February 11, 2016

Chairman Daniel R. Elliott, III
Vice Chairman Deb Miller
Member Ann D. Begeman
Surface Transportation Board
395 E Street, S.W.
Washington, DC 20423-000

Dear Chairman Elliott and Surface Transportation Board Members:

This letter is to voice my concern for the unsolicited proposal to acquire Norfolk Southern Corporation by the Canadian Pacific Railway. Norfolk Southern has long been an economic driver for the Commonwealth of Virginia and for the Virginia’s aCorridor region. The 8 localities that are partnered under this organization are heavily vested in the Norfolk Southern mainlines and the related services that our industries rely on for commerce.

Norfolk Southern has long been a trusted partner in providing support and guidance for new projects and expansions. It is a major concern that the focus and support for Virginia and our region may be adversely impacted by a takeover. Having our economic vitality under the control of a large multi-national is disconcerting, where jobs, infrastructure and Virginia’s needs are not as enunciated in the larger operational picture.

I join my colleagues across the commonwealth in asking for informed decisions and in-depth analysis of potential ramifications. I thank each of you in advance for your thorough examination of this issue. It is my hope the economic impact of such a transaction on our localities is at the forefront of future decisions.

Sincerely,

[Signature]

Executive Director