yield of 3.06% for 2000. Making minor adjustments, due to rounding, to the AAR's data, we have recomputed the dividend yield to be 3.07%. This figure is substantially higher than the 1999 dividend yield (1.91%).<sup>15</sup> Our calculations of the dividend yield are shown in Table 10 in the Appendix.

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<sup>14</sup> In *Railroad Cost of Capital - 1982*, 367 I.C.C. 662 (1983) (*Cost 82*), the ICC developed the following DCF formula:

$$K = [D_{(0)} \times (1 + g/2) / P_{(0)}] + g, \text{ where:}$$

K = cost of common equity  
 $D_{(0)}$  = annual dividend  
 $P_{(0)}$  = current stock price  
 $g$  = expected growth rate

This formula assumes that, at the start of the year, an investor would require a return on equity (K) equal to  $[D_{(0)} / P_{(0)}] + g$ , where  $D_{(0)} / P_{(0)}$  represents the average dividend yield expected for the year and  $g$  represents an estimate of the expected growth rate. At the end of the year, the investor would be concerned with projected returns for the following year and would require a K equal to  $[D_{(0)} \times (1 + g) / P_{(0)}] + g$ , which would allow for dividend growth for the following year. The average of these two formulas produces this DCF formula.

<sup>15</sup> The large difference in dividend yield is attributable to the fact that the average market value of railroad common stock for the four study frame companies declined by over \$16 billion between 1999 and 2000, while the dollar amounts of dividends per share remained the same.

### *Growth Rate*

The AAR used the earnings per share growth rate forecasts published monthly by the Institutional Brokers Estimate System (IBES) throughout 2000.<sup>16</sup> The AAR developed growth rates for each of the railroad holding companies that make up the composite by averaging the IBES forecasts for that company. It then weighted each company's growth rate according to its prorated share of the market value of the total railroad composite to arrive at a single projected growth rate. The AAR concluded that this composite growth rate was 10.67%, based on a truncated average of the forecasts.<sup>17</sup> Due to rounding, we have determined the truncated composite growth rate to be 10.66%. This is 0.23 of a percentage point lower than the 10.89% growth rate developed in the 1999 cost of capital decision. Our growth rate calculations are shown in Tables 11 (truncated) and 12 (nontruncated) of the Appendix.

### *Flotation Costs*

As with the issuance of new debt instruments, flotation costs are also incurred with the issuance of new equity securities. In *Adequacy of Railroad Revenue (1979 Determination)*, 363 I.C.C. 344, 352 (1979), the ICC concluded that flotation costs for equity capital should not be considered unless new equity had, in fact, been issued. This conclusion has been reaffirmed in subsequent cost of capital decisions. Because no railroad issued any new common equity capital during 2000, no flotation cost factor has been included in the DCF formula.

### *Conclusion - Cost of Common Equity Capital*

Using a truncated average IBES growth rate ( $g$ ) forecast of 10.67%, a dividend yield ( $D_{(0)}/P_{(0)}$ ) of 3.06%, and the Board's DCF formula, the AAR determined the cost of common equity for 2000 to be 13.89%. Due to our slight adjustments to the AAR's data, we have computed the cost of common equity to be 13.9%. This figure is one percentage point higher

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<sup>16</sup> As has been the case since the findings in *Railroad Cost of Capital - 1987*, 4 I.C.C.2d 621 (1988), we have relied on the use of consensus analyst 5-year earnings per-share growth rate data published by IBES to develop the growth rate estimates used in the DCF approach. IBES data include growth rate estimates from essentially all major brokerage firms.

<sup>17</sup> IBES provides a simple average, the highest forecast, and the lowest forecast for each railroad. The AAR excluded the highest and lowest forecasts to arrive at the truncated average. This is the same procedure that has been followed in previous cost of capital determinations.

than the cost of common equity for 1999 (12.9%), due mainly to the sharp increase in dividend yield noted previously.<sup>18</sup>

### PREFERRED EQUITY

Preferred equity has some of the characteristics of debt and some of the characteristics of equity. Essentially, preferred issues are like common stocks in that they have no maturity dates and represent ownership in the company (usually with no voting rights attached). They are like debt in that they usually have fixed dividend payments (akin to interest payments).

The AAR examined the two preferred stock issues of the sample railroad holding companies,<sup>19</sup> and determined their cost using the dividend yield method (dividends divided by market price). The AAR computed the market value of preferred stock by multiplying the average quarterly price for each issue by the number of shares outstanding during the quarter. This is the same procedure used in previous cost-of-capital determinations. The AAR computed the market value of preferred equity during 2000 to be \$1.533 billion. This is almost identical to the \$1.540 billion figure for 1999. The AAR computed the cost of preferred equity to be 6.28%, slightly higher than the 6.25% figure for 1999.

We have determined that the AAR's computations are correct. Table 14 in the Appendix contains the calculations of the cost of preferred equity, rounded to 6.3%.

### CAPITAL STRUCTURE MIX

Our computations of market values and the capital structure mix for 2000 are shown in Table 15 in the Appendix. We have determined that the market value of bonds, preferred stock, and common equity for 2000 was \$60.872 billion. The percentage share of common equity decreased sharply from 62.7% in 1999 to 52.1% in 2000, due to significant declines in the market value of the railroads' common stock during the year. The percentage share of debt likewise increased dramatically from 35.5% in 1999 to 45.4% in 2000. The percentage share of preferred equity increased slightly from 1.8% in 1999 to 2.5% in 2000.

### COMPOSITE COST OF CAPITAL

Based on the evidence furnished in the record, and our adjustments to that evidence discussed above, we conclude that the 2000 composite after-tax cost of capital for the railroad industry, as set forth in Table 16 in the Appendix, was 11.0%. The procedure used to develop

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<sup>18</sup> See Table 13 in the Appendix for our calculation of the cost of common equity.

<sup>19</sup> The two railroad holding companies with preferred stock are NSC and UPC.

the composite cost of capital is consistent with the Statement of Principle established by the Railroad Accounting Principles Board: "Cost of capital shall be a weighted average computed using proportions of debt and equity as determined by their market values and current market rates."<sup>20</sup> The 2000 cost of capital is 0.2 percentage point higher than the 1999 cost of capital (10.8%).

## CONCLUSIONS

*We find that for 2000:*

1. The current cost of railroad debt equals 8.0%.
2. The cost of common equity equals 13.9%.
3. The cost of preferred equity equals 6.3%.
4. The capital structure mix of the railroads equals 45.4% debt, 52.1% common equity, and 2.5% preferred equity.
5. The composite railroad industry cost of capital equals 11.0%.

### Environmental and Energy Considerations

We conclude that this action will not significantly affect either the quality of the human environment or the conservation of energy resources.

### Regulatory Flexibility Analysis

Pursuant to 5 U.S.C. 605(b), we conclude that our action in this proceeding will not have a significant economic impact on a substantial number of small entities. The purpose and effect of the action are merely to update the annual railroad industry cost of capital finding. No new reporting or other regulatory requirements are imposed, directly or indirectly, on small entities.

*It is Ordered:*

1. This decision is effective on June 29, 2001.
2. This proceeding is discontinued.

By the Board, Chairman Morgan, Vice Chairman Clyburn, and Commissioner Burkes.

Vernon A. Williams  
Secretary

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<sup>20</sup> Railroad Accounting Principles Board *Final Report*, Vol. 1, (1987).

## APPENDIX

**Table 1**  
**2000 Traded & Untraded Bonds / Market Value By Company**

<b>Railroad</b>	<b>Traded vs Untraded</b>	<b>Number</b>	<b>Market Value (\$ in 000)</b>	<b>% Market Value to All Bonds</b>
BNSF	Traded <sup>1</sup>	28	\$3,648,152	94.17%
	Untraded <sup>2</sup>	17	226,013	5.83%
	Total	45	3,874,165	
CSX	Traded	12	1,577,264	36.67%
	Untraded	19	2,723,955	63.33%
	Total	31	4,301,219	
NSC	Traded <sup>3</sup>	16	5,255,655	99.10%
	Untraded	4	47,970	0.90%
	Total	20	5,303,625	
UPC	Traded	19	4,126,214	69.93%
	Untraded	27	1,774,138	30.07%
	Total	46	5,900,352	
<b>COMPOSITE</b>	Traded	75	\$14,607,285	75.38%
	Untraded	67	4,772,076	24.62%
	Total	142	19,379,361	

<sup>1</sup> Includes 3 bonds issued during 2000, prorated based on date of issue.

<sup>2</sup> Includes 1 bond issued during 2000, prorated based on date of issue.

<sup>3</sup> Includes 2 bonds issued during 2000, prorated based on date of issue.

**Table 2**  
**Calculation of 2000 Value and Cost of Bonds, Notes, & Debentures**

<b>Railroad</b>	<b>Number of Traded Issues</b>	<b>Market Value Traded Issues (\$000)</b>	<b>Current Cost</b>	<b>Weighted Cost</b>
BNSF	28	\$3,648,152	7.824%	1.95%
CSX	12	1,577,264	7.973%	0.86%
NSC	16	5,255,655	7.731%	2.78%
UPC	19	4,126,214	7.863%	2.22%
<b>Composite</b>	<b>75</b>	<b>\$14,607,285</b>		<b>7.82%</b>

**Table 3**  
**Calculation of 2000 Value and Cost of Equipment Trust Certificates**

<b>Railroad</b>	<b>No. of Issues</b>	<b>Market Value (\$000)</b>	<b>Yield %</b>	<b>Weighted \$ Yield (\$000)</b>
BNSF Pre-2000 Issues	12	\$445,843	7.85%	\$34,980.84
Issued in 2000	1	33,607	7.77%	2,611.26
<b>Total</b>	<b>13</b>	<b>479,450</b>	<b>7.84%</b>	<b>37,592.11</b>
CSX Pre-2000 Issues	15	623,015	7.93%	49,395.74
Issued in 2000	2	99,585	8.20%	8,164.97
<b>Total</b>	<b>17</b>	<b>722,600</b>	<b>7.97%</b>	<b>57,560.72</b>
NSC Pre-2000 Issues	16	399,607	7.87%	31,429.09
Issued in 2000	0			
<b>Total</b>	<b>16</b>	<b>399,607</b>	<b>7.87%</b>	<b>31,429.09</b>
UPC Pre-2000 Issues	9	264,294	7.90%	20,881.9
Issued in 2000	0			
<b>Total</b>	<b>9</b>	<b>264,294</b>	<b>7.90%</b>	<b>20,881.9</b>
<b>Composite Pre-2000 Issues</b>	<b>52</b>	<b>\$1,732,759</b>	<b>7.89%</b>	<b>\$136,687.5</b>
<b>Issued in 2000</b>	<b>3</b>	<b>133,192</b>	<b>8.09%</b>	<b>\$10,776.2</b>
<b>Total</b>	<b>55</b>	<b>1,865,951</b>	<b>7.90%</b>	<b>\$147,463.8</b>

**Table 4**  
**Calculation of 2000 Value and Cost of Conditional Sales Agreements**

<b>Railroad</b>	<b>Number of Issues</b>	<b>Market Value (\$000)</b>	<b>Current Cost</b>	<b>Weighted Cost</b>
CSX	2	\$130,993	8.19%	5.274%
UPC	5	72,433	8.34%	2.970%
<b>Composite</b>	<b>7</b>	<b>\$203,426</b>		<b>8.243%</b>

**Table 5**

**Calculation of 2000 Value of Capitalized Leases & Miscellaneous Debt**

<b>Railroad</b>	<b>Capitalized Leases (\$000)</b>	<b>Miscellaneous Debt (\$000)</b>	<b>Total Other Debt (\$000)</b>
BNSF	\$763,785	\$852,441	\$1,616,226
CSX	126,818	650,793	777,611
NSC	357,363	1,523,416	1,880,779
UPC	1,390,000	510,215	1,900,215
<b>Composite</b>	<b>\$2,637,966</b>	<b>\$3,536,865</b>	<b>\$6,174,831</b>

**Table 6  
Calculation of 2000 Market Value of Debt**

<b>Type of Debt</b>	<b>Market Value of Debt (\$000)</b>	<b>Percentage of Total Market Value (Excluding Miscellaneous Debt)</b>
Bonds, Notes, & Debentures	\$19,379,361	90.35%
ETCs	1,865,951	8.70%
CSAs	203,426	0.95%
Subtotal	21,448,738	100.00%
Capitalized Leases/Miscellaneous Debt	6,174,831	NA
<b>Total Market Value of Debt</b>	<b>\$27,623,569</b>	<b>NA</b>

**Table 7**  
**Calculation of 2000 Flotation Cost For Debt**

Type of Debt	Market Weight (Excludes Miscellaneous Debt)	Flotation Cost	Weighted Average Flotation Cost
Bonds, Notes, & Debentures	90.35%	.16	0.145%
ETCs	8.70%	.13	0.011%
CSAs	0.95%	.13	0.001%
<b>Total</b>	<b>100.00%</b>		<b>0.157%</b>

**Table 8**  
**Calculation of 2000 Cost of Debt**

Type of Debt	Percentage of Total Market Value (Excludes Miscellaneous Debt)	Debt Cost	Weighted Debt Cost (Excluding Miscellaneous Debt)
Bonds, Notes, & Debentures	90.35%	7.82%	7.07%
ETCs	8.70%	7.90%	0.69%
CSAs	0.95%	8.24%	0.08%
Subtotal	100.00%	-	7.83%
Flotation Cost			.157%
<b>Weighted Average Cost of Debt</b>			<b>7.99%</b>
<b>Rounded to</b>			<b>8.0%</b>

**Table 9**  
**Calculation of 2000 Market Value and Weights of Common Equity**

Railroad	Average Market Value (\$000)	Average Market Weight
BNSF	\$9,863,293.5	31.10%
CSX	5,244,982.6	16.54%
NSC	6,147,878.3	19.38%
UPC	10,458,860.2	32.98%
<b>COMPOSITE</b>	<b>\$31,715,014.6</b>	<b>100.00%</b>

**Table 10**  
**Calculation of 2000 Dividend Yields for Common Equity**

<b>Railroad</b>	<b>Average Weight In Composite</b>	<b>Dividend Yield</b>	<b>Weighted Dividend Yield</b>
BNSF	31.10%	2.03%	0.63%
CSX	16.54%	5.03%	0.83%
NSC	19.38%	5.06%	0.98%
UPC	32.98%	1.91%	0.63%
<b>COMPOSITE</b>	<b>100.00%</b>		<b>3.07%</b>

**Table 11**  
**Calculation of 2000 Truncated Growth Rates**

<b>Railroad</b>	<b>Average Weight In Composite</b>	<b>Truncated Average Growth Rate</b>	<b>Contribution To Truncated Average Growth Rate</b>
BNSF	31.10%	9.43%	2.93%
CSX	16.54%	10.69%	1.77%
NSC	19.38%	10.58%	2.05%
UPC	32.98%	11.84%	3.90%
<b>COMPOSITE</b>	<b>100.00%</b>		<b>10.66%</b>

**Table 12**  
**Calculation of 2000 Nontruncated Growth Rates**

<b>Railroad</b>	<b>Average Weight In Composite</b>	<b>Nontruncated Average Growth Rate</b>	<b>Contribution To Nontruncated Average</b>
BNSF	31.10%	9.44%	2.94%
CSX	16.54%	11.34%	1.88%
NSC	19.38%	11.37%	2.20%
UPC	32.98%	12.04%	3.97%
<b>COMPOSITE</b>	<b>100.00%</b>		<b>10.99%</b>

**Table 13**  
**Computation of the 2000 Cost of Common Equity**

Dividend Yield	3.07%	
Dividend Yield Times 1+½ Growth Rate	3.07% times (1+.0533)	3.23%
Growth Rate		10.662%
<b>Cost of Equity</b>		<b>13.90%</b>

**Table 14**  
**Computation of 2000 Cost & Market Value of Preferred Stock**

Railroad	Div \$	Value Per Share	Div. Yield	Shares (000)	Market Value (\$000)	Market Weight	Weighted Yield
NSC	2.60	35.85	7.25%	920.202	32,993	2.2%	0.16%
UPC	3.125	50.00	6.25%	30,000	1,500,000	97.8%	6.12%
<b>COMPOSITE</b>					<b>\$1,532,993</b>	<b>100.0%</b>	<b>6.28%</b>
					<b>Rounded to</b>		<b>6.3%</b>

**Table 15**  
**Computation of 2000 Capital Structure Mix**

Type of Capital	Market Value (\$000)	Weight
Debt	\$27,623,569.0	45.4%
Preferred Equity	1,532,993.0	2.5%
Common Equity	31,715,014.6	52.1%
<b>TOTAL</b>	<b>\$60,871,576.6</b>	<b>100%</b>

**Table 16**  
**2000 Cost of Capital Computation**

Type of Capital	Cost (Rounded)	Weight	Weighted Average
Long-Term Debt	8.0%	45.40%	3.63%
Preferred Equity	6.3%	2.50%	0.16%
Common Equity	13.90%	52.10%	7.24%
<b>COMPOSITE COST OF CAPITAL</b>		<b>100.0%</b>	<b>11.03%</b>
	<b>ROUNDED TO</b>		<b>11.0%</b>