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## 1 APPEARANCES (Continued):

2

3 On behalf of Railway Labor Executives'  
4 Association and United Transportation Union:

5 RICHARD S. EDELMAN, ESQ.  
6 Highsaw, Mahoney & Clarke, P.C.  
7 Suite 210  
8 1050 Seventeenth Street, N.W.  
9 Washington, D.C. 20036  
10 (202) 296-8500  
11

12

12 On behalf of Geneva Steel Company and  
13 Illinois Power Company:

14 JOHN WILL ONGMAN, ESQ.  
15 Pepper, Hamilton & Scheetz  
16 1300 Nineteenth Street, N.W.  
17 Washington, D.C. 20036  
18 (202) 828-1415  
19

20

20 On behalf of Montana Rail Link:

21 ELLEN A. GOLDSTEIN, ESQ.  
22 Weiner, Brodsky, Sidman & Kider  
23 3500 New York Avenue, N.W.  
24 Washington, D.C. 20005  
25 (202) 628-2000

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## 1 APPEARANCES (Continued):

2

3 On behalf of Western Shippers Coalition:

4 MICHAEL F. McBRIDE, ESQ.

5 LeBoeuf, Lamb, Greene &amp; Ma Rae, L.L.P.

6 Suite 1200

7 1875 Connecticut Avenue, N.W.

8 Washington, D.C. 20009-5728

9 (202) 986-8000

10

11

12 ALSO PRESENT:

13 W. ROBERT MAJURE

14 U.S. Department of Justice

15

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R E D A C T E D

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## C O N T E N T S

THE WITNESS EXAMINATION BY COUNSEL FOR  
RICHARD PETERSON THE CHEMICAL MANUFACTURERS  
ASSOCIATION

By Mr. Stone 207, 248

UNION PACIFIC CORPORATION

By Mr. Roach 247, 300

THE TEXAS MEXICAN RAILWAY  
COMPANY AND SIERRA PACIFIC  
POWER COMPANY

By Mr. Allen 250

THE WESTERN COAL TRAFFIC  
LEAGUE, ET AL.

By Mr. Loftus 302

R E D A C T E D

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1 ° R E D A C T E D

2 Whereupon,

3 RICHARD PETERSON,  
4 was called as a witness by counsel for the  
5 Parties, and having been previously duly sworn by  
6 the Notary Public, was examined and testified as  
7 follows:

8 EXAMINATION BY COUNSEL FOR  
9 THE CHEMICAL MANUFACTURERS ASSOCIATION  
10 BY MR. STONE:

11 Q. Mr. Peterson, on page 155 of your  
12 testimony, you discuss the Chicago-Houston line  
13 and in about the middle of that paragraph where  
14 you discuss that corridor, you refer to, "BN's  
15 temporary strategic retreat from that market."  
16 Could you provide some more details on what that  
17 strategic retreat entailed and what the situation  
18 is today in terms of BN's position in that  
19 market?

20 A. Yes, I would be glad to. The full  
21 context of the sentence is that BN/Santa Fe has  
22 made clear that it intends to compete  
23 aggressively in the Texas intermodal market,  
24 semicolon, the low combined 1994 BN and Santa Fe  
25 traffic share reflects BN's temporary strategic

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1 retreat from that market, unquote. That market  
2 refers to the Texas intermodal market. BN has  
3 continued to become a stronger and stronger  
4 competitor for car load business, including  
5 chemical business in the gulf and we certainly  
6 weren't referring to that.

7           However, BN, I believe approximately  
8 two years ago, did make a strategic decision to  
9 demarket, temporarily, I believe, as they put it  
10 at the time, their intermodal service into their  
11 ramps at Houston and Dallas/Fort Worth from  
12 Chicago and the Midwest. They did, I believe,  
13 continue to serve Texas from the pacific  
14 northwest. And the reasons given by BN included  
15 an extraordinary demand for intermodal rail  
16 service and the need to deploy their locomotives  
17 and other assets in their primary east west  
18 lanes, especially between Chicago and the pacific  
19 northwest.

20           They, I believe, did leave their  
21 terminal in Amarillo, Texas open. That's been a  
22 very successful ramp for them. And since that  
23 time, they have not been a factor in the  
24 Chicago/Texas market. However, we had heard that  
25 they -- on more than one occasion that they

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1 planned to reenter that market but now with their  
2 merger with Santa Fe, of course they will be  
3 reentering the market, which Santa Fe never left,  
4 and they will just bring the strength of BN to  
5 the merged system.

6 Q. Does this example reflect in part that  
7 railroads sometimes may decide, in assessing  
8 whether to serve a particular market, that their  
9 opportunity costs associated with diversion of  
10 equipment from other more profitable markets  
11 might be a factor?

12 A. Could you repeat that question,  
13 please? That was too long for me, I'm sorry.

14 THE REPORTER: "Question: Does this  
15 example reflect in part that railroads sometimes  
16 may decide, in assessing whether to serve a  
17 particular market, that their opportunity costs  
18 associated with diversion of equipment from other  
19 more profitable markets might be a factor?"

20 THE WITNESS: The answer to that is  
21 that the opportunity costs of diversion of  
22 equipment from another market might be a factor.  
23 The opportunity costs associated with diversion  
24 of equipment might be a factor. I'm not sure  
25 exactly what you mean by diversion of equipment,

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1 first of all.

2 BY MR. STONE:

3 Q. Let me try to rephrase the question.

4 In assessing whether to serve a particular market  
5 in your experience, do railroads ever consider  
6 whether serving that market might require them to  
7 use equipment or facilities that might more  
8 profitably be used to serve another market?

9 A. That is a consideration, can be a  
10 consideration.

11 Q. I would like to refer generally to your  
12 testimony yesterday, Mr. Peterson, about the  
13 study that UP did on build-ins. And using that  
14 general area of testimony as a point of  
15 departure, could you tell me, in your experience,  
16 whether shippers are ever successful in using the  
17 threat of a build-in to obtain a lower rate on UP  
18 or any other railroad?

19 A. Yes, they are.

20 Q. Have they sometimes been successful in  
21 using that threat to obtain a lower rate on the  
22 UP?

23 A. Yes.

24 Q. Have they been successful in obtaining  
25 such lower rates, notwithstanding UP's study that

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1 build-ins were not economically feasible? And I  
2 don't mean to do anything other than attempt to  
3 paraphrase your testimony. Your testimony is  
4 what it is on that subject.

5 A. Would you repeat that question,  
6 please?

7 Q. Yes. Have shippers on the UP used the  
8 threat of build-ins to negotiate lower rates,  
9 notwithstanding that UP's own internal analysis  
10 showed that build-ins in most circumstances were  
11 not economically feasible?

12 A. I'll try to restate your question a  
13 little more clearly. I'm not -- I don't think  
14 any UP study, general studies of build-outs are  
15 relevant to the first part of your question. As  
16 far as specific build-outs, typically if a  
17 build-out is feasible or might be feasible, then  
18 certainly UP will consider that in its decision  
19 making. However, that's UP's own assessment as to  
20 whether or not the build-in, that specific  
21 build-in is feasible, whether it has any  
22 likelihood of taking place as to whether or not  
23 UP factors that into its decision making.

24 Q. Just so the record is clear, have any  
25 shippers used the threat of build-ins or

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1                   And that's the basis for this  
2       statement. I know in our specific work, we came  
3       across a lot of shippers that are shipping very  
4       small volumes. However, they're in the switching  
5       tariff, they're open to two railroads and we  
6       considered them competitive with two considers  
7       but they may ship a trivial amount of traffic by  
8       rail but, nonetheless, we've included those as  
9       2-to-1 shippers.

10           Q.     Forgive me if I'm going over your  
11     testimony yesterday but my understanding of your  
12     testimony yesterday was that you had included as  
13     2-to-1 points all points that could be served by  
14     both UP and SP and no other railroads prior to  
15     the merger, regardless of whether or not there  
16     was any traffic actually shipped by one or both  
17     of those carriers. Is my understanding correct  
18     or not correct?

19           A.     Your understanding is correct, that as  
20     far as 2-to-1 points, 2-to-1 locations, we  
21     included all such locations. It's I think an  
22     unprecedented step. I don't recall any prior  
23     merger where all 2-to-1 points were opened to a  
24     new competitor but we've done that.

25           Q.     Since we're on this subject, I would

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1 like to have marked as an exhibit a list which I  
2 prepared and is so marked at the bottom.

3 (Peterson Exhibit No. 1 was  
4 marked for identification.)

5 BY MR. STONE:

6 Q. Now, for the record, I will say that  
7 this list is a list -- and let me just distribute  
8 copies to the others, and first to your counsel,  
9 Mr. Peterson.

10 This is a list that was prepared for my  
11 client and it, to my understanding, is derived  
12 from both publicly available sources of stations  
13 and SPLCs and to some extent perhaps confirmed by  
14 the UP and SP traffic tapes in this proceeding.  
15 Could I just ask you to go down the list here,  
16 and let me say further, because I perhaps didn't,  
17 we believe that these are 2-to-1 points, that is,  
18 these SPLCs are served by both the UP and the SP  
19 and no other railroad currently.

20 Could you go down the list and tell me  
21 whether you've considered these points and made  
22 any determination about whether they are or  
23 should be 2-to-1 points?

24 A. Okay. First, let me indicate our  
25 process for identifying 2-to-1 points and I think



1 that will help the explanation as we go along.  
2 We looked first for all of these six-digit SPLCs  
3 where both UP and SP were present and then  
4 present with no other railroad. So you're  
5 correct, this is a good jumping off point to the  
6 analysis. This is the first of many steps  
7 required to identify customers that are actually  
8 2-to-1 customers. Could take -- well, Woodland,  
9 California is a good example. I could take  
10 several others.

11 We would look at Woodland, California,  
12 that SPLC would show both UP and SP. Actually,  
13 it would show now probably an SP shortline  
14 serving Woodland and a spinoff from SP. And then  
15 we would embark on the real essence of our study  
16 and that is to determine competitively served  
17 customers. And those customers could be served  
18 in a number of ways. They could be served by  
19 TOFC/COFC service and would determine that  
20 Woodland is near ramps of UP and SP and Santa Fe  
21 so it's not 2-to-1 in that regard.

22 For automotive traffic, auto ramps  
23 could be located at nearby points and cover a  
24 town of this size. And then you turn to the car  
25 load traffic. And I think, as we discussed

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1 yesterday, car load business can be served to  
2 reciprocal switching, it can be served through a  
3 joint facility agreement or, in fact, it can be a  
4 case where an industry has direct industry spurs  
5 from both carriers.

6 The situation at Woodland is that there  
7 is no physical track connection between UP, and  
8 again, it's a UP shortline, which is another  
9 reason this wouldn't be a 2-to-1 point because  
10 that shortline will be able to connect to  
11 BN/Santa Fe at west Sacramento following the  
12 settlement.

13 Q. You referred to a UP shortline and  
14 previously you referred to an SP shortline.

15 A. Right.

16 Q. Did you mean UP shortline?

17 A. Yes. Woodland is actually on the north  
18 California railroad, which is an SP shortline,  
19 and the Yolo shortline, which is a UP spinoff.  
20 But Yolo I believe will be free to interchange  
21 with BN/Santa Fe at west Sacramento, California  
22 after the settlement.

23 But leaving those factors aside, there  
24 is no physical track connection at Woodland.  
25 There is a highway between them. In fact, a

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1 quick store has been built between our track and  
2 the SP's and along with some other things, would  
3 make it impossible to build a track connection,  
4 so that none of the industries have the benefit  
5 of reciprocal switching because there is no  
6 interchange there.

7 We then checked the joint facility  
8 agreements to see if perhaps some industries were  
9 covered by an agreement where SP would switch our  
10 cars and deliver them to us at some point but no  
11 such agreement exists and there are no industries  
12 that have direct spurs from both UP and SP. So  
13 there are no 2-to-1 customers at Woodland. I  
14 believe the similar explanation would apply to  
15 most of these points.

16 Most of these are -- many of these are  
17 points where there is no rail traffic. I'm  
18 looking at the second to the last City of  
19 Industry, California is a place where there is a  
20 lot of rail traffic. Again, there is no physical  
21 track connection between UP and SP, no  
22 interchange takes place, no jointly served  
23 industries of any kind.

24 Texarkana, I believe that's an error.  
25 KCS serves Texarkana. I would be glad to take

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1 through interrogatory?

2 MR. ROACH: I think that might be best,  
3 then everyone can have our response on each of  
4 these in an orderly fashion.

5 BY MR. STONE:

6 Q. Let me ask you a few questions, though,  
7 about your protocol, Mr. Peterson. You just  
8 mentioned with respect to Austin that Austin is  
9 served by a shortline that connects with SP but  
10 hasn't operated for many years. Has there been a  
11 formal abandonment of that shortline?

12 A. I don't know whether there has but  
13 actually, there has been a total abandonment of  
14 service on that shortline because the -- I  
15 believe because the shortline operator that was  
16 operating it under contract for the city is no  
17 longer doing so and they're endeavoring to find a  
18 new operator.

19 Q. To your knowledge, has there been an  
20 ICC-approved embargo on service on the line?

21 A. There has been in effect an embargo,  
22 whether it's been formal or informal, in that  
23 there has been no service over the track. And of  
24 course the track is impassable. But I don't know  
25 whether the railroad has filed a formal embargo

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1 sure about the exact chemicals. There are  
2 companies that have I believe one plant  
3 exclusively served by UP and another exclusively  
4 served by SP but I don't know if they produce the  
5 same products.

6 Q. On page 242 of your statement, you  
7 state in the first full paragraph, and again, if  
8 you'll just permit me, I'll read the first two  
9 sentences of that paragraph. "Another constraint  
10 on UP/SP real rates is export by tanker. The  
11 U.S. is a significant exporter of chemicals, and  
12 for gulf coast producers, the option to send  
13 their product overseas provides a potential  
14 response to arise in rail rates."

15 You don't provide any examples here,  
16 Mr. Peterson, do you, of this point?

17 A. I believe we do in the appendix.

18 Q. Do you recall offhand any examples in  
19 which gulf coast chemical producers have  
20 responded to higher rail rates or threatened a  
21 response to higher rail rates by shipping their  
22 product overseas?

23 MR. ROACH: I want to state an  
24 objection to this question, as well as belatedly  
25 to the prior question about which plants, which

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1 get that traffic on to rail. And I believe that  
2 project is still in the works.

3 Q. Let me ask you a question going back to  
4 the BN/Santa Fe settlement agreement, which I  
5 know you testified that you were not directly  
6 involved in but let me ask you this. Did anybody  
7 at UP or BN/SF ever indicate to you that BN/SF  
8 was not interested in trackage rights from  
9 Houston to Brownsville because of capital budget  
10 limitations and that BN/SF subjected that UP  
11 instead give that to -- give those trackage  
12 rights to Tex-Mex?

13 A. I've never heard of anything to that  
14 effect.

15 Q. Now let me show you what we'll mark as  
16 Peterson Exhibit 7.

17 (Peterson Exhibit No. 7 was  
18 marked for identification.)

19 BY MR. ALLEN:

20 Q. Which is, I believe, from your work  
21 papers. And it's Bates stamped market HC  
22 01-005599 through 005613 and it's a series of  
23 handwritten notes. And let me ask you, are these  
24 your notes or do you know whose they are?

25 A. These are not my notes but I'm quite

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1 sure that they are the notes of a fellow named  
2 John Ransom, R-a-n-s-o-m, and he's on our merger  
3 group and part of my staff and has been working  
4 on merger studies for almost as long as I have.

5 Q. Up at the top, the initials A.E.R.,  
6 does that ring a bell? Do you know what that is?

7 A. Yes. That's Mr. Arvid E. Roach, II.

8 Q. So are these Mr. Roach's notes?

9 A. No.

10 Q. Why would his initials be on there, do  
11 you know?

12 A. Probably for discussion with him or a  
13 copy going to him.

14 Q. The first page of this, are these  
15 notes, as far as you can tell, of a discussion  
16 that Mr. Ransom had with you?

17 A. Well, this was going to take awhile for  
18 me to read through this but I think generally  
19 these are notes of his discussions with the  
20 business units as part of our process for  
21 developing the new marketing opportunities  
22 section of our traffic diversion study.

23 Q. Well, I don't want to take a lot of  
24 time asking you about notes that are not yours  
25 but on the first page in the second line, it

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BEFORE THE  
SURFACE TRANSPORTATION BOARD  
Finance Docket No. 32760  
UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD  
COMPANY AND MISSOURI PACIFIC RAILROAD COMPANY  
-- CONTROL MERGER --  
SOUTHERN PACIFIC RAIL CORPORATION, SOUTHERN  
PACIFIC TRANSPORTATION COMPANY, ST. LOUIS  
SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP. AND THE  
DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY  
HIGHLY CONFIDENTIAL

Washington, D.C.  
Friday, May 10, 1996

Deposition of MATTHEW K. ROSE, a  
witness herein, called for examination by counsel  
for the Parties in the above-entitled matter,  
pursuant to agreement, the witness being duly  
sworn by FERNITA R. FINKLEY, RPR, a Notary Public  
in and for the District of Columbia, taken at the  
offices of Mayer, Brown & Platt, 2000  
Pennsylvania Avenue, N.W., Washington, D.C.,  
20006-1882, at 9:10 a.m., Friday, May 10, 1996,  
and the proceedings being taken down by Stenotype  
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1 determination yet as to whether it will do -- it  
2 will provide service through reciprocal switching  
3 or through third-party switching service or  
4 through even direct access?

5 MR. WEICHER: Are you -- excuse me.  
6 Are you talking in general or in specific or --

7 BY MR. MOLM:

8 Q. Well, in your discussions with these  
9 shippers, have you identified the way in which  
10 service will be provided?

11 A. We have -- every plant site is really a  
12 different location, a different type of  
13 situation, and to give you a for instance, we  
14 have had very intense negotiations with Exxon  
15 down on the Dayton sub, Baytown, and we have  
16 developed a plan that we feel would best serve  
17 that plant.

18 Once the merger -- if the merger is  
19 approved, then we will get with the Union  
20 Pacific/Southern Pacific and implement that type  
21 of arrangement, but what -- the type of  
22 arrangement that we do, either direct access, may  
23 not be the specific type of arrangement that we  
24 do at a different plant. It will be a  
25 combination of third-party, direct access, and

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1 reciprocal switching.

2 Q. At the Exxon plant?

3 A. No, at all of the different plants.

4 Q. Specifically, what at the Exxon plant  
5 are you planning to do?

6 A. At the Exxon plant we would like to see  
7 a third-party switching service put in there, and  
8 that obviously will be something that will have  
9 to be negotiated with the UP/SP, that those loads  
10 would be brought up to the Dayton  
11 storage-in-transit yard and, then we would take  
12 them from there on.

13 Q. And what is the reasoning behind your  
14 preference for third-party switching?

15 A. We believe that that Dayton sub is  
16 fairly congested, and instead of having two  
17 locomotives, two railroads down there switching  
18 the same plant, we feel like it will be a more  
19 efficient and lower-cost option to have only one  
20 railroad out there.

21 Q. And that would be this third-party  
22 carrier?

23 A. Correct.

24 Q. And who would pay for the service  
25 rendered by the third-party carrier?

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1 situation and we will understand the customer  
2 requirements, understand what the physical plant  
3 capabilities are, and then make a determination  
4 which would be the -- provide the most optimum  
5 service.

6 Q. When you said that you will come to an  
7 agreement with Union Pacific somewhere down the  
8 road or sometime in the future, when do you  
9 anticipate that occurring?

10 A. Well, we would think that right after  
11 the -- if the merger is to be completed, that  
12 right after the merger is completed that we would  
13 then get together with them and finalize how we  
14 view each of these plants being provided the  
15 local service that it will require.

16 Q. But you have talked to the shipper in  
17 this case? Let's stay with Exxon for a moment.

He  
T

18 A. Yes, we have.

19 Q. Have they expressed a preference about  
20 how they would like service provided into their  
21 facility?

22 A. They -- to clarify, the Exxon facility  
23 is actually switched by a third-party carrier  
24 already, so that will continue on. It's simply  
25 providing the line haul from the Exxon plant

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1 destination receiver -- that's why we call it  
2 storage-in-transit -- and at some point in time,  
3 then a final order will come in for that load of  
4 plastics, and it will then move out of that  
5 storage-in-transit yard.

6 Q. Does Exxon lease all of the capacity or  
7 most of the capacity at that transit yard? T

8 A. It's my understanding that the  
9 shippers, which Exxon is one of them, does not  
10 lease that property, that it is actually leased T  
11 by Southern Pacific railroad, in this case we're  
12 talking about, the Dayton storage-in-transit  
13 yard. T

14 Q. What amount of the 30 to 40,000  
15 additional carloads that will be open to BN/Santa  
16 Fe result from the original BN/SF UP settlement  
17 agreement?

18 A. We believe that in that range of 30 to  
19 40,000 carloads that that was the result of the  
20 original settlement agreement.

21 Q. So with regard to this specific plant,  
22 the CMA agreement did not add any carloads?

23 A. What the CMA plan did was accelerate  
24 the opportunity to handle those carloads.

25 Q. What do you mean by the words

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1 accelerate the opportunity?

2 A. Typically in this line of business  
3 railroads and shippers make contracts for some  
4 period of time, typically two years, sometimes as  
5 far out as three years. And so without the CMA  
6 agreement, some of the -- it would have been an  
7 issue of timing that these contracts are always  
8 coming up for expiration during their period.  
9 With the CMA agreement, we will have access to  
10 more of the freight sooner rather than waiting  
11 until the contracts expire through their normal  
12 periods of time.

13 Q. Correct me if I'm wrong, but I thought  
14 the CMA agreement opened up contracts, if you  
15 will, for those shippers who had signed  
16 agreements in anticipation of the Union Pacific  
17 and Southern Pacific merger?

18 A. I agree with your first part. I don't  
19 agree with your second part. The CMA agreement  
20 opens up contracts for shippers that are shipping  
21 out of this location. The part you said about in  
22 anticipation, that shippers were signing up  
23 agreements in anticipation of the merger, I don't  
24 know anything about that.

25 Q. You have reviewed the CMA agreement?

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1 negotiating with CMA. I don't think he was.

2 Q. So again, it's those doggone lawyers.  
3 On the next -- or the last paragraph on that page  
4 you state that, We anticipate our competitive  
5 price in service capabilities to be sufficient  
6 for BN/SF to capture at least 25 percent and up  
7 to 50 percent over time.

8 What is it about competition that  
9 affects the price?

10 A. I don't understand your question.

11 Q. How does competition come into play in  
12 determining an appropriate price level?

13 A. Well, what we're seeing here is that  
14 when we negotiate with a shipper at a plant site,  
15 that we are now going to have access for the  
16 first time. We have to negotiate on two levels.  
17 One is the service package that would move a  
18 carload from point A to point B and the price  
19 that we can charge to do that, and that's all  
20 we're saying, that both of those have to be  
21 agreeable to the customer.

22 Q. Does competition play a factor in  
23 determining the price level?

24 A. Yes. All competition of -- whether it  
25 be what your truck competition is going to be,

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1 what the water barge competition is going to be,  
2 what your other rail competitors' competition is  
3 going to be, what the intermodal option is going  
4 to be. All of those market factors eventually  
5 set what we refer to as a market price.

6 Q. Have you discussed with any particular  
7 shipper the service and pricing arrangements that  
8 you would be willing to negotiate?

9 A. Yes, we have.

10 Q. Has any shipper indicated that he might  
11 be concerned about your ability to provide  
12 responsive line haul service in light of the fact  
13 that you will be operating pursuant to a trackage  
14 rights agreement?

15 A. Could you define the word responsive.

16 Q. Has any shipper indicated -- raised  
17 that as an issue, how are you going to provide  
18 the service over a line that you're operating  
19 over under a trackage rights agreement?

20 A. I think there's been a number of  
21 shippers that have expressed that concern, and to  
22 reply to that, we have had a number of shippers  
23 into our Fort Worth office over the last several  
24 months. We're doing it again next week where  
25 we're explaining to them exactly how we operate

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1 A. Yes.

2 Q. And am I correct that you have to have  
3 emergency response plans in place?

4 A. Yes, we do.

5 Q. Do you have any concerns about the  
6 quality of the Southern Pacific track where you  
7 might be handling hazardous commodities?

8 A. I am not familiar with the condition of  
9 the Southern Pacific track that will be handling  
10 hazardous commodities over at -- right now.

11 Q. Someone is at Burlington Northern/Santa  
12 Fe, I presume?

13 A. Someone is familiar with that, yes. As  
14 we're making our inspection trips, they're  
15 understanding that.

16 Q. Have you heard anything from those  
17 people who are inspecting the track about the  
18 quality of the Southern Pacific track?

19 A. Only that it meets FRA standards. If  
20 it didn't, we wouldn't -- Southern Pacific would  
21 not be operating on it.

22 Q. Let's go back to historic margins for a  
23 minute. When you introduce a vigorous, tough  
24 competitor like BN/Santa Fe to capture this  
25 business, will that have a tendency to drive the



1 price down?

2 A. It depends on what the price is now  
3 compared to what the market rate should be.

4 Q. Excuse me. What do you mean by that?

5 A. Well, Burlington Northern/Santa Fe is  
6 going to price to what the market rate or market  
7 price should be. I don't know what Southern  
8 Pacific or Union Pacific is currently charging  
9 those shippers, so I couldn't comment on whether  
10 or not the prices will go down or they'll go up.  
11 It's -- I just -- we don't -- I don't know.

12 Q. How do you assess or test or verify the  
13 market rate? Is that the rates you charge other  
14 shippers that are similarly situated?

15 A. That's one of them, one of the ways.  
16 The other ways are to understand what the  
17 alternative means of transportation are, whether  
18 it be water, intermodal, truck, transload. The  
19 other way to test it is to -- see, once you  
20 submit a price to a shipper, and if he tells you,  
21 you don't get the business --

22 Q. Bid too high?

23 A. Bid too high. That's the market.

24 Q. Oops. How long have you had experience  
25 in working in the chemical and plastics area? Is

1 Q. But at any one location, a producer  
2 that provides the same product as another  
3 producer, his prices for transportation service  
4 may be higher or lower than the next guy?

5 A. It could be, but again, if the market  
6 is very far out of bounds, you won't allow that  
7 plant or that producer to be able to be  
8 successful in selling his product. So that is  
9 one element again of how the market price is  
10 established.

11 Q. So that's another factor you consider,  
12 is whether the producer will be able to sell to  
13 his customers?

14 A. One of the pieces is to understand what  
15 cost of transportation is to that product going  
16 to what market, and we will look at specific  
17 markets to make sure that we will -- that our  
18 plant -- that that plant that we serve is able to  
19 continue to grow and flourish in his market.

20 Q. Well, if the producer can demonstrate  
21 to you that he is operating on very thin margins,  
22 that plays into your calculation of what the  
23 market price should be. does it not?

24 A. What plays in again is what the  
25 competitive transportation -- what our

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1 competitors are charging, what the alternative  
2 modes of transportation are, whether it be water  
3 barge, alternative rail truck, intermodal, where  
4 it is that we are trying to price specific  
5 equipment to and from. So there are a number of  
6 different issues that we look at; depends on  
7 whether or not the equipment that is being  
8 provided is railroad-owned or owned by the  
9 shipper. So there's a number of different issues  
10 that are looked at.

11 Q. I believe as -- well, I'd like to show  
12 you -- I believe this was a work paper of both  
13 Mr. Rose and Mr. Ice.

14 MR. WEICHER: I recognize his work  
15 paper of Mr. Rose. I'm not disputing what you're  
16 saying.

17 BY MR. MOLM:

18 Q. Do you recognize this?

19 A. Yes.

20 Q. Could your counsel provide a copy of it  
21 to you?

22 MR. WEICHER: You want us to find  
23 another one. Just a moment.

24 MR. MOLM: These depositions are  
25 running right on top of each other.

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1 we're going to operate, where we're going to base  
2 crews, how many locomotives we're going to need,  
3 things like that, then the plan will change as  
4 new customers come on, new services are offered,  
5 things of this nature.

6 Q. Going back one more time to this  
7 Executive Summary -- just hold that there -- but  
8 the Executive Summary here, the bottom of page 3  
9 and the top of page 4, it states BN/SF is taking  
10 delivery of 87 new locomotives in 1996 at a cost  
11 of over 135 million.

12 When were those locomotives ordered?

13 A. I don't know, I assume in late '95.  
14 The second piece of that, that we will be seeking  
15 board approval to acquire an additional 150  
16 locomotives, we have done that and we have placed  
17 orders for those.

18 Q. Now, was 150 new locomotives ordered  
19 specifically for the purpose of the BN/SF  
20 settlement agreement with UP/SP?

21 A. No, not specifically for, but  
22 understanding that we're taking on an additional  
23 4,000 miles of trackage rights, that was one of  
24 the justifications for that.

25 Q. Was that also a justification with

1 respect to the 87 locomotives?

2 A. These aren't sequenced. They're not  
3 additive, and to this point, until we complete  
4 our negotiation with the customers, we don't know  
5 exactly the specific number of locomotives that  
6 will be required. What we are demonstrating here  
7 is that there continues to be enormous investment  
8 put into Burlington Northern/Santa Fe.

9 We will have a record capital  
10 investment this year of approximately \$1.9  
11 billion, and it's a demonstration that as we have  
12 done with -- the way we have grown our companies,  
13 former BN and former Santa Fe, jointly over the  
14 last five or ten years, that as business  
15 opportunities arise that we meet customer  
16 commitments in terms of service and rate, that we  
17 have the capital to invest in locomotives and  
18 that we will do that, and we are in advance  
19 putting additional locomotives in the fleet to be  
20 able to handle opportunities.

21 Q. I just need some explanation of the  
22 latter part of this document starting at page  
23 9997 through the end, I believe. If you go to  
24 the page designated as 9998, I see the first  
25 list. What do you call it, sort of a schedule

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1 Q. When you say covenants, what do you  
2 mean?

3 A. Well, like the reciprocal switch  
4 agreement, that would be under the joint  
5 facilities agreement. We have -- through the CMA  
6 agreement, we have reached agreement, the UP/SP  
7 has reached agreement with the CMA that gives a  
8 cap of how much a recip switch charge would go  
9 for, but those negotiations are ongoing because  
10 what the CMA agreement did was put a limit on it,  
11 if you will, and through the joint facilities  
12 agreement we will continue to negotiate with  
13 UP/SP to negotiate that rate. Same thing with  
14 the haulage rate.

15 Q. In fact, I believe the level of the  
16 switch charge is still being negotiated?

17 A. That's exactly what I'm referring to.

18 Q. You have not agreed to the cap level  
19 established by CMA?

20 A. It's my understanding that we've agreed  
21 to the cap level. We have not agreed to the --

22 Q. Precise level?

23 A. To the precise level.

24 Q. Next line I want to ask you about is  
25 27, where it reads: Permanent trackage rights,

1 Q. Was that cap resolved on 3/22?

2 A. No, it was not either. It was resolved  
3 through the CMA settlement.

4 Q. So when was the cap resolved?

5 A. Whatever the date of the CMA settlement  
6 agreement was.

7 Q. But you had that as an issue on the  
8 table in implementing this?

9 A. Yes.

10 Q. Did you have communications with CMA  
11 about the cap level you would be willing to  
12 accept?

13 A. I did not have direct communications  
14 with CMA concerning that, no, and I don't know  
15 how that communication took place. It was from  
16 my perception more of a UP/SP negotiation with  
17 CMA and then brought back to us for approval, if  
18 you will.

19 Q. Do you know that SP didn't sign the CMA  
20 agreement?

21 A. No, I do not.

22 Q. Would it surprise you if only UP signed  
23 the agreement?

24 A. I hadn't thought through who's actually  
25 negotiating this. I assumed that everything is

1 serves all these facilities on the PTRA and the  
2 TCT, so we come in and connect two railroads,  
3 PTRA railroads, and then they serve all these  
4 plants.

5 Q. But the trackage that connects to the  
6 PTRA tracks is owned by BN/Santa Fe, correct?

7 A. The initial track out of Houston, yes,  
8 that's correct.

9 Q. And so of the 90,000 carloads of  
10 traffic that is currently available to BN/SF, do  
11 I correctly understand your testimony to be that  
12 BN/Santa Fe's current market share of that  
13 traffic is approximately 50 percent?

14 A. Yes, approximately.

15 Q. And that BN/Santa Fe does not serve any  
16 of that traffic over trackage rights?

17 A. No, that would not be true because we  
18 do serve -- we run over -- trackage rights over  
19 all parts of our railroad and so there are loads  
20 that originate on the PTRA, hook into BN/Santa Fe  
21 direct-owned track and then on down the road, go  
22 across trackage rights.

23 Q. So over some portion of the route they  
24 may run over trackage rights?

25 A. Correct.

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1 Q. But they do not run over trackage  
2 rights over the entire route?

3 A. Correct.

4 Q. Turning back to the work paper entitled  
5 Gulf Coast Overview, UP/SP and BN/SF  
6 Implementation Plan Phase I, if your counsel  
7 could put a copy in front of you, turn if you  
8 would to page 09993. In the middle paragraph,  
9 third line, there's a statement: As shown in the  
10 table above, the initial projections for traffic  
11 to be generated total approximately 12,000 cars  
12 for the first annual period of operations. Do  
13 you see that statement?

14 A. Yes.

15 Q. Where is the table to which this  
16 document refers at that point?

17 A. I assume it's back to the table that we  
18 just looked at a minute ago.

19 Q. That would be the table at page 24563?

20 A. Yes, yes, but again, I want to  
21 reiterate this is dated since the CMA agreement.

22 MR. KOLASKY: I have no further  
23 questions. Thank you.

24 EXAMINATION BY COUNSEL FOR THE  
25 SOCIETY OF THE PLASTICS INDUSTRY, INC.

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1 A. Predominantly, yes.

2 Q. Do all plastics traffic go into  
3 storage?

4 A. No.

5 Q. How is it determined what goes into  
6 storage and what gets shipped to the customer?

7 A. How good business is.

8 Q. What's the relationship between how  
9 good business is and whether the cars go to  
10 storage or go to a customer locations?

11 A. Well, preferably the plastics  
12 customers, if they haven't -- I mean if they have  
13 an order, it's going to come out of the facility  
14 and go directly to the destination, but with the  
15 cyclicalness of the industry it tends to -- the  
16 demand levels go up and down, so they use this  
17 storage-in-transit yard as their inventory  
18 staging facility, but I guess -- I haven't had  
19 the specific conversation with some of your  
20 clients, but I assume that they would rather  
21 everything come out of the plant and go direct to  
22 their end customer if they can provide, match  
23 that demand cycle up.

24 Q. Is that ever a realistic situation in  
25 the plastics industry, that all product be

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1 shipped directly to customer?

2 A. My personal opinion, I don't think so,  
3 the characteristics of the industry.

4 Q. Is that because the industry  
5 manufactures on a cycle basis on particular  
6 characteristics of product and they may be  
7 manufacturing today for meeting anticipated  
8 customer requirements six months from now before  
9 we switch to a different product composition?

10 A. That, as well as the demand for  
11 plastics goes up and down quite a bit, and  
12 instead of taking a plant down when times are  
13 slow they continue to produce and they put what  
14 doesn't get shipped to customers in the  
15 storage-in-transit yards.

16 Q. So the requirement for  
17 storage-in-transit varies, depending upon  
18 industry cycle; is that correct?

19 A. Yes.

20 Q. Let me start again. Discussing with  
21 Mr. Molm about the option to use a third-party  
22 switcher or to utilize reciprocal switching from  
23 the UP/SP, and you referred to that specifically  
24 in terms of moving, I believe, Exxon to Dayton;  
25 is that correct?

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1           A.     There's that potential if you like.  
2     For instance, in Fort Worth when we began to open  
3     up our operation in Fort Worth as a storage yard,  
4     Fort Worth is kind of a crossroads of directions  
5     out of Houston, so it wouldn't be backtracking,  
6     it would be more -- there's going to be more  
7     miles involved with the shipment. But typically  
8     if a plant site was on the Dayton sub and they  
9     just didn't know where these loads were going to  
10    go, destined, we would want to keep those as  
11    close to home as possible.

12           Q.     Would the location for storage also be  
13    a relevant factor in determining whether or not  
14    you would use the trackage rights with regard to  
15    cars destined to the eastern gateways?

16           A.     Yes, it would. For instance, we  
17    wouldn't store cars in Fort Worth and use the  
18    trackage rights out of Houston. We would store  
19    cars in Dayton and use the trackage rights out of  
20    Houston.

21           Q.     Do you understand what the BN/SF's  
22    access to Dayton yard will be under the CMA  
23    settlement?

24           A.     Generally, yes.

25           Q.     Can you explain that to us, please.

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1           A.    It's my understanding that we will have  
2   access to 50 percent of the storage capability at  
3   Dayton upon the same financial terms that the  
4   Southern Pacific currently pays.

5           Q.    How will that be made available to --  
6   will be made available all at once, piecemeal, as  
7   you need it?

8           A.    I have not seen the detail of that, of  
9   how that would, but I would assume again,  
10   thinking through what is being stored at Dayton  
11   right now is traditionally the business on that  
12   Dayton sub.

13                BN/Santa Fe, we're not talking about  
14   additional plastics cars coming out of Dayton,  
15   we're talking about a realignment of being hauled  
16   by the SP to being hauled by the BN/Santa Fe, so  
17   as our need for storage goes up, UP/SP's needs  
18   for storage at that Dayton yard specifically goes  
19   down, but I have not seen the details of exactly  
20   when those spots would be made available to us.  
21   Again, that will be something discovered under  
22   the joint facilities.

23           Q.    If you received a contract from -- pick  
24   a name out of the air, Exxon -- and Exxon, I  
25   believe you said before, was in fair proximity to

T

1 the Dayton yard; is that correct?

2 A. Correct.

3 Q. Do you have any knowledge today that  
4 Exxon cars are being stored at Dayton as  
5 contrasted with being stored at one of the other  
6 locations where the Southern Pacific may be  
7 storing Exxon cars on its system?

8 A. It's my understanding that the Exxon  
9 plant at Mont Belvieu is using Dayton storage  
10 transit yard to store their cars.

11 Q. Is that by contract or is that by SP  
12 convenience?

13 A. I don't know.

14 Q. Would you need to know where the cars  
15 are being stored in terms of whether or not you  
16 will get access to storage on a  
17 customer-by-customer basis as you pick up  
18 contracts that the UP or SP, particularly the SP,  
19 is servicing today?

20 A. Well, again, the CMA, my understanding  
21 is that the CMA agreement on this storage --  
22 there's a couple of things that have yet to be  
23 nailed down on the CMA agreement. This is one of  
24 them.

25 My interpretation of what it would be

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1 is that we would come up with some reasonable  
2 time period that when we say in August we needed  
3 500 spots at Dayton, if they had them we would  
4 get them, if they don't have them we would give  
5 UP/SP some reasonable time, 30 days or 60 days,  
6 and then that within that period of time they  
7 would have to move their cars off that Dayton  
8 facility and give us access, fulfilling the terms  
9 of what the CMA agreement says. I think that  
10 would be a reasonable approach.

11 Q. Is it your understanding that the  
12 Southern Pacific has a long-term contract for  
13 lease of the entire Dayton yard that's currently  
14 developed for storage?

15 A. That's my understanding.

16 Q. Would you expect when car spots are  
17 made available at Dayton that you would pick up  
18 the balance of the lease term or that you would  
19 -- or alternatively, would you expect that you  
20 would pick them up on a sublease for a period of  
21 time?

22 A. My understanding was it would be a  
23 sublease.

24 Q. Would the sublease be a term unit of  
25 month by month or six months or a year, for

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1 example, or would the sublease be sublease for  
2 the balance of the Dayton lease for that portion  
3 of the cars?

4 A. Again, my understanding of the CMA  
5 agreement, that issue has not been worked out,  
6 but I think reasonably an expectation would be,  
7 is that we would state to -- if the Dayton yard  
8 had 500 spaces available, we would state to them,  
9 to say we need, we want 300 of those, or if they  
10 had 500 spaces available and 100 came up, we  
11 would say we want 50 of those for the duration of  
12 the contract, we want the other 50 for a year  
13 period, but that issue to my understanding has  
14 not been resolved.

15 Q. Once again, how is it that the 100 car  
16 spaces would come up?

17 A. Well, again going back to my  
18 hypothetical example, there's 100 cars available  
19 right now at Dayton yard. We would have the  
20 right to go in and say we want 50 of them for  
21 long term and we want 50 of them for a period of  
22 one year. If there were not the -- the 100 cars  
23 were not available right now and we needed 100  
24 cars, we would give UP/SP some reasonable period  
25 of time, 30 days, 60 days, and tell them that in

1 two months we're going to need 100 car spaces and  
2 according to the terms of the CMA agreement  
3 you're going to have to move the equivalent of  
4 100 cars out of there to another location.

5 Q. But as you -- are you aware of any  
6 discussions with UP/SP on the means of  
7 implementation of this provision?

8 A. Only that again this implementation  
9 team that we have formed and the joint facilities  
10 people will -- that's where that issue will be  
11 resolved, they will work the details, from my  
12 impression, that that's where that will be worked  
13 through.

14 Q. Have they begun to work those details,  
15 do you know?

16 A. I don't know if they've started on that  
17 specific Dayton yard.

18 Q. Who would be responsible, which  
19 individual by name?

20 A. Dave Clifton will have oversight of  
21 that and he will have ultimate responsibility for  
22 that. Those, you know, again, there's --

23 MR. WEICHER: Let him pose a question.

24 BY MR. BERCOVICI:

25 Q. Is it possible, Mr. Rose, that when the



1 CMA settlement says that BN/Santa Fe shall have  
2 equal access to Dayton yard, that that means when  
3 100 car spots come available, that BN/Santa Fe  
4 would have access to 50 and that UP would have a  
5 right to retain access to the other 50? Is that  
6 possible?

7 MR. WEICHER: I'm going to object if  
8 you're asking for a legal conclusion. If you're  
9 asking for a sense of the agreement, you can  
10 answer.

11 MR. BERCOVICI: I'm certainly asking  
12 for sense of the agreement.

13 THE WITNESS: I would certainly hope  
14 that would not be the case. I would hope that --  
15 again, my impression of the agreement that was  
16 struck was that Dayton yard, if there's a full  
17 capacity, if there's total capacity of 500  
18 spaces, that we would have access to 250, and the  
19 means of resolving of the timing of moving those  
20 cars out for BN/Santa Fe has yet to be resolved.

21 BY MR. BERCOVICI:

22 Q. Is it a reasonable interpretation that  
23 the UP/SP could say to you that as of day one the  
24 effective date of the merger, assuming it's  
25 approved, that they are making available to you

1 50 percent of the Dayton yard for the balance of  
2 the leased term and your option is to either take  
3 it or leave it?

4 A. Again, from a business perspective,  
5 understanding what the UP has said about wanting  
6 to allow us to have competitive access on this, I  
7 think that would be taken out of context. I  
8 would not expect that position from the UP/SP.

9 Q. Is it possible that that could be their  
10 position?

11 A. Anything is possible.

12 Q. The agreement to your understanding  
13 would not preclude such an approach?

14 A. Again, I assume that anything is  
15 possible, but I think it's again back to a  
16 reasonable interpretation of the agreement from a  
17 business context and I would not assume that that  
18 would be the direction. I would be disappointed  
19 if it was, but --

20 Q. Go ahead, please tell us your "but."  
21 But certainly that provision of the agreement is  
22 not clear and definitive in terms of what your  
23 rights are and what your access is to Dayton  
24 yard; is that correct?

25 A. I think that certainly there are

1 more -- there's details to be worked out on it.

2 Q. With regard to the CMA agreement, you  
3 state that you were not the point person for  
4 BN/SF. Can you tell us who was the point person  
5 for BN/SF?

6 A. All my dealings were through  
7 Mr. Weicher's office.

8 Q. I believe you stated to Mr. Molm that  
9 the negotiations were between CMA and the UP/SP  
10 and that the agreement was brought back to BN/SF  
11 for approval; is that correct?

12 A. The only clarification -- I don't know  
13 what negotiation SP had. I know just from  
14 hearing the process, my interpretation was that  
15 it was between CMA and UP, and again, don't know  
16 how much SP had in the negotiation and they would  
17 bring items back to BN/Santa Fe.

18 Q. Were these brought back on an  
19 individual basis or were these brought back in  
20 terms -- was the entire agreement brought back as  
21 a total unit and said here's what we've  
22 negotiated?

23 A. What I saw from Mr. Weicher's office  
24 was more of a package.

25 Q. More of a package. Is that a package

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1 or does that indicate that there was a cluster of  
2 units being brought back for your review?

3 A. Well, it was the units that are pretty  
4 similar to what was in the agreement, the  
5 finalized agreement, the issue of the contracts  
6 being opened up, the issue of the Dayton yard,  
7 the issue of bi-directional movement, the issue  
8 of CMA oversight for five years, the issue of  
9 RCAF-U, and the new cost indexing, so all those  
10 units, all those things pretty much stayed the  
11 same.

12 Q. But my question is when that was  
13 brought, when you saw that, were those brought  
14 back as a set of provisions or were those brought  
15 back individually on a one-by-one basis?

16 A. As a set.

17 Q. As a set, were there any that you saw  
18 that were brought back individually?

19 A. No.

20 Q. Can you tell me when you saw this set  
21 of conditions brought back to you for the first  
22 time?

23 A. No, I can't.

24 Q. Can you give us an approximate time  
25 frame?

1 . Q. From your perspective, is there any  
2 substantive difference in terms of the  
3 transportation requirements of those that have  
4 West Lake Charles to whom you don't have access  
5 and those at Lake Charles and West Lake to whom  
6 you do have access?

7 A. Is there any substantive difference in  
8 transportation?

9 Q. In the transportation for those  
10 producers.

11 A. No.

12 Q. But there is a very substantive  
13 difference in terms of the traffic available  
14 between the points that you can access and the  
15 points that you cannot access; is that correct?

16 A. That is correct.

17 Q. By your calculations here, it's about a  
18 13-to-one ratio; is that right?

19 A. That's correct.

20 Q. And the 13 being the traffic that's  
21 unavailable to you and the one being the traffic  
22 that is available to you, so you have got access  
23 to about 7 percent of the traffic; is that  
24 correct?

25 A. That's correct.

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1 with high costs due to the risk profile. Does  
2 that also apply to the plastics traffic?

3 A. There are not as many operational  
4 requirements in serving the plastics as there are  
5 in the chemical side.

6 Q. The cost would not be as high in  
7 serving the plastics traffic; is that correct?

8 A. Correct.

9 Q. With regard to the opening of the  
10 contracts by the UP/SP, do you have any idea of  
11 what methodology they will use to select  
12 contracts or contract volumes to open to BN/SF  
13 bidding?

14 A. No, I don't. Again, I think a  
15 reasonable business approach would be to allow  
16 the customers to make that determination of what  
17 contracts will be open, and that's what I'm  
18 assuming is inherent in that agreement.

19 Q. Could your ability to compete for  
20 traffic be impeded if there are volume incentives  
21 in the UP or SP agreements with their customers?

22 A. If those volume incentives were not  
23 released or relinquished, yes.

24 Q. Do you have any understanding with  
25 regard -- from UP/SP as to how they may treat any

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1 volume incentives which may exist in these  
2 contracts?

3 A. No, I don't have any understanding.  
4 But again, my business understanding of the  
5 conceptual framework of the agreement says that  
6 they would be relinquishing those customers from  
7 those incentives.

8 Q. But that's your interpretation, you  
9 don't get that from any discussion --

10 A. That's correct.

11 Q. Based upon discussions with UP/SP  
12 personnel?

13 A. That's correct.

14 Q. Have you had any discussions or  
15 understandings with regard to the concessions  
16 made in the UP/SP rebuttal about opening the --  
17 opening BN/SF access to Seadrift facilities and  
18 to the Channelview, Texas facilities?

19 A. Restate your question. Have I had  
20 any --

21 Q. Understandings, discussions or  
22 understandings with the UP/SP with regard to your  
23 potential access to build in to Seadrift, Texas,  
24 which is a Union Carbide facility, or Channelview  
25 or Lyondell and ARCO plants?

1 agreement covered.

2 BY MR. BERCOVICI:

3 Q. Have you identified other facilities  
4 beyond Seadrift and Channelview where you may  
5 have build-in opportunities?

6 A. Yes.

7 Q. Can you tell us how many there you've  
8 identified?

9 A. We've identified five to seven build-in  
10 opportunities that we think are reasonable to  
11 approach.

12 Q. Have you talked with those customers?

13 A. We have talked with the vast majority  
14 of them.

15 Q. Are they all CMA members?

16 A. No.

17 Q. Can you identify those opportunities  
18 for us, please.

19 A. I would really like to have my notes  
20 but --

21 MR. WEICHER: Explain to the extent you  
22 remember.

23 BY MR. BERCOVICI:

24 Q. Take your best recollection.

25 A. Dow at Freeport-Chocolate Bayou

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1 Shintech, Lyondell of the Sheldon branch,  
2 Seadrift, Carbide, Oxy at Sinton over the Gregory  
3 gateway, Channelview and Mont Belvieu, the gas  
4 racks at Mont Belvieu.

5 Q. Do you believe that you have the right  
6 in each of these cases to effect a build-in and  
7 serve those customers off the trackage rights  
8 lines?

9 A. I think we have the right off the  
10 agreement that we struck with the UP/SP and our  
11 settlement agreement to do that. The only  
12 question is like the Mont Belvieu gas racks, and  
13 I don't know if we have that right or not.

14 Q. And why would that be?

15 A. Because it was not part -- my  
16 interpretation of the agreement, it was not part  
17 of the agreement that Exxon, Chevron and Amoco  
18 negotiated with UP to build into Mont Belvieu,  
19 and I'm just not sure if we would have that  
20 right, so we're looking at other alternatives  
21 there.

22 Q. Such as?

23 A. Locating a new gas station and  
24 pipelining it.

25 Q. You state in your written testimony



1 that you -- on page 3, we also understand that  
2 after one year, second full paragraph, we also  
3 understand that after one year, bidding will be  
4 opened on the business of any customer in an area  
5 covered by the BN/Santa Fe agreements who signed  
6 a contract with UP or SP in anticipation of the  
7 UP/SP merger.

8 What's your basis for that  
9 understanding?

10 A. Only that there were some contracts  
11 that UP or SP tried to tie up long term before  
12 this merger process or during this merger process  
13 and that this -- that would open those types of  
14 contracts back up.

15 Q. What do you consider long term?

16 A. Anything in excess of three years.

17 Q. What's your basis for the understanding  
18 that UP/SP tried to tie up contracts long term?

19 A. Customers told me they did.

20 Q. Is there any provision that those  
21 contracts will be opened in point of fact?

22 A. I'm sorry, I don't understand your  
23 question.

24 Q. In fact, you said -- this says you  
25 understand that bidding would be open on such

1 MR. WEICHER: If you know.

2 THE WITNESS: I'm not aware that it has  
3 been.

4 BY MR. BERCOVICI:

5 Q. You state on page 3 in the paragraph  
6 that begins under the assumptions, the second  
7 sentence, you anticipate or we anticipate our  
8 competitive price and service capabilities to be  
9 sufficient for BN/Santa Fe to capture at least 25  
10 percent initially. What do you mean by  
11 initially?

12 A. Within the first year as we begin to  
13 build volume on these lanes.

14 Q. And you continue to say and up to 50  
15 percent over time. How long do you think you'll  
16 need to capture up to 50 percent of the traffic?

17 A. Up to three years.

18 Q. In terms of the plastics customers,  
19 would it therefore be important that your option  
20 to access Dayton be available for up to three  
21 years?

22 A. Yes.

23 Q. You state on page 5, the paragraph  
24 beginning with respect to SIT facilities, that  
25 BN/Santa Fe is willing to invest 10 to 15 million

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1 in additional SIT capacity other than Dayton if  
2 required to provide the service expected by our  
3 customers.

4 Do you know how many car spots the 10  
5 to \$15 million would purchase under today's --

6 A. I think about 800. Depends on the  
7 price of the land. Obviously order of magnitude,  
8 800, maybe up to 1,000.

9 Q. Where is this willingness reflected  
10 other than in your testimony? Is there a --  
11 strike that. Other than in your testimony, is  
12 there a provision for this 10 to \$15 million in  
13 your capital outlays plans for the railroad?

14 A. Not for the 1996 capital. Again, we  
15 brought many shippers into Fort Worth and talked  
16 to them about what the requirements would be.  
17 And again, I know the marketplace wants a lot of  
18 definition about this, but we really -- the way  
19 most of this stuff happens is that once an  
20 opportunity surfaces from a customer, we will  
21 take that and bid on that, and if we receive a  
22 bid, we will put the capital against that  
23 project.

24 Q. Do you understand the marketplace is  
25 nervous about the effect of this merger upon



1 their service and their rates?

2 A. I understand that there's -- that there  
3 are some concerns about it. I don't think that  
4 the marketplace is giving BN/Santa Fe credit  
5 specifically for, you know, the \$1.9 billion in  
6 capital that we're spending in 1996, and we're  
7 going to come back with another large capital in  
8 1997, and that if you look at a 10 to \$15 million  
9 investment or 15 to \$30 million investment, it's  
10 a very small amount of money in relation to the  
11 overall capital investment.

12 Q. Is that 1.9 billion that you mentioned  
13 targeted to the Gulf Coast?

14 A. Portions of it, yes.

15 Q. Can you tell us how much of that is?

16 A. I do not know. Again, the capital is  
17 kind of split between physical plant, engines,  
18 locomotives, and I don't -- I just don't know  
19 what that split would be.

20 Q. Are you familiar with the letter that  
21 Phillips Petroleum, Fred Watson of Phillips  
22 Petroleum, wrote to the Surface Transportation  
23 Board?

24 A. Yes.

25 Q. Were you involved in the bidding

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1 process?

2 A. Yes, I was.

3 Q. Can you describe that process for us?

4 A. Sure. Phillips offered, tendered a bid  
5 opportunity, to my understanding, is three  
6 railroads -- BN/Santa Fe, Union Pacific and  
7 Southern Pacific -- and we found out that our  
8 idea of market rates were a little too high.

9 Q. Did you consider your bid to them a  
10 preliminary bid?

11 A. Yes.

12 Q. Did you think that you were going to  
13 have an opportunity to come back, rebid on that  
14 movement at some point before the contract was  
15 finalized?

16 A. Not really. We put in a bid and we  
17 thought we knew that -- where the market target  
18 rate was. We didn't, obviously, because we  
19 didn't get that segment. We did get  
20 approximately 20 percent of the business, but the  
21 lane that Mr. Watson specifically refers to,  
22 Houston/New Orleans, we were not successful in  
23 that bid.

24 Q. I just asked you if you thought the bid  
25 was preliminary. You said yes. What did you

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1 mean by preliminary? What was your  
2 interpretation of that?

3 A. Well, because we were bidding  
4 preliminary on the fact that we didn't have  
5 actual rights to operate because the merger  
6 wasn't even finalized yet, so I mean we told  
7 Phillips all along that this would all be  
8 contingent upon UP/SP and that otherwise we would  
9 not be able to provide that service because we  
10 wouldn't really have that gateway.

11 Q. That's obvious because, as you say,  
12 serving that lane was contingent upon the merger,  
13 and you've gained rights to New Orleans but you  
14 didn't think at that time you'd have another  
15 chance to come back and revise your bid, did you?

16 A. No.

17 MR. BERCOVICI: I have no further  
18 questions. I thank you very much for your --

19 MR. ROSENTHAL: I'm going to have two  
20 questions.

21 MR. WEICHER: Go ahead, make it very  
22 brief.

23 MR. ROSENTHAL: Two quick questions.

24 MS. JONES: If he misses his plane, it  
25 will be your fault, Mike.

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BEFORE THE  
SURFACE TRANSPORTATION BOARD  
Finance Docket No. 32760  
UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD  
COMPANY AND MISSOURI PACIFIC RAILROAD COMPANY  
-- CONTROL MERGER --  
SOUTHERN PACIFIC RAIL CORPORATION, SOUTHERN  
PACIFIC TRANSPORTATION COMPANY, ST. LOUIS  
SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP. AND THE  
DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY  
HIGHLY CONFIDENTIAL

Washington, D.C.

Tuesday, May 14, 1996

Deposition of GEORGE R. SPEIGHT, JR., a  
witness herein, called for examination by counsel  
for the Parties in the above-entitled matter,  
pursuant to agreement, the witness being duly  
sworn by FERNITA R. FINKLEY, RPR, a Notary Public  
in and for the District of Columbia, taken at the  
offices of Patton, Boggs & Blow, 2550 M Street,  
N.W., Washington, D.C. 20044, at 2:30 p.m.,  
Tuesday, May 14, 1996, and the proceedings being  
taken down by Stenotype by FERNITA R. FINKLEY,  
RPR, and transcribed under her direction.

1 BY MR. MOLM:

2 Q. I repeat, did your committee take a  
3 vote with regard to entering into the agreement  
4 with the lawyers for the applicants?

5 A. Yes, they did.

6 Q. And when was that vote?

7 A. The vote was April 16th.

8 Q. Did any other committees review this  
9 document, executive committee?

10 MR. STONE: Objection, form.

11 BY MR. MOLM:

12 Q. Did the executive committee review this  
13 agreement following your vote?

14 A. No, they did not.

15 Q. Did the board of directors discuss and  
16 vote on whether the agreement should be entered  
17 into?

18 A. No, they did not.

19 Q. Did you have standing authority from  
20 the board to enter into this agreement?

21 A. The distribution committee had  
22 authority from CMA's executive committee  
23 representing the board to review the agreement  
24 proposed by the UP/SP and either accept it or  
25 reject it.

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1 Q. And that was done sometime prior to  
2 April 16th?

3 MR. STONE: Objection to form. Don't  
4 know what the word "that" means.

5 BY MR. MOLM:

6 Q. Did the executive committee's  
7 authorization to the distribution committee occur  
8 prior to April 16th?

9 A. Yes, it did.

10 Q. Can you tell me what date that was or  
11 approximately what date that was?

12 A. That occurred on March 5th.

13 Q. With a view toward March 5th, is it  
14 correct or do I understand it correctly that you  
15 commenced negotiations with UP and SP prior to  
16 the filing made on March 29th?

17 MR. STONE: Objection. Who do you mean  
18 by you?

19 MR. MOLM: Mr. Speight.

20 THE WITNESS: I did not -- I was not  
21 involved in negotiations. Counsel performed the  
22 negotiations on behalf of CMA.

23 BY MR. MOLM:

24 Q. Did they bring back to you the give and  
25 take and here's the latest offer on the table?

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1 MR. STONE: Well, I object. The  
2 testimony is the distribution committee is not  
3 Mr. Speight's distribution committee. It is  
4 CMA's distribution committee.

5 THE WITNESS: Please.

6 BY MR. MOLM:

7 Q. Pardon me?

8 A. Please repeat the question.

9 Q. Did the committee or you ask  
10 Mr. Crowley to review the proposed settlement  
11 agreement?

12 A. No, I don't believe we did.

13 Q. Is there within CMA a rail task group?

14 A. Yes, there is.

15 Q. Is that separate from the distribution  
16 committee?

17 A. It is a separate group from the  
18 distribution committee but it reports to the  
19 distribution committee.

20 Q. Are the members on the rail task group  
21 also members of the distribution committee?

22 A. No, they are not.

23 Q. Do you work with this group in addition  
24 to your duties with respect to the distribution  
25 committee?

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1 A. On occasion people will participate by  
2 phone, yes.

3 Q. Was the CMA agreement ranked fairly  
4 importantly on the distribution committee's  
5 agenda?

6 A. Yes, it was.

7 Q. Did all members of the committee come  
8 to Washington then to discuss --

9 A. No, they did not.

10 Q. Some participated by phone?

11 A. Some participated by -- there were  
12 members that were there -- some members  
13 participated by phone, as I recall, and some  
14 members participated by -- in writing.

15 Q. In writing, what do you mean?

16 A. By ballot.

17 Q. By ballot. So am I to take it from  
18 that that votes are taken by ballot?

19 A. On rare exceptions.

20 Q. This particular matter was taken by  
21 ballot?

22 A. Yes, it was. There were -- there  
23 were -- I don't recall the number. There were a  
24 few that were by ballot.

25 Q. Did all members vote?

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1 A. All except one.

2 Q. Did that person participate by phone?

3 A. No, that person did not. That person  
4 was out of the country.

5 Q. Stepping back for a moment, what does a  
6 distribution committee do about conflicts between  
7 members on its committee?

8 MR. STONE: I don't understand the  
9 question. Perhaps you could clarify so I can  
10 know whether to object to it or not.

11 BY MR. MOLM:

12 Q. Well, are some of your members in  
13 competition with other members that sit on the  
14 distribution committee?

15 MR. STONE: I wish you can clarify the  
16 question because it may be objectionable.

17 BY MR. MOLM:

18 Q. Do they sell products in competition  
19 with each other?

20 A. Yes, they do.

21 Q. Is there a policy at CMA that attempts  
22 to screen out conflicts?

23 MR. STONE: I object on the predicate  
24 that there are conflicts just because members of  
25 CMA compete with one another. I'd ask you to

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1 Q. So hypothetically, if one of your  
2 members got a real deal on a barge method of  
3 distributing his product, he's not going to go  
4 reveal that to his competitor, is he?

5 A. I would suppose not, certainly not  
6 during a CMA meeting.

7 Q. I'm not asking you to - I wouldn't  
8 suggest, whatever occasion, any conduct that  
9 unbecoming or unlawful --

10 Without identifying them, do you have a  
11 lot of members that have facilities in the Gulf  
12 Coast?

13 A. Yes, we do.

14 Q. And do some of those members compete  
15 with each other?

16 A. Yes.

17 Q. Does the CMA agreement address concerns  
18 of all of your members in the Gulf Coast?

19 MR. STONE: Well, are you asking for  
20 Mr. Speight's opinion about whether it addresses  
21 all the concerns?

22 MR. MOLM: I'm asking him whether it  
23 does. Does he know that it addresses all like  
24 situated competitors in the Gulf Coast region?

25 MR. STONE: I guess he's entitled to

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1 state his opinion, even though it's probably  
2 irrelevant, but purporting to get him to state  
3 something as an absolute fact certainly can't be  
4 done.

5 THE WITNESS: I can't envision an  
6 agreement that would satisfy -- any agreement  
7 that would satisfy everybody's concerns. The  
8 agreement that CMA signed with UP/SP satisfied  
9 CMA's concerns.

10 BY MR. MOLM:

11 Q. And are CMA's concerns identified on  
12 that Attachment 1, the eight points?

13 A. That's correct.

14 Q. Since the April 16th decision have you  
15 heard from CMA members about what they think  
16 about the agreement?

17 A. I've heard from a number of members,  
18 yes.

19 Q. Some like it?

20 A. Is that a question? Yes, some are very  
21 pleased with it.

22 Q. And some members don't like it?

23 A. That's correct.

24 Q. Can you identify those members?

25 MR. STONE: No, he can't. We'll object

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1 communications to Mr. Webber?

2 MR. STONE: Again I'm going to object  
3 to any details. We can -- I'll let the witness  
4 answer about the general nature of comments if he  
5 knows.

6 THE WITNESS: Yes, I believe some of  
7 those were to express support for the agreement,  
8 some to express concerns regarding the agreement.

9 BY MR. MOLM:

10 Q. Do you ever have full membership  
11 meetings annually?

12 A. We have meetings on occasion that we  
13 refer to as open meetings and which the entire  
14 membership is invited, yes.

15 Q. Did you have any of those open  
16 meetings, if you will, in which the CMA agreement  
17 was discussed?

18 A. We had a number of meetings of our rail  
19 task group that was open to any of the members  
20 that expressed an interest, yes.

21 Q. And is that announced to the membership  
22 in general, saying there will be a rail task  
23 force meeting?

24 A. No. These were not.

25 Q. How about your distribution committee

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1 meetings, any of those open?

2 A. Those are the annual meetings that are  
3 open generally. We have one or two of those open  
4 meetings per year. The distribution committee  
5 meetings that we held in conjunction with this  
6 merger activity were not opened to the membership  
7 -- or I shouldn't say were not opened. They  
8 were not advertised, and nonmembers of the  
9 committee weren't openly invited.

10 Q. You wouldn't have shut the door on them  
11 if they tried --

12 A. Probably not, no.

13 Q. But they weren't advertised?

14 A. The distribution committee meetings,  
15 no, no, they were not, although the meeting --  
16 the dates of the meetings are often published in  
17 our newsletters, but the specific agendas are  
18 not.

19 Q. Is there a distribution committee  
20 newsletter or is it a CMA newsletter?

21 A. There is a CMA contribution newsletter  
22 and there are also other forms of communication  
23 for different areas, communications to our  
24 executive contacts.

25 Q. And what is the nature of those

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4 Q. Have you heard from any member since  
5 the execution of the agreement, that that member  
6 believes he will be hurt by the agreement  
7 competitively or otherwise?

8 MR. STONE: Asked and answered, I  
9 believe.

10 MR. MOLM: Not that specific question.

11 MR. STONE: Okay, go ahead.

12 THE WITNESS: I have had communications  
13 from the -- of some members that don't agree and  
14 feel that their competitive position may be  
15 somewhat lessened, details of which I --  
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1           You stated that you're the staff  
2 executive to the distribution committee. What  
3 responsibilities does that position entail?

4           A.    Coordinating with activities of the  
5 committee, working with the chairman to  
6 establish -- or to develop agendas, providing  
7 minutes for the meeting, ensuring that CMA's  
8 procedures are followed, the antitrust guidelines  
9 are followed, and generally that CMA's policies  
10 regarding meetings are adhered to.

11          Q.    I take it that CMA has written  
12 antitrust policies; is that correct?

13          A.    CMA has written antitrust guidelines,  
14 very clear guidelines on the committee's  
15 operation, that's correct.

16          Q.    Are you the principal party responsible  
17 for assuring adherence to those guidelines with  
18 regard to the distribution of committee  
19 activities?

20          A.    Together with the advice of counsel,  
21 that's correct.

22          Q.    How many members are there in CMA?

23          A.    Honestly, I couldn't tell you today.  
24 The number changes from time to time.

25          Q.    Order of magnitude, please.

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1 A. I would guess in the order of 180, 185  
2 members.

3 Q. You stated that the distribution  
4 committee is comprised of 16 members. Is the  
5 membership for the committee limited to 16  
6 members?

7 A. Yes, that's correct.

8 Q. And how are those members selected?

9 A. The members are nominated by CMA's  
10 executive contacts. CMA's distribution committee  
11 planning task group reviews the nominations that  
12 come in each year.

13 A planning task group is a group within  
14 the distribution committee, <sup>composed of the</sup> ~~proposes~~ leadership  
15 of <sup>the</sup> distribution committee. They review the  
16 nomination<sup>s</sup> to try to ensure balance across the  
17 association and will make recommendations up the  
18 line to CMA.

19 Among the things that the distribution  
20 committee planning task group looks for is  
21 company size, types of products, geographic  
22 location, new members versus experienced members,  
23 new companies versus companies that have been  
24 previously represented on the distribution  
25 committee.

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1           They look for that balance, those  
2       recommendations are made to CMA staff by that  
3       planning task group. The planning task group  
4       takes that recommendation -- I'm sorry, I take  
5       that recommendation into the senior management at  
6       CMA, the senior management at CMA then presents  
7       it to the CMA officers and then those nominations  
8       are reviewed and approved by CMA's board of  
9       directors.

10           Q.     Are there any guidelines with regard to  
11       serving on the committee as to who or what  
12       interest the member represents in voting on  
13       matters before the committee?

14           MR. STONE:   When you say interest,  
15       could you clarify that. That's a somewhat loaded  
16       term.

17           MR. BERCOVICI:   I'll restate the  
18       question.

19           BY MR. BERCOVICI:

20           Q.     A member of the distribution committee,  
21       in voting on a matter before the committee, does  
22       that member vote what that member believes is  
23       best for the industry or does that member vote  
24       what that member believes is best for that  
25       member's company? My predicate to that was are



1       there any guidelines in telling the member  
2       what -- how to be guided --

3           A.   Offhand, I can't recall as to whether  
4       or not there are guidelines specifically  
5       directing the member how to vote, nor would I  
6       presume to judge how a member votes. One hopes  
7       that the member would vote for the good of the  
8       industry; however, it's up to that individual  
9       member to judge.

10           If I may elaborate just for a brief  
11       moment, that is one of the reasons the  
12       distribution committee looks for balance across  
13       the membership on the distribution committee, to  
14       ensure that even if they do vote their own  
15       individual desires, that a balance will still --  
16       there will still be a balance represented in any  
17       committee vote.

18           Q.   So there's nothing to preclude a member  
19       from voting their own commercial interest when  
20       they sit on the committee in terms of CMA policy;  
21       is that correct?

22           A.   Nothing to prevent -- I'm not sure how  
23       one would prevent that. The member votes, the  
24       member votes.

25           Q.   There's nothing to -- there's no

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1 steering group also reviewed the documents, made  
2 its recommendations to the distribution  
3 committee, then the distribution committee based  
4 on those recommendations made its decision.

5 Q. And the distribution committee was the  
6 body that had the final say, correct?

7 A. That's correct.

8 Q. In the vote of the distribution  
9 committee, was a simple majority vote required to  
10 carry a motion to approve and accept the  
11 settlement agreement?

12 A. The distribution committee followed the  
13 guidelines in this particular decision as it  
14 would in any issue. This was no different.

15 Q. What do those guidelines provide with  
16 regard to votes?

17 A. That a quorum is required and that a  
18 majority of those participating will decide.

19 Q. So if you had 15 of the 16 members  
20 participating, that the vote of eight of those 15  
21 would be sufficient to accept the settlement  
22 agreement; is that correct?

23 A. Yeah, that would do it, but it doesn't  
24 necessarily -- yes, that would -- you know, that  
25 would also do it. That would also make the

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1 decision.

2 Q. That would also. Is there something  
3 else that would make the decision?

4 A. A quorum of the committee is required  
5 to participate. A decision is made by the  
6 majority of those that do participate in the  
7 vote. There is a possibility that all that --  
8 not all the members choose to participate in the  
9 vote.

10 Q. How does one choose not to participate  
11 in the vote?

12 A. Presumably one could abstain or just  
13 choose -- well, abstain, choose not to vote.

14 Q. If a member votes to abstain, is that  
15 considered not voting or is that considered as a  
16 vote that is not in favor of the agreement?

17 A. I would have to go back and check the  
18 bylaws or the guidelines, but I would venture to  
19 guess that that would simply be a vote not to  
20 participate or that that particular member had no  
21 opinion.

22 Q. For example, if you had 15 members  
23 voting and four abstained, therefore, 11 parties  
24 voted yea or nay, are you telling us you believe  
25 that six members of the committee would control

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1 the outcome of the vote?

2 A. They could, yes.

3 Q. Do you know whether some members did  
4 abstain from the vote in this case?

5 A. The --

6 MR. STONE: I will instruct the witness  
7 not to answer on the basis of getting into the  
8 particulars of the voting on this occasion which  
9 we assert is protected by the associational  
10 privilege.

11 MR. BERCOVICI: I'm not inquiring into  
12 what members or how many. I just asked if the --  
13 as a matter of function in this case, there were  
14 abstentions.

15 MR. STONE: Could I get your assurance  
16 that you're not going to ask about the particular  
17 vote count?

18 MR. BERCOVICI: I will not get into the  
19 vote count.

20 MR. STONE: You can answer that one  
21 question.

22 THE WITNESS: Can I ask you a  
23 question.

24 (Discussion off the record.)

25 THE WITNESS: As I recall, your

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1 question was whether or not some members did  
2 abstain.

3 BY MR. BERCOVICI:

4 Q. Yes.

5 A. And the answer is yes.

6 Q. You stated that the distribution  
7 committee considered whether the UP settlement  
8 offer met the eight points, the eight points you  
9 discussed with Mr. Molm set forth in Attachment A  
10 to the CMA comments.

11 Did the CMA distribution committee  
12 consider whether or not the eight points, whether  
13 it should -- did they consider whether they  
14 should -- whether they should take into account  
15 anything other than the eight points?

16 A. Did the distribution committee when  
17 they looked at the agreement?

18 Q. When they looked at the agreement and  
19 decided whether or not to accept the agreement,  
20 did they decide whether or not they should take  
21 into account any elements other than the eight  
22 points?

23 A. No.

24 Q. Or -- so they were limited solely to  
25 the eight points?

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1 Q. Were they told that the only thing, the  
2 only issue before them was whether or not the  
3 settlement offer satisfied the eight points?

4 A. They were told in reviewing the  
5 settlement decision that the only thing that they  
6 could compare it with, against, was the eight  
7 points that were handed down by the executive  
8 committee.

9 Q. You stated that the vote took place on  
10 April 16th. Is that the date that a decision was  
11 made on whether to accept the settlement offer?

12 A. The distribution -- this will get  
13 into -- Counsel --

14 (Discussion off the record.)

15 MR. STONE: I'm going to let the  
16 witness address something that again goes to the  
17 contours of the settlement process. I continue  
18 the objection to talking about the details of  
19 settlement and the details of the committee  
20 discussion, but I will allow the witness to  
21 answer on this one point.

22 THE WITNESS: The committee reviewed  
23 the position put forward by the UP/SP and voted  
24 to accept the offer that was presented to them at  
25 that April 16th meeting, provided certain

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1 that there were eight points, and if those eight  
2 points were met in the negotiations with the  
3 UP/SP, we could support the merger.

4 Q. Did you at any time advise the  
5 executive contacts of the other parties'  
6 positions in the merger case following the March  
7 29 filing date?

8 A. The other parties?

9 Q. Yes. Did you advise your executive  
10 contacts that other -- that following the March  
11 29th filing of the substance, nature or  
12 identification of other parties who had filed  
13 comments with the Surface Transportation Board?

14 A. No. Again, that information would have  
15 been made available to the members. As I said,  
16 we provided the contacts at CMA, if these people  
17 chose to contact CMA, again me or my staff, and  
18 we would share that information with them.

19 There were, as you well know, there  
20 were a lot of parties involved, and to the extent  
21 that we had knowledge we would have been happy to  
22 share that, but we did not go out with the  
23 communication detailing anybody's position of  
24 course other than CMA's.

25 Q. And I take it that similarly you did

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1  
2  
3 REDACTED  
4  
5  
6

7 Q. Did CMA seek to have the applicants  
8 provide BN/SF access to individual shipping  
9 points in the Lake Charles area?

10 MR. STONE: Just a second. I'm going  
11 to object on the basis of settlement privilege,  
12 regardless of what the answer might be, and on  
13 the basis of work product and attorney/client  
14 privilege.

15 THE WITNESS: If I could extend that  
16 break just about another minute, if you could  
17 excuse me for just a second.

18 (Recess.)

19 BY MR. BERCOVICI:

20 Q. Mr. Speight, is there anything in the  
21 CMA eight points we've been talking about this  
22 afternoon that refers to opening BN/SF access to  
23 the Lake Charles area shipping points?

24 A. No, I don't believe there is  
25 specifically to the Lake Charles area, I don't

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1                                   BEFORE THE  
2                                   SURFACE TRANSPORTATION BOARD  
3                                   Finance Docket No. 32760  
4       UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD  
5       COMPANY AND MISSOURI PACIFIC RAILROAD COMPANY  
6                                   -- CONTROL MERGER --  
7       SOUTHERN PACIFIC RAIL CORPORATION, SOUTHERN  
8       PACIFIC TRANSPORTATION COMPANY, ST. LOUIS  
9       SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP. AND THE  
10      DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

11                                   HIGHLY CONFIDENTIAL

12                                   Washington, D.C.

13                                   Thursday, May 9, 1996

14                                   Deposition of ROBERT D. KREBS, a  
15       witness herein, called for examination by counsel  
16       for the Parties in the above-entitled matter,  
17       pursuant to agreement, the witness being duly  
18       sworn by JAN A. WILLIAMS, a Notary Public in and  
19       for the District of Columbia, taken at the  
20       offices of Mayer, Brown & Platt, 2000  
21       Pennsylvania Avenue, N.W., Washington, D.C.,  
22       20006-1882, at 11:05 a.m., Thursday, May 9, 1996,  
23       and the proceedings being taken down by Stenotype  
24       by JAN A. WILLIAMS, RPR, and transcribed under  
25       her direction.

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1       & Company, don't you?

2           A.     Yes.

3           Q.     And you've dealt with them over the  
4       years?

5           A.     Yes.

6           Q.     Specifically when you were at Santa Fe,  
7       you had them do studies for you?

8           MS. JONES: I'm going to object at this  
9       point. The issue of the McKenzie studies has  
10      been brought to the judge, he has ruled it to be  
11      stale and outside the scope of appropriate  
12      discovery in this case. We'll permit certain  
13      factual inquiries as you've started to here, but  
14      we are not going to be permitting any questioning  
15      on prior strategic planning of Santa Fe that are  
16      not directly related to this case as the judge  
17      has already ruled.

18          MR. LUBEL: Let me make my proffer and  
19      see if we can get some answers here.

20          BY MR. LUBEL:

21          Q.     In the 1990, 1991 time frame, did you  
22      have a study done by McKenzie & Company that  
23      related to options of potential acquisitions that  
24      might involve Santa Fe and other Western  
25      railroads?

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1 MS. JONES: We'll permit a yes/no  
2 answer to that question.

3 THE WITNESS: Yes.

4 BY MR. LUBEL:

5 Q. And did you share that study with any  
6 other railroads, share a copy of it with any  
7 other railroads?

8 MS. JONES: We are not going permit an  
9 answer to that question, that's outside the scope  
10 of this testimony.

11 MR. LUBEL: Just so the record is clear  
12 and just so the Surface Transportation Board can  
13 understand, it's your position that you will not  
14 let the witness deny that he provided a copy, as  
15 an executive of Santa Fe, he provided a copy of  
16 such a study to executives at other railroads?

17 MS. JONES: So the record is very  
18 clear, Mr. Lubel, my position is the same as  
19 Judge Nelson has ruled, that the prior strategic  
20 plans of Santa Fe that have been acknowledged to  
21 have been performed with the assistance of  
22 McKenzie & Company is outside the scope of this  
23 case, irrelevant to this case, and need not be  
24 explored in a deposition.

25 MR. LUBEL: Could you help me. I know

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1 MS. JONES: You may answer that  
2 question.

3 THE WITNESS: Here's where I think --  
4 what we were trying to say here and what I am  
5 saying here is, okay, first of all, yes, we had  
6 studies, more than one study made about where  
7 Santa Fe would end up eventually in the Western  
8 rail system. We never had any studies made that  
9 considered there would be two railroads left in  
10 the United States or that it was desirable for  
11 that to happen.

12 BY MR. LUBEL:

13 Q. How about that considered having two  
14 major railroads in the Western United States?

15 A. That's what I mean, in the Western  
16 United States, we have never considered that as  
17 an alternative.

18 Q. Okay. Did the study suggest that as an  
19 alternative?

20 A. No.

21 Q. Did it suggest having three major  
22 railroads in the West?

23 A. Well, again we had a number of studies  
24 made. And some of them had three, some of them  
25 had four.

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1 or know where a copy is?

2 A. No.

3 Q. Have you made any effort to find one?

4 MS. JONES: I object to that question  
5 as both irrelevant and unnecessary. In any event  
6 this has been ruled on by the judge already.

7 MR. LUBEL: Well, I'm not answering you  
8 each time you say that, but we do feel that this  
9 has opened up the door to that, opened up the  
10 door to the inquiry.

11 BY MR. LUBEL:

12 Q. Did the study you're thinking of or the  
13 studies you're thinking of include the  
14 possibility of a carve-up of the Southern Pacific  
15 routes?

16 MS. JONES: You may answer that  
17 question.

18 THE WITNESS: Yes.

19 BY MR. LUBEL:

20 Q. And can you elaborate on how or what  
21 options were considered?

22 MS. JONES: Again to the best of the  
23 witness' recollection on a very old, stale  
24 project.

25 THE WITNESS: The northern part of the

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1 SP central corridor, the Gulf Coast, and Cotton  
2 Belt and the other lines, the line across from  
3 Houston to Los Angeles and Southern California  
4 were considered as three separate alternatives,  
5 three separate pieces.

6 BY MR. LUBEL:

7 Q. And the study you're thinking of, who  
8 was suggested or considered as acquiring those  
9 pieces?

10 A. Do you want me to answer that?

11 MS. JONES: Yes, you may answer that.

12 THE WITNESS: It seemed to me that the  
13 logical carriers were Santa Fe for the Gulf Coast  
14 and Cotton Belt, the Union Pacific across to  
15 Southern California, and Burlington Northern  
16 across to Northern California and up to the  
17 Pacific Northwest.

18 BY MR. LUBEL:

19 Q. Now, did you ever become aware that  
20 Mr. Anschutz became aware of this study you're  
21 talking about?

22 MS. JONES: Let me go off the record  
23 for just a moment to consult with my cocounsel,  
24 not the witness I want the record to reflect.

25 (Discussion off the record.)

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1 MS. JONES: Back on the record.

2 The witness may answer the question.

3 THE WITNESS: Yes.

4 BY MR. LUBEL:

5 Q. He was pretty pissed about it, wasn't  
6 he?

7 A. No. I explained it to him.

8 Q. Excuse me. He was upset about the  
9 prospect of carving up his railroad, wasn't he,  
10 or that somebody had done a study considering  
11 that?

12 A. Well, at that point in time which was  
13 right after he bought the Southern Pacific and  
14 was putting it together with the Rio Grande, his  
15 number one objective was to run it as a combined  
16 single service or single network.

17 Q. And he talked to you about his  
18 knowledge that you had had this study done?

19 A. I went to see him and I showed him the  
20 study.

21 Q. So you're at Santa Fe, you're an  
22 executive at Santa Fe at the time, what's your  
23 position?

24 MS. JONES: I'm going to object again  
25 for the record, this is far afield of this case,

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1 Q. My question was whether Union Pacific  
2 was proposing or saying it would be willing to  
3 make such a change?

4 A. No, I don't believe they were.

5 Q. When you say that Mr. Davidson was  
6 talking to you about modifications like the CMA  
7 agreement, what do you mean, what do you recall?

8 A. Well, I think they were things like  
9 doing something to alleviate the concerns about  
10 the UP's bidirectional operation up to Memphis  
11 and St. Louis. To me that was -- I mean it was  
12 pretty much chemical industry related.

13 MR. LUBEL: Okay. I think that's all  
14 we have. I thank you very much. So sorry we got  
15 into squabbling here. I didn't mean to prolong  
16 things.

17 MS. JONES: Before we adjourn I have  
18 one question on redirect.

19 EXAMINATION BY COUNSEL FOR BURLINGTON

20 NORTHERN RAILROAD COMPANY AND THE ATCHISON,

21 TOPEKA & SANTA FE RAILWAY COMPANY

22 BY MS. JONES:

23 Q. Mr. Krebs, I would ask you to clarify  
24 that, in response to questions from Mr. Lubel  
25 regarding your discussion with Mr. Anschutz and a

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1 discussion with the Burlington Northern regarding  
2 a study that was done, were you referring to the  
3 McKenzie work done for Santa Fe by McKenzie?

4 A. Yes.

5 MS. JONES: That's all I have.

6 (Thereupon, at 1:15 p.m., the taking of  
7 the instant deposition ceased.)  
8  
9

-----  
10 Signature of the Witness  
11

12 SUBSCRIBED AND SWORN to before me this -----  
13 day of

14 -----, 19\_\_.  
15

16 -----  
17 NOTARY PUBLIC

18 My Commission Expires  
19  
20  
21  
22  
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25

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1                                   BEFORE THE  
2                           SURFACE TRANSPORTATION BOARD  
3                                   Finance Docket No. 32760  
4       UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD  
5       COMPANY AND MISSOURI PACIFIC RAILROAD COMPANY

6                           -- CONTROL MERGER --

7           SOUTHERN PACIFIC RAIL CORPORATION, SOUTHERN  
8           PACIFIC TRANSPORTATION COMPANY, ST. LOUIS  
9       SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP. AND THE  
10       DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

11                           HIGHLY CONFIDENTIAL

12                                   Washington, D.C.

13                                   Monday, April 22, 1996

14                       Deposition of THOMAS D. CROWLEY, a  
15       witness herein, called for examination by counsel  
16       for the Parties in the above-entitled matter,  
17       pursuant to agreement, the witness being duly  
18       sworn by ANN L. BLAZEJEWSKI, a Notary Public in  
19       and for the District of Columbia, taken at the  
20       offices of Donelan, Cleary, Wood & Maser, 1100  
21       New York Avenue, N.W., Washington, D.C., at  
22       9:00 a.m., Monday, April 22, 1996, and the  
23       proceedings being taken down by Stenotype by ANN  
24       L. BLAZEJEWSKI, RPR, CM, and transcribed under  
25       her direction.

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1 Q. So you did not consider them in your  
2 testimony about Larry Lawrence's conclusions?

3 A. That's correct.

4 MR. SLOANE: I have no further  
5 questions.

6 MR. DIMICHAEL: I think we would like  
7 to just take a minute or two to see if we have  
8 anything.

9 MR. SLOANE: Absolutely.

10 (Recess.)

11 MR. DIMICHAEL: We've got a few  
12 questions.

13 EXAMINATION BY COUNSEL FOR THE NATIONAL  
14 INDUSTRIAL TRANSPORTATION LEAGUE, ET AL.

15 BY MR. DIMICHAEL:

16 Q. Mr. Crowley, earlier in the questioning  
17 by Mr. Sloane you were asked about a series of  
18 hypotheticals that Mr. Sloane presented to you.  
19 Do you recall that?

20 A. Yes.

21 Q. It was a number of these things, and  
22 let me go through at least a couple here. You  
23 were asked one hypothetical in which UP and SP  
24 served both the origin and the destination  
25 today. Do you recall that?

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1 A. Yes.

2 Q. Maybe we will term that a 2-to-1/2-to-1  
3 point, okay?

4 A. Okay.

5 Q. You were asked another hypothetical  
6 where there was a 2-to-1 point at one end and the  
7 other end was served by the UP or the SP and  
8 another carrier. Do you recall that?

9 A. Yes.

10 Q. Maybe what we'll do is we'll term that  
11 a 2-to-1 point to a 3-to-2 point.

12 A. Okay.

13 Q. Then you were asked a hypothetical  
14 where UP or SP served the origin, a 2-to-1 point,  
15 and then at destination a UP and SP served it as  
16 well as the BNSF. Do you recall that?

17 A. Yes.

18 Q. Maybe what we'll do is we'll term that  
19 a 2-to-2 point.

20 A. Okay.

21 Q. Now, you indicated, I believe, that in  
22 each of those hypotheticals you would assume in  
23 developing the numbers that you see in your  
24 verified statement on behalf of the NITLeague  
25 that BN would not divert any of the traffic in

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1 developing the calculations for the number of  
2 trains per day, et cetera. Is that right?

3 A. That's correct.

4 Q. Now, can you explain why you came to  
5 the conclusion that traffic would not be  
6 divertible to the BNSF in that particular case.  
7 Was there any one reason or a series of reasons?

8 MR. SLOANE: Objection. I don't  
9 understand which particular case you're referring  
10 to. You're referring to all three?

11 MR. DiMICHAEL: We're referring to all  
12 three, yes.

13 THE WITNESS: There were a number of  
14 reasons. One of our basic premises was that any  
15 traffic that UP or SP originated and/or  
16 terminated before the merger, they would control  
17 after the merger. We took this position for a  
18 number of reasons.

19 The reasons include traffic under  
20 contracts, a lot of this traffic moves under  
21 contract. Although it's based on the information  
22 available in the record it's not possible to  
23 determine the amount of traffic that is under  
24 contract, but our position is that any traffic  
25 that is under contract is not divertible.

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1           The second reason would involve the  
2 security of the movement or movements that would  
3 take place if BNSF were to handle the traffic.  
4 We looked at a number of instances and found that  
5 they had a circuitry disadvantage. In other words  
6 they had to travel a lot further to get between  
7 the two points than the incumbent.

8           The third was an issue of  
9 compensation. The problem running over the  
10 contractor's lines is documented in my statement  
11 along with the other problems that we identified  
12 associated with BNSF accessing the central  
13 corridors, the so-called operational and  
14 infrastructure problems.

15           The third or the fourth or fifth reason  
16 that we excluded BN Santa Fe was the  
17 identification and availability of traffic at the  
18 terminal areas as Mr. Lawrence identified them.  
19 If you recall earlier in my direct testimony  
20 today we talked about some differences in  
21 Mr. Lawrence's approach versus our approach.  
22 Mr. Lawrence used a city approach to identifying  
23 traffic.

24           When we looked at those cities from an  
25 SELC standpoint, from the standard point location

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1 standpoint, we found that there were a number of  
2 SPIC locations within these major geographic  
3 areas, these major city areas that BNSF did not  
4 get access to, so we were faced with an  
5 overstatement problem at that point.

6 The last point for why we did not  
7 include this traffic was that again in these  
8 cities where Mr. Lawrence identified available  
9 traffic, even within the split locations there  
10 are terminals that BNSF would not have access  
11 to. Mr. Lawrence recognized this at the 2-to-1  
12 locations by developing a 0.74 factor to  
13 recognize by I believe what he called the open  
14 access stations.

15 At these other cities that we're  
16 talking about, there was no such factor  
17 developed, and we were unable to determine how  
18 much within a split would be available.

19 Q. Okay. Now, looking at that fourth  
20 point, then, the business about the BN access  
21 being overstated, just to be clear on that in  
22 other words, Mr. Lawrence looked at city-wide  
23 points; is that right?

24 A. Yes. For example, he would have looked  
25 at Chicago area.

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1 Q. Okay. And then you would have said,  
2 well, just because BN serves some points in  
3 Chicago doesn't necessarily mean that BN serves  
4 the precise point that UP/SP serves within that  
5 geographic area?

6 A. We looked at some of these areas and  
7 determined that that in fact was the case.

8 Q. I see. Okay. Now, let me just maybe,  
9 just to maybe make this a little more clear,  
10 could we take perhaps an example. I see you have  
11 a map here.

12 Now, Mr. Crowley, I would direct your  
13 attention to, let's say, the point of Salt Lake  
14 City as an origin point. Do you see that there?

15 A. Yes. That would be a 2-to-1 location.

16 Q. That's a 2-to-1 location. In other  
17 words UP and SP presently serve Salt Lake City,  
18 and assuming that the BNSF access agreement is  
19 approved by the board, then after the merger, the  
20 merged UP/SP will serve that point as well as the  
21 BNSF; is that correct?

22 A. That's correct.

23 Q. Now if we take that as a 2-to-1 point,  
24 and then let's look at the point Daggett,  
25 California. You see that down there right in the



1 southern part of California? It's kind of small  
2 on this map.

3 A. Yes, I see it.

4 Q. The map that we're looking at is a map  
5 that was included in the -- in the application  
6 map number 2, settlement with BN/Santa Fe. Now,  
7 you see that Daggett is a point that is currently  
8 served by the UP/SP, and it will -- and it is  
9 also currently served by the BNSF, right?

10 A. Right, the Santa Fe.

11 Q. Now, if you were going to be having  
12 traffic that would be moving from Salt Lake City,  
13 Utah to Daggett, California via the UP/SP, after  
14 the merger how would that traffic go?

15 A. That traffic would most probably move  
16 in a southwesterly direction through Las Vegas on  
17 a UP line.

18 Q. Now, that seems to me, just looking at  
19 the map, a very direct route; is that right?

20 A. That's correct.

21 Q. Now, if BNSF was going to serve that  
22 point, excuse me, serve both the origin and take  
23 traffic from that origin to the destination at  
24 Daggett, in other words run from Salt Lake City  
25 to Daggett, would the BNSF have a similarly

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1 direct move?

2 A. No. Both options that I would identify  
3 as being available to the BNSF would be  
4 considerably more circuitous.

5 Q. How would that run?

6 A. We could assume they would handle it in  
7 one of two ways from Salt Lake City. They could  
8 move over the trackage rights in a westerly  
9 direction into the Sacramento area, and then in a  
10 southerly to southeasterly direction to Daggett,  
11 which would be considerably longer than the  
12 direct UP line from Salt Lake City.

13 Q. What would be the other option that  
14 BNSF would have?

15 A. The second option would be to take the  
16 traffic in an easterly direction over the  
17 trackage rights to Denver, and then follow the  
18 Denver line south into New Mexico and follow the  
19 old Santa Fe line in a westerly direction to  
20 Daggett. That would also be considerably more  
21 circuitous than the direct UP line.

22 Q. So if you -- simply, then -- strike  
23 that.

24 Simply then assuming that BNSF could  
25 serve after the merger this 2-to-1 point and take

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1 the traffic at a 2-to-2 point without looking at  
2 all these variables, that would not be correct in  
3 your view. Is that fair?

4 A. That's correct.

5 MR. DiMICHAEL: I think that's all the  
6 questions.

7 MR. SLOANE: If you don't mind, could  
8 we take just a couple minutes?

9 MR. DiMICHAEL: Sure.

10 MR. SLOANE: I promise you it will be  
11 short.

12 (Recess.)

13 MR. SLOANE: If we can go back on,  
14 mercifully we have just one question.

15 FURTHER EXAMINATION BY COUNSEL FOR  
16 BURLINGTON NORTHERN RAILROAD COMPANY  
17 AND THE ATCHISON, TOPEKA & SANTA FE  
18 RAILWAY COMPANY

19 BY MR. SLOANE:

20 Q. That question is do you have any work  
21 papers supporting the circuitry disadvantage to  
22 which you just referred earlier in response to  
23 one of Mr. DiMichael's questions?

24 A. I could look. I don't -- none come to  
25 mind right now, but I would be happy to look.

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**APPENDIX 4**

**DOCUMENTARY EVIDENCE - REDACTED**

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BEFORE THE  
SURFACE TRANSPORTATION BOARD

Finance Docket No. 32760

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY  
AND MISSOURI PACIFIC RAILROAD COMPANY  
-- CONTROL AND MERGER --  
SOUTHERN PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC  
TRANSPORTATION COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY  
COMPANY, SPCSL CORP. AND THE DENVER AND  
RIO GRANDE WESTERN RAILROAD COMPANY



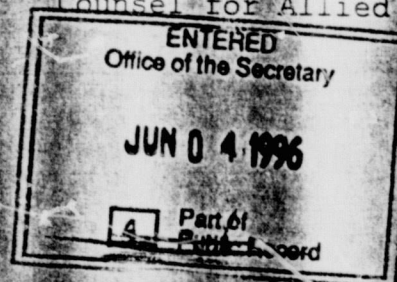
BRIEF OF THE  
ALLIED RAIL UNIONS

William G. Mahoney  
Richard S. Idelman  
Donald F. Griffin

HIGHSAW, MAHONEY & CLARKE, P.C.  
1050 17th Street, N.W.  
Suite 210  
Washington, D.C. 20036  
(202) 296-8500

Counsel for Allied Rail Unions

Dated: June 3, 1996





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## BRIEF OF THE ALLIED RAIL UNIONS

This brief is submitted by the labor organizations participating in these proceedings as the "Allied Rail Unions" or "ARU"<sup>1</sup>. The ARU oppose the common control and merger of the UP and SP families of railroads; alternatively, they submit that the Transaction should be conditioned as is set forth in the Comments filed by the ARU on March 29, 1996.<sup>2</sup>

### I. THE APPLICATION SHOULD BE REJECTED

In their Comments the ARU fully set forth their reasons for rejection of the Application which included the likely impact of the Transaction on railroad workers, Railway Labor Act ("RLA") concerns, the appropriate response to the asserted weakness of SP, and the anti-competitive effects of the Transaction especially in combination with the UP/SP--BNSF deal. The ARU will not repeat those arguments here, particularly since other parties have already provided the Board with even more detailed analyses of the SP's circumstances and the anti-competitive effects of the

---

<sup>1</sup> The American Train Dispatchers Department/BLE ("ATDD"), Brotherhood of Maintenance of Way Employees ("BMWE") and Brotherhood of Railroad Signalmen ("BRS"). Since there is no entity known as the ARU and the acronym used as a convenient description of several unions, references to the ARU will be in the plural form.

<sup>2</sup> For the purpose of filings in this proceeding, the ARU adopt the abbreviation system set forth in Applicants' Table of Abbreviations in Volume 1 of their Railroad Merger Application filed on November 30, 1995. Additionally, references to "Applicants" will be to UP, SP and the their parent corporations; "UP/SP" will refer to the proposed combined UP and SP, "Application" will refer to the November 30, 1995 Railroad Merger Application, and "Transaction" will refer to the common control and merger of UP and SP and other related transactions described in the Application.



Transaction. Instead, the ARU will discuss several points which militate against approval of the Transaction which the ARU believe have not been, and will not be, adequately addressed by other parties. The ARU do not intend thereby, to waive or diminish the importance of any components of their Comments that are not discussed in this brief; and they expressly incorporate herein all of the arguments set forth in their Comments.

**A. The Impact Of The Transaction On Employees Of UP  
And SP And Of Other Railroads Militates Against  
Approval Of The Transaction**

Section 11344(b)(1)(D) of the Interstate Commerce Act ("ICA") requires that the Board consider "the interests of carrier employees affected by a proposed transaction" in deciding whether to approve a transaction. In their Comments the ARU demonstrated that the large reductions in employment identified by the Applicants as likely results of approval of the Transaction actually understate the impact of the Transaction on UP and SP employees and on employees of other railroads. This likely effect of the transaction on railroad employees militates against approval of the Transaction under Section 11344(b)(1)(D).

Applicants have not refuted the ARU assertion that the impact of the Transaction on employees would exceed Applicants' projections, and they have not given any assurances that those impacts will be limited to, or even close to those described in the Application. Indeed, given the Commission's holdings that consolidations and reductions in work forces may occur even many

years after a transaction<sup>3</sup>, it necessarily follows that the job reductions which will occur in this Transaction will be greater than the Applicants have represented in their Application.

Applicants' only response on this point is to take issue with the ARU reliance on calculations of reductions in employment after the UP-MP-WP transaction and the UP-MKT Transaction (ARU Comments at 31 n.16), asserting that the ARU had counted all job losses as Transaction related, and noting that there could be other reasons for the gross reductions in employment cited by the ARU, such as changes in shipping patterns and changes in collective bargaining agreements. Hartman Rebuttal Verified Statement ("R.V.S.") at 8. However, even if the job losses were attributable in part to factors other than the transactions, the disparity between the projected merger-related job losses and the actual jobs lost were so great that, even if not all of the job losses were Transaction related, it is clear that the pre-Transaction projections were well below any reasonable calculation of the actual post-consummation transaction-related job losses. Applicants cannot possibly demonstrate that only 235 of the 11,762 jobs lost in the several years after the UP-MP-WP trans-

---

<sup>3</sup> See e.g., CSX Transportation--Control--Chessie and Seaboard System Railroads, F.D. 28905 Sub No. 27 (Served December 7, 1995) ("O'Brien Review Decision"), affirming an employee protective conditions arbitration award ("O'Brien Award") under the New York Dock conditions (New York Dock Ry.--Control Brooklyn Eastern District Terminal, 360 ICC 60 (1979)). See also Applicants' Narrative Rebuttal at 74, acknowledging that merger related reductions in employment continued years after the NS, CSX and UP/MP/WP mergers.



action were merger related, or that only 1,120 of the 7,506 jobs lost in the several years after the UP-MKT transaction were merger related. Even if the job reductions attributable to the mergers were only half of the actual post-consummation job reductions, it is clear that the pre-consummation projections were far below the actual transaction related job losses.

Moreover, Applicants have contradicted their own assertions in this regard in defending their estimates of likely job reductions against DOJ's claim that the amount of job reductions is overstated. In response to the DOJ's expert, Applicants have argued with a great specificity that the productivity gains and reductions in employment in the railroad industry in the last fifteen years were inextricably related to the mergers that have occurred during that period. Rebuttal Narrative at 71-75, Hartman R.V.S. at 12-15, Salzman R.V.S. at 2-20; see especially Rebuttal Narrative at 74. The claim that industry-wide reductions in employment were integrally related to the mergers in the 1980s is simply contrary to Applicants' assertions that UP-WP-MP and UP-MKT mergers were not substantial causes for the job reductions on those carrier in the several years after those transactions.

Additionally, Applicants have not responded to the ARU showing that the impact on employees of the BNSF transaction is clearly going to be far greater than predicted; and significantly, BNSF has not challenged the ARU on this point. Applicants have also failed to acknowledge that the impact of the UP--CNW



transaction is already greater than advertised. See UTU and BLE appeals from the implementing arrangement awards of arbitrator John Mikrut in Finance Docket No. 32133 Sub-No. 4 ("Mikrut Award") which involved changes in collective bargaining agreements ("CBAs"), and rules and rates of pay for hundreds of operating craft employees shortly after consummation of the UP-CNW transaction which was projected to have only minimal effects on operating employees. See also O'Brien Award which involved changes in CBAs and rules and rates of pay for hundreds of operating craft employees many years after ICC approval of the formation of CSXT.

Thus, the ARU submit that the actual record of carrier actions over the last fifteen years and Applicants' own specific evidence and arguments support the ARU assertion that the job losses and other impacts on employees which would flow from this Transaction would significantly exceed those predicted by the Applicants. Accordingly, Section 11344(b)(1)(D) militates against approval of this transaction.

**B. The Railway Labor Act Militates Against Approval Of The Transaction**

Applicants have not refuted the ARU arguments (Comments at 33-35) that the Board is required to consider the commands and policies of other federal laws in considering approval of a transaction under Sections 11343 and 11344 and that it must therefore consider commands and policies of the RLA in these proceedings. The ARU have shown that Applicants' plans after

consummation and their specific requests for Board sanction of those plans will result in a number of actions which are clearly contrary to the commands and policies of the RLA and that consideration of the RLA therefore supports rejection of the Application. *Id.*

Applicants' only responses to these arguments are assertions that evisceration of the RLA should be of no concern to the Board because Section 11341(a) can override the RLA, that they would not be acting unilaterally because their planned changes would be sanctioned by a *New York Dock* arbitrator and that the ARU' position is hypocritical because the ARU have asked for conditions which would potentially impinge on Applicants' RLA rights.

Hartman R.V.S. at 5-6; Narrative Rebuttal at 315-316, citing *Norfolk & Western Ry. v. American Train Dispatchers Association*, 499 U.S. 117 (1991) ("*Dispatchers*"), the *UP/CNW* March 7, 1995 decision at 94-96 and the *BN/Santa Fe* August 23, 1995 decision at 79-82). None of these responsive arguments have merit.

Applicants' citation of Section 11341(a) and the Supreme Court's decision in *Dispatchers* does not refute these ARU arguments since the ARU argument on this point is that because approval of the transaction may permit Applicants to ignore their CBA obligations pursuant to Section 11341(a) and *Dispatchers*, and to do so on a massive scale, the Board should not approve the Application. The fact that an approval may have the effect of gutting CBAs and negating the collective bargaining process does not



refute an argument that the possibility of such results should be a basis for rejection of the Application. Cf. *MacLean Trucking Co. v. U.S.*, 321 U.S. 67, 80 (1944); *Burlington Truck Lines v. U.S.*, 371 U.S. 156, 172-174 (1962).

Applicants are simply wrong in asserting that possible arbitral sanction of their plans for their workers negates all RLA concerns about the Transaction. One of the key aspects of the RLA was the Congressional rejection of third party resolution of collective bargaining disputes in favor of bilateral resolutions, even if that meant possible interruptions in commerce and union resistance to actions which carriers perceived as promoting efficiency. *Detroit & Toledo Shore Line R.R. v. UTU*, 396 U.S. 142, 148-149 (1969). Ironically, while trumpeting the benefits of deregulation of the railroad industry, the carriers have become advocates of STB regulation of railroad industry labor relations: Congress rejected such a scheme many years before it deregulated the railroads, and governmental control of labor relations should not be imported into the railroad industry under the guise of deregulation of the railroads.

Additionally, there is no basis for the assertion that the *Dispatchers* decision supports a claim that *New York Dock* arbitration is a permissible replacement for the RLA.<sup>4</sup> The Supreme Court specifically stated that it limited its decision to the ap-

---

<sup>4</sup> Significantly, this argument was advanced by UP's Employee Relations Director Hartman, and not UP/SP's counsel; who presumably would have been more circumspect in describing the Court's decision.



plication of Section 11341(a), and that it assumed for purposes of that decision that there were no *New York Dock* issues to be resolved; although the Court discussed the *New York Dock* process, it did not interpret, apply or rule on any *New York Dock* issue. 499 U.S. at 121, 127-28, 134.

The ARU also note that all of the ICC decisions on this subject are on appeal or on apparently indefinite remand to the Commission/Board following several year old decisions on appeal. As the Board is well aware, rail labor has contested each of those decisions and the Commission's dilatory approach toward the courts' remand orders. Accordingly, the ARU will not repeat those arguments here but will merely note for the record that the Commission's decisions do not add force to Applicants' arguments because those Commission decisions are clearly erroneous.

Applicants' brazen charges of ARU "hypocrisy" concerning the RLA are specious and would be laughable but for the seriousness of the subject for railroad workers. Indeed, it is the Applicants who are the hypocrites. They seek sanction to ignore the RLA and their solemnly undertaken contractual commitments under cover of a decision which would generally approve the Transaction without establishing or defining the actual methods, scope or timing of its implementation; they also plan to cite such a decision as authorizing substantial changes in existing CBAs, even changes not presented in the Application. But having sought Board approval of their own major changes in particular agreements and open-ended authority for other changes, they have re-

sisted ARU requests for certain specific conditions such as limits of the use of outside contractors, a requirement that Transaction related construction work be done with bargaining unit employees, and a requirement that any larger, uniform CBAs created through New York Dock processes be derived from union "cherry-picking" from existing UP and SP agreements. Ironically, the basis for Applicants' resistance to such conditions is the claim that such conditions would impinge on Applicants' RLA rights.

However, the ARU have sought these conditions only in the alternative: if the Commission approves the transaction, sanctions the plans presented by the Applicants for alteration of the RLA and CBA rights of their workers, and/or refuses to limit the scope of application of Section 11341(a) in this case, then the ARU ask for imposition of certain limited obligations on the Applicants. Although the RLA would otherwise allow the Applicants to resist these new obligations, the ARU submit that if the Board plans to allow Applicants to toss the RLA aside virtually at will, then it is reasonable to ignore Applicants' RLA based objections to the conditions sought by the ARU. However, to be absolutely clear on this point, the ARU state that if the Applicants are willing to renounce any effort to use the Board's decision to negate or limit the RLA or any CBA, the ARU are certainly willing to renounce any condition that they have sought which would contravene the RLA.



C. SP's Problems Do Not Militate In Favor Of Approval Of The Application

In their Application UP and SP relied heavily on SP's current and projected future problems with making capital improvements and in competing with BNSF as supporting approval of the Application. In essence they argued that SP's problems are such that the only solution is merger of SP into UP, regardless of the consequences for competition in the west, regardless of the possibilities for coordination between UP/SP and BNSF and regardless of the impact of such a transaction on the employees of the carriers and the communities in which those employees live. These arguments were reiterated in Applicants' rebuttal filings and they were supplemented by contentions that the only alternative to the Transaction is "downsizing" of SP with reductions in service, elimination of lines and reductions in employment. See e.g. Narrative Rebuttal at 40-43, Davis R.V.S. at 18-21, Gray R.V.S. at 25-36, Lincoln R.V.S. at 32-33. However, Applicants did not attempt to refute or even address the ARU discussion (Comments at 6-13, 45-52) of how SP came to be in this situation, and what that history suggests as a remedy for the problems that Applicants have identified.<sup>5</sup>

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<sup>5</sup> The ARU submit that the statements offered by Applicants in their rebuttal as to the likely actions of SP if the Board rejects the Application should be stricken or afforded no weight because the unions repeatedly asked Applicants in interrogatories and in depositions of key witnesses whether SP had any alternative plans in the event of rejection of the Application; Applicants repeatedly responded that SP had no alternative plans or that SP had only focussed on the Transaction. See answer to RLEA interrogatory no. 37 (ARU Ex. 8) and RLEA Interrogatory No. 76



As the ARU have shown (Comments at 6-13, 45-52), SP's problems are largely the result of a series of transactions in the 1980s which left the SP undercapitalized and at a competitive disadvantage vis a vis its competitors. Applicants did not refute this assertion, and indeed the Application is premised in part on the assertions of UP and SP officers, and retained expert witnesses, that SP came out of the SFSP voting trust in a weakened and undercapitalized condition and that SP cannot continue to compete against the other western railroads after the UP-CNW and BNSF transactions. However, Applicants have not acknowledged that many of the same carrier officers and expert witnesses who have offered testimony in this proceeding, offered testimony in the 1980s transactions. Those carrier officers and expert witnesses stated that those transactions were in the public interest, that the transactions would not reduce competition and that SP would not be seriously harmed. And the Commission's decisions approving those transactions relied on that testimony and the ar-

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(ARU Ex. 11). However, Applicants' rebuttal is rife with descriptions of contingency plans in the event of a rejection of the Application; indeed these plans were offered as substantially bolstering the case for approval. See citations in text above. Applicants should not be allowed to deny the existence of any alternative plans in February and March but to rely on such plans in April. The ARU recognize that the Board has previously rejected other challenges to the scope of rebuttal testimony based on Applicants assertions that they could not anticipate the arguments that would be made by opponents of the Transaction. However, the rebuttal testimony in dispute here is different in that 1) it should have been obvious that the alternatives available to SP would be made an issue in these proceedings given Applicants' heavy reliance on SP's problems, and 2) the unions expressly and repeatedly requested this information in their discovery requests.

guments of counsel based on that testimony. This raises two points. First, if SP is in a difficult situation because of transactions which the testifying officers and experts previously said would not damage SP or competitive rail service, then those same officers and experts should not be viewed as credible witnesses in this case. Second, that if the asserted public benefit justification for the Transaction is to respond to SP's problems, the Board should bolster SP, not sanction its elimination. The remedy for the public concerns as to a weak competitor providing less than optimal service is not to reduce the number of competitors, but to strengthen the weak competitor. This can be done by reopening the BNSF and UP-CNW transactions to provide SP with increased access to markets and better routings.

Applicants and BNSF will surely object to this approach as a regulatory solution rather than a market-based solution. However, UP and BNSF must recognize that they have benefitted from regulatory approvals of their transactions which surely would not have passed muster in a market regime subject to anti-trust laws. UP and BNSF owe their current existence to the ICC approvals of past transactions which were premised in part upon assurances of UP and BNSF witnesses that those transactions would have positive public impacts; if those projections were as substantially incorrect as is now suggested by Applicants' current filings, then UP and BNSF can have no objection to corrective action by the Board to protect the public's interest in adequate and competitive rail service options by reopening prior proceedings to ameliorate the



anti-competitive effects of the prior transactions as illustrated by the current circumstances of the SP. A leveling of the playing field will not only aid SP but also those who have relied on SP as a competitive alternative in the west, but who suffered when prior ICC actions benefitted SP's competitors. In other words, if SP is broken, it should be fixed, not eliminated.

**D. Applicants' Potential Use Of Section 11341(a)  
Militates Against Approval Of The Transaction On  
Anti-trust Grounds**

Although the Board is not an anti-trust tribunal, it is required to consider the policies and commands of the anti-trust laws in deciding whether to approve the Application. *MacLean Trucking, supra.*, 321 U.S. at 86-88. Many parties have focussed on the anti-competitive aspects of the proposed Transaction, particularly when combined with the UP/SP--BNSF agreement. Applicants have responded by asserting that such fears are misplaced and that neither UP/SP market dominance, nor UP/SP--BNSF collusion is possible, relying on the testimony of Professor Willig and Mr. Barber. Applicants again minimized these concerns in their rebuttal papers including the rebuttal statements of Mr. Barber and Professor Willig. However, neither Applicants, nor any of the other Transaction opponents, have addressed the potential impact of application of Section 11341(a) in this area.

While rail labor has engaged in a decade-long debate with rail management and the Commission over the application of Section 11341(a) to the RLA and CBAs, it is certainly beyond dispute that Section 11341(a), by its express terms, applies to the anti-



trust laws. Additionally, a significant development which has had a major impact on rail labor, but which has been ignored by other parties because only labor was immediately effected, is that the Commission has greatly expanded the scope of application of Section 11341(a). In recent decisions on this subject, the Commission held that the Section 11341(a) immunity from the anti-trust laws and other laws applies to anything that might be perceived as contributing to the type of efficiencies that were envisioned, but were not specifically discussed, by applicants in their filings in support of an approved transaction. See e.g. *O'Brien Review Decision* at 3, 8-10, 12-13. In the anti-trust context this would mean that any actions taken by Applicants after STB approval of the Transaction which Applicants could claim to be arguably related to the type of efficiencies envisioned when the Transaction was proposed would be immunized from challenge under the anti-trust laws.

In particular, challenges to joint actions by UP/SP and BNSF could be immune from an anti-trust challenge since the UP/SP--BNSF settlement was made a part of the Application and was a key component of Applicants' arguments in favor of approval of the Application. Significantly, UP/SP and BNSF have entered agreements which, among other things, provide for monitoring and consultations concerning the trackage rights arrangements and of dispatching on both carriers (*Narrative Rebuttal* at 16,21); the possibilities for coordinated activities in such a relationship are readily apparent, and anything done in the context of such

monitoring and consultations could be subject to a claim of Section 11341(a) immunity.

The potential scope of Application of Section 11341(a) to carrier actions allegedly in implementation of the Transaction also refutes the arguments of Mr. Barber and Professor Willig that anti-trust concerns are not a significant factor in this case. Simply put, the impediment to collusion presented by potential enforcement of the anti-trust laws and treble damages is simply not meaningful if the parties involved have anti-trust immunity.<sup>6</sup>

The ARU therefore submit that the potential for significant anti-trust abuses which could be granted immunity from anti-trust enforcement militates strongly against approval of the Application unless the scope of the immunity is substantially limited by the Board.

**E. The Support Offered The Application By Some Rail Unions Does Not Militate In Favor Of Approval Of The Application**

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<sup>6</sup> As is shown in the ARU Comments (at 42), Mr. Barber and Professor Willig seemed unaware of the effect of Section 11341(a) on their rather academic expositions on the anti-trust concerns raised by this Transaction. And neither of these witnesses addressed this point in his rebuttal statement. Professor Willig did make reference to several exchanges with his "interlocutors" at his deposition (Willig R.V.S. at 32 n. 14), however, despite the ARU Comments on his testimony and his exchange with the unions' counsel regarding Section 11341(a), Professor Willig did not discuss the effect of Section 11341(a) in his Rebuttal Verified Statement and apparently did not even bother to read Section 11341(a) after claiming at his deposition that he was unfamiliar with that provision. See Willig Deposition Transcript at 281-290.



In their rebuttal filings, Applicants have relied heavily on the fact that several of the rail unions have announced their support for the Transaction after entering settlements with the Applicants. However, several major unions including the ARU unions (the American Train Dispatchers Department/BLE, the Brotherhood of Maintenance of Way Employees and the Brotherhood of Railroad Signalmen), as well as the Transportation Communications Union ("TCU") continue to oppose the Application. Significantly, these unions are the ones whose members will face the greatest adverse effects if the Application is approved. Review of the Applicants' Labor Impact Exhibit shows that these unions will suffer disproportionately larger job losses than the unions which entered settlements with UP/SP. Additionally, unlike the unions which settled, the unions which remain in opposition have seen exactly what Applicants plan to do to their members in terms of changes in their seniority districts and changes in agreements. See Operating Plan Exhibit A and the Labor Impact Exhibit. And whereas Applicants offered the unions which settled the possibility of input into those decisions, Applicants provided a detailed statement as to their plans for the members of the unions who are opposed to the Transaction, and Applicants have remained steadfast in their insistence on proceeding as is described in the Operating Plan and the Labor Impact Exhibit.

The ARU also note that only one union which supports the merger (the United Transportation Union) offered any explanation for its position; the other unions which support the Transaction



either offered nothing besides their statement of support, or offered only the conclusory assertion that they believed the Transaction to be the result that would be in best interest of their members. The UTU's statement relied heavily on a concern that SP's financial situation was so precarious that the Transaction presented the best alternative for its members. As is already demonstrated above, the ARU respectfully disagree with that assessment; and their concerns about the Transaction are amplified by the transaction related changes that Applicants have already said that they plan to implement for employees in the ARU unions. The ARU also note that some of the unions which settled have had to contend with recent implementing arrangement arbitrations and ICC decisions (i.e. the *O'Brien Award*, the *Mikrut Award* and the *O'Brien Review Decision*) which the rail unions believe improperly deprived members of those unions of substantial RLA and CBA rights; and it was against that background that the unions considered Applicants' settlement offers. Beyond this observation, the ARU have no basis for describing the reasons for the other unions' settlements with Applicants, and they will not speculate further; they simply reiterate that they continue to oppose the Application, that the settlements entered by the other unions do not resolve the issues raised by the ARU, and that they do not believe that the settlements entered by the other unions provide a basis for the Board to conclude that railroad worker interests support approval of the Application.

II. IF THE APPLICATION IS APPROVED IT SHOULD BE SUBJECT TO THE CONDITIONS REQUESTED BY THE ARU

The ARU submit that if the Board is considering approval of the Application, it should do so only if it imposes not just the New York Dock conditions, but also the conditions requested by the ARU in its Comments filed on March 29 and as is set forth below.

Before discussing particular conditions requested by the ARU, the ARU will initially address Applicants' contention that no such conditions are necessary or appropriate because the New York Dock conditions are the only conditions which should be imposed for the protection of employee interests, and that the monetary benefits of the New York Dock conditions are the *quid pro quo* for all of the actions that UP/SP will take that will adversely affect railroad workers, including changes in CBA terms pursuant to Art. I §4 of the conditions, such that no additional protections should be imposed. Narrative Rebuttal at 34, 65, 315-316; Hartman R.V.S. at 3-5.

First, it must be recognized that the New York Dock conditions are the minimum, not the maximum, conditions which may be imposed in connection with approval of a Section 11343 transaction. See 49 U.S.C. §11347. Consequently, the Board has discretion consistent with its assessment of the public interest to impose additional protections for employees as a condition of approval of such a transaction. *Id.*; *United States v. Lowden*,



308 U.S. 225 (1939); *Railway Labor Exec.s Ass'n. v. ICC*, 958 F.2d 252, 257 (9th Cir. 1991).

Second, there is no basis for the assertion that because a carrier is obligated to provide monetary benefits for employees who lose work or compensation as a result of a transaction, the carrier should therefore have the right to take any actions which might affect its employees, including wholesale changes in CBAs under Art. I §4, without any additional obligations to those employees. Art. I §4 is not a *quid pro quo* for the obligations to pay monetary benefits to affected rail workers. The obligation to share with employees, for a limited period of time, a relatively small part of the savings realized from the displacement and dismissal of those employees is the *quid pro quo* for the carrier and public benefits which flow from an approved Transaction.<sup>7</sup> *U.S. v. Lowden, supra.*, 308 U.S. at 233-236. The protective benefits are not a right granted to employees in return for elimination or modification of CBAs, rather they are an obligation placed on a carrier in return for permission to take an action which will benefit the carrier and hopefully promote

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<sup>7</sup> Significantly, Applicants now concede that the cost of employee protection is not as great as carriers have asserted in recent years. The Hartman R.V.S. states that many positions are actually eliminated through attrition, and that between separation allowances, seniority bumping which results in dismissals of junior employees who are not entitled to a full six years of protection, and recalls to fill vacant positions, few employees actually collect benefits for extended periods of time. Hartman R.V.S. at 17.



the public transportation interests, but will reduce employment.  
*Id.*

Additionally, the recently developed notion that the protective benefits are a *quid pro quo* for the ability of a carrier to alter agreements is at odds with the provisions of Art. I §2 of the conditions which requires that such agreements be preserved. But, even if the Board persists in the Commission's views regarding Art. I §2, the argument that employees are compensated for the carrier's ability to make CBA changes under Art. I §4 would nonetheless lack merit because it ignores the history of Art. I §4.

The implementing arrangement negotiation/arbitration provision was made an express provision of the protective conditions in *Southern Ry.--Control--Central of Georgia, Ry.*, 331 ICC 151 (1967), to guarantee affected rail employees a fair and equitable arrangement for the assignment of work and selection of forces after a control or merger transaction. *Id.* at 166, 171-176, 185-186. The Commission specifically stated that Art. I §4 was added to the conditions pursuant to a review of extensive findings of carrier abuses in the selection of forces and assignment of work after consummation of the *Southern--Central* transaction. *Id.* at 185-186. Nothing in that decision states or implies that Art. I §4 was added to provide some benefit to carriers as a form of compensation for their financial obligations to their employees under the protections. As is noted above, it was recognized that a carrier participating in an approved transaction has obtained a

benefit from consummation of the transaction; compensation was therefore afforded to affected employees. Art. I §4 was another protection for **employees** based on findings supporting the need for such protection.

The ARU also note that Applicants have not refuted or even responded to the ARU showing that Applicants' own calculations of the savings that they anticipate from reductions in number of workers will far exceed their total employee protection obligations a mere two years after consummation of the transaction<sup>6</sup>. Nor have Applicants refuted the ARU argument that Applicants' calculation of labor savings from the Transaction includes only reductions in employment, not savings from changes in agreements. Thus Applicants will reap substantial savings from their workers on top of the hundreds of millions of dollars per year saved by reductions in employment. And significantly, losses of CBA rights (such as elimination of favorable work rules or safety rules, or procedural rules) create no right to monetary compensation under the protective conditions. These facts demonstrate that there is no basis for an argument that the protective benefits will constitute an equal and complete trade-off to the rail workers for the savings from labor to be obtained by the Applicants as a result of the Transaction.

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<sup>6</sup> See ARU Comments at 25-26--Applicants estimate their total employee protection obligations at \$264 million, and estimate their total labor savings after the second year after consummation at \$313 million and then over \$255 million per year thereafter.



Accordingly, there is no basis for any argument that conditions for the protection of employee interests beyond those set forth in the *New York Dock* protections are improper, inappropriate, unnecessary or effectively duplicative of the *New York Dock* benefits. With these points in mind, the ARU will proceed to their discussion of the conditions which they believe must be imposed if the Board approves the Application.

**A. The Scope Of Any Section 11341(a) Immunity  
Conferred On The Applicants Should Be Limited To  
Items Set Forth In The Application And Proposed  
Operating Plan**

The ARU will not repeat here their arguments at pp. 52-58 of their Comments that the effect of Section 11341(a) is necessarily limited to actions to actually carry out approved transactions themselves (e.g. completion of the actual mergers or acquisitions of control) and that any Section 11341(a) immunity is limited in effect as to rail labor by Art. I §2 of the protective conditions. Rather, ARU will incorporate those arguments herein by reference and will proceed to their alternative argument that any Section 11341(a) exemption from other law should be limited in scope to actions set forth in the Application or specifically in the proposed Operating Plan.

The ARU respectfully submit that the scope of any Section 11341(a) immunity which might be applicable to an approval of this Application must be limited in scope to actions set forth in the Application or specifically in the proposed Operating Plan because failure to so limit the immunity would mean that Applic-



ants would obtain an exemption from anti-trust laws and other laws, including the RLA, for actions which were not even placed before the Board or contemplated by the Applicants. The ARU submit that an inherent predicate for the ability of a carrier to claim immunity from the anti-trust laws and other laws in connection with actions implementing an STB-approved transaction is that the STB has actually considered the carrier's implementation plans. Section 11344 and regulations under that provision provide for a very particularized and detailed STB assessment of the proposed transactions under specific as well as general public interest criteria; persons seeking approval of Section 11343 transactions therefore submit to the STB the type of detailed application and proposed Operating Plan submitted by UP and SP in this proceeding. If a carrier is to claim an exemption from the anti-trust laws and other laws for actions which it has placed before the Board in seeking its approval of a transaction, it may at least claim that the agency with jurisdiction over the transaction has sanctioned its plans for which immunity is invoked. However, if the Board accepts the ability of a carrier to claim an exemption from other law for an action which was never even presented to the Board, then operation of such an exemption would be nothing less than officially sanctioned lawlessness.

Such an outcome would be officially sanctioned lawlessness in that actions which otherwise would be violative of duly enacted laws, or subject to certain legal rights and obligations devised by the federal or state governments would become nonethe-

less permissible and free from any obligations without the STB or any other government body ever actually approving the carrier's action. It is wholly improper for the STB prospectively to deprive a person of a right or remedy under law without having actually considered and approved the action which gives rise to the person's claim.

Applicants have responded to this argument by asserting that the ARU seeks to upset settled law. *Hartman R.V.S.* at 5-6. However, the key Supreme Court and appellate decisions concerning Section 11341(a) do not support the view that the scope of Section 11341(a) extends to actions not actually put before the Board. *Dispatchers* concerned only the limited question of whether Section 11341(a) applies to CBAs (499 U.S. at 127); *Schwabacher v. U.S.*, 334 U.S. 182, 188-202 (1948) concerned an application of the immunity to a stock valuation, and the Court held that once the valuation was specifically approved by the Commission, it was immune from challenge under state law; and *Missouri Pacific R.R. Co. v. United Transportation Union*, 708 F.2d 107, 109 (8th Cir. 1986) concerned application of the immunity to a trackage rights-related crewing arrangement which was specifically approved by the Commission. And no Court has accepted the Commission's recent breathtakingly expansive view that the immunity applies to any action which can be said to promote efficiencies which are of the type that were unspecified but anticipated as the sort of efficiency which could be achieved



through the transaction. *O'Brien Review Decision* at 3, 8-10, 12-13.

The ARU recognize that the Commission has recently held in the UP/CNW Decision that the immunity could properly apply to actions not identified in an application because the immunity is self-executing. However, even if that holding is correct, it is one thing for the immunity granted as a result of approval of a transaction to be **self-executing** as to actions actually described to the Board, it is quite another for the immunity to be **self-granting**, whereby the carrier can arrogate to itself the ability to be free from various legal obligations as to actions never put before the Board. The ARU respectfully submit that for the reasons set forth above, the Board should reconsider the view of the statute expressed in the UP-CNW case.

Applicants have also asserted that a restriction on the scope of the immunity would be irrational and prevent UP/SP from responding to changing conditions, and that UP/SP must be able to respond to BNSF actions. *Hartman R.V.S.* at 6. However, Applicants have failed to explain why they believe that it would be irrational for the immunity to apply only to actions actually set forth in their filings to the Board, when such a limitation appears eminently reasonable on its face, as well as far more consistent with accepted notions of law than is an unlimited, self-granting release from all legal obligations. Nor have Applicants explained how such a limitation on the immunity would prevent them from responding to changed conditions or actions of their competitors; the absence of the immunity would not prevent Appli-



cants from taking any action, it would only mean that they would have to comply with applicable laws when their response involved an action not presented to the Board.

Applicants' complaints that they should not be required to be "omniscient" as to future contingencies, and that they might be "pinned down" to their proposed Operating Plan (Hartman R.V.S. at 6, King R.V.S. at 3) also lack force. The ARU do not seek the ability to compel Applicants to take every action that they have outlined in their proposed Operating Plan. Obviously, Applicants would be free to refrain from taking actions that they have suggested they might take in implementing the Transaction; the ARU merely seek to preclude them from claiming immunity from other laws in connection with actions which were never put before the Board. And Applicants' complaint that acceptance of the ARU position would require them to be omniscient is just foolishness. The ARU rational and logical view of the statute would only mean that if an applicant seeks self-executing immunity from other laws with respect to implementation of a transaction, it would have to place before the Board the actions for which it seeks immunity. An applicant should have no legitimate expectation of an STB grant of immunity for actions which it never presents to the STB.

Finally, in this regard the ARU note that although the recent litigation concerning Section 113-1(a) has centered around labor relations issues, the language of that provision expressly applies to anti-trust laws and **all** other laws. If the Board does

not limit the scope of application of Section 11341(a) to matters within the Application and proposed Operating Plan, then Applicants will be granted the right to relieve themselves of obligations under the anti-trust laws and all other laws, and to assert immunity against enforcement of such laws as to any action which they can relate to implementation of the Transaction. In the instant case this would mean, among other things, that various consolidations of UP and SP territories, "rationalizations" of service, and coordinations with BNSF could all be immune from the anti-trust laws. Furthermore, under the expansive view of the immunity applied by the Commission in labor cases, this would mean that the immunity would apply to any law that anyone could seek to apply to any action that Applicants could characterize as designed to realize the type of efficiencies envisioned when the Transaction was proposed, regardless of whether the particular action was actually presented to the Board. The Board should turn away from this path which leads to officially sanctioned lawlessness and hold that any Section 11341(a) immunity afforded to Applicants as the result of an approval of the Transaction would be limited in scope to actions set forth in the Application or specifically in the proposed Operating Plan.

**B. New York Dock Protections Should Be Imposed On The UP/SP--BNSF Settlement**

Neither Applicants nor BNSF disputes the fact that the September 25, 1995 deal between them is unprecedented; that BNSF will benefit substantially from UP/SP's decision to ameliorate



the anti-competitive effects of the Transaction by allowing BNSF access to markets which it could not have obtained but for the need to respond to competition concerns; that the BNSF settlement is a key component of the Application; and that UP/SP and BNSF have already devised a bilateral arrangement for a form of hiring preference for employees affected by the Transaction or the settlement. The ARU submit that all of these factors militate strongly in favor of imposition of *New York Dock* conditions on all aspects of the settlement.

The key element of such an order would be that UP/SP and BNSF would be required to enter umbrella-type implementing arrangements which would insure the ability of affected employees to follow their work under enforceable, negotiated or arbitrated arrangements rather than an unenforceable arrangement devised bilaterally by UP/SP and BNSF. Neither UP/SP nor BNSF has offered any reason why the settlement or their operations would be in any way impeded or even inconvenienced by such a requirement. Nor have they offered any reason why they should be able to act bilaterally under any criteria that they may choose, especially given the extraordinary circumstances outlined above.

UP/SP and BNSF have relied on the fact that *New York Dock* conditions are not normally imposed in trackage rights arrangements (BNSF Response at 45, UP/SP Narrative Rebuttal at 316). However, historically when a merger also included trackage rights transactions, the Commission imposed the merger protections on all transactions related to the merger. Furthermore, the track-



age rights situation presented here is so dramatically different from the normal trackage rights situation that mere citation to normal practice in trackage rights cases is of no value whatsoever. Indeed, when the Commission was faced with unusual circumstances it responded by altering the usual practice as to the protections imposed. Thus in the *Springfield Terminal* case, *Delaware and Hudson--Lease--Springfield Terminal Ry.*, F.D. No. 30965, (served February 25, 1988) the Commission imposed modified *New York Dock* type protections rather than *Mendocino Coast* protections in a lease situation in order to insure the ability of employees to follow their work. BNSF has objected that this situation is unlike the *Springfield Terminal* situation which involved a number of abuses of employee rights. BNSF Rebuttal at 44 n.24. The ARU recognize this point of difference, but they submit that it does not blunt the force of reliance on the Commission's approach in the ST case. The Commission did not state that the requirement for an umbrella-type implementing arrangement was to punish ST for its wrongdoing; rather it was to protect the rights of affected employees to follow their work. *Delaware & Hudson, supra.*, at 8-10. As is discussed above, this was the same rationale for the express inclusion of Art. I §4 in the *Southern--Central* case, to provide for a fair arrangement to allow affected employees to follow their work to the new carrier. The ARU submit that similar considerations support imposition of *New York Dock* protections on the UP/SP--BNSF settlement.

BNSF has relied on the Commission's decision in *Wilmington Terminal R.R., Inc.--Pur. & Lease--CSX Transp. Inc.*, 6 ICC 2d 799 (1990) and 7 ICC 2d 60 (1990), and *Minnesota Commercial Ry.--Trackage Rights Exemption--Burlington N. R.R.*, 8 ICC 2d 31 (1991) as refuting the ARU request for imposition of *New York Dock* conditions on the UP/SP--BNSF settlement. BNSF Response at 44-45.

In *Wilmington Terminal* and *Minnesota Commercial*, the Commission did hold that pure, merger/consolidation-type *New York Dock* conditions were not required in simple line sales and trackage rights transactions which involved transfers of short portions of lines or operating rights on short portions of lines to small carriers on the basis that the absence of a "melding" of work forces meant that an umbrella-type implementing arrangement, with a requirement that employees be able to follow their work, was not necessary in such situations. But the fact that *New York Dock* conditions (and specifically pure *New York Dock* conditions) are not required in trackage rights transactions and line sales does not refute the ARU argument that the Board should impose such conditions on the UP/SP trackage rights arrangements and line sales under the September 25, 1995 settlement. The ARU submit that although the Commission held that pure *New York Dock* conditions are not legally mandated, they should nonetheless be imposed as a matter of discretion given the unique circumstances of the UP/SP--BNSF deal which are described above.



Additionally, it must be recognized that the UP/SP--BNSF deal differs significantly from the transactions in *Wilmington Terminal* and *Minnesota Commercial* where large carriers sold short segments of lines or granted operating rights over short segments, to small rail carriers which would have no significant ongoing relationship with the sellers/granters, and no hiring preference arrangements at all. The lines sales/trackage rights arrangements here are substantially different since: 1) the sales/arrangements are between two giant rail carriers; 2) the two carriers will have ongoing relations concerning the track in question, including joint consultations on operations, monitoring of dispatching and, cooperative construction, rehabilitation and upgrade projects; 3) employees of UP/SP may be utilized to perform construction rehabilitation and upgrade work on track to be utilized solely or primarily by BNSF; 4) the parties have already entered a form of preferential hiring arrangement; and 5) upon consummation of the Transaction, hundreds of UP/SP employees represented by the ARU, and thousands of other UP/SP workers will be furloughed from UP/SP with no likelihood of finding work on UP/SP, while BNSF will have the need for work in the very territories where the furloughed employees formerly worked for UP or SP. These circumstances differ greatly from the circumstances in *Wilmington Terminal* and *Minnesota Commercial*, so the considerations which the Commission viewed as not mandating imposition of pure *New York Dock* conditions in those cases are inapplicable to the ARU request for discretionary imposition of pure *New York*



Dock conditions on the trackage rights and lines sales under the UP/SP--BNSF settlement.

The strongest objection of Applicants and BNSF to imposition of New York Dock conditions is that they fear that the New York Dock requirement for 90 days' notice and completion of an implementing arrangement prior to any change in operations would unacceptably interfere with timely start-up of the trackage rights operations. BNSF Response at 45; UP/SP Narrative Rebuttal at 316. This argument is a red herring. First, Applicants and BNSF have not shown that they would truly be harmed by a 90 day delay. Second, even if such harm could be shown, it has been held that a carrier may serve a New York Dock notice before it actually obtains approval of a transaction (*United Transportation Union v. Norfolk & Western Ry.*, 822 F. 2d 1114, 1117 (D.C. Cir. 1987)), so the 90 day notice and completion of the arrangement requirement of the New York Dock conditions would pose no obstacle to timely implementation of the trackage rights operations. Finally, if this was deemed a valid concern, the Commission could impose hybrid Norfolk & Western-New York Dock conditions, using the Norfolk & Western time line, but the New York Dock requirement for umbrella type arrangements for selection of forces and assignment of work.

Given the unique circumstances of the UP/SP--BNSF arrangement, there is simply no principled basis for Applicants and BNSF to oppose a requirement for a negotiated/arbitrated, enforceable

arrangement which would allow affected employees to follow their work, and there is no reason for the Board to reject such a requirement. The ARU therefore respectfully request that if the Board approves the Application, the *New York Dock* conditions should be imposed on the UP/SP--BNSF settlement.

C. **If The Board Sanctions Applicants' Plans To Alter CBAs It Should Also Sanction Formation Of The New CBAs By Union Cherry-Picking From Among Existing UP And SP CBAs**

In Exhibit A to their proposed Operating Plan Applicants have set out their plans to establish larger seniority districts for maintenance of way and signal employees which would cover consolidated territories of various parts of the pre-merger railroads. Applicants would establish uniform agreements covering all employees working in the new larger territories, regardless of the differing agreements which currently apply to the different portions of those territories, and to designate particular current UP and SP agreements which Applicants will extend to cover the new territories. According to Applicants, the creation of the new larger districts with uniform agreements is necessary for them to realize the benefits of the Transaction, and they plan to attain such uniform agreements under New York Dock Art. IS4 processes and/or Section 11341(a). Operating Plan, Application Vol. 3 at 241, 245-248, 254-265; Applicants Answers to RLEA Interrogatories Nos. 6-8, 14, 17, 20, 23, 26, 35, 36, 61 and 68. (ARU Exhibits 8 and 11.)



The ARU submit that the Board should specifically state that it does not sanction Applicants' plans regarding the creation of uniform agreements; this would prevent Applicants from claiming that the Board approved their plans. The ARU further submit that if the Board does not specifically disassociate itself from Applicants' plans in this regard, it should state that any STB approval of creation of uniform agreements under *New York Dock* Art. IS4 processes and/or Section 11341(a) would be subject to the requirement that the uniform agreements be created by union cherry-picking from among existing UP and SP agreements.

Applicants have responded to the ARU position on this point by accusing the ARU of hypocrisy because the ARU have argued for a specific reaffirmation of the requirement for preservation of existing agreements. However, as is explained above, it is the Applicants who are the hypocrites in this regard. It is the Applicants, not the ARU who seek to subvert the sanctity of solemnly negotiated agreements through government intervention. The ARU only ask that if the STB grants Applicants the benefit of obtaining uniform agreements over larger territories covering lines of the formerly separate railroads, then the unions should be given the concomitant benefit of picking the terms of the new agreement from among the provisions of the existing UP and SP agreements. If Applicants will withdraw the parts of the Application, and proposed Operating Plan that discuss changes in existing agreements, and will forswear any intention of using STB processes to achieve that end, then the ARU will gladly withdraw



its request for the concomitant benefit of union picking of the new terms. Applicants will surely refuse to withdraw and the true hypocrites will be revealed.

The Applicants have also referred to the ARU cherry-picking proposal as "pick[ing] UP/SP's pockets". Hartman R.V.S. at 7. While this phrase may have sounded compelling to Mr. Hartman and Applicants' counsel when it was written, it is a propagandistic distortion of the truth. It is Applicants who seek to use an STB order to eliminate or modify rights that were obtained by the unions in the give and take of collective bargaining over many years without any compensation for the taking of those rights. It is Applicants who state that they will obtain over \$313 million in savings from labor in just two years after consummation of the Transaction and over \$255 million a year from labor thereafter against a total employee protection obligation of \$263 million. And these savings to be obtained from labor do not even include the savings to be realized by the creation of new larger seniority districts under uniform agreements; nor do they include savings to be realized by the likely elimination of certain rules and rates of pay which are advantageous to employees. This background shows the pocket-picking charge to be not only false and insulting, but also a blame the victim argument. All the ARU seek here is balance, if Applicants are to have the benefit of an STB order granting them the advantage of uniform agreements over larger territories covering lines of the formerly separate railroads, then the unions should be able to pick the terms of the

new agreement from among the provisions of the existing UP and SP agreements.

Applicants have also raised the specter of higher cost agreements and "inefficiencies" if the unions are allowed to cherry-pick, but they have failed to substantiate that claim. The most specific support for that claim is Mr. Hartman's assertion that the unions would pick the supposedly "productivity limiting" provisions of the SP agreement and the "higher wage rates of the UP agreements". Hartman R.V.S. at 7. However, Mr. Hartman failed to identify any alleged "productivity limiting provisions", or the actual costs that such provisions would impose on UP/SP. And significantly, Applicants have never asserted that SP's work rules have been a factor in its problems. In their Narrative Rebuttal, Applicants have offered the apocalyptic argument that if the ARU condition were adopted it "would destroy the ability to implement the merger on an economically rational basis". Id. at 316. However, the only support for that wild claim is the citation to Mr. Hartman's unsubstantiated speculations. Id. Another problem with this argument is that Applicants have never argued that specific changes in agreement terms were integral or even significant with respect to their ability to realize the asserted benefits of the Transaction. Indeed, Applicants have specifically disclaimed any reliance changes in rules as an element of their calculation of the alleged benefits of the Transaction, and they have declined to identify particular rules that they believe must be changed for the benefits of the



Transaction to be realized. Applicants Answers to RLEA Interrogatories Nos. 61, 65, 74 and 75 (ARU Ex. 11). While Applicants have asserted that they need uniform agreements to help obtain the alleged benefits of the Transaction (Application Vol. 3 at 259-265, Applicants' Answers to RLEA Interrogatories Nos. 70 and 71), they have never explained why uniform agreements composed of rules picked by the unions from among rules already in force on various components of the Applicants would have a significant impact on their ability to effectively implement the transaction. The charge that the ARU proposal would "destroy" Applicants ability to implement the Transaction "on an economically rational basis" is just empty hyperbole.

Furthermore, even if Applicants are correct that their overall labor costs would be higher under agreements formed by picking SP rules and UP rates, such an argument begs the ultimate question here. The ARU submit that it is fair and reasonable for the STB to subject Applicants' ability to obtain the economic benefits of STB directed reductions in labor costs through the creation of uniform agreements covering larger territories to a condition that the unions would determine the provisions of the uniform agreements by selecting from among existing contract provisions. If the total labor costs of the new uniform agreements are actually higher, they will surely be offset just by the savings realized by Applicants having uniform agreements covering larger territories; certainly Applicants have not even attempted to show or even seriously argue, that their potential increased



labor costs under union cherry-picked agreements will overwhelm the savings they will obtain from having uniform agreements covering larger territories. And they have not shown, and certainly cannot show that any additional costs from union cherry-picked agreements will seriously reduce the \$255 million per year savings from labor which will be obtained without any offset beginning two years after consummation of the Transaction.

Thus the ARU respectfully request that the Board specifically state that it does not sanction Applicants' plans regarding the creation of uniform agreements, but that if the Board declines to do so, it should state that an approval of creation of uniform agreements under New York Dock Art. IS4 processes and/or Section 11341(a) would be subject to the requirement that the uniform agreements be created by union cherry-picking from among existing UP and SP agreements.

**D. If The Application Is Approved, The Board Should Require That Transaction Related Track, Right Of Way And Signal Work Be Done By BMW And BRS Represented Employees**

Applicants have repeatedly trumpeted the construction, rehabilitation and upgrade projects set forth in their proposed Operating Plan as a major public transportation benefit of the Transaction, and this line of argument is repeated in their rebuttal filings. E.g., Narrative Rebuttal at 6, 57-59.

However, despite the plans for this huge amount of track, right of way and signal work, Applicants project that 298 maintenance of way employees and 47 signalmen jobs will be eliminated after

the Transaction is consummated. The ARU submit that it is unconscionable that these employees would be furloughed when there is so much work that they could be doing. In their Comments, the ARU demonstrated that the potentially furloughed BMW and BRS members would be fully capable of doing this work; none of Applicants' rebuttal papers even attempted to refute this point. Nor did Applicants even assert that a requirement that they use their own employees to do this work would somehow interfere with or impede their ability to do the work which they have planned.

The ARU also demonstrated that Applicants had made no arrangements which might otherwise preclude the use of BMW or BRS members to do the construction, rehabilitation and upgrade work. Indeed, in deposition testimony, Applicants witnesses indicated a willingness to consider using union-represented workers, although they would not commit to do so; and Mr Anschutz, stated that as a UP/SP Board member he would recommend the use of UP and SP maintenance of way and signal workers for the Transaction related projects. See ARU Comments at 71-73. No rebuttal witness of the Applicants has contradicted or explained away the deposition testimony cited by the ARU. And Applicants have not even asserted that the costs of doing this work "in-house" would exceed the cost of contracting-out, or would increase it to a level that Applicants would deem unacceptable. Indeed, having asserted that Applicants would save money by using their own employees to do work which SP now contracts out (Application Vol. 3 at 246-247),



Applicants would have little credibility in asserting that the costs of using their own employees would be unacceptably high.

Applicants only response on this point was to accuse the ARU of contradicting its position in opposition to STB mandated changes in CBAs. As is discussed above, since Applicants plan major changes in the terms of existing agreements and the transfer of large numbers of employees to different agreements, Applicants are hardly in a position to oppose any condition on the basis that it would interfere with RLA bargaining processes. Additionally, this particular request would not permanently change the parties' agreements, nor would it apply to any actions unrelated to the merger; rather the ARU only request a condition that the construction, rehabilitation and upgrade work which are identified as Transaction related, and indeed as reasons for approval of the Application, should be done by employees who would otherwise be furloughed as a result of the merger. Thus this proposed condition is narrowly tailored to alleviate the adverse effects of the Transaction on maintenance of way employees and signalmen, and it would not last beyond the completion of the specified projects.

Applicants have also failed to address the ARU argument that by using the workers who would otherwise be furloughed to do Transaction related construction, rehabilitation and upgrade work, Applicants would reduce their employee protection obligations by putting to work persons who otherwise would receive employee protection benefits. Since the railroads often complain



about their monetary obligations under the employee protections, a condition like this should be appealing to the railroads; their opposition to this condition seems to indicate a greater concern with "downsizing" and showing Wall Street reduced employment than it does with any actual business determination.

The ARU respectfully submit that this proposed condition is a matter of fundamental fairness. If the Applicants are to benefit by construction, rehabilitation and upgrading of lines and signal systems to improve their networks of operations, and if one element justifying approval of the Transaction is that the public will benefit from those improvements, then UP and SP workers who might otherwise be furloughed should be utilized to do this work. Applicants have failed to offer any reasoned basis for denial of this condition and there is simply no principled basis on which such a condition could be denied.

**E. If The Application Is Approved, Applicants Should Be Required To Report Annually On Their Attainment Of Projected Efficiencies And How The Savings From Those Efficiencies Are Used**

A key foundation for Applicants' arguments in favor of the Transaction is their assertion of savings they contend will flow from the "efficiencies" which they plan to implement if the Application is approved. In support of this argument Applicants have offered a summary of benefits (Volume 1 Appendix A at 93) which in turn is supported by verified statements explaining how the numbers on Appendix A were derived, and numerous task force charts and studies providing back-up for the verified statements.

Significantly, almost half of the savings from changes in operations and other efficiencies come under the heading of "Labor Savings". Application Vol. 1 at 93.

According to the Applicants, these savings will translate into benefits to the public in the form of improved service and lower rates (or slower rate increases). This all depends of course on the assumption that the savings from the efficiencies discussed by the Applicants are actually passed on to shippers and then to the public at large, or are invested in the railroad. However, as demonstrated in the ARU Comments (at 74-75) Applicants are unwilling to commit that they will either pass the savings along to shippers or reinvest those monies in the railroad, or even to report on how the savings have been utilized.

In their rebuttal papers Applicants reiterated their initial position regarding this ARU requested condition. Their arguments on this point are: 1) that it would not be possible to keep track of the actual savings from Transaction related efficiencies or how the savings are used, 2) that the Board should just determine whether savings will be achieved and then assume that the savings will be passed on to shippers or reinvested in the railroad and 3) that the reporting sought by the ARU would be inordinately costly. Narrative Rebuttal at 317, Peterson R.V.S. at 218-219.

Applicants' assertion that it would not be feasible or reasonable to attempt to track attainment of projected savings and the uses to which the savings are put is peculiar since Applicants have presented the Board with detailed analyses of projected



savings from Transaction related efficiencies. If the **anticipated** savings can be **projected** to the degree of specificity that they have been presented in the Application, then surely Applicants will be able to perform **retrospective** calculations as to **actual** savings. Indeed, if the Board is to afford any weight to Applicants' prospective projections of Transaction related savings, it must reject the assertion that Applicants would be unable to do retrospective calculations.

Applicants' assertion that the Board should be satisfied that whatever savings are realized will benefit of the public asks the Board and the public to place an inordinate amount of faith in the good intentions of the Applicants. Applicants apparently ask the Board to assume that market pressures will require Applicants to reinvest in the railroad and/or pass savings on to shippers. But other than under utopian economics assumptions in theoretically perfect market environments, there is no basis for the Board to accept the notion that Applicants will necessarily reinvest the transaction related savings and/or pass them on to their shippers. And in view of the substantial debate in this proceeding regarding the nature of the market that will result if the Transaction is approved, there is even less basis for accepting Applicants' assurances--even if the Board does not accept the assertions that approval of the Application will result in a duopoly, it is clear that the market that will result from an approval will not be the sort of market that will impose the type of discipline that would compel a firm to pass



its savings on to its customers, or to reinvest to improve service in the long run. Also relevant on this point is the history of the railroads from the days of the robber barons through the SFSP voting trust violations. Simply put, the history of the railroads does not support a "just trust us" approach. Moreover, even if good faith is assumed, it must be recognized that pressures from Wall Street or from key executives could lead to utilizations of the savings from the Transaction which differ from the uses which were assumed by the Board in approving the Transaction; a reporting requirement would apply pressure to assure that any savings are indeed invested or passed along to shippers, notwithstanding other pressures for different uses of the monies saved.

Applicants' assertions that a reporting requirement would be unacceptably expensive should be rejected as totally without merit. First, Applicants have not even bothered to explain whether they tried to determine the costs of the reporting requested by the ARU; Mr. Peterson's bald assertion that it would be too expensive is not a basis for the Board to reject the ARU request. Second, Applicants are apparently willing to gather data and make reports on an annual basis regarding their settlement with BNSF (Rebuttal Narrative at 21); if they are willing to engage in that exercise despite its costs, then little weight should be afforded their assertion that the cost of the reporting sought by the ARU is unacceptable. Third, the potential costs of the reporting sought by the ARU are hardly significant in compar-

ison with the hundreds of millions of dollars of savings every year that are forecast by Applicants as likely to flow from approval of the Application. Applicants assert that consummation of the Transaction will result in dramatic savings through actions which will have adverse consequences for railroad workers, communities, some shippers and other railroads; given that the argument for approval of the Application depends upon the validity of Applicants' assertion that these savings will ultimately benefit the public, it is entirely reasonable to require that some of those savings be utilized to document whether the public does indeed receive benefits from an approval of the Transaction.

The ARU further submit that they have a strong and unique interest in requesting reporting on the realization of the forecast savings and the manner in which the savings are utilized. As is noted above, almost half of the projected savings will come from labor through reductions in employment. Additionally, labor will also suffer uncompensated changes in existing agreements and rules, working conditions and seniority districts. The premise for approval of the Application notwithstanding its impact on rail workers is that the public will benefit. Indeed, this type of reasoning was the premise for the Commission's decision affirming the changes in agreements authorized in the *O'Brien Award*. *O'Brien Review Decision* at 13. The Board needs to know whether that premise is indeed valid in this proceeding, and that the savings are not being utilized to increase dividends to shareholders and to pay executive bonuses. The only way for the



Board to assure itself in this regard is to require the type of reporting sought by the ARU. The ARU therefore respectfully submit that if the Application is approved, Applicants should be required to report annually on their attainment of projected efficiencies and how the savings from those efficiencies were utilized.

III. THE BOARD SHOULD NOT APPROVE MONTANA RAIL LINK'S RESPONSIVE APPLICATION UNDER SECTION 10901; IF THE RESPONSIVE APPLICATION IS APPROVED, IT SHOULD BE SUBJECT TO THE NEW YORK DOCK CONDITIONS IMPOSED IN THE PRIMARY APPLICATION

The ARU have argued that the Responsive Application of Montana Rail Link ("MRL") on behalf of its subsidiary-to-be- named-later, referred to as "Acquisition Company" ("AC"), can not be approved under Section 10901; the ARU have also argued that if the Board approves the Responsive Application, the AC acquisition must be subject to the protective conditions imposed in the Primary Application. The ARU will briefly respond to two rebuttal arguments offered by MRL.<sup>9</sup>

MRL asserts that Section 11343(a)(1) would not be applicable to AC's acquisition of UP and SP lines because Section 11343(a)(1) does not refer to "non-carrier" acquisitions and because AC

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<sup>9</sup> Because the substantive Responsive Comments to the MRL Responsive Application were filed only in the name of the ATDD, BMW and BRS as the ARU, MRL has assumed that only those organizations oppose the Responsive Application. MRL Rebuttal at 33 n.6. MRL has assumed incorrectly. The International Brotherhood of Boilermakers and Blacksmiths, the International Brotherhood of Electrical Workers, the National Council of Firemen and Oilers and the Sheet Metal Workers International Association all filed separate statements in which they expressly concurred in, and adopted as their own, the Responsive Comments of the ARU to the MRL filing. See IBB-1, IBEW-1, NCFO-1 and SMWIA-1.



will not be acquiring UP and SP. MRL Rebuttal at 34-35. However, Section 11343(a)(1) applies to the consolidation of the properties of two or more carriers into one corporation for ownership, management and operation of the previously separately owned properties--that is exactly what AC would be doing. Section 11343(a)(1) is not limited in scope to consolidations by carriers; nor is it limited to consolidations of whole carriers, indeed it refers to consolidations of properties of separate carriers. MRL proposes for AC to acquire properties of SP and UP and to consolidate them into a new carrier, that is a Section 11343(a)(1) transaction.

MRL has argued that ARU is in error in arguing that if the MRL Responsive Application is approved, it would have to be subject to the *New York Dock* conditions imposed on the Application and would be required to become party to an implementing arrangement with the unions representing the UP and SP employees under those conditions. MRL Rebuttal at 38, citing *Wilmington Terminal*, *supra*. Unfortunately, MRL's counsel apparently chose not to read the cases cited by ARU on the assumption that *Wilmington Terminal* was dispositive on the issue raised by the ARU. MRL Rebuttal at 38. Had they actually read the cited cases, they perhaps would have realized that *Wilmington Terminal* is not dispositive on this issue. The cases cited by ARU (Comments at 13-14) state that where two transactions are integrally related or part of an inseparable plan, the protections imposed apply in both transactions, so that even if one of the transactions is not

subject to any protections, the employees affected by that transaction are covered by the protections imposed in the related transaction. *Id.*<sup>10</sup> Accordingly, it does not matter that protections imposed in connection with a stand-alone acquisition by AC might not require AC to participate in an implementing arrangement with the unions which represent UP and SP workers, or might not require AC to afford a priority in hiring to UP and SP employees; such an obligation would arise not from the protections imposed on AC, but rather on the protections imposed on the Primary Application. Since there is no doubt that the MRL Responsive Application is inseparably linked to the Primary Application,<sup>11</sup> if the Application and the Responsive Application are both approved, the Responsive Application would have to be subject to the protections imposed on the approval of the Application.

#### CONCLUSION

For the reasons stated herein and in the ARU Comments, the Application should be rejected; however, if the Application is approved, it should be subject to the conditions requested by the ARU.

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<sup>10</sup> The fact that the decisions cited by the ARU are "pre-Staggers Act cases" (MRL Rebuttal at 38) is of no consequence. The Staggers Act did not reverse all pre-1980 decisions and the cited cases have never been overruled by the ICC or the STB.

<sup>11</sup> See e.g. MRL Rebuttal at 34--"In the absence of the merger, there would be no need for such a divestiture of property and no need for an independent third party like Acquisition Company to provide service on the lines."



Respectfully submitted,



William G. Mahoney

Richard S. Edelman

Donald F. Griffin

HIGHSAW, MAHONEY & CLARKE, P.C.

1050 17th Street, N.W.

Suite 210

Washington, D.C. 20036

(202) 296-8500

Dated: June 3, 1996

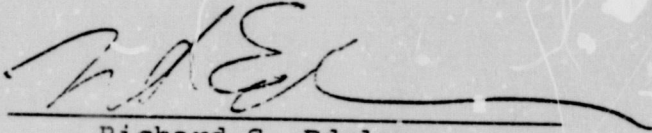
Counsel for Allied Rail Unions



CERTIFICATE OF SERVICE

I hereby certify that I have this day caused to be served a copy of the foregoing Brief Of The Allied Rail Unions to all parties of record on the attached service list, by first-class mail, postage prepaid.

Dated at Washington, D.C. this 3rd day of June, 1996.

  
Richard S. Edelman

Oscar J. Abello, President  
"K" Line America, Inc.  
535 Mountain Avenue  
Murry Hill, NJ 07974

Constance L. Abrams  
Consolidated Rail Corporation  
Two Commerce Square  
2001 Market Street, 16-A  
Philadelphia, PA 19101-1416

Tim R. Adams, Chairman  
Idaho Barley Commission  
1199 Main Street  
Suite G  
Boise, ID 83702-5630

Gene Albaugh  
P. O. Box 702  
33 S. Main Street  
Colfax, CA 95712

Stephen D. Alfors  
Alfors & Carver  
730 17th Street (#340)  
Denver, CO 80202

Richard A. Allen  
ZUCKERT, SCOUTT ET AL.  
888 17th Street, N.W.  
Suite 600  
Washington, D.C. 20006-3939

Paul C. Anderson  
McDonough, Holland, et al.  
1999 Harrison Street  
Suite 1300  
Oakland, CA 94612

Wayne Anderson  
Entergy Services, Inc.  
639 Loyola Avenue  
Mail L-ENT-26E  
New Orleans, LA 70113

Plaine Arbuthnot  
Crowley County  
601 Main Street  
Ordway, CO 81063

Daniel R. Arellano  
City Hall  
708 Third Street  
Brentwood, CA 94513-1396

R. Mark Armstrong  
P. O. Box 1051  
Alturas, CA 96101

Douglas J. Babb  
Burlington Northern Railroad Company  
3800 Continental Plaza  
777 Main Street  
Fort Worth, TX 76102-5384

David H. Baker  
Holland & Knight  
2100 Pennsylvania Avenue  
Suite 400  
Washington, D.C. 20037-3202

John D. Ballas, Agency Engineer  
Industry Urban-Development Agency  
15051 East Stafford Street  
P. O. Box 7089  
City of Industry, CA 91744

Jenice G. Barber  
Burlington Northern Railroad  
3800 Continental Plaza  
777 Main Street  
Fort Worth, TX 76102

Douglas J. Behr  
Keller & Heckman  
1001 G Street, N.W.  
Suite 500 West  
Washington, D.C. 20001

Charles N. Beinkampen  
Dupont Sourcing  
Wilmington, DE 19898

Martin W. Bercovici  
KELLER AND HECKMAN  
1001 G Street, N.W.  
Suite 500W  
Washington, D.C. 20001-4545

Carl W. Von Bemuth  
Union Pacific Corporation  
Martin Tower  
Eight and Eaton Avenues  
Bethlehem, PA 18018

Cardon G. Berry  
Kiowa Co. Commissioners  
P. O. Box 591  
1305 GOFF  
Eads, CO 81036

Paul K. Biba, House Counsel  
Formosa Plastics Corporation  
9 Peach Tree Hill Road  
Livingston, NJ 07039

Michael D. Billiel  
Robert L. McGeorge  
Angela L. Hughes  
U.S. Dept. Of Justice/Antitrust Div.  
555 4th St., NW, Rm 9104-TEA  
Washington, D.C. 20001

Lonnie E. Blaydes, Jr.  
Vice President  
Dallas Area Rapid Transit  
P. O. Box 75266-7210  
1401 Pacific Avenue  
Dallas, TX 75266-7210

Jared Boigon  
Office of the Governor  
State Capitol  
Room 136  
Denver, CO 80203-1792

Charles R. Bomberger  
Public Service of Colorado  
3900 E. 39th Avenue  
Denver, CO 80207

Lindsay Bower, Deputy Atty. General  
California Department of Justice  
Deputy Attorney General  
50 Fremont Street  
Suite 300  
San Francisco, CA 94105

Christopher E. Bramhall  
451 South State Street  
Room 505  
Salt Lake City, UT 84111

Linda K. Breggin  
LeBoeuf, Lamb, Green & MacRae, L.L.P.  
275 Connecticut Avenue, N.W.  
Washington, D.C. 20009-5728

Michael Bressman  
Wilmer, Cutler, Pickering  
2445 M Street, N.W.  
Washington, D.C. 20037-1420

Steven A. Brigance  
LeBoeuf, Lamb, Greene & Macrae, LLP  
4025 Woodland Park Boulevard  
Suite 250  
Arlington, TX 76013



Patricia Britton  
Kennecott Energy Company  
Chief Legal Officer  
505 South Gillette Avenue  
Gillette, WY 82716

Jonathan M. Broder  
Consolidated Rail Corporation  
P. O. Box 41416  
2001 Market Street, 16-A  
Philadelphia, PA 19101-1416

Kirk Brown  
2300 South Dirksen Parkway  
Springfield, IL 62764

Richard P. Bruening  
The Kansas City Southern Ry. Co.  
114 West 11th Street  
Kansas City, MO 64105

Robert M. Bruskin  
Mark Schecter  
Howery & Simon  
1299 Pennsylvania Avenue, N.W.  
Washington, D.C. 20004

Edmund W. Burke  
Burlington Northern Railroad Company  
3800 Continental Plaza  
777 Main Street  
Fort Worth, TX 76102

Richard Csanilla  
Imperial County  
Planning Department  
939 Main Street  
El Centro, CA 92243-2856

Gerald O. Carden, Chief Deputy  
Placer County Counsel  
175 Fulweiler Avenue  
Auburn, CA 95603

Ruth H. Carter, Mayor  
City of Canon City  
P. O. Box 1460  
ATTN: Steve Thacker, City Admin.  
Canon City, CO 81215

W. F. Carter  
Albemarle Corporation  
451 Florida Street  
Baton Rouge, LA 70801

E. Calvin Cassell  
Eastman Chemical Company  
P. O. Box 1990  
Kingsport, TN 37662

Edward S. Christenbury  
400 West Summit Hill Drive  
Knoxville, TN 37902

Betty Jo Christian  
STEPTOE & JOHNSON  
1330 Connecticut Avenue, N.W.  
Washington, D.C. 20036-1795

Terry L. Claassen, President  
Corn Refiners Association, Inc.  
1701 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

Paul A. Conley, Jr.  
Union Pacific Railroad Company  
Law Department  
1416 Dodge Street  
Omaha, NE 68179

Honorable John R. Cook  
Texas House of Representatives  
P. O. Box 2910  
Austin, TX 78768

Robert J. Cooney  
Norfolk Southern Corporation  
Law Department  
Three Commercial Place  
Norfolk, VA 23510-2191

William F. Cottrell  
Assistant Attorney General  
100 W. Randolph St. - 12th Floor  
Chicago, IL 60601

James R. Craig  
SO Orient Railroad  
4809 Cole Avenue  
Suite 350  
Dallas, TX 75205

C. L. Crawford, Chairman  
United Transportation Union  
3104 Edlooe  
Room 207  
Houston, TX 77027

Paul A. Cunningham  
HARKINS CUNNINGHAM  
1300 19th Street, N.W.  
Suite 600  
Washington, D.C. 20036

Robert A. Cushing  
United Transportation Union  
Local 1918  
12401 Hidden Sun Court  
El Paso, TX 79938

John M. Cutler, Jr.  
McCarthy Sweeney Harkaway  
Suite 1105  
1750 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

Thomas Degnan  
United States Gypsum Company  
125 South Franklin Street  
Chicago, IL 60606

Jo A. Deroche  
Weiner, Brodsky, et al.  
1350 New York Avenue, N.W.  
Suite 800  
Washington, D.C. 20005-4797

Patricia E. Deitrich  
SLOVER & LOFTUS  
1224 17th Street, N.W.  
Washington, D.C. 20036

Nicholas J. Dimichael  
DONELAN, CLEARY, WOOD  
1100 New York Avenue, N.W.  
Suite 750  
Washington, D.C. 20005-2334

James V. Dolan  
Union Pacific Railroad Company  
Law Department  
1416 Dodge Street  
Omaha, NE 68179

Paul M. Donovan  
LaRoe, Quinn, Moerman & Donovan  
3506 Idaho Avenue, N.W.  
Washington, D.C. 20016

Kelvin J. Dowd  
SLOVER & LOFTUS  
1224 17th Street, N.W.  
Washington, D.C. 20036



Robert K. Dreiling  
K. C. Southern Railway Company  
114 West 11th Street  
Kansas City, MO 64105

John Edwards, Esq.  
ZUCKERT, SCOUTT ET AL.  
888 17th Street, N.W.  
Suite 600  
Washington, D.C. 20006-3939

Mayor Delcarl Eikenberg  
Town of Haswell  
P. O. Box 206  
Haswell, CO 81045-0206

Daniel R. Elliott, III  
United Transportation Union  
14600 Detroit Avenue  
Cleveland, OH 44107

Roy T. Englert, Jr.  
MAYER, BROWN & PLATT  
2000 Pennsylvania Ave., N.W.  
Suite 6500  
Washington, D.C. 20006

Robert V. Escalante  
2010 Main Street  
Suite 470  
Irvine, CA 92714-7204

John T. Estes  
1029 North Royal Street  
Suite 400  
Alexandria, VA 22314

G. W. Fauth & Associates, Inc.  
P. O. Box 2401  
Alexandria, VA 22314

Jane T. Feldman  
Asst. Attorney General  
State of Colorado  
1525 Sherman Street., 5th Floor  
Denver, CO 80203

Brian P. Felker  
Shell Chemical Company  
One Shell Plaza  
P. O. Box 2463  
Houston, TX 77252-2463

Marc J. Fink  
SHER & BLACKWELL  
2000 L Street, N.W., Ste. 612  
Washington, D.C. 20036

Rebecca Fisher  
Assistant Attorney General  
P. O. Box 12548  
Austin, TX 78711-2548

Thomas J. Florczak  
City of Pueblo  
127 Thatcher Building  
Pueblo, CO 81003

Roger W. Fones  
U.S. Department of Justice  
555 4th Street, N.W.  
Washington, D.C. 20001

Kenton Forrest, Secretary  
Intermountain Chapter  
National Railway Historical Society  
P. O. Box 480181 Terminal Annex  
Denver, CO 80248

Joe D. Forrester  
c/o CO MTN College  
901 S. Highway 24  
Leadville, CO 80461

Jeanne M. Foster  
Upper Arkansas Valley RTB  
P. O. Box 837  
Salida, CO 81201

Thomas W. Foster, Chairman  
Com. To Preserve Property  
P. O. Box 681  
Salida, CO 81201

James R. Fritze  
Eagle County Attorney  
P. O. Box 850  
Eagle, CO 81631

Thomas J. Fronapfel  
Department of Transportation  
State of Nevada  
1263 S. Stewart Street  
Carson City, NV 89712

Roy D. Gardner  
Kennecott Utah Corporation  
P. O. Box 6001  
8315 West, 3595 South  
Magna, UT 84044-6001

General Committee of Adjustment, GO-895  
United Transportation Union  
North Loop Office Park  
2040 North Loop West, Ste. 310  
Houston, TX 77018

Susan B. Gerson  
J. Michael Cavanaugh  
Graham & James, LLP  
2000 M St., NW, Suite 700  
Washington, D.C. 20036

Roy Giangrosso  
Entergy Services, Inc.  
350 Pine Street  
Beaumont, TX 77701

Janet H. Gilbert  
Wisconsin Central Ltd.  
6250 North River Road  
Suite 9000  
Rosemont, IL 60018

Robert K. "Bob" Glynn  
Executive Vice President  
Hoisington Chamber of Commerce  
123 North Main Street  
Hoisington, KS 67544-2594

Andrew P. Goldstein  
McCarthy, Sweeney *et al.*  
1750 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

Andrew T. Goodson  
Equal Square  
1034 Thirty-First Street, N.W.  
Washington, D.C. 20007

B. C. Graves, Jr.  
Exxon Company U.S.A.  
P. O. Box 4692  
Houston, TX 77210-4692

T. L. Green  
Western Resources, Inc.  
P. O. Box 889  
818 Kansas Avenue  
Topeka, KS 66601

T. L. Green  
DONELAN, CLEARY, WOOD  
1100 New York Avenue, N.W.  
Suite 750  
Washington, D.C. 20005-3934

Edward D. Greenberg  
Galland, Kharasch, *et al.*  
Canal Square  
1054 Thirty-First Street, N.W.  
Washington, D.C. 20007-4492

Thomas A. Griebel  
Texas DOT  
125 E 11th Street  
Austin, TX 78701

Richard H. Gross  
3801 West Chester Pike  
Newtown Square, PA 19073

Jeffery B. Groy  
One Utah Ctr.  
201 South Main Street  
Suite 1100  
Salt Lake City, UT 84111

Joseph Guerrieri, Jr.  
1331 F Street, N.W.  
4th Floor  
Washington, D.C. 20004

James M. Gunivan  
HARKINS CUNNINGHAM  
1300 19th Street, N.W.  
Suite 600  
Washington, D.C. 20036-1609

Michael E. Halley  
City of Reno  
P. O. Box 1900  
Reno, NV 89505

Darrell L. Hanavan  
Executive Director  
Colorado Wheat Administration  
5500 South Quebec Street, Ste. 111  
Englewood, CO 80111

Frank E. Hanson, Jr.  
Magma Metals Company  
7400 North Oracle Road  
Suite 200  
Tucson, AZ 85704

James E. Hanson  
Dow Chemical Company  
2020 Willard H. Dow Center  
Midland, MI 48674

Canon Y. Harvey  
Carol A. Harris  
Louis P. Warchot  
Southern Pacific Trans. Company  
One Market Plaza  
San Francisco, CA 94105

Cannon Y. Harvey  
Southern Pacific Trans. Company  
1860 Lincoln St., 14th Floor  
Denver, CO 80295

Barrett Hatches  
8300 College Boulevard  
Overland Park, KS 66210

Thomas J. Healey  
Oppenheimer, Wolff, *et al.*  
180 N. Stetson Avenue  
2 Prudential Pl.  
Chicago, IL 60601

John D. Heffner, Esq.  
Rea, Cross & Auchincloss  
1920 N Street, N.W.  
Suite 420  
Washington, D.C. 20036

J. Michael Hemmer  
COVINGTON & BURLING  
1201 Pennsylvania Avenue, N.W.  
P. O. Box 7566  
Washington, D.C. 20044

P. C. Hendricks  
UTU, State Leg. Director  
317 East 5th Street  
Suite 11  
Des Moines, IA 50309

Ronald J. Herfeld  
PPG Industries, Inc.  
One PPG Place - 35 East  
Pittsburgh, PA 15272-0001

Stephen C. Herman  
McFarland & Herman  
20 North Wacker Drive  
Suite 1300  
Chicago, IL 60606-2902

Roger Hermann  
Mallinckrodt Chemical  
16305 Swingley Ridge Drive  
Chesterfield, MO 63017-1777

Richard B. Herzog  
HARKINS CUNNINGHAM  
1300 19th Street, N.W.  
Suite 600  
Washington, D.C. 20036-1609

Jeff Hill  
Director of Fuel Management  
Sierra Pacific Power Company  
6100 Neil Road  
Reno, Nevada 98520

Eric M. Hocky  
Gollatz, Griffin & Ewing  
213 West Miner Street  
P. O. Box 796  
West Chester, PA 19381-0796

Claudia L. Howells  
Oregon, Department of Transportation  
Will Creek Office Building  
1513 13th Street, NE  
Salem, OR 97310

Joan S. Huggler  
U.S. Department of Justice  
Room 9812  
555 4th Street, N.W.  
Washington, D.C. 20001

Ronald E. Humer  
Cargill, Incorporated  
Law Department  
15407 McGinty Road West  
Wayzata, MN 55391

Edward B. Hymson  
Consolidated Rail Corporation  
101 Market Street, 16-A  
Philadelphia, PA 19101-1416

Jack Hynes  
P. O. Box 270  
Capitol Avenue At Jefferson Street  
Jefferson City, MO 65102

Terence M. Hynes  
Krista L. Edwards  
SIDLEY & AUSTIN  
1722 Eye Street, N.W.  
Washington, D.C. 20006



James J. Irlandi  
STB Practitioner  
1809 N. Broadway  
Suite F  
Wichita, KS 67214

Thomas F. Jackson  
800 Lincoln Way  
Ames, IA 50010

William P. Jackson, Jr.  
3426 North Washington Blvd.  
P. O. Box 1240  
Arlington, VA 22210-0540

Thomas R. Jacobsen  
TU Electric  
1601 Bryan Street  
Suite 11-060  
Dallas, TX 75201-3411

Larry T. Jenkins  
ARCO Chemical Company  
3801 West Chester Pike  
Newton Square, PA 19073-3280

Edwin C. Jertson  
Interstate Power Company  
P. O. Box 769  
1000 Main Street  
Dodgeville, IA 52004

Kenneth C. Johnsen  
Geneva Steel Company  
Vice President & General Counsel  
P. O. Box 2500  
Provo, UT 84603

Erika Z. Jones  
MAYER, BROWN & PLATT  
2000 Pennsylvania Ave., N.W.  
Suite 6500  
Washington, D.C. 20006

Russell S. Jones, III  
Mountain Coal Company  
555 17th Street, (22nd fl.)  
Denver, CO 80202

Terrence D. Jones  
Keller & Heckman  
1001 G Street, N.W.  
Suite 500 West  
Washington, D.C. 20001

Alexander H. Jordan  
Western Shippers Coalition  
136 South Main Street  
Suite 1000  
Salt Lake City, UT 84101-7612

Mark L. Josephs  
Howrey & Simon  
1299 Pennsylvania Avenue, N.W.  
Washington, D.C. 20004-2402

Honorable Robert Junell  
Texas House of Representatives  
P. O. Box 2910  
Austin, TX 78768

Fritz R. Kahn  
1100 New York Avenue, N.W.  
Suite 750 West  
Washington, D.C. 20005-3934

Steven J. Kalish, Esq.  
McCarthy, Sweeney & Harkaway, P.C.  
1750 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006

Larry B. Karnes  
Transportation Building  
P. O. Box 30050  
425 West Ottawa  
Lansing, MI 48909

Richard E. Kerth, Transportation Mgr.  
Champion International Corporation  
101 Knightsbridge Drive  
Hamilton, OH 45020-0001

Scott Kessler  
Planning Director for the City of  
Alturas and County of Modoc  
202 West Fourth Street  
Alturas, CA 94102

Bruce A. Klimek  
Inland Steel  
3210 Wabing Street  
East Chicago, IN 46312

Jeffrey L. Klinger  
Peabody Holding Company  
701 Market Street  
Suite 700  
St. Louis, MO 63101-1826

William R. Knight, Director  
Fuel Services Department  
Wisconsin Power & Light Company  
P. O. Box 192  
222 West Washington Avenue  
Madison, WI 53701-0192

William J. Kolasky, Jr.  
Ali M. Stoepelwerth  
Steven P. Finizio  
Wilmer, Cutler & Pickering  
2445 M Street, N.W.  
Washington, D.C. 20037-1420

Ann Knapton, Transportation Mgr.  
Idaho Timber Corporation  
P. O. Box 67  
5401 Kendall Street  
Boise, ID 83707-0067

Robert S. Kompanty  
720 Thimble Shoals Boulevard  
Suite 130  
Newport News, VA 23608-2574

Stanley B. Koniz, Unit Manager  
Public Service Company  
1225 17th Street  
Suite 1100  
Denver, CO 80202

Albert B. Krachman  
Bracewell & Patterson, L.L.P.  
2000 K Street, N.W.  
Suite 500  
Washington, D.C. 20006

Mitchell Kraus  
Transportation Communications  
International Union  
3 Research Place  
Rockville, MD 20850

Jerry R. Kress, Chairman  
Idaho Wheat Commission  
1109 Main Street  
Suite 310  
Boise, ID 83702-5642

Kathryn Kusske  
MAYER, BROWN & PLATT  
2000 Pennsylvania Ave., N.W.  
Suite 6500  
Washington, D.C. 20006

Daniel A. LaKemper  
General Counsel  
Pioneer Railcorp  
1318 S. Johanson Road  
Peoria, IL 61607



Joseph L. Lakshmanan  
Illinois Power Company  
500 South 27th Street  
Decatur, IL 62525

Paul H. Lamboley, Esq.  
Keck, Mahin & Cate  
1201 New York Avenue, N.W.  
Washington, D.C. 20005

Ronald A. Lane  
Illinois Central Railroad  
455 N. Cityfront Plaza Drive  
20th Floor  
Chicago, IL 60611

John F. Larkin  
P. O. Box 31850  
4814 Douglas Street, 68132  
Omaha, NE 68132-0850

John P. Larue  
P. O. Box 1541  
222 Power Street  
Corpus Christi, TX 78403

Thomas Lawrence, III  
Oppenheimer Wolff & Donnelly  
1020 Nineteenth St., NW, #400  
Washington, D.C. 20036

David N. Lawson  
Fuel Traffic Coordinator  
Public Service Company of Colorado  
Seventeenth Street Plaza  
1225 17th Street, Ste. 1100  
Denver, CO 80202-5533

Kathleen R. Lazard  
P. O. Box 730  
700 Court Street  
Susanville, CA 96130

Michael O. Leavitt  
210 State Capitol  
Salt Lake City, UT 84114

C. Michael Loftus  
John H. LeSeur  
Christopher A. Mills  
SLOVER & LOFTUS  
1224 17th Street, N.W.  
Washington, D.C. 20036

Charles W. Linderman  
711 Pennsylvania Avenue, N.W.  
5th Floor  
Washington, D.C. 20004-2696

Thomas F. Linn  
Mountain Coal Company  
555 17th Street  
22nd Floor  
Denver, CO 80202

Michael A. Listgarten  
Covington & Burling  
P. O. Box 7566  
1201 Pennsylvania Avenue, N.W.  
Washington, D.C. 20044-7566

Thomas J. Litwiler  
Oppenheimer, Wolff, *et al.*  
180 N. Stetson Avenue  
45th Floor  
Chicago, IL 60601

S. William Livingston, Jr.  
Covington & Burling  
P. O. Box 7566  
1201 Pennsylvania Avenue, N.W.  
Washington, D.C. 20044-7566

Judy Lohnes  
UAACOG  
P. O. Box 510  
Canon City, CO 81215-0510

Gordon P. MacDougall  
1025 Connecticut Avenue, N.W.  
Room 410  
Washington, D.C. 20036-5405

Marc D. Machlin  
Pepper, Hamilton & Scheetz  
1300 19th Street, N.W.  
Washington, D.C. 20036-1658

David N. Magaw  
Yolo Shortline Railroad Company  
3344 Braeburn Street  
Sacramento, CA 95821-4037

O. Kent Maher  
33 West Fourth Street  
P. O. Box 351  
Winnemucca, NV 89446

Scott Manatt  
Attorney At Law  
P. O. Box 473  
Corning, AR 72422

Nancy Mangone  
Enforcement Attorney  
U.S. EPA Region VIII  
999 18th SST., Ste. 500  
Denver, CO 80202-2466

Anthony M. Marquez  
Colorado Public Util. Comm.  
1525 Sherman Street  
5th Floor  
Denver, CO 80203

Jerry L. Martin  
Director, Rail Division  
Railroad Commission of Texas  
1701 North Congress Avenue  
P. O. Box 12967  
Austin, TX 78711-2967

John K. Maser, III  
Jeffrey O. Moreno  
DONELAN, CLEARY, WOOD  
1100 New York Ave., NW, #750  
Washington, D.C. 20005-3934

Tina Masington  
Planning Analyst  
"K" Line America, Inc.  
535 Mountain Avenue  
Murray Hill, NJ 07974

Michael Mattia  
Director, Risk Management  
Institute of Scrap Recycling Industries, Inc.  
1325 G Street, N.W.  
Washington, D.C. 20005

Daniel K. Mayers  
A. Stephen Hui, Jr.  
Wilmer, Cutler & Pickering  
2445 M Street, N.W.  
Washington, D.C. 20037-1420

George W. Mayo, Jr.  
Eric A. Von Salzen  
Hogan & Hartson L.L.P.  
555 Thirteenth Street, N.W.  
Washington, D.C. 20004-1109

Michael McBride  
Daniel Aronowitz  
LeBoeuf, Lamb, Greene & MacRae, L.L.P.  
1875 Connecticut Avenue, N.W.  
Washington, D.C. 20009-5728

R. Michael McCormick  
Humboldt County DA  
P. O. Box 909  
50 West Fifth Street  
Winnemucca, NV 89446

Rosemary H. McEnery  
Mark L. Josephs  
Howery & Simon  
1299 Pennsylvania Ave., N.W.  
Washington, D.C. 20004

Thomas F. McFarland, Jr.  
McFarland & Herman  
20 North Wacker Drive  
Suite 1330  
Chicago, IL 60606-2902

Gary L. McFarlen  
Kennecott Energy Company  
Director-Transportation  
505 South Gillette Avenue  
Gillette, WY 82716

William J. McGinn  
North American Chemical Company  
8300 College Boulevard  
Overland Park, KS 66210

Ronald P. McLaughlin, President  
BLE  
1370 Ontario Street  
Mezzanine - Standard Building  
Cleveland, OH 44113-1702

Frank C. McMurry  
P. O. Box 699  
Salida, CO 81201

C. A. Mennell, President  
Lackland & Western Railroad Co.  
31 Oak Terrace  
Webster Groves, MO 63119-3614

Clinton J. Miller, III  
General Counsel  
United Transportation Union  
14600 Detroit Avenue  
Cleveland, OH 44107

D. Michael Miller  
American Electric Power  
1 Riverside Plaza  
Columbus, OH 43215

Betsy B. Monseau  
Cyprus AMAX Corporation  
9100 East Mineral Circle  
P. O. Box 3299  
Englewood, CO 80112-3299

Charles H. Montange  
426 NW, 162nd Street  
Seattle, WA 98177

Jeffrey R. Moreland  
Santa Fe Pacific Corp. *et al.*  
1700 East Golf Road  
Schaumburg, IL 60173

Michelle J. Morris  
Pepper, Hamilton, *et al.*  
1300 Nineteenth Street, N.W.  
Washington, D.C. 20036-1685

William A. Mullins  
Alan Lubel  
John R. Molm  
TROUTMAN SANDERS  
1300 I Street, N.W., Suite 500 East  
Washington, D.C. 20004

National Industrial Transportation  
League  
1700 North Moore Street  
Suite 1900  
Arlington, VA 22209

Christopher J. Neary  
110 So. Main Street  
Suite C  
Willits, CA 95490

Honorable Jerome Nelson  
Administrative Law Judge  
FERC  
825 North Capitol St., N.E.  
Washington, D.C. 20426

Peter Q. Nyce, Jr., General Attorney  
Regulatory Law Ofc., Dept. of the Army  
U.S. Army Legal Services Agency  
901 North Stuart Street  
Arlington, VA 22203-1837

Keith G. O'Brien  
Rea, Cross & Auchincloss  
1920 N Street, N.W.  
Suite 420  
Washington, D.C. 20036

Karen O'Connor  
Lake County Courthouse  
513 Center Street  
Lakeview, OR 97630

John Will Ongman  
Pepper, Hamilton & Sheetz  
1300 Nineteenth Street, N.W.  
Washington, D.C. 20036

Robert T. Opal  
1416 Dodge Street  
Room 830  
Omaha, NE 68179-0001

Dori Owen  
Special Projects Manager  
Redevelop Land Agency  
490 S. Center Street  
Suite 203  
Reno, NV 89505

Monica J. Palko  
Bracewell & Patterson  
2000 K Street, N.W.  
Suite 500  
Washington, D.C. 20006

Janet Palmer  
P. O. Box 1268  
13997 County Road 71  
Sheridan Lake, CO 81071

Joseph H. Pettus  
Sun Valley Energy, Inc.  
800 Howe Avenue  
Suite 270  
Sacramento, CA 95825

Constance H. Pierce  
Constellation Companies  
250 West Pratt Street  
Baltimore, MD 21201-2423

David A. Pins  
The Chemical Group Monsanto  
800 N. Lindbergh Boulevard  
St. Louis, MO 63167

Andrew R. Plump  
ZUCKERT, SCOUTT ET AL.  
888 17th Street, N.W.  
Suite 600  
Washington, D.C. 20006-3939



Clarence R. Ponsler, General Chairman  
General Committee of Adjustment  
United Transportation Union  
1017 W. Main Street  
Belleville, IL 62220

Larry R. Pruden  
Transportation Communications  
International Union  
3 Research Place  
Rockville, MD 20850

James T. Quinn  
CA Public Utilities Comm.  
505 Van Ness Avenue  
San Francisco, CA 94102-3298

Steven G. Rabe, City Manager  
City of Florence  
300 W. Main Street  
Florence, CO 81226

Honorable Marc Racicot  
Governor's Office, State Capitol  
P. O. Box 20081  
Helena, MT 59620-0801

Kent M. Ragsdale  
Interstate Power Company  
P. O. Box 769  
Dubuque, IA 52004

Jeanna L. Regier  
Union Pacific Railroad Company  
1416 Dodge Street  
Room 830  
Omaha, NE 68179-0001

Ronald L. Rencher  
Western Shippers Coal  
136 South Main Street  
Suite 1000  
Salt Lake City, UT 84101-1672

Richard J. Ressler  
Union Pacific Corporation  
Martin Tower  
Eighth and Eaton Avenues  
Bethlehem, PA 18018

Reed M. Richards  
State of Utah  
236 State Capitol  
Salt Lake City, UT 84114

Robin L. Riggs  
General Counsel to Governor  
State of Utah  
210 State Capitol  
Salt Lake City, UT 84114

James F. Rill  
Sean F. X. Boland  
Virginia R. Metallo  
Collier, Shannon, Rill & Scott  
3050 K Street, N.W., Suite 400  
Washington, D.C. 20007

Louise A. Rinn  
Union Pacific Railroad Company  
Law Department  
1416 Dodge Street  
Omaha, NE 68179

Arvid E. Roach, II  
COVINGTON & BURLING  
1201 Pennsylvania Avenue, N.W.  
P. O. Box 7566  
Washington, D.C. 20044

John Roesch  
Bent County  
P. O. Box 350  
Las Animas, CO 81054

Scott A. Roney  
P. O. Box 1470  
4666 Faries Parkway  
Decatur, IL 62525

Michael E. Roper  
Burlington Northern Railroad  
3800 Continental Place  
777 Main Street  
Fort Worth, TX 76102

John Jay Rosacker  
KS Department of Transportation  
217 SE 4th Street  
2nd Floor  
Topeka, KS 66603

Michael L. Rosenthal  
COVINGTON & BURLING  
1201 Pennsylvania Avenue, N.W.  
P. O. Box 7566  
Washington, D.C. 20044

Robert J. Rossi  
N Loop Off Park  
2030 N. Loop West  
Suite 215  
Houston, TX 77018-8112

Christine H. Rosso  
Assistant Attorney General  
100 W. Randolph Street  
Chicago, IL 60601

Allan E. Rumbaugh  
P. O. Box 1215  
Coos Bay, OR 97420

Honorable Nancy Sanger, Mayor  
City of Salida  
P. O. Box 417  
124 E Street  
Salida, CO 81201

Robert M. Saunders  
P. O. Box 2910  
Austin, TX 78768-2910

Thomas E. Schick  
Chemical Manufacturing Assoc.  
1300 Wilson Boulevard  
Arlington, VA 22209

Dick Schiefelbein  
7801 Woodharbor Drive  
Fort Worth, TX 76179-3047

Thomas A. Schmitz  
The Fieldston Company, Inc.  
1920 N Street, N.W.  
Suite 210  
Washington, D.C. 20036-1613

Wayne C. Serkland  
Canadian Pacific Leg. Ser.  
U.S. Regional Counsel  
105 South Fifth Street  
Suite 1000  
Minneapolis, MN 55402

Kevin M. Sheys  
Oppenheimer Wolff & Donnelly  
1020 Nineteenth Street, N.W.  
Suite 400  
Washington, D.C. 20036-6105

Peter J. Shultz  
CSX Corporation  
One James Center  
901 E. Cary Street  
Richmond, VA 23219



Mark H. Sidman  
Weiner, Brodsky, *et al.*  
1350 New York Avenue, N.W.  
Suite 800  
Washington, D.C. 20005

Ken Sieckmeyer, Manager  
Transportation Planning Division  
Nebraska Department of Roads  
P. O. Box 94759  
Lincoln, NE 68509-4759

Leslie E. Silverman  
Keller & Heckman  
1001 G Street, N.W.  
Suite 500 West  
Washington, D.C. 20001

J. Fred Simpson  
Executive Vice President  
Montana Rail Link, Inc.  
101 International Way  
Missoula, MT 59802

Samuel M. Sipe, Jr.  
STEPTOE & JOHNSON  
1330 Connecticut Avenue, N.W.  
Washington, D.C. 20036-1795

William C. Sippel  
Thomas J. Lotwiler  
Oppenheimer Wolff & Donnelly  
180 North Station Avenue  
Chicago, IL 60601

Richard G. Slattery  
Amtrak  
60 Massachusetts Avenue, N.E.  
Washington, D.C. 20002

James A. Small  
Commonwealth Edison Company  
1411 Opus Place  
Suite 200  
Downers Grove, IL 60515-5701

Anne D. Smith  
White & Case  
1747 Pennsylvania Ave., N.W.  
Washington, D.C. 20006

Mayor Jeff Smith  
City of Kendallville  
234 S. Main Street  
Kendallville, IN 46755-1795

John E. Smith, II  
Assistant General Counsel  
Enterprise Products Company  
2727 North Loop West  
Houston, TX 77210

Myron F. Smith  
Freemont County Comm.  
615 Macon Avenue  
Room 102  
Canon City, CO 81212

Patricia T. Smith  
Senior Vice President  
Public Service Company  
1225 17th Street, Suite 600  
Denver, CO 80202

Paul Samuel Smith  
Office of General Counsel  
U.S. Department of Transportation  
400 7th Street, S.W., Room 4102 C-30  
Washington, D.C. 20590

Michael N. Sohn  
555 Twelfth Street, N.W.  
Washington, D.C. 20004

Charles A. Spitulnik  
Alicia M. Serfaty  
HOPKINS & SUTTER  
888 Sixteenth Street, N.W.  
Washington, D.C. 20006

Adrian L. Steel, Jr.  
MAYER, BROWN & PLATT  
2000 Pennsylvania Ave., N.W.  
Suite 6500  
Washington, D.C. 20006

Joseph A. Stinger  
Assistant to President  
Int'l. Bro. of Boilermakers & Blacksmiths  
570 New Brotherhood Building  
Kansas City, KS 66101

Wayne L. Stockerbrand  
Kennebec Utah Copp. Corporation  
P. O. Box 6001  
8315 West, 3595 South  
Magna, UT 84041-6001

Michael I. Stockman  
U.S. Borax, Inc.  
General Counsel  
26877 Tournay Road  
Valencia, CA 91355

Ali M. Stoeppelwerth  
Wilmer, Cutler, Pickering  
2445 M Street, N.W.  
Washington, D.C. 20037-1420

Eileen S. Stommes  
P. O. Box 96456  
Washington, D.C. 20090-6456

Scott N. Stone  
Patton Boggs, LLP  
2550 M Street, N.W.  
Washington, D.C. 20037-1350

Junior Strecker  
123 North Main Street  
Hoisington, KS 67544

Richard H. Streeker  
Barnes & Thornburg  
1401 Eye Street, N.W.  
Suite 500  
Washington, D.C. 20005

John R. Stulp  
SECED  
P. O. Box 1600  
Lamar, CO 81052

Dennis R. Svetlich  
Rural Route #1 Box 361  
Bruniey, MO 65017-9803

Marcella M. Szel  
CP Rail System  
910 Peel Street  
Windsor Station, Room 234  
Montreal, Quebec H3C 3E4 Canada

Greg Tabuteau  
Upper AR, Area Council  
P. O. Box 510  
Canon City, CO 81215

Larry W. Telford  
One Embarcadero CTTR  
Severson & Werson  
San Francisco, CA 94111

The Atchison, Topeka & Santa Fe  
Railway Company  
1700 East Golf Road  
Schaumburg, IL 60173

D. E. Thompson  
General Chairman  
Brotherhood of Locomotive Engineers  
414 Missouri Blvd.  
Scott City, MO 63780

Mark Tobey  
P. O. Box 12548  
Austin, TX 78711-2548

B. K. Townsend, Jr.  
Exxon Chemical Americas  
P. O. Box 3272  
Houston, TX 77253-3272

J. Tucker  
P. O. Box 25181  
Arlington, VA 22202

Union Pacific Corporation  
Martin Tower  
Eighth and Eaton Avenues  
Bethlehem, PA 18018

Gregory M. Vincent, Vice President  
Tennessee Valley Auth.  
Lookout Place  
1701 Market Street  
Chattanooga, TN 37402

Charles Wait  
Baca County  
P. O. Box 116  
Springfield, CO 81073

Louis P. Warchot  
Southern Pacific Trans. Company  
One Market Plaza  
San Francisco, CA 94105

Robert H. Wheeler  
Oppenheimer Wolff & Donnelly  
Two Prudential Plaza, 45th Floor  
180 North Stetson Avenue  
Chicago, IL 60601

The Texas Mexican Railway Co.  
P. O. Box 419  
Laredo, TX 78042-0419

Eric W. Tibbetts  
P. O. Box 3766  
1301 McKinney Street  
Houston, TX 77253

Myles L. Tobin  
Illinois Central Railroad  
455 North Cityfront Plaza Drive  
Chicago, IL 60611-5504

Merrill L. Travis  
Illinois Department of Transportation  
2300 South Dirksen Parkway  
Springfield, IL 62703-4555

Steve Tucker, President  
Denver & Rio Grande Western  
Employees Labor Committee  
2048 J Road  
Fruita, CO 81521

U.S.D.A. Forest Service  
Attn: Sue Ballenski  
Physical Resources  
P. O. Box 25127  
Lakewood, CO 80225

Allen J. Vogel  
Minnesota DOT  
395 John Leland Blvd. Transp. Bldg.  
Suite 925, Kelly Annex  
St. Paul, MN 55155

Thomas M. Walsh  
STEPTOE & JOHNSON  
1330 Connecticut Avenue, N.W.  
Washington, D.C. 20036-1795

Philip D. Ward, *et al.*  
P. O. box 351  
200 First Street, SE  
Cedar Rapids, IA 52406-0351

Charles H. White, Jr.  
1054-Thirty-First Street, N.W.  
Washington, D.C. 20007-4492

Lynette W. Thirkill,  
Logistics Manager  
Gr. Salt Lake Minerals  
P. O. Box 1190  
Ogden, UT 84402

W. David Tidholm  
Hutchesen & Grundy  
1200 Smith Street (#3300)  
Houston, TX 77002-4579

Gary L. Towell  
Toledo, Peoria & Western  
1900 East Washington Street  
East Peoria, IL 61611-2961

Anne E. Treadway  
Consolidated Rail Corporation  
2001 Market Street  
P. O. Box 41416  
Philadelphia, PA 19101-1416

Bernice Tuttle  
Kiowa County Wife  
Chapter #124  
13775 C.F. 78.5  
Towner, CO 81071-9619

Gerald E. Vannetti  
Resource Data International  
1320 Pearl Street  
Suite 300  
Boulder, CO 80302

Robert P. vom Eigen  
HOPKINS & SUTTER  
888 16th Street, N.W.  
Washington, D.C. 20006

Jeffrey A. Walter  
Waterfall Towers, 201-B  
2455 Bennett Valley Road  
Santa Rosa, CA 95404

Richard E. Weicher  
Santa Fe Pacific Corporation, *et al.*  
1700 East Golf Road  
Schaumburg, IL 60173

Terry C. Whiteside  
3203 Third Avenue South  
Suite 301 Mtn. Bldg  
Billings, MT 59101-1945



Thomas W. Wilcox  
DONELAN, CLEARY, WOOD  
1100 New York Avenue, N.W.  
Suite 750  
Washington, D.C. 20005-3934

Debra L. Willen  
GUERRIERI, EDMOND, *et al.*  
1331 F Street, N.W.  
Washington, D.C. 20004

Mayor Lester Williams  
Town of Eads  
P. O. Box 8  
110 W 13th Street  
Eads, CO 81036

George T. Williamson, Managing Dir.  
Port of Houston Authority  
P. O. Box 2562  
111 E. Loop N.  
Houston, TX 77029

Bruce B. Wilson  
Consolidated Rail Corporation  
2001 Market Street  
Philadelphia, PA 19101-1417

Robert A. Wimbish, Esq.  
REA, CROSS & AUCHINCLOSS  
1920 N Street, N.W.  
Suite 420  
Washington, D.C. 20036

Frederic L. Wood  
DONELAN, CLEARY, WOOD  
1100 New York Avenue, N.W.  
Suite 750  
Washington, D.C. 20005-3934

Edward Wytkind, Executive Director  
Transportation Trades Dept., AFLCIO  
400 North Capitol Street, N.W.  
Suite 861  
Washington, D.C. 20001

R. L. Young  
P. O. box 700  
One Memorial Drive  
Lancaster, OH 43130-0700

Thomas Zwica  
121 West First Street  
Geneseo, OL 61254



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ORIGINAL

Before the

CRP-2

## SURFACE TRANSPORTATION BOARD

Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

BRIEF

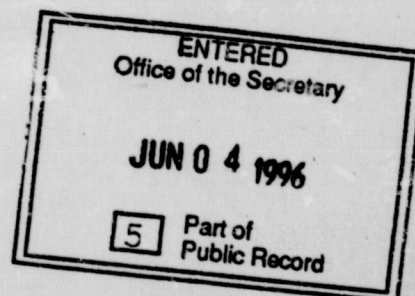
Item No. \_\_\_\_\_  
Page Count 4  
JUNE, 1996 #36



GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

Attorney for Clarence R. Ponsler

Due Date: June 3, 1996



Before the  
SURFACE TRANSPORTATION BOARD

---

Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

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BRIEF

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This brief is submitted by Clarence R. Ponsler,<sup>1/</sup> for and on behalf of General Committee of Adjustment-United Transportation Union, for The Alton and Southern Railway Company (ALS). The interest of this protestant is with respect to the proposed control of ALS by Union Pacific Corporation through a 100 percent stock interest.

Background. ALS heretofore has been an important carrier serving the St. Louis-East St. Louis gateway. In addition to serving local industries, ALS provides interchange service between rail carriers. The recent history of ALS may be found in St. Louis SW Ry. Co.-Pur.-Alton & S.R., 331 I.C.C. 515 (1968); St. Louis Southwestern Ry.-Pur.-Alton and Southern R., 342 I.C.C. 498 (1972), aff'd Congress of Railway Unions v. United States, 373 F.Supp. 1339 (D.D.C. 1974). ALS today is jointly owned by Union Pacific and Southern Pacific, or their affiliates.

Proposed Transaction. If the primary application is granted, the present divided ownership of ALS by two competitors--Union Pacific

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<sup>1/</sup> General Chairman for UTU on The Alton and Southern Railway Company, with offices at 1017 W. Main Street, Belleville, IL 62220.



and Southern Pacific--will come to an end. Such control by a single entity--Union Pacific Corporation--is the subject of F.D. No. 32760 (Sub-No. 3), Union Pacific Corporation, Union Pacific Railroad Company, Missouri Pacific Railroad Company, Southern Pacific Rail Corporation, Southern Pacific Transportation Company, St. Louis Southwestern Railway Company, SPCSL Corp., and The Denver and Rio Grande Western Railroad Company--Control Exemption--The Alton & Southern Railway Company, set forth in Volume 5, at pp. 75-81.

The adverse effects of the proposed control of ALS are demonstrated by the application in this proceeding. The record references are set forth by Mr. Ponsler in his verified statement, filed April 4, 1996. (CRP-1, 1-2). Subsequent to the filing of opposition verified statements applicants on April 18, 1996 entered into a settlement agreement with the Chemical Manufacturers Association (CMA). The CMA agreement would grant BN/Santa Fe trackage rights over Union Pacific between Houston, TX and Valley Junction, IL, and between Fair Oaks, AR and Valley Junction, IL, among other concessions.

The full extent of the injury to ALS employees cannot be ascertained at this time. However, as Mr. Ponsler stated, the impact would be serious and warrants denial of the applications. (CRP-1, 2):

"ALS employees would be seriously impacted by the unification of Union Pacific with Southern Pacific, and common control of ALS. The applications should be denied."

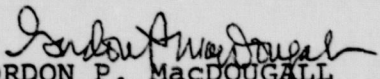
A review of the evidence shows that the Union Pacific-Southern Pacific unification, and control of ALS, would result in the substantial rerouting of traffic, and diversion of business from ALS. Work presently performed by ALS employees would be transferred to other carriers as well as to Union Pacific and Southern Pacific affiliates.

Since the transaction in Sub-No. 3 can come about only if the

primary application is granted, it is logical that ALS employees be allowed to participate in appropriate implementing agreements involving primary carrier work, should the Board actually approve the primary application.

However, the havoc which approval of the primary application would have upon ALS employees, directly and through the Sub-No. 3 proceeding, dictate that the consolidation be denied, in which event employee protective conditions would become unnecessary.

Respectfully submitted,

  
GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

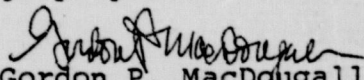
June 3, 1996

Attorney for Clarence R. Ponsler

Certificate of Service

I hereby certify I have served a copy of the foregoing upon all parties of record by first class mail postage-prepaid.

Washington, DC

  
Gordon P. MacDougall

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CWD-2

Before the

SURFACE TRANSPORTATION BOARD

Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MIS. URI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

BRIEF

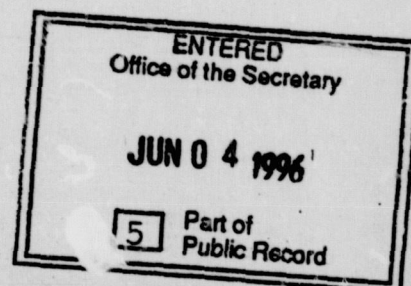


Item No. \_\_\_\_\_  
Page Count 4  
JUNE, 1996 #37

GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

Attorney for Charles W. Downey

Due Date: June 3, 1996



Before the  
SURFACE TRANSPORTATION BOARD

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Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

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BRIEF

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This brief is submitted by Charles W. Downey, <sup>1/</sup> for and on behalf of General Committee of Adjustment for United Transportation Union, on lines of SPCSL Corp. (SPCSL), Gateway Western Railway Company (GWW), and Illinois Central Railroad Company (IC).

Protestant on May 10, 1996, filed a verified statement, expressing concern with the settlement agreement between applicants and GWW. (CWD-1). The settlement agreement is dated April 8, 1996 (UP/SP-204), and was supported by the verified statement of Richard B. Peterson. (UP/SP-206). Protestant pointed out that certain terms of the settlement agreement are inconsistent with the understanding of the Interstate Commerce Commission (ICC) in F.D. No. 31522, decided October 31, 1989. <sup>2/</sup> (CWD-1, 3-4). Moreover, certain work would be transferred between SPCSL and GWW. (CWD-1, 3).

Applicants responded that no agreement had been reached regarding changes in operations. (UP/SP-250, 1-2). Applicants contended that the

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1/ General Chairman for UTU on SPCSL, GWW, and IC, with offices at 1301 1/2 Morrissey Drive, Unit 4, Bloomington, IL 61701.

2/ Rio Grande Industries, Inc., Et Al.--Purchase and Trackage Rights--Chicago, Missouri & Western Railway Company Line Between St. Louis, MO and Chicago, IL. Reproduced in CWD-1, Attachment.



ICC did not approve or prescribe any pattern of rail service in its 1989 decision. (UP/SP-250, 2n.1). Applicants objected to an implementing agreement for the settlement agreement prior to consummation of the application. (UP/SP-250, 3).

#### ARGUMENT

If the Board should approve the application, the settlement agreement should be subject to the same New York Dock conditions. This is not to hold the entire merger "hostage" as claimed by UP/SP. (UP/SP-250, 3). New York Dock conditions have expedited arbitration, and the process can run its course on the same schedule as all other implementing agreements subject to New York Dock.

The settlement agreement speaks for itself. Applicants summarized their agreement as one resulting in changes in service. (UP/SP-231, 12):

"The agreement eliminates a variety of contractual restrictions contained in agreements between Gateway Western and SP on any sale of Gateway Western or its assets to a Class 1 railroad. The settlement will also allow Gateway Western to provide shippers with improvements in service."

Moreover, it is clear that applicants made their agreement with GWW, and also with Wisconsin Central,<sup>3/</sup> in order to secure support for the merger at little cost to applicants. (UP/SP-231, 13):

"In the case of WC and Gateway Western, the settlements had little cost to the Applicants yet resolved issues of concern to those two carriers."

The real "cost" may be to employees. Applicants should not thrust such expense upon employees. The New York Dock conditions should be imposed upon the settlement agreement, just as if it were part of the

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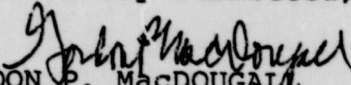
<sup>3/</sup> It appears that GWW and Wisconsin Central are under common control, through interlocking directors/officers, or otherwise. See: Traffic World, Vol. 246, No. 10, at 37, "Wisconsin Central names McCarren head of operations" (June 3, 1996).



application.

Of course, the Board need not reach the matter of the appropriate employee protective conditions, if the application is denied. However, if approved, New York Dock are minimum conditions.

Respectfully submitted,

  
GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

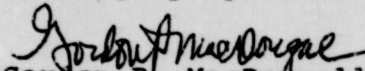
June 3, 1996

Attorney for Charles W. Downey

Certificate of Service

I hereby certify I have served a copy of the foregoing upon all parties of record by first class mail postage-prepaid.

Washington, DC

  
Gordon P. MacDougall

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UTUI-3

Before the

SURFACE TRANSPORTATION BOARD

Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

BRIEF

Item No. \_\_\_\_\_

Page Count 3

JUNE, 1996 #38



GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

Attorney for Joseph C. Szabo

Due Date: June 3, 1996

ENTERED	
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Before the  
SURFACE TRANSPORTATION BOARD

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Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

---

BRIEF

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Protestant, Joseph C. Szabo, <sup>1/</sup> submits this brief in opposition.  
Protestant is concerned with the abandonments proposed for Illinois,  
which are contingent upon approval of the primary application.

Protestant's participation is for and on behalf of Illinois  
Legislative Board-United Transportation Union.

Protestant submitted a verified statement on March 29, 1996,  
in opposition to the three abandonments proposed for Illinois. <sup>2/</sup> He  
concentrated on Docket No. AB-33 (Sub-No. 96), the Barr/Girard line  
of the former Chicago & North Western Railway. (C&NW). The proposed  
Barr/Girard abandonment is vigorously objected to by the public.

It is understood that the principal shippers, Springfield Plastics  
Inc. and Brandt Consolidated, Inc., will be filing a joint brief,  
and the Board is urged to carefully consider their evidence and

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1/ Illinois Legislative Director for United Transportation Union, with  
offices at 8 So. Michigan Ave., Chicago, IL 60603.

2/ Docket No. AB-33 (Sub-No. 96), Union Pacific Railroad Company--Aband-  
onment--Barr-Girard Line In Menard, Sangamon, and Macoupin Counties,  
IL; Docket No. AB-33 (Sub-No. 97), Union Pacific Railroad Company--  
Abandonment Exemption--DeCamp-Edwardsville Line in Madison County, IL;  
and Docket No. AB-33 (Sub-No. 98), Union Pacific Railroad Company--  
Abandonment Exemption--Edwardsville-Madison Line In Madison County,  
IL.

arguments.

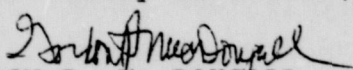
Present service, apart from coal trains, and irregular or special movements, is a single train daily in each direction between South Pekin and Madison, and for two trains daily in each direction between South Pekin and Nelson, one for the west, and one for the east.

In the event the line is abandoned between Barr and Girard, train service would still be required between South Pekin and Barr for shippers situated between South Pekin and Barr. Accordingly, it would be a simple matter to serve Compro and any intermediate shippers.

Applicants have failed to make out a case for abandonment of the entire Barr/Girard line, or even for a partial abandonment. (UTUI-2, V.S. Szabo at 2-3).

The abandonment proposals for Illinois, supra n. 2, should not be permitted.

Respectfully submitted,

  
GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

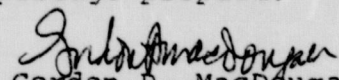
June 3, 1996

Attorney for Joseph C. Szabo

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Washington, DC

  
Gordon P. MacDougall

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Page Count 12  
JUNE, 1996 #39 June 3, 1996



VIA HAND DELIVERY

Mr. Vernon A. Williams  
Secretary  
Surface Transportation Board  
1201 Constitution Avenue, N.W.  
Washington, DC 20423

Re: UP/SP Merger, Finance Docket No. 32760

Dear Secretary Williams:

Enclosed are an original and 20 copies of the "Brief for Farmland Industries, Inc. Opposing the Merger Unless Competition is Preserved in the Central Corridor and to the Texas Gulf Coast and Mexico," for filing in the above-referenced proceeding. A 3.5" diskette containing the text of the Brief in Wordperfect format is also enclosed.

Please date stamp and return the three additional copies of the Brief via our messenger.

Very truly yours,

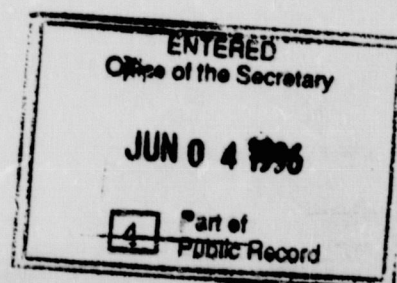
*Michael F. McBride*

Michael F. McBride

Attorney for Farmland Industries, Inc.

Enclosure

cc: All Parties of Record



FARM-2

UNITED STATES OF AMERICA  
DEPARTMENT OF TRANSPORTATION  
SURFACE TRANSPORTATION BOARD

Finance Docket No. 32760

UNION PACIFIC CORP., et al. --  
CONTROL AND MERGER --  
SOUTHERN PACIFIC RAIL CORP., et al.

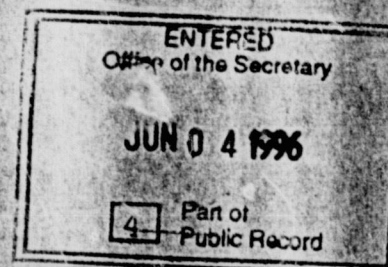


**BRIEF FOR FARMLAND INDUSTRIES, INC. OPPOSING THE  
MERGER UNLESS COMPETITION IS PRESERVED IN THE CENTRAL  
CORRIDOR AND TO THE TEXAS GULF COAST AND MEXICO**

Michael F. McBride  
LeBoeuf, Lamb, Greene  
& MacRae, L.L.P.  
1875 Connecticut Avenue, N.W.  
Washington, D.C. 20009-5728  
(202) 986-8000

Attorney for Farmland  
Industries, Inc.

Due Date: June 3, 1996  
Dated: June 3, 1996



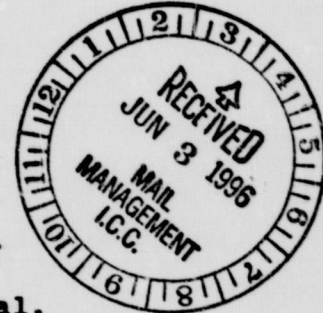


UNITED STATES OF AMERICA  
DEPARTMENT OF TRANSPORTATION  
SURFACE TRANSPORTATION BOARD

FARM-2

Finance Docket No. 32760

UNION PACIFIC CORP., et al. --  
CONTROL AND MERGER --  
SOUTHERN PACIFIC RAIL CORP., et al.



BRIEF FOR FARMLAND INDUSTRIES, INC. OPPOSING THE  
MERGER UNLESS COMPETITION IS PRESERVED IN THE CENTRAL  
CORRIDOR AND TO THE TEXAS GULF COAST AND MEXICO

Farmland Industries, Inc. ("Farmland"), a party of record in this proceeding, hereby files its Brief.<sup>1</sup> To avoid imposing a burden on the Board and its Staff, Farmland hereby incorporates by reference the Comments and Evidence filed by WSC (WSC-11) on March 29, 1996 as part of this Brief. In addition, Farmland wishes to advise the Board of the following:

1. Failure to Address Interests of Grain Shippers.

Despite the fact that Applicants have arrived at numerous settlement agreements with other parties, including shippers,

<sup>1</sup> Farmland is a member of Western Shippers' Coalition ("WSC"). Until now, except for its initial letter seeking leave to become a party to this proceeding, Farmland has participated through WSC, as well as through its membership in the National Industrial Transportation League. Now that Farmland is filing its own Brief, it has chosen a unique acronym -- "FARM" -- for this filing, consistent with the practice in this proceeding. We are numbering it "FARM-2" to distinguish it from Farmland's earlier request to become a party of record, which is hereby deemed "FARM-1".



which have evidently led those parties to change their positions in this proceeding to support, neutrality, or silence (see, e.g., UP/SP-231, Tab 10, Gray/Shattuck v.S., and UP-233), Applicants have made no effort to approach Farmland or, to the best of Farmland's knowledge, virtually any grain interests<sup>2</sup> in this proceeding. While Applicants have no obligation to attempt to accommodate Farmland or the other grain interests, it is remarkable that they have not even attempted to do so. The concerns of the agricultural community are profound, and the adverse effects of this proceeding will be extremely adverse to grain shippers, as has been explained by the filings of the Mountain-Plains Communities and Shippers Coalition, the Kansas Grain and Feed Association, and numerous other farm-related interests. Applicants' failure even to attempt to address the concerns of the agricultural farm community is merely a

---

<sup>2</sup> There appears to be at least one stray grain interest supporting Applicants. See, e.g., the letter from Kansas Feed Company (UP-233, p. 317). However, the Board should not consider the statement to be any more than a form statement, because the letter is identical in wording to other such letters, such as the immediately prior letter from Kalama International, L.L.C. (UP-233, pp. 315-16). Witnesses Gray and Shattuck admit that these are "form statement[s]". UP-231, Tab 10, at 55 n.3. The reason given, though, for the form statements -- that the "30 days" between March 29, 1996, when the comments of other shippers were filed, and the due date for Applicants' April 29, 1996, rebuttal (which was actually 31 days) was insufficient for the shipper to do more than prepare a form statement (id.) -- is an obvious non sequitur. Applicants' counsel and personnel were busy during that period with this proceeding, to be sure, but Kansas Feed Company was not. Evidently, what Witnesses Gray and Shattuck meant was that Applicants' counsel and personnel did not have enough time to draft a statement for the shippers who signed the form statements. But that just proves that such statements should not be given much weight.

continuation of the historic refusal of the Western railroads to resolve the problems of grain shippers.

2. Loss of Competition and Service in the Central Corridor. Farmland's most fundamental problem in this proceeding is the effect of the proposed transaction on SP's Central Corridor. The loss of rail service on the line east and west of Pueblo, Colorado, and the re-routing of traffic from SP's Denver to Salt Lake City line to UP's Central Corridor, will greatly and adversely affect grain shippers. At the present time, the Pueblo, CO-Herington, KS line carries substantial coal and other overhead traffic, in addition to grain traffic. The loss of the overhead traffic, particularly the coal traffic, to other lines, will increase the likelihood that further abandonments, beyond those proposed in the Application, will occur.

None of this needs to happen. The Application is adverse to the public interest in the Central Corridor unless rail service is preserved over all of SP's lines, especially east and west of Pueblo, and unless the Board orders divestiture of SP's Central Corridor to a carrier not affiliated with Applicants. Farmland supports the Responsive Application of Montana Rail Link, Inc. ("MRL"). MRL is fit and willing to provide the necessary service over SP's Central Corridor from Kansas City, Missouri to the Bay Area of Northern California, which Applicants have conceded they do not have an interest in doing, given the proposed abandonments and re-routings discussed above. MRL's willingness to invest a very substantial sum of money in SP's Central Corridor -- in excess of \$615 million -- is



the best possible indication that MRL would aggressively seek business to recover its investment in that single line. Applicants, by contrast, will have two parallel lines in the Central Corridor if the Application is granted without divestiture of one of those lines, and obviously will not have a commitment to service over both, let alone the sort of commitment MRL would have to its new, and only, line in the Central Corridor.

Divestiture is also important to preserve competition for SP-origin coal, vis-a-vis UP-origin coal.<sup>3</sup> Applicants are the only parties to this proceeding who claim that SP- and UP-origin coals do not compete. Clearly, they do. WSC Witness Vaninetti demonstrates that. UP Witness Nock and the other UP coal rebuttal Witnesses tried to claim otherwise, but Witness Nock's Table 9 (UP-231, Tab 15, at 35) treats the "competition" (id. at 34) to be the coal "displaced", i.e., Illinois and Appalachian coal, for the most part.<sup>4</sup> But that is clearly wrong. Those coals were displaced because Phase I of the Clean Air Act

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<sup>3</sup> Although Farmland does not ship coal, we are discussing that commodity because of its importance to the Central Corridor and its grain traffic. As we show infra, there is substantial overhead traffic -- 33 trains daily -- much of which is coal traffic, on the former MP line through Pueblo to Kansas City.

<sup>4</sup> Ironically, Witness Nock admits that the competition also included "Hanna Basin" coal (UP-231, Tab 15, at 35 Table 9), which only UP serves. Of course, since an affiliate of UP had a 50 percent ownership interest in the Hanna Basin Black Butte Mine, it is remarkable that SP could have taken that business away from UP. If UP does not have a sufficient incentive to compete with SP to keep existing Hanna Basin coal business, when it had a substantial ownership in that coal, it is difficult to imagine UP having a substantial interest in Colorado/Utah coal, when it has no ownership interest in any such coals.



Amendments of 1990 prevents the use of such high-sulfur coals, so they cannot any longer be considered the "competition." An excellent Verified Statement of Witness Quinlan making this point, and refuting all of the UP coal testimony, was filed by Wisconsin Electric Power Company as part of its Rebuttal in support of its Responsive Application on May 14, 1996.

As WSC Witness Vaninetti showed (Figure 19 on page 29 of his Verified Statement, WSC Ex. 3, filed March 29, 1996 as part of WSC-11), the competition in many cases for SP's new coal customers is Powder River Basin ("PRB") coal. In 7 of the 14 instances identified in that Figure by Witness Vaninetti, PRB coal was tested along with Colorado or Utah coal. Clearly, therefore, PRB coal competes with Colorado/Utah coal. If it were not considered as part of the competition, why would it have been tested?

Obviously, the people who know best whether two sources of coal compete are the customers, which are, by and large, electric utilities. Not a single electric utility has agreed with Applicants that PRB coal and Colorado/Utah coal do not compete.<sup>5</sup> Even Utah Railway, which supports Applicants, filed the Verified Statement of Dr. Barry Vann demonstrating that Colorado/Utah coals compete with PRB coal (see Utah-5, filed April 29, 1996). The testimony of other Witnesses, such as those

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<sup>5</sup> Only two utilities, to the best of our knowledge, support the merger, and many are opposed. Neither of the two utilities who support the merger claim that PRB coal and Colorado/Utah coal do not compete. Thus, not a single coal customer supports Applicants' far-fetched claim that the coals do not compete.

for the Western Coal Traffic League, also demonstrate that the coals compete. The evidence is overwhelming that they do.

Once the Board concludes as it must that the coals compete, the Board has a serious problem that it must resolve. Coal, like grain, is obviously of great importance to the Nation, as well as to providing a traffic base in SP's Central Corridor and over the Pueblo-Herington line. The Board must do whatever is necessary to preserve that competition, for existing and future customers. Obviously, if Applicants do not desire to provide rail service east and west of Pueblo, and MRL is fit and willing to do so, the only possible outcome for the Board, consistent with its statutory obligations, is to permit another carrier to do so.

Moreover, since SP has been shown to have aggressively marketed coal from its origins as against UP, the best solution is to replicate that competition by allowing MRL to stand in SP's shoes in the Central Corridor. An independent, low-cost, efficient, motivated carrier such as MRL would provide assurance that the competition occurring today in coal markets continues. Divestiture of SP's Central Corridor to MRL or another carrier not affiliated with Applicants is the solution.

3. Loss of Competition for Grain Movements to the Texas Gulf Coast and Mexico. Finally, the merger will reduce competition for grain movements south from Kansas City, Missouri through Herington, Kansas and Wichita, Kansas to the Texas Gulf Coast and Mexican gateways, which is a matter of great importance to Farmland and many other parties, such as the members of the



Kansas Grain and Feed Association (MRL-21, Exhibit 5). This problem is intimately related to the problems created by Applicants in SP's Central Corridor, for the reasons discussed in the KGFA letter and discussed herein, including the loss of overhead traffic to lines other than the Pueblo-Herington line. As KGFA put it, after explaining that UP apparently intends to lease the portion of the Pueblo-Herington line still in service after Applicants' abandonments:

This line supports the movement of approximately 31 daily trains now, which amounts to more than 466,000,000 gross tons of overhead traffic. If rail shipments are reduced to agricultural products and fertilizers, we contend that competitive rate structures can not support the expected high lease cost that the UP/SP would surely require, plus a reasonable return to the shortline operator.

KGFA is right. The Board must ensure a third alternative carrier from Kansas City through Herington and Wichita to the Texas Gulf and Mexican gateways for export of grain.

#### Conclusion

For the foregoing reasons, and those provided in the Comments of WSC filed March 29, 1996, as well as those filed by numerous other parties, including NIT League, MRL, Tex-Mex, KCS, and Conrail, the Board should not approve the proposed merger unless (1) SP's Central Corridor is divested to a carrier not affiliated with Applicants, preferably MRL, and (2) the Board ensures that a third carrier not affiliated with Applicants, preferably KCS, be allowed to provide competition from Kansas City, Missouri through Herington and Wichita, Kansas to the Texas Gulf Coast and the Mexican gateways for export. These conditions are vital to protect the public interest and provide adequate



competition for coal and grain, two of the most important commodities to the Nation carried by the railroads.

Respectfully submitted,

*Michael F. McBride*

Michael F. McBride  
LeBoeuf, Lamb, Greene &  
MacRae, L.L.P.  
Suite 1200  
1875 Connecticut Ave., N.W.  
Washington, D.C. 20009-5728

Attorney for Farmland  
Industries, Inc.

UNITED STATES OF AMERICA  
DEPARTMENT OF TRANSPORTATION  
SURFACE TRANSPORTATION BOARD

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Finance Docket No. 32760

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UNION PACIFIC CORP., et al. --  
CONTROL AND MERGER --  
SOUTHERN PACIFIC RAIL CORP., et al.

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CERTIFICATE OF SERVICE

I hereby certify that I have served, this 3rd day of June, 1996, a copy of the foregoing "Brief for Farmland Industries, Inc. Opposing the Merger Unless Competition is Preserved in the Central Corridor and to the Texas Gulf Coast and Mexico" by hand delivery to Arvid E. Roach, Esq. and Paul A. Cunningham, Esq. and on all other parties of record on the Service List in this proceeding by First Class mail, postage prepaid, or by a more expedited form of service.

Michael F. McBride  
Michael F. McBride

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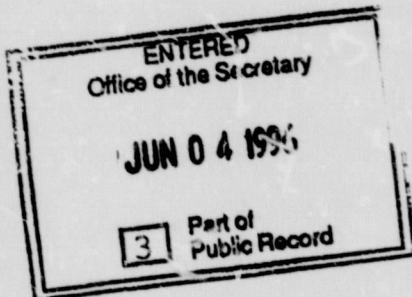
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SEDG-16

BEFORE THE  
SURFACE TRANSPORTATION SAFETY BOARD

Finance Docket No. 32760

UNION PACIFIC CORP., et al.,  
-- CONTROL AND MERGER --  
SOUTHERN PACIFIC RAIL CORP., et al.



BRIEF OF  
SEDGWICK COUNTY, KANSAS AND  
CITY OF WICHITA, KANSAS

Alan R. Post, Esq.  
1803 N. Siefkin St.  
Wichita, Kansas 67203-1758  
Tel: (316) 686-8232

Steven J. Kalish  
McCarthy, Sweeney &  
Harkaway, P.C.  
1750 Pennsylvania Ave., N.W.  
Washington, D.C. 20006  
Tel: (202) 393-5710

Gary E. Rebenstorff  
City Attorney  
Douglas J. Moshier, Esq.  
City of Wichita  
455 N. Main, 13th Floor  
Tel: (316) 268-4681

Stephen Plummer  
Sedgwick County Counselor  
525 N. Main St., Third Floor  
Wichita, Kansas 67203-3790  
Tel: (316) 383-7111



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BEFORE THE  
SURFACE TRANSPORTATION BOARD

FINANCE DOCKET NO. 32760

UNION PACIFIC CORP., et al.,  
-- CONTROL AND MERGER --  
SOUTHERN PACIFIC RAIL CORP., et al.

BRIEF OF  
SEDGWICK COUNTY, KANSAS AND  
CITY OF WICHITA, KANSAS

Pursuant to Decision No. 9, served December 27, 1995, Sedgwick County, Kansas ("Sedgwick County" or "County") and the City of Wichita, Kansas ("Wichita" or "City") hereby submit their brief in the above-entitled proceeding. For the reasons stated herein, the Surface Transportation Board ("Board") is requested to condition any approval of the proposed merger upon a prohibition against the applicants increasing the number of trains operating daily through Sedgwick County and Wichita. In the event that the Board is not prepared at this time to impose such a condition on the merger, Sedgwick County and Wichita request that the Board prepare an environmental impact statement ("EIS") prior to issuing any decision that would permit the applicants to increase the daily number of trains running through Sedgwick County and Wichita.<sup>1/</sup>

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<sup>1/</sup> Sedgwick County and Wichita recognize that the Board has committed itself to holding its voting conference on July 3, 1996 and to serving its final decision on August 12, 1996. See Decision No. 9 at 15. One procedural alternative would be for the August 12th order to contain a condition prohibiting increased train traffic through Sedgwick County and Wichita until such time as the Board has issued an EIS and a supplemental order pursuant to 49 U.S.C. § 11327 including appropriate environmental mitigation measures.

SUMMARY OF ARGUMENT

While any number of complex factual issues have been raised by the parties supporting and opposing the merger of two giant railroads, Sedgwick County and Wichita raise a straightforward environmental issue. The Union Pacific Railroad Company ("UP") has a line of track that proceeds through the heart of Sedgwick County and Wichita, communities with a combined population of 417,000. The applicants propose to invest \$91 million in improvements for that line and to use it for an additional ten or more unit trains of coal or grain per day.

If the applicants are permitted to effectuate their rerouting proposal, the adverse environmental impacts on Sedgwick County would be immediate, severe, and irreparable. Increased noise levels would be borne by large numbers of residents, air quality levels could fall to the point at which Wichita would be in "nonattainment" status, and daily traffic patterns for tens of thousands of vehicles would be adversely affected.

As serious as these matters are, they pale in significance to the crux of the concerns of Sedgwick County and Wichita, i.e., the public health and safety concerns that are part of this Nation's Rail Transportation Policy<sup>2/</sup> and that must be considered<sup>3/</sup> in determining whether the proposed merger is "consistent with

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<sup>2/</sup> 49 U.S.C. § 10101a(8) (1995).

<sup>3/</sup> Chesapeake and Ohio Ry. Co. v. United States, 704 F.2d 373, 376 (7th Cir. 1983) states that the Rail Transportation Policy "is to guide the Commission in applying the rail provisions of the Interstate Commerce Act."



the public interest."<sup>4/</sup> If the Board approves the applicants' rerouting proposal, each additional train that would pass through Wichita would block the streets of the City for approximately seven minutes. And if, as the applicants originally predicted, an additional ten trains per day move through the City, its streets would be blocked by those trains for 70 minutes per day. Or if, as the applicants now hint<sup>5/</sup>, even more new trains are scheduled to run through the City, its streets would be blocked for an even greater portion of the day.

From the standpoint of the public interest, that result is unthinkable. Moreover, it is directly contrary to the "... policy of the United States Government--(8) to operate transportation facilities and equipment without detriment to the public health and safety."<sup>6/</sup> When the City's streets are blocked, emergency services vehicles and personnel are blocked as well. Fire, police, and ambulance personnel would be sitting in traffic waiting for the applicants' trains to pass rather than preventing loss of life and property.

What makes this case particularly distressing is that the applicants' business rationale for their proposed rerouting of traffic through Sedgwick County and Wichita is so obviously insignificant in comparison to the harms that the rerouting proposal immediately and irrevocably would create. The

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<sup>4/</sup> 49 U.S.C. § 11324(c) (1996).

<sup>5/</sup> See infra.

<sup>6/</sup> Note 2, supra.



applicants have not stated that the proposed rerouting is fundamental either to their existing businesses or to business they seek to secure through the merger. They have not stated that the current routing for this traffic, via Kansas City, would be unavailable after their merger. They have not stated that other routings to avoid Kansas City, including the one suggested by Sedgwick County and Wichita, are impossible substitutes for the proposed route through Sedgwick County and Wichita. Rather, they have put forth a "rerouting" proposal that would place public safety at risk, increase noise levels, degrade air quality levels, and otherwise degrade the quality of life in Wichita and Sedgwick County while asserting only that they wish to reduce congestion along the present Kansas City routing.

The applicants' featherweight rationale cannot possibly justify the Board's approval of a rerouting proposal that would put life and property at undenied and undeniable risk. That rerouting proposal through Wichita and Sedgwick County violates the Rail Transportation Policy, offends applicable environmental standards, has not been subjected to necessary and appropriate environmental scrutiny, and should not be approved if the merger is sanctioned.

ARGUMENT

I. SUMMARY OF THE FACTS ESTABLISHED BY  
SEDGWICK COUNTY AND WICHITA

In their May 3, 1996 Joint Comments on the April 12, 1996 Environmental Assessment ("EA")<sup>1/</sup>, Sedgwick County and Wichita initially established the following facts:

1. The sole rationale presented by the applicants for the proposed rerouting of at least ten trains per day through Sedgwick County and Wichita is "to reduce congestion in Kansas City and improve service." Comments at 4.

2. Emergency services, i.e., police, fire, and ambulance equipment and personnel would be delayed if the applicants are permitted to run additional trains through the heart of the City. Comments at 7, et seq.

3. In the case of incidents requiring the response of more than one emergency services department, e.g., a crime leading to injury or fire, if the police are delayed by a train, ambulance and fire personnel may not respond to the scene until the police arrive. Comments at 8 and 9.

4. Police, fire, and rescue units collectively are blocked more than once each month by a train under current conditions, i.e., with only two UP trains operating through northern Wichita and Sedgwick County and approximately four UP trains operating through the remainder of the City and the County. Those delays of emergency services personnel and equipment have resulted in

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<sup>1/</sup> SEDG-4, hereinafter referred to as "Comments."



increased damage to property, additional accidents involving emergency services vehicles attempting to find another route, and delays in assisting victims of crime and other injured and ill people.<sup>8/</sup> Comments at 10-12.

5. Each train of the length and configuration of the type proposed to be added to the streets of Wichita would block vehicular traffic for up to seven minutes. The ten additional trains per day proposed by the applicants would block vehicular traffic in Wichita for up to 70 additional minutes per day. The total of 12 trains per day originally proposed by the applicants (i.e., two current and ten additional) would block vehicular traffic in Wichita for up to 84 minutes per day. Comments at 15. The total of 16 trains per day most recently suggested by the applicants would block vehicular traffic in Wichita for up to 112 minutes per day.

6. 9,471 vehicles would be blocked each day by the ten additional trains originally proposed by the applicants. Comments at 16.

7. Because streets in Wichita with grade separations are over three miles apart, there is no possibility of vehicular traffic avoiding the streets blocked by the trains. Comments at 17.

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<sup>8/</sup> The Kansas Department of Transportation ("KDOT") noted the "... historic problems with rail crossings in several Kansas communities" and directed "... the Board's attention to the unusually difficult situation in Wichita." See KDOT's March 28, 1996 comments at 10.



8. During the last six years, with the current number of UP trains operating, there have been 15 auto/train collisions, including two fatalities, within Wichita and Sedgwick County on the UP tracks at issue in this case. Comments at 18.

9. Using "exposure rates" calculated in the manner utilized by KDOT, the level of daily train traffic originally proposed by the applicants would require grade-separation, i.e., raising or lowering the streets, at fully 20 grade crossings in Wichita. Comments at 19.

10. Wichita previously has been designated as being in "nonattainment" status by the Environmental Protection Agency ("EPA") under federal air quality guidelines for carbon monoxide. While Wichita is currently in "attainment" status, the additional train traffic proposed by the applicants could put Wichita back in nonattainment status and could, inter alia, place its federal funding for road projects at risk. Comments at 19-21.

11. Fully 1,253 residences, three schools, and 12 churches would be in the noise impact zones of the applicants' trains. Noise levels resulting from the UP's current trains in Wichita have been measured at 109.4 db(A), i.e. not quite at the pain level, but distinctly unpleasant. Comments at 21.

Second, the Comments of Wichita and Sedgwick County also demonstrated (1) that the EA ignores public safety issues of vital importance (Comments at 21-25) and (2) that to the extent the EA does attempt to quantify environmental impacts, it makes a

number of serious errors. The EA's principal errors in the subject areas that it did address may be summarized as follows:

1. The EA assumes that the applicants would run 12 trains a day through Sedgwick County and Wichita even though the applicants' calculations appear to be internally inconsistent and even though the applicants are now using a much higher daily train count figure. Comments at 5 and 25. Also, see infra.

2. The EA understates both the number of receptors of train noise and the impact of train noise on those receptors. Comments at 27-28.

3. The EA's air quality analysis ignores Wichita's previous EPA "nonattainment" status, and is based on a woefully incorrect assumption as to the amount of vehicular traffic in Wichita. That is, the EA assumes that Wichita's vehicular traffic counts are less than 5,000 at grade crossings while the facts establish that Wichita has 12 grade crossings that carry 5,000 vehicles or more per day. Moreover, the EA ignores the fact that the carbon monoxide emissions from vehicles idling while the applicants' trains pass through Wichita could result in Wichita falling back into EPA noncompliance status for carbon monoxide. Carbon monoxide levels also would be increased by the trains themselves. Comments at 28-30.

4. The EA dramatically understates grade crossing delays due to the above-discussed incorrect assumption as to the amount of vehicular traffic in Wichita and due to an equally incorrect assumption as to the amount of time each train would delay



vehicular traffic in Wichita. This latter error contains a number of components. First, the EA incorrectly assumes that the trains passing through Wichita would be 5,000 feet in length. The actual figure for the massive unit trains of coal and grain that applicants would reroute through Wichita and Sedgwick County is approximately 7,400 feet. Second, the EA understates the amount of time that gates are closed before and after the trains pass through the crossing. Third, the EA's formula for calculating grade crossing delays does not include the time lost by lines of cars, up to 61 vehicles per lane, as they first slow down and stop for the train or for traffic lights<sup>2/</sup> and then accelerate after the trains pass through the crossing. Fourth, the EA assumes that the applicants' trains would average a speed of 30 m.p.h. through Wichita. Because of the applicants' proposed construction of a rail yard, current slow orders, and general congestion in Wichita, Wichita and Sedgwick County have assumed that the applicants' trains will average approximately 15 m.p.h. through the City. Comments at 16-18 and 30-33. Also, see infra.

5. The EA understates the likely increase in train/vehicle accidents that would result from the proposed increased number of trains. Comments at 33-34.

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<sup>2/</sup> Wichita's traffic lights are synchronized assuming a normal speed for vehicular traffic. Train delays obviously disrupt normal traffic speeds and result in vehicles being stopped not only by the trains, but by additional traffic signals.



In the third section of their Comments, Wichita and Sedgwick County established that the EA's mitigation proposals are, individually and collectively, inadequate to mitigate the environmental degradations identified by the EA, let alone the environmental degradations identified by Wichita and Sedgwick County. Comments at 34-38.

Finally, in the fourth section of their Comments, Sedgwick County and Wichita established that an EIS is required by law. Comments at 38-41.

II. SUMMARY OF THE COMMENTS OF THE UNITED STATES  
DEPARTMENT OF TRANSPORTATION

The United States Department of Transportation ("DOT") offered its "comments on the environmental and safety aspects of the EA" on May 9, 1996. DOT's comments may be summarized as follows:

1. DOT "is concerned that the [Section of Environmental Analysis's] recommendations to the Board are not sufficiently specific with respect to measures necessary to fully mitigate" the environmental and safety impacts that would result from the merger and the projected increases in rail traffic volume. DOT comments at 2.
2. "... DOT strongly urges the Board to impose specific measures to mitigate the negative impacts" of the merger. DOT comments at 3.
3. Wichita, Kansas "may face increases in noise, congestion, air pollution and safety risks if adequate mitigation measures are not implemented. Again, the DOT urges the Board to

impose specific requirements to mitigate these real impacts..." DOT comments at 3.

4. "Perhaps as a result of the compressed [procedural] schedule, the mitigating measures outlined in the EA are, in DOT's view, too vague to assure specific relief." DOT comments at 4.

5. "... the EA does not explain how the recommendations [with regard to grade-separated crossings] were arrived at or, if implemented, how fully they would mitigate the adverse impacts identified." DOT comments at 4-5.

6. DOT believes that the EA's proposed meetings between UP/SP and communities to develop mitigation plans relating to air quality and noise "... will be ineffective where significant impacts are expected, unless the Board also identifies the minimum level and type of mitigation required..." DOT comments at 5.

7. "The [Board] should identify mitigation measures that the merged carriers will be required to implement to assure that there are no significant adverse [safety] impacts." DOT comments at 5.

8. "... overall grade crossing risk should be no greater in [Wichita, Kansas] after the merger than before the merger, and the merging lines should ... bear the cost of such equalization." DOT comments at 7 (emphasis added).

9. The rerouting proposal of the City of Wichita, Kansas and Sedgwick County, Kansas "... certainly should be discussed,



as it may offer a relatively low cost solution to the problem."

DOT comments at 8.<sup>10/</sup>

III. SUMMARY OF NEW INFORMATION FROM THE APPLICANTS  
AND THE SEDGWICK COUNTY/WICHITA RESPONSE THERETO

A. The Number Of Additional Trains

Particularly in light of the public safety concerns expressed by Sedgwick County and Wichita, the precise number of trains that the applicants propose for our streets is of critical importance. That is, since each train brings noise, air pollution, traffic delays, and public safety risks, the Board cannot possibly approve the rerouting proposal and/or establish legally sufficient mitigation measures until it knows the precise number of trains involved.

According to the applicants' operating plan, which divided Wichita and Sedgwick County into two "line segments"<sup>11/</sup>, the 1994 traffic count for the "Lost Springs to Wichita segment" was two trains per day and the applicants were proposing to increase the number of daily trains by ten to reach a total of 12. According to that same document, the 1994 traffic count for the "Wichita to Chickasha segment" was four trains a day, a figure that the

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<sup>10/</sup> Wichita and Sedgwick County certainly agree with DOT that the Board must consider all reasonable alternatives to the applicants' proposed rerouting. Such consideration is mandated by both the Rail Transportation Policy, supra, and by the National Environmental Policy Act of 1969 ("NEPA"). See, e.g., 42 U.S.C. § 4332(2)(C) (1996); 40 CFR § 1502.14 (1995), and Vermont Yankee Nuclear Power Corp. v. Natural Resources Defense Council, 435 U.S. 519, 551, 98 S.Ct. 1197, 1215 (1978).

<sup>11/</sup> UP/SP-24, Railroad Merger Application, Volume 3 at 379.



applicants were proposing to increase by seven to reach a total of 12.<sup>12/</sup>

The applicants have never explained to the Board how it is possible that ten trains per day will be added to the Lost Springs to Wichita segment and that only seven trains per day will be added to the Wichita to Chickasha segment. In fact, this is impossible given that (1) the involved unit trains of coal or grain are destined to points south of Wichita and (2) the applicants have not identified any reductions in their current levels of service to and through Wichita.

If anything, the applicants have made the train count issue even more unclear in their Rebuttal, UP/SP-230. The applicants are now speaking in terms of "some 16 trains per day." Id. at 274.

Without a definitive number of the trains proposed to be rerouted through Sedgwick County and Wichita, the Board cannot conduct, let alone complete, an assessment of the environmental impacts of the applicants' rerouting proposal and of reasonable alternatives to that proposal. Without such an assessment, the Board cannot approve that proposal.

#### **B. Crossing Gate Down Times**

A second quantitative issue of particular importance in this proceeding is the amount of time Wichita's streets would be blocked by each of the ten or more new coal or grain trains

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<sup>12/</sup> The fact that four and seven do not add to 12 is discussed in our Comments at 25-26.

proposed to be rerouted through Sedgwick County and Wichita. That is, only by knowing both (1) the precise number of additional trains that the applicants propose to run through Sedgwick County and Wichita and (2) a realistic approximation of the amount of time that each train would block the streets of Wichita and Sedgwick County will the Board know the degree to which the public health and safety would be negatively impacted by the proposed rail traffic increases.

Wichita and Sedgwick County addressed this issue at pages 31-33 of our Comments. We there demonstrated (a) that the EA assumed that each train would block streets for 2.5 minutes and (b) that seven minutes is a more realistic figure.

Even the applicants do not accept the 2.5 minute figure assumed by the EA. To the contrary, while the EA used this same 2.5 minute figure in its discussion of Placer County, California<sup>13/</sup>, Mr. Michael D. Ongerth, Vice President-Strategic Planning for Southern Pacific Rail Corporation ("SP") states that "4.5 minutes is a much more realistic estimate of crossing gate down times."<sup>14/</sup>

The point here is not the obvious dispute between the SP's Mr. Ongerth, on the one hand, and Sedgwick County and Wichita, on the other hand, with regard to whether 4.5 minutes or seven minutes is the correct figure. Rather, the point is that the SP,

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<sup>13/</sup> EA, Volume 2 at 4-38.

<sup>14/</sup> See Mr. Ongerth's Rebuttal Verified Statement (UP/SP-232) at 79.



Sedgwick County, and Wichita all recognize that the EA's estimate of 2.5 minutes is substantially understated. Accordingly, the EA's 2.5 minute estimate should not form the basis of the Board's decision.

**C. The Applicants May Not Be Wedded  
To The Original Rerouting Proposal**

As noted in our Comments and supra, the applicants' sole rationale for the rerouting of a minimum of ten new trains daily through Sedgwick County and Wichita is to "reduce congestion" at Kansas City. As also noted in our Comments and supra, a comparison of this "benefit" with the harms to Sedgwick County and Wichita that would be caused by the applicants' rerouting proposal should result in the conclusion that the rerouting is contrary to the public interest and thus should be prohibited. This is particularly the case in that other routing alternatives are available, notwithstanding the EA's failure to consider such alternatives.

Now, the applicants have sent a signal that a prohibition against their proposed rerouting through Sedgwick County and Wichita may not be unacceptable to them in any event.

In volume 3 of the applicants' rebuttal, UP/SP-232, R. Bradley King, Vice President-Transportation at UP, addresses the concerns of Sedgwick County and Wichita in one paragraph at page 52. Mr. King states:

... we are nevertheless willing to work with Wichita to determine whether rerouting these trains over an alternative BN/Santa Fe line would address its concerns.



While Mr. King has not provided any map reflecting the "alternative BN/Santa Fe line", Sedgwick County and Wichita assume that Mr. King is referring to the routing first proposed by Mr. Stagner in SEDG-3, i.e., a Topeka-Emporia-Cassoday-El Dorado-Wellington routing that would accomplish the "Kansas City bypass" desired by the applicants without running any additional trains through Sedgwick County and Wichita.

Let us be perfectly clear. If Mr. King's proposal is to use the routing proposed by Mr. Stagner for all of the additional train traffic, we gladly accept. Nonetheless, Sedgwick County and Wichita still ask the Board for a condition prohibiting the applicants from adding to current daily train traffic levels in Wichita.

The applicants have proposed to invest \$91 million in track and facilities improvements to reroute traffic through Sedgwick County and Wichita. It has been difficult for Sedgwick County and Wichita to believe that the applicants would spend this amount of money just to reroute ten trains per day.<sup>15/</sup> However, it is even more difficult for us to believe that, if this proceeding is terminated without a condition prohibiting an increase in rail traffic through Wichita, the applicants will not seek a return on their \$91 million investment in the future by increasing rail traffic through Wichita. This is the occasion for the Board to act under the Rail Transportation Policy and NEPA. Wichita and Sedgwick County urge it to do so.

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<sup>15/</sup> Comments at 3.

**D. The Board Should Not Be Misled By Groundless  
Assertions and Should Not Shirk Its  
Responsibilities Under NEPA**

Notwithstanding the conciliatory tack taken by the UP's Mr. King, supra, the SP's Mr. Ongerth takes a more harsh approach. UP/SP-232, Ongerth at 71-87.

As here applicable, Mr. Ongerth first states that he

... cannot see how the merger will precipitate such adverse environmental consequences as to justify some of the expensive measures proposed by the various government authorities. On the contrary, I see traffic patterns that are within historic levels, are within the capabilities of the existing railroad plant, and should not cause injury to the community. I am unable to recognize any merger-related effects that would justify the ambitious requests that these public agencies would have the Board adopt. Id. at 72.

Since Mr. Ongerth's statement was filed on April 29th, Sedgwick County and Wichita can only hope that our May 3rd Comments have helped him to understand the seriousness of our concerns. We also will advise Mr. Ongerth and the Board that while it may be true that the proposed traffic patterns are within "historic levels" in some communities, that is not the case in Sedgwick County and Wichita.<sup>16/</sup> Similarly, while it may be true that "existing railroad plant" is adequate for proposed railroad traffic levels in other regions, that is not true for the rerouting of traffic of concern to Sedgwick County and Wichita. In fact, the inadequacy of the "existing railroad

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<sup>16/</sup> See also the table at page 73 of Mr. Ongerth's statement which does not include any historic traffic data for Wichita.



plant" in Sedgwick County and Wichita for the proposed traffic levels is precisely why the applicants are proposing to invest \$91 million in improvements to that railroad plant.

Notwithstanding the fact that the Board's authority over railroad mergers is "exclusive"<sup>17/</sup>, Mr. Ongerth also seems convinced that the Board should abdicate its responsibilities under the Rail Transportation Policy and under NEPA by leaving issues involving the need for (and financial burdens associated with) crossing protection, overpasses, underpasses, and signal protection to the states.<sup>18/</sup> Still further, Mr. Ongerth seems to view the communities seeking environmental mitigation of various types as villains unfairly taking advantage of the applicants, which he paints as "particularly vulnerable, defenses down and reluctant to press [their] interests." Id. at 74-75.

Nonsense. The environmental issues that are the subject of the Sedgwick County/Wichita Comments and the above-summarized DOT comments, including public health and safety concerns of the utmost importance, are caused solely by the applicants' proposed merger and the applicants' proposal to reroute at least ten trains, each substantially in excess of a mile in length, through the heart of Wichita. Sedgwick County and Wichita ask nothing more of the railroads than either to continue to use the Kansas

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<sup>17/</sup> 49 U.S.C. § 11321(a) (1996).

<sup>18/</sup> In contrast, the applicants suggest that leaving noise issues to the states "may also be inconsistent with the Noise Control Act, which preempts state and local regulation of noise from rail operations meeting federal regulatory standards." UP/CP-239 at 13.



City routing they have been using for many years or to choose an alternative routing that does not pass through our heavily populated urban area. But, let us be clear on the question of dollars and cents as well. If the applicants are successful in their efforts to route ten or more additional trains a day through Sedgwick County and Wichita, they cannot possibly expect the citizens of Sedgwick County and Wichita to bear all or even a fraction of the massive cost of grade separations that would be necessary in order to avoid a public safety disaster.<sup>19/</sup> As unequivocally stated by the DOT, every dollar of that cost must be paid by the applicants. And, every new grade separation must be in place before a single additional train is routed through Wichita and Sedgwick County.

The railroad applicants that Mr. Ongerth describes as "vulnerable" and "reluctant to press their interests" somehow or other find the courage to do so at page 15 of their May 3, 1996 comments on the Environmental Assessment. Applicants there specifically accuse Wichita of seeking to "'export' a problem to a neighboring jurisdiction."

Applicants' assertion is categorically absurd.<sup>20/</sup> Sedgwick

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<sup>19/</sup> Reduced to its essentials, the applicants' argument appears to be that it is appropriate for the citizens of Wichita and Sedgwick County to pay for the cost of reducing train "congestion" in Kansas City. This argument should be rejected in its entirety by the Board.

<sup>20/</sup> In fact, applicants' assertion runs afoul of the D.C. Circuit's "'chutzpah' doctrine." Marks v. Commissioner, 947 F.2d 983, 986 (D.C. Cir. 1991). The court has defined "chutzpah" as "a young man, convicted of murdering his parents, who argues for  
(continued...)

County and Wichita entered this proceeding only after it became abundantly clear that discussions with the applicants were inadequate to convince them that their proposal to increase daily train traffic through Wichita would result in intolerable safety risks to the citizens of Sedgwick County and Wichita. Again, it is the applicants that have proposed a merger, not Sedgwick County and Wichita. It is the applicants that have proposed to spend \$91 million to allow a rerouting of traffic through Sedgwick County and Wichita, not the County and the City. And, most fundamentally, it is the applicants who propose to increase daily train traffic through Sedgwick County and Wichita from approximately two to four trains per day to either 12 or "some 16" trains per day, depending upon which of applicants' presentations is accurate.

#### IV. NEPA'S REQUIREMENTS

Sedgwick County and Wichita have discussed NEPA's requirements at pages 38-41 of their May 3rd Comments and, in the interest of brevity, will incorporate that discussion by reference here. In brief, Sedgwick County and Wichita already have established that the EA's conclusion that the preparation of an EIS is not necessary is devoid of merit. The statute, the applicable regulations, and precedent all mandate the preparation

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<sup>20</sup>(...continued)

mercy on the ground that he is an orphan." Harbor Ins. Co. v. Schnabel Foundation Co., 946 F.2d 930, 937 n.5 (D.C. Cir. 1991).



of an EIS before<sup>21/</sup> the Board can consider, let alone approve, the applicants' proposal to reroute their traffic to the clear and serious detriment of the citizens of Sedgwick County and Wichita. Sedgwick County and Wichita also have established that under any reasoned weighing of the merits of the applicants' proposal, i.e. reduced congestion of rail facilities in Kansas City, against the environmental degradation proposed for Wichita and Sedgwick County, the sole reasonable conclusion would be the need for a condition prohibiting increased train traffic through Wichita.

Having said that, it remains worthwhile to consider the most recent commentary of the applicants and of the DOT as it applies to the purely legal standards of NEPA and of judicial review.

As noted above, applicants take the position that the Board should not burden itself with either a detailed analysis of the facts or a detailed program of mitigation. As Mr. Ongerth puts it, "To ask this Board to research, investigate, mediate, or resolve each of those conflicts in the context of the merger is not reasonable, and could not be fair to either the cities or the railroad." UP/SP-232, Ongerth at 75.

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<sup>21/</sup> "NEPA was intended to ensure that decisions about federal actions would be made only after responsible decision-makers had fully adverted to the environmental consequences of the actions, and had decided that the public benefits flowing from the actions outweighed their environmental costs." Jones v. District of Columbia Redevelopment Land Agency, 499 F.2d 502, 512 (D.C. Cir. 1974), cert. denied, 423 U.S. 937, 96 S.Ct. 299, 46 L.Ed.2d 271 (1975) (footnote omitted).



Mr. Ongerth is wrong. Leaving aside the Board's "exclusive" authority over railroad mergers and the Board's statutory obligation to consider public health and safety issues as part of its determination of whether a merger is consistent with the public interest, if the Board wishes to avoid the preparation and issuance of an EIS, State of Idaho By & Thru Idaho Pub Util. v. I.C.C., 35 F.3d 585, 595 (D.C. Cir. 1994) clearly requires the Board to take a "hard look" at the problem, to identify the relevant areas of environmental concern, to make a convincing case that the environmental impacts are insignificant, and, if there are impacts of true significance, to convincingly establish that the changes it orders to the project sufficiently reduce environmental impact to a minimum.

As recognized not only by Sedgwick County and Wichita, but also by the DOT, the EA fails each of these tests. Until the Board correctly quantifies, inter alia, (1) the increase in the number of trains that the applicants propose to run through the heart of Wichita, (2) the amount of time that each additional train will block Wichita's streets, (3) the amount of vehicular traffic in Wichita, (4) the extent to which additional trains blocking Wichita's streets will harm the ability of public safety personnel to prevent loss of life and property, (5) the number of noise receptors, (6) the noise impacts on these receptors, and (6) the likelihood that increased train traffic will put Wichita in an air quality nonattainment status, it cannot be found to have taken the legally mandated "hard look" at the problem.

Until the Board's environmental analysis fully reflects the public safety hazards resulting immediately and potentially irreversibly from the proposed increase in traffic, it will not even have identified all of the relevant areas of environmental concern.

Unless the Board finds alternate routes for emergency vehicles in Wichita that are currently unknown to the City, to its police, to its fire department, and to its emergency medical services department, the Board cannot make a convincing case that the environmental impact of blocking Wichita's streets at least an additional ten times daily is environmentally insignificant.

And, unless the Board prohibits the applicants from running additional trains through the heart of Wichita, it cannot establish, convincingly or otherwise, that it has ordered changes to the merger proposal that reduce environmental harms to a minimum.

The DOT has raised two additional areas of concern shared by Sedgwick County and Wichita. First, the DOT has noted the "limited time available" to the Section of Environmental Analysis for the completion of the EA. This weakness in the procedural schedule is compounded by the schedule applicable after issuance of the EA. That is, interested parties were provided only three weeks to comment on the EA and, given the July 3, 1996 date for the Voting Conference, it appears that the Board's newly-limited staff will have only six weeks after receipt of comments on the



EA and only two weeks after receipt of briefs to prepare a draft decision for the Board.<sup>22/</sup>

Of perhaps greater significance, the DOT has flagged what must be deemed an "arbitrary and capricious" element of the EA that is of critical importance to Sedgwick County and Wichita. That is, while the EA recommends, in the absence of an agreement between the City of Reno and the applicants, the construction of three grade-separated crossings to mitigate the transportation and safety impact of increases in rail traffic in Reno, "... the EA does not explain how the recommendations were arrived at or, if implemented, how fully they would mitigate the adverse impacts identified." DOT comments at 4-5.

Stated another way, the EA evidences no analytical framework for its recommendations with regard to the construction of grade-separated crossings. Without such an analytical framework, the Board has no way of understanding why grade-separated crossings are deemed necessary by the EA for one community, but not for another. Accordingly, a Board decision adopting the EA's proposed "mitigation" measures could not possibly survive judicial review.

As already noted in the Sedgwick County/Wichita Comments, the significance of the EA's failure to explain how its grade-separation recommendations were arrived at is particularly

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<sup>22/</sup> Sedgwick County and Wichita assume that a draft decision, or at the very least, a comprehensive options paper, must be made available to Board members by mid-June in order to permit a July 3rd voting conference.



critical when Reno's situation is compared to that of Wichita. For example, if we assume that the EA's mitigation recommendations for Reno were based on daily vehicular traffic counts, it would be perfectly clear that an even greater number of grade-separations would have to be ordered for Wichita. That is, the record reveals that the highest traffic level for the Reno streets considered by the EA is 15,200 vehicles per day. In contrast, Wichita has three at-grade crossings with daily traffic levels greater than 15,200.

In brief, the EA's failure to conduct the analyses mandated by NEPA and to recommend adequate mitigation for Sedgwick County and Wichita is arbitrary, capricious, discriminatory, and otherwise legally deficient.

#### CONCLUSION

Sedgwick County, Kansas and the City of Wichita, Kansas adhere to the analysis of the applicants' rerouting proposal provided in their Joint Protest and Request for Conditions (SEDG-1). Were the UP/SP to propose to run approximately 16 unit trains daily through the heart of Washington, D.C., blocking the movement of police, fire, and other emergency vehicles, not to mention thousands of school buses, commercial, and private vehicles, and hindering access to hospitals and commercial and public buildings, their proposal would be considered laughable and would be rejected out-of-hand. No greater respect should be shown for a proposal that would so profoundly and negatively affect the citizens of Wichita and Sedgwick County.

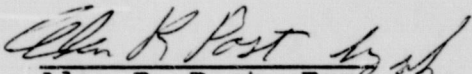
Wherefore, Wichita and Sedgwick County request the Board to impose a condition on any approval of the UP/SP merger that would prohibit any increase in daily train traffic through Wichita.

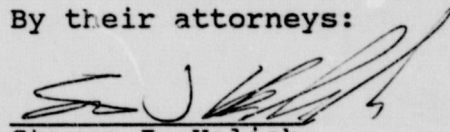
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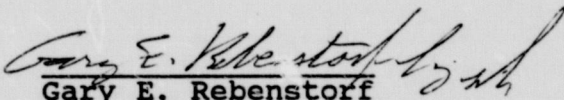
BOARD OF COUNTY COMMISSIONERS  
OF SEDGWICK COUNTY, KANSAS

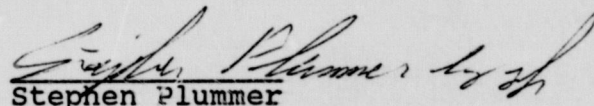
CITY OF WICHITA, KANSAS

By their attorneys:

  
Alan R. Post, Esq.  
1803 N. Siefkin St.  
Wichita, KS 67203-1758  
(316) 686-8232

  
Steven J. Kalish  
McCarthy, Sweeney & Harkaway, P.C.  
1750 Pennsylvania Ave., N.W.  
Washington, D.C. 20006  
(202) 393-5710

  
Gary E. Rebenstorf  
City Attorney  
Douglas J. Moshier, Esq.  
City of Wichita  
455 N. Main, 13th Floor  
(316) 268-4681

  
Stephen Plummer  
Sedgwick County Counselor  
525 N. Main Street, Third Floor  
Wichita, KS 67203-3790  
(316) 383-7111

Dated: June 3, 1996

CERTIFICATE OF SERVICE

I hereby certify that I have this day served the foregoing document upon each person designated on the official service list compiled by the Secretary in this proceeding.

Dated at Washington, D.C., this 3rd day of June, 1996.



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Steven J. Kalish

1750 Pennsylvania Avenue, N.W.  
Washington, D.C. 20006  
(202) 393-5710



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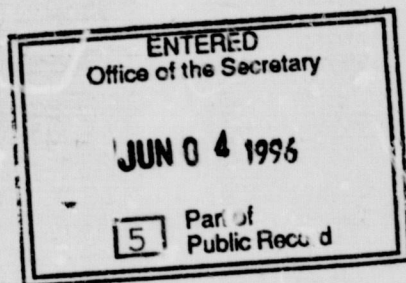
Before the

SURFACE TRANSPORTATION BOARD

Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

BRIEF



GORDON P. MacDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

Attorney for John D. Fitzgerald

Due Date: June 3, 1996

Before the  
SURFACE TRANSPORTATION BOARD

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Finance Docket No. 32760, et al.

UNION PACIFIC CORPORATION, UNION PACIFIC RAILROAD COMPANY, AND  
MISSOURI PACIFIC RAILROAD COMPANY--CONTROL AND MERGER--SOUTHERN  
PACIFIC RAIL CORPORATION, SOUTHERN PACIFIC TRANSPORTATION  
COMPANY, ST. LOUIS SOUTHWESTERN RAILWAY COMPANY, SPCSL CORP., AND  
THE DENVER AND RIO GRANDE WESTERN RAILROAD COMPANY

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BRIEF

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This brief is submitted by John D. Fitzgerald,<sup>1/</sup> protestant, for  
and on behalf of General Committee of Adjustment-United Transportation  
Union for certain lines of Burlington Northern Railroad Company (BN).

Protestant submitted a verified statement in opposition to the  
merger movement now transpiring in the Western District, whereby the  
four major rail carriers (BN, Santa Fe, Union Pacific, and Southern  
Pacific) are proposed to be reduced to but two systems, BN/Santa Fe  
and Union Pacific/Southern Pacific. (JDF-2). Protestant was an active  
participant in the BN/Santa Fe case, F.D. No. 32549, including pending  
judicial review. No. 95-1580 (USCA-DC Cir.), United Transportation  
Union-General Committee of Adjustment, Etc. v. STB.

Protestant's verified statement, in addition to its general  
challenge to the merger movement, also focused on an aspect of the  
settlement agreement between applicants Union Pacific (UP) and Southern  
Pacific (SP), on the one hand, and BN and Atchison, Topeka & Santa Fe  
(Santa Fe), on the other hand. The settlement agreement is dated

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<sup>1/</sup> General Chairman for United Transportation Union, with offices at  
400 E. Evergreen Blvd., Vancouver, WA 98660.



September 25, as amended November 18, 1995. Section 8(c) and (d), as amended by Section 6(a), and as explained by applicants' witness, provide a swap of trackage rights for UP/SP at Superior, WI, for BN/Santa Fe purchase of UP's line between Dallas and Waxachie, TX. (JDF-2, V.S. Fitzgerald, 1-2).

I. THE BOARD SHOULD CONSIDER AND RENDER FINDINGS FOR THE INSTANT UP/SP MERGER TOGETHER WITH A REOPENED BN/SANTA FE CASE.

The major justification urged for approval of the instant UP/SP merger, is the prior approval by the Board's predecessor of the BN/ATSF merger. But the Board is not placed in the bind of such a case-by-case procedure.

The BN/Santa Fe consolidation has not been fully consummated. The carriers have not merged. BN and Santa Fe remain separate carriers. To be sure, the Interstate Commerce Commission (ICC) approved the consolidation in mid-1995. However, the ICC's approval is pending judicial review by at least nine separate petitions for review in the U.S. Court of Appeals for the District of Columbia Circuit. Although filed beginning August 24, 1995, these cases have not been calendared.<sup>2/</sup> BN and Santa Fe appear in no hurry to expedite the review process. For all that appears, these carriers are content to await the outcome of the UP/SP agency proceeding, either by neglect or by design.

At this stage, it would be fatal error for the Board not to consider the instant UP/SP merger on a consolidated basis with a reopened BN/Santa Fe record in F.D. No. 32549. The primary issue

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<sup>2/</sup> Ordinarily, the Court disposes or defers ruling upon motions prior to calendaring, according to our understanding. BN seeks to dismiss UTU-GCA (Fitzgerald) as a petitioner in No. 95-1580, and STB seeks to dismiss the action in a related trackage rights matter brought by UTU-IL (Simmons/Szabo).

is whether the U.S. Western District should go from the present four systems down to two systems. Because the BN/Santa Fe approval has not been fully consummated, the Board has full options. The Supreme Court has stayed consummation of rail mergers which are interrelated, so that the public interest may be evaluated. See: B. & O.R. Co. v. United States, 386 U.S. 372 (1967); Penn-Central Merger Cases, 389 U.S. 486 (1968).

II. IF THE MERGER IS APPROVED, THE  
NEW YORK DOCK CONDITIONS SHOULD  
APPLY TO THE TRANSACTION AT MERC  
DOCK IN SUPERIOR, WI.

BN currently handles the coal traffic from the Powder River Basin to MERC Dock at Superior, WI. BN has agreed to accord access by trackage rights to UP/SP between Saunders and Superior, WI, so that UP may participate in the movement. This is a "swap" arrangement. (JDF-2, V.S. Fitzgerald, 1-2). If the merger is approved, the trackage rights (embraced in Sub-No. 1), should be subject to the New York Dock conditions, rather than the standard trackage rights conditions. (JDF-2, V.S. Fitzgerald, 2).

UP/SP argues that the difference in employee conditions does not involve the extent of protection, but is whether unions can block the start-up of operations. (UP/SP-230, p. 316). In any event, UP/SP expects BN/Santa Fe to respond to Mr. Fitzgerald's request. (UP/SP 230, p. 316).

The short answer to UP/SP is that the extent of coverage may differ between N&W/Mendocino and New York Dock, particularly with respect to an implementing agreement. Moreover, we are unaware of any objection by BN/Santa Fe, as contemplated by UP/SP, to Mr. Fitzgerald's request for specific relief. See: BN/SF-54, 42-45.



BN employees presently engaged in the transportation of coal destined to the MERC dock should be considered in any implementing agreement governing transfer of the business to UP/SP. BN/Santa Fe, in dealing with a similar request by the Allied Rail Unions, points to two recent instances where the coverage under trackage rights may not be identical with that under New York Dock. (BN/Santa Fe 54, 44). Special relief is warranted in the instant situation involving the coal movement. Mr. Fitzgerald's claim is not really challenged.

III. THE MONTANA RAIL LINK  
PROPOSAL IS UNSOUND.

Protestant submitted a verified statement in opposition to the application by Montana Rail Line (MRL) in Sub-No. 11. (JDF-3). The MRL proposal is unsound.

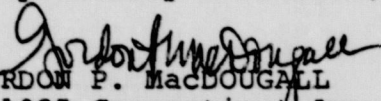
In the unlikely event the MRL application is somehow approved, the Board should impose protective conditions for BN employees. Such minimum conditions would be New York Dock. (JDF-3, 3).

CONCLUSION

The Board should evaluate the proposed consolidation in light of a reopened BN/Santa Fe record in F.D. No. 32549, and opt for a four-system Western District. If the instant consolidation is nevertheless approved, New York Dock conditions should be substituted for N&W/Mendocino in Sub-No. 1 for the Saunders/Superior, WI trackage rights. The transaction in Sub-No. 11 should be denied; if not denied, should be subject to New York Dock for BN employees.



Respectfully submitted,

  
GORDON P. MACDOUGALL  
1025 Connecticut Ave., N.W.  
Washington, DC 20036

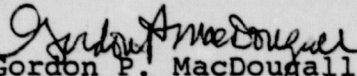
June 3, 1996

Attorney for John D. Fitzgerald

Certificate of Service

I hereby certify I have served a copy of the foregoing upon  
all parties of record by first class mail postage-prepaid.

Washington, DC

  
Gordon P. MacDougall