January 13, 2016

The Honourable Daniel R. Elliott III  
Chairman, United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

The Honourable Ann D. Begeman  
Vice Chairman, United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

The Honourable Deb Miller  
Member, United States Surface Transportation Board  
395 E Street, SW  
Washington, DC 20423-0001

Dear Chairman Elliott and Surface Transportation Board Members:

Re: Our support regarding Canadian Pacific Railway Limited’s (CP) proposal to acquire Norfolk Southern Corporation (NS).

Revel Resources Inc. is currently building the largest rail Crude Oil/LPG Loading Facility in North America which will be able to move more than 250,000 bbls per day from the Edmonton Heartland region to terminals in the United States.

Revel believes a CP-NS combination will create a transcontinental railroad with the scale and reach to deliver improved levels of service to us and enable us to better serve our own customers and communities, while improving safety and enhancing competition.

CP’s proposal is a timely one that introduces a number of positive, future-focused ideas to vastly improve North America’s transportation network. We believe the proposal is in the public interest as it would improve overall service while creating meaningful competition amongst the Class Is. Specifically, we believe the following points in CP’s proposal are key:

- alleviating the long-standing issue of congestion in Chicago
- increasing capacity for all shippers without creating the need for more infrastructure
- creating efficient, reliable single-line service
- eliminating the “bottleneck approach” when quoting rates and instead quoting rates to which gateway the shipper requests
- reducing highway congestion while lowering fuel consumption on the joint network
- offering unparalleled customer service and competitive rates
- allowing another railroad access to CP served shippers in terminal areas when service is not adequate and/or rates are non-competitive

For the above reasons, Revel supports the proposed CP-NS combination. We urge the Surface Transportation Board to judge the proposal on its merits and we look forward to a positive outcome.
Please contact us at 403.542.433 or jparry@revelresources.com for more information.

Sincerely,
Revel Resources Inc.

[Signature]
John Parry
Principal

cc: Keith Creel
President and Chief Operating Officer
Canadian Pacific