01/18/2016

The Honorable Daniel R. Elliott III
Chairman, United States Surface Transportation Board
395 E Street, SW
Washington, DC 20423-0001

The Honorable Ann D. Begeman
Vice Chairman, United States Surface Transportation Board
395 E Street, SW
Washington, DC 20423-0001

The Honorable Deb Miller
Member, United States Surface Transportation Board
395 E Street, SW
Washington, DC 20423-0001

Dear Chairman Elliott and Surface Transportation Board Members,

I am writing you today, to express our support regarding Canadian Pacific Railway Limited’s (CP) proposal to acquire Norfolk Southern Corporation (NS).

Our company, W. Robins Consulting Ltd. (WRC) was incorporated in January of 2002. Since that time we have established contracts directly with railways and through affiliation with U.S. owned intermodal companies providing our customers with intermodal service throughout North America.

We provide manufacturers, wholesalers, retailers, and third party logistics companies, access to a reliable intermodal transportation system. Whether they are shipping consolidated or straight loads.

WRC believes a CP-NS combination will create a transcontinental railroad with the scale and reach to deliver improved levels of service to us and enable us to better serve our own customers and communities, while improving safety and enhancing competition.

CP’s proposal is a timely one that introduces a number of positive, future-focused ideas to vastly improve North America’s transportation network. We believe the proposal is in the public interest as it would improve overall service while creating meaningful competition amongst the Class 1s. Specifically, we believe the following points in CP’s proposal are key...
- alleviating the long-standing issue of congestion in Chicago
- increasing capacity for all shippers without creating the need for more infrastructure
- creating efficient, reliable single-line service
- eliminating the “bottleneck approach” when quoting rates and instead quoting rates to which gateway the shipper requests
- reducing highway congestion while lowering fuel consumption on the joint network
- offering unparalleled customer service and competitive rates
- allowing another railroad access to CP served shippers in terminal areas when service is not adequate and/or rates are non-competitive

For the above reasons, WRC Freight Services, supports the proposed CP-NS combination. We urge the Surface Transportation Board to judge the proposal on its merits and we look forward to a positive outcome.

Please contact us at 604 842 1923 for more information.

Sincerely,

[Signature]

Ryan Robins
Business Development
WRC Freight Services
ryan@wrcfreightservices.com

cc: Keith Creel
President and Chief Operating Officer
Canadian Pacific