

INTERSTATE COMMERCE COMMISSION 07/01/96

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1 price that San Antonio will pay in the near future for
2 those trackage rights is significantly less than what
3 the applicants have agreed with BNSF. And so since
4 San Antonio ultimately will be picking up the chart,
5 we would like to see these arrangements set up so that
6 San Antonio can also use its trackage rights to get in
7 BNSF trains.

8 Finally, the applicants have taken the
9 position that CPSB is not a two to one shipper. We
10 think, clearly, we are. To the extent that the CMA
11 accords about opening up UP traffic to two to one
12 shippers are fulfilled, we would like to be able to
13 take advantage of that.

14 And one final point -- CPSB is very
15 concerned about the level of compensation in the
16 trackage rights arrangements between BNSF and UP/SP.
17 San Antonio, in all probability, will have 200 miles
18 where BN trains will have to go over UP track, and
19 five mills. on a revenue basis. That's extremely
20 high.

21 CHAIRPERSON MORGAN: So it sounds like,
22 then, that you have gotten some of what you are

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1 interested in, but not all --

2 MR. Le SEUR: That's correct. Last Friday
3 was the first formal iteration on fairness to the UP.
4 They said they would do something for us. They simply
5 hadn't done it, and we hadn't seen it.

6 But it's a little bit different now. As
7 of last Friday, they have codified some BNSF service
8 into Elmendorf for the first time.

9 CHAIRPERSON MORGAN: And then does the CMA
10 agreement in any way help you?

11 MR. Le SEUR: If we're -- as I understand
12 it, if CPSB is determined to be a two to one shipper,
13 then with CPSB's concurrence 50 percent of our traffic
14 which is now under contract with the UP would be
15 opened up to BN service.

16 COMMISSIONER OWEN: The FERC has just
17 recently allowed the electric companies throughout the
18 nation to wheel power and going to grid systems
19 throughout the nation. In some ways, it's a
20 confiscation of property, and in other ways they've
21 set up commissions to establish rates, and so forth.
22 And so this is going to be competitive with movement

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1 of coal and power throughout the nation.

2 Do you believe that similar rail open
3 access -- that is, giving all railroads access to each
4 other's tracks -- could eliminate the need for most
5 economic regulation of railroads?

6 MR. Le SEUR: Well, I think on here
7 they're representing the city of San Antonio, Texas,
8 and Texas Utilities Electric Company. I think neither
9 company has taken a position on those issues. I'd be
10 happy to give you my personal opinion, but that's not
11 why I'm here today.

12 COMMISSIONER OWEN: That seems to be what
13 everybody is advocating, that we open up all of the
14 railroads to everybody so everybody can run their
15 train up and down it, whatever. So I was just
16 wondering.

17 MR. Le SEUR: Well, I think on behalf of
18 the two clients that we're representing today that
19 we've asked for very narrow, tailored relief, simply
20 involving trackage rights. Or in the case of San
21 Antonio, simply tweaking the trackage rights so they
22 meet our concerns.

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1 VICE CHAIRPERSON SIMMONS: Except for the
2 lawyer's fees, San Antonio hasn't been bad over the
3 years.

4 (Laughter.)

5 MR. Le SEUR: San Antonio has been the
6 beneficiary of --

7 CHAIRPERSON MORGAN: Another non-lawyer
8 over here.

9 (Laughter.)

10 MR. Le SEUR: -- the decisions of this
11 commission, and we worked very hard in 1985 to
12 perfect --

13 VICE CHAIRPERSON SIMMONS: I was here.

14 MR. Le SEUR: -- our trackage rights. And
15 what we're trying to do today is basically preserve
16 what we have.

17 VICE CHAIRPERSON SIMMONS: Yes, okay.

18 MR. Le SEUR: Thank you.

19 CHAIRPERSON MORGAN: Thank you very much.

20 Next we have James Calderwood, who will
21 speak on behalf of Sierra Pacific Power Company and
22 Idaho Power Company.

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1 MR. CALDERWOOD: Thank you very much. We
2 present a very -- what I believe to be a very unique
3 problem. I'm James Calderwood, representing the
4 Sierra Pacific Power Company and the Idaho Power
5 Company, and jointly they own a coal burning electric
6 power generating facility at Valmy, Nevada.

7 Since this plant at Valmy first came on
8 line in 1981, they have been served by at least two
9 railroads. They are today served by two railroads --
10 the Union Pacific and the Southern Pacific. It is
11 undisputed in the record in this case that should this
12 merger be approved that they would then be faced with
13 a monopoly rail situation.

14 The site at Valmy was originally chosen in
15 1978 by Sierra Pacific Power in large part because it
16 did have competitive rail service at that geographic
17 location.

18 Currently, the plant at Valmy obtains its
19 coal, Sierra Pacific obtains the coal for the Valmy
20 plant from two locations -- one in the Uenta Basin in
21 Utah and the other at the Hannah Basin in Wyoming.

22 The issue, then, is -- the unique issue I

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1 think presented here with the Valmy plant is, what
2 does it do if it's faced with the monopoly rail
3 situation?

4 The applicants have presented two
5 alternatives in answer to that issue. The one -- the
6 first I think is factually simply impossible. They
7 have suggested that they could utilize a loadout at
8 Provo, Utah, where from the Uenta Basin coal could be
9 hauled to Provo and put on a loadout and then utilize
10 the BN.

11 The problem with that is there is no
12 loadout in Provo, Utah. The feasibility of it is
13 unknown. We know of no plans of anyone to build one
14 there. How much would it cost? Could the land be
15 acquired? What about environmental and other
16 permitting problems? How long would it take to build?
17 None of these have been answered.

18 More importantly is that the loadout would
19 involve trucking coal over a 7,000-foot mountain
20 range. And I'm sorry the Governor of Utah isn't here
21 right now, because he could probably promote, as the
22 State of Utah does, a scheme in this region. And

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1 their reason would be trying to get those trucks fully
2 loaded with coal over a 7,000-foot mountain range in
3 the middle of winter would certainly present some
4 unique obstacles.

5 VICE CHAIRPERSON SIMMONS: How much coal
6 are you receiving from the two lines, each?

7 MR. CALDERWOOD: It --

8 VICE CHAIRPERSON SIMMONS: What is the
9 percentage?

10 MR. CALDERWOOD: From the --

11 VICE CHAIRPERSON SIMMONS: The UP and the
12 SP.

13 MR. CALDERWOOD: It varies between one to
14 two million tons a year.

15 VICE CHAIRPERSON SIMMONS: How much does
16 the UP get?

17 MR. CALDERWOOD: Well, the UP gets it all.

18 VICE CHAIRPERSON SIMMONS: Percentagewise.

19 MR. CALDERWOOD: 100 percent right now,
20 because they're under a contract. The Southern
21 Pacific has hauled the coal in the past.

22 VICE CHAIRPERSON SIMMONS: Okay.

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1 MR. CALDERWOOD: But right now they're
2 under contract to UP.

3 VICE CHAIRPERSON SIMMONS: I see.

4 MR. CALDERWOOD: The second reason put
5 forth is that the Powder River Basin coal could be
6 utilized. The problem with that for the Valmy plant
7 is that Powder River Basin is a 1,600-mile rail versus
8 a rail now of 500 to 700 miles. In addition, the
9 Powder River Basin coal is not nearly as high in BTU
10 and has a higher sulfur content.

11 The point there is, as demonstrated in the
12 record by our experts, is it would cost considerably
13 -- they would have to reconstruct the boilers at Valmy
14 at a cost of millions of dollars in order to burn coal
15 from the Powder River. And so for these reasons they
16 are faced with the unique situation at Valmy, going
17 from the two railroads to the one railroad in order to
18 get the -- from the sites, the coal sites.

19 VICE CHAIRPERSON SIMMONS: Is there that
20 much difference between the sulfur content?

21 MR. CALDERWOOD: There is considerable
22 difference, Vice Chairman Simmons, and the record

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1 shows that. The boiler, specifically in 1981 and then
2 in 1986 when they added a second one at Valmy,
3 specifically it's done in order to burn this low
4 sulfur/high BTU coal. They cannot burn those as a
5 continuing fuel source. They would have to
6 reconstruct those boilers at considerable cost in
7 order to utilize the Powder River coal.

8 And I think what this presents to the
9 Board is a unique situation that is certainly in the
10 public interest to address what is that particular
11 problem for Sierra Pacific Power Company and Valmy
12 being able to present the kind of relief that we ask,
13 and that is giving the ability of Sierra Pacific to
14 negotiate traffic rights with a second railroad, so
15 that it could continue to receive competitive access.

16 Thank you very much.

17 CHAIRPERSON MORGAN: Thank you.

18 Next we will hear from Tom McFarland,
19 Wisconsin Electric Power Company.

20 MR. MCFARLAND: May it please the Board,
21 good afternoon.

22 Wisconsin Electric Power Company owns an

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1 electric generating station at Oak Creek, Wisconsin,
2 which is about 15 miles south of Milwaukee, at which
3 it receives approximately two million tons of coal per
4 year. Some of that coal has come from SP origins and
5 some from the UP origins.

6 As Mr. Loftus said a few minutes ago,
7 we're going to lose the benefit of that competition,
8 that origin competition, between SP and UP. And
9 Wisconsin Electric proposes to replace that
10 competition with destination trackage rights for
11 either Wisconsin Central or Soo Line between Chicago
12 or Milwaukee and the Oak Creek power plant.

13 The specific carriers to provide that
14 trackage rights were very carefully chosen. We
15 intentionally chose carriers that do not serve coal
16 mines, so that we would not better our own position as
17 a result of the condition that we seek, nor would we
18 better the position -- or worsen the position of the
19 Union Pacific. So we think we've got a condition that
20 is very carefully tailored to meet the specific
21 circumstances of the case, yet does not -- that does
22 neither penalize the carrier nor better our own

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1 position.

2 We also believe that the condition is a
3 very measured moderate condition, and it's designed to
4 meet the specific loss of competition.

5 The only thing I would add to what
6 Mr. Loftus said about the fact that the people -- the
7 actual people that use coal are the ones that testify
8 to that competition is that the Southern Pacific
9 itself, in a non-merger context when it was not a
10 self-serving statement, in a 10(k) statement, admitted
11 itself that Southern Pacific coal competes with Union
12 Pacific coal. I don't think there's any doubt about
13 it.

14 That's all I really have. Thank you.

15 CHAIRPERSON MORGAN: Now, does your
16 facility benefit, I presume, from Powder River Basin
17 coal and --

18 MR. MCFARLAND: Well, it has. It
19 currently is not an active user of SP origin coal, but
20 it has received the bids on that coal as recently as
21 1995. So -- and two of those bids were very good bids
22 that went down to the -- our final considerations.

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1 VICE CHAIRPERSON SIMMONS: Can you burn
2 Powder River Basin coal?

3 MR. MCFARLAND: We can, and we are at the
4 moment. Yes, sir.

5 VICE CHAIRPERSON SIMMONS: Okay.

6 CHAIRPERSON MORGAN: Thank you.

7 Now we will turn to the Gulf Coast
8 shippers. We will first hear from Marty Bercovici.
9 Did I get that right?

10 MR. BERCOVICI: Got that exactly right.

11 CHAIRPERSON MORGAN: You will speak on
12 behalf of the Society of Plastics, Inc., United (sic)
13 Carbide Corporation, Montell USA, Inc., and The Geon
14 Company.

15 MR. BERCOVICI: That's correct. Union
16 Carbide Corporation.

17 CHAIRPERSON MORGAN: And I got all of
18 those pronunciations correct. I don't know -- at this
19 hour --

20 MR. BERCOVICI: Thank you.

21 Madam Chair, members of the Board, people
22 laughed 30 years ago when Mr. McGuire offered his one

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1 word of advice "plastics" to Dustin Hoffman in the
2 movie The Graduate. They're not laughing any longer.
3 Plastics accounts for more than \$300 billion worth of
4 trade and 2.1 million jobs, almost two percent of the
5 U.S. workforce.

6 The key component of the plastics industry
7 is plastic resin, the pellets from which products and
8 component parts are fabricated. Plastics resins also
9 are a key element to this merger. The heart of the
10 plastics industry is located in Texas and Louisiana.

11 The two largest resins -- polyethylene and
12 polypropylene -- almost 60 percent of the total
13 plastic resin output, are the two highest volume
14 commodities handled by applicants on the Gulf Coast,
15 and these materials constitute almost 50 percent of
16 the commodities identified by applicants as meeting
17 their screen for commodities subject to potential
18 merger impact.

19 I am here today to tell you that the
20 plastics industry, represented by SPI, its national
21 trade association, and the industry members -- The
22 Geon Company, Montell USA, and Union Carbide

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1 Corporation -- are greatly concerned about the
2 consequences of the proposed combination of the UP and
3 the SP.

4 The applicants tell you that this merger
5 will result in more competition for every shipper,
6 every commodity, every location, every corridor, and
7 every other quantifiable factor they can identify.

8 As Chairman Morgan asked applicant's
9 counsel this morning, if the benefits are so apparent,
10 why have my clients spent hundreds of thousands of
11 dollars for analysis and participation in this
12 proceeding? Because of their fears that have been
13 confirmed upon the analysis that this merger will lead
14 to increased concentration, indeed domination over the
15 plastics resins industry.

16 This is illustrated by the table that we
17 have just put up. You can see from the table pre-
18 merger, the UP, the number one carrier, Gulf Coast,
19 has access to 75 percent of plant capacity. I believe
20 this chart also should be on the podium for your
21 convenient reference. Post-merger the UP/SP would
22 have access to 91.3 percent of the polyethylene and

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1 polypropylene, and these resins -- 93 percent of these
2 resins are produced in the Gulf.

3 The second carrier currently is the SP.
4 The SP has market reach to about 55 percent of
5 production. With the elimination of the SP, and the
6 BN getting access at the two to one points, second
7 carrier access goes down to less than 46 percent.
8 This change in the relationship, as shown in the bar
9 graphs, is from a number 2 carrier which has about 75
10 percent of the market reach of the first carrier to a
11 second carrier that has 50 percent of the market reach
12 of the first carrier.

13 Furthermore, third carrier competition for
14 15.6 percent, traffic coming off the PTR, would be
15 eliminated. This has particular impact on commodity
16 traffic such as plastics, where contract duration is
17 generally short -- typically, two to three years --
18 and destinations during that contract time vary in
19 terms of both quantities delivered and even customers
20 served.

21 Pre-merger we also see that the UP has
22 single carrier access at closed points at 32 percent

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1 of the industry's production. The SP has about 10
2 percent. If you combine those two and post-merger,
3 the UP/SP would control 42 percent of the industry's
4 capacity. This single carrier control of almost 43
5 percent of industry capacity would increase the
6 controlling carrier's ability to leverage closed point
7 traffic in order to deny BNSF traffic at competitive
8 points.

9 Bottom line -- these changes in market
10 relationship between carriers and the elimination of
11 the SP as an independent force in the Gulf Coast would
12 eliminate, virtually eliminate, source competition and
13 would create a UP/SP domination over the plastics
14 industry.

15 CHAIRPERSON MORGAN: Let me just stop you
16 there for a minute. I believe in one of your
17 submissions you listed perhaps 40 plants that are
18 located in this Gulf Coast area. Is that correct?

19 MR. BERCOVICI: That's right.

20 CHAIRPERSON MORGAN: And where are most of
21 them located? They are aggregated, I presume, in
22 certain pieces -- near Houston or --

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1 MR. BERCOVICI: They're mostly --

2 CHAIRPERSON MORGAN: -- New Orleans or --

3 MR. BERCOVICI: They're mostly located in
4 the Houston corridor. There are some over in the
5 Louisiana sector, starting at the west Lake Charles
6 area, Lake Charles area, and going on to the western
7 side of New Orleans. But most of the production comes
8 out of Texas.

9 CHAIRPERSON MORGAN: And some of these
10 plants that you're obviously accounting for in the
11 statistics that you've just walked through, pre-merger
12 and post-merger, those plants are each served right
13 now by one railroad. It's just some of them are
14 served by UP, and some of them are served by SP.

15 MR. BERCOVICI: I've aggregated that in
16 this table.

17 CHAIRPERSON MORGAN: Right.

18 MR. BERCOVICI: To show you the percentage
19 of production capacity, yes. They are served by
20 either the UP or the SP. There are several plants
21 that are in very small -- it's about seven percent of
22 the capacity -- that are served by the IC or the KCS.

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1 But 93 percent of the -- or 91 percent I guess it is
2 of the capacity is served by the UP or the SP.

3 VICE CHAIRPERSON SIMMONS: What evidence
4 do you have that the Burlington Northern Santa Fe will
5 not be an aggressive competitor?

6 MR. BERCOVICI: Commissioner Simmons, we
7 have seen -- we've got several elements. Can I get to
8 that in a minute? I have another table I'd like to
9 share with you, and then I'll get to that.

10 VICE CHAIRPERSON SIMMONS: I hope I don't
11 forget it.

12 MR. BERCOVICI: I won't forget it.

13 COMMISSIONER OWEN: Could I ask you a
14 question about -- oh, you're going to show the --

15 MR. BERCOVICI: Yes.

16 COMMISSIONER OWEN: Okay. I'll wait on
17 that.

18 MR. BERCOVICI: Yes. We also can see the
19 change in market power through our chart showing how
20 the traffic actually flows today. And today the UP
21 has, in fact, about 40 percent market share, the SP
22 about 31.9 percent, and the BN less than 15 percent.

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1 Post-merger, attributing some of the two
2 to one traffic to the BN, according to witness
3 Peterson's theory, that we would end up with the UP/SP
4 controlling almost 63 percent of the plastics traffic,
5 and BN hauling about 24 percent. So today the number
6 two carrier hauls about 80 percent of the number one
7 carrier's market share. Post-merger, the number two
8 carrier would haul less than 40 percent of the number
9 one carrier's market share.

10 COMMISSIONER OWEN: If we could go back to
11 the bar chart, and you don't need to move that one
12 over there. Just briefly, you show Burlington
13 Northern here with 45.7 percent, and they have -- on
14 your pie shape you have 24 percent of the market
15 there. Then you have also that you have 13.3 percent
16 other.

17 And so if you add the 45.7 and 13.3, then
18 you -- I think you're looking at about 49 percent of
19 the market share there, and maybe even more if you add
20 in a couple of other things. So Burlington Northern
21 being an aggressive competitor and just getting into
22 this marketplace down there I guess, or being

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1 competing against some of the SP's marketplace there,
2 or competing for it, it seems like they will pick up
3 a little bit more of that 24 percent there and UP/SP
4 might slide a little bit.

5 MR. BERCOVICI: Well, Commissioner Owen,
6 this is the formula that was -- that the applicant's
7 witness Pearson had a formula that he used, which was
8 that at the two to one points, that the BN would pick
9 up 50 percent of the traffic going to open points,
10 such as the gateways, and 90 percent of the traffic
11 going to closed BNSF points. And that's the formula
12 that was applied here to get this BN picking up the
13 market share.

14 But even in the application, the
15 applicants project that they are going to pick up
16 traffic from the BN. They had in the application that
17 they would pick up a sizeable amount of traffic
18 because of their new market power from the BN. That
19 was one of their charts in the application that showed
20 where their improved efficiencies and their improved
21 market power would put them. So this increase in the
22 BNSF share is a theoretical increase that has been, in

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1 fact, disclaimed in the applicant's own analysis of
2 how they will do post-merger.

3 This gets us to Commissioner Simmons'
4 question, and I'm sure you weren't going to forget it.

5 CHAIRPERSON MORGAN: You did not forget
6 it.

7 MR. BERCOVICI: And I would not forget it
8 -- about the BN and whether or not they're going to be
9 an aggressive competitor. We've detailed in our
10 comments multiple concerns about the BN and their
11 competitive posture, and I don't have time to get into
12 all of them. But I do want to talk about two of them,
13 and one of them is a point that is raised this morning
14 with regard to storage and transit capability.

15 Mr. Grenstein has acknowledged the BN is
16 weak in the Gulf, and one of the areas that -- one of
17 the consequences of that weakness is that they're weak
18 in terms of storage and transit for the plastics
19 industry. Their storage and transit share, their
20 share of the storage and transit capacity, is about
21 the size of their current market share -- 14.8
22 percent. They don't have a lot of margin to handle

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1 plastics customers that need storage and transit
2 capability.

3 The CMA agreement speaks in terms of
4 access to SP's Dayton yard, which is one of 10 yards
5 used by the UP and SP for plastics storage, and those
6 are identified in our comments. But this provision is
7 so vague that when we asked the UP representatives,
8 and when the -- and we asked the BN representatives on
9 cross examination at their hearings about this, they
10 couldn't define what that means and what that access
11 provided for.

12 Yet BN, with this vague provision, they
13 didn't know if that meant that they could build out
14 more storage at Dayton or if they got access to
15 Dayton. Nobody knew. And UP couldn't even tell us
16 whether or not there were contracts, SP shipper
17 contracts, that committed Dayton storage to particular
18 shippers.

19 But BN, notwithstanding, is content to
20 rely upon that provision as saying they don't need
21 anything more. They are not going to put in any more
22 capacity. When we asked them what their plans were in

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1 terms of serving the plastics industry, they had no
2 plans. They sat on their hands for five months. But
3 in discovery, when we asked them about it, they lied
4 to us and told us that there were plans in progress.

5 When I asked Mr. Owen -- Mr. Ice, I'm
6 sorry -- their vice president was a mentor of the
7 implementation process, Mr. Ice said that there was
8 nothing in progress. How can we rely upon them
9 when --

10 VICE CHAIRPERSON SIMMONS: So you really
11 did try to resolve the differences with the Burlington
12 Northern Santa Fe?

13 MR. BERCOVICI: We've addressed it with
14 them.

15 VICE CHAIRPERSON SIMMONS: And they didn't
16 respond?

17 MR. BERCOVICI: They've been absolutely
18 unresponsive during this whole period of time, and
19 they've shrugged it off and they've said, "Trust me."
20 How can we trust them, and how can you trust them,
21 when they've sat on their hands and then they lied to
22 us about the implementation plans.

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1 VICE CHAIRPERSON SIMMONS: I'm sure --

2 CHAIRPERSON MORGAN: Well, let me take
3 that one step further. Obviously, the storage and
4 transit facilities are important to your industry.

5 MR. BERCOVICI: They are critical to our
6 industry.

7 CHAIRPERSON MORGAN: I've asked the
8 question about this --

9 MR. BERCOVICI: Yes.

10 CHAIRPERSON MORGAN: -- to several other
11 speakers today.

12 MR. BERCOVICI: And everyone acknowledges
13 that. That's not an issue of contention.

14 CHAIRPERSON MORGAN: Now, putting aside
15 your position for a moment on the merger, and
16 divestiture, and so on, looking at the CMA agreement
17 and the provisions associated with storage and
18 transit, how could you improve that provision in such
19 a way that you would get the kind of access that you
20 needed? Because, clearly, SP is the one that has the
21 storage and transit facilities down there now. Am I
22 right about that? They have --

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1 MR. BERCOVICI: SP --

2 CHAIRPERSON MORGAN: How many do they have
3 in that area?

4 MR. BERCOVICI: I forget what the number
5 is, but they -- UP have -- I think they -- I forget
6 what the number is, but there are 10 of them I counted
7 between the two of them. But the SP has storage and
8 transit yards, and the UP has storage and transit
9 yards, and BN has a couple that are out of route on
10 the route generally going up towards Fort Worth.

11 CHAIRPERSON MORGAN: But your key is that
12 you would like BN Santa Fe to have access to those
13 storage and transit facilities.

14 MR. BERCOVICI: If --

15 CHAIRPERSON MORGAN: In a more competitive
16 way than --

17 MR. BERCOVICI: If they are going to be
18 able to serve our industry, they need to have adequate
19 storage and transit facilities. Whether that's
20 building their own, which they have no plans to do, or
21 whether that's getting access -- and certainly, if
22 there were divestiture, the storage and transit yards

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1 would be part of the facilities that would be
2 transferred in the divestiture.

3 COMMISSIONER OWEN: If the CMA agreement
4 were extended to cover all of the shippers at the Gulf
5 Coast points there, would that resolve your problems
6 with reference to the merger?

7 MR. BERCOVICI: I'm not sure that the CMA
8 agreement does cover all of the points in the Gulf
9 Coast. As Chairman Morgan said this morning, it
10 nibbles around the edges. It doesn't get to the
11 problem of the concentration, and it doesn't get to
12 the problem, frankly, of the BNSF's lackadaisical
13 attitude in this whole merger proceeding, and whether
14 or not, you know, they are going to be an aggressive
15 competitor, which they've shown us that they haven't.

16 One of our members, Phillips Petroleum,
17 asked them for rate quotes. They're no stranger.
18 They've got 15 percent access to the industry and
19 about 15 percent of the traffic, which you've seen up
20 here. They're no stranger to our industry. I mean,
21 you know, they are -- have a presence. They gave them
22 a rate quote that was so far off the page that

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1 Phillips was motivated to write you a letter
2 themselves and say on their own initiative that if
3 they -- you know, if that's the future, they are very
4 concerned. They are scared what that future brings.

5 CHAIRPERSON MORGAN: And let me just
6 correct the record, if I might, on the CMA agreement.
7 I haven't concluded myself about the CMA agreement.
8 I was characterizing what I understood the NIT League
9 presenter to be saying. So --

10 MR. BERCOVICI: Well, that's --

11 CHAIRPERSON MORGAN: -- I've made no
12 decisions --

13 MR. BERCOVICI: I understand.

14 CHAIRPERSON MORGAN: -- today about
15 anything.

16 MR. BERCOVICI: I understand.

17 CHAIRPERSON MORGAN: That's why I'm here
18 to listen.

19 MR. BERCOVICI: I understand, but we
20 concur with that assessment.

21 Could you indulge me for another minute or
22 two? I do have two other clients that I'm here

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1 speaking for. One is Montell and one is Union
2 Carbide, and I haven't had a chance to talk about
3 their particular plant situations.

4 Montell, west Lake Charles, is a two to
5 one point. Currently, it has competitive service via
6 SP direct to the various gateways, and also it's
7 served by the KCS with a UP friendly connection, which
8 gets it to equivalent and comparable service. After
9 ignoring -- of course, with the merger, that friendly
10 connection with the KCS is going to go away.

11 They ignored us for six months, and on
12 brief they indicated that they would amend the CMA
13 agreement, which we received on Friday, to provide for
14 BNSF access to west Lake Charles, but that's only to
15 get them to New Orleans and the Mexican gateways.
16 They then say that this moots our problem.

17 This is absolute nonsense. This provision
18 does absolutely nothing for Montell. This affects
19 only about five percent of Montell's traffic.
20 Moreover, rather than allowing BN to substitute for
21 the UP as the KCS interchange, it allows the BN direct
22 access but only upon payment to the UP of an

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1 additional fee over and above the trackage rights fee
2 of a phantom haulage fee that will make the BNSF non-
3 competitive from the start.

4 Most importantly, if the BN can only serve
5 traffic going to New Orleans and going to the Mexican
6 gateways, Montell cannot have a relationship with the
7 carrier, with the alternate carriers, because they
8 can't enter into one because the traffic generally
9 goes -- the product goes into storage. It's only
10 after it's sat in storage for days or weeks or maybe
11 months that they identify where the cars are going.

12 What Montell needs, if the merger is to be
13 approved without divestiture, is they need to -- you
14 must order that the BN be allowed to interchange with
15 KCS at Shreveport and at Lake Charles, to replace the
16 current KCS/UP friendly connection.

17 We also have a situation with regard to
18 Union Carbide at Sea Drift. This, too, is a two to
19 one point. In this we see applicant's real
20 perspective on competition. After five months, they
21 proclaim themselves generous by conceding access to
22 Carbide at Sea Drift via buildin.

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1 But they continue in doing so to argue
2 that it doesn't qualify for buildin protection,
3 notwithstanding that both the UP and the SP
4 documentation clearly evidence that they recognize
5 that both the UP, as the serving carrier, and SP, as
6 the would-be carrier, both recognize that there is a
7 viable buildin to the Sea Drift situation.

8 Putting back on my SPI hat for a minute,
9 we were talking about the CMA settlement. When they
10 sit there and argue, when their own documents
11 acknowledge the feasibility of the buildin and the
12 competitive threat, and they sit there and argue in
13 this proceeding, after acknowledging that, yes, the
14 buildin has influenced rates, yes, they can do it,
15 yes, it's only 10 miles, yes, the land options are in
16 place, yes, there are no engineering, but you don't
17 qualify, what kind of treatment are shippers under
18 that arbitration clause going to enjoy if they have to
19 go to that arbitration proceeding. We think that that
20 arbitration clause is another problem that simply
21 doesn't give anyone any meaningful relief, but is
22 simply grounds for a new argument.

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1 CHAIRPERSON MORGAN: What would you
2 replace? Would you just take that out altogether?

3 MR. BERCOVICI: Direct buildin. Anybody
4 that's got a -- anybody -- there is no limitation on
5 buildin. I mean, if there is going to be the -- if
6 you're going to approve without divestiture, BN would
7 have the right to build in at any point, any time,
8 with no time limits and no conditions. They can build
9 in -- if it's economically feasible and physically
10 feasible, that's all that it takes and they can build
11 in.

12 But our point with regard to Sea Drift is
13 that there is no justification for distinguishing
14 access to Sea Drift between that given by applicants
15 to the Eldon and Mount Bellevue facilities. That is,
16 direct access. The only distinctions of the Eldon and
17 Mount Bellevue were SP customers being wooed by the
18 SP, who of course is the dominant party -- being wooed
19 by the UP, I'm sorry, who of course is the dominant
20 party in this proceeding, whereas Sea Drift is the
21 sole served point, which is being wooed by the SP.

22 Moreover, the shippers at Eldon and Mount

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1 Bellevue did grant the applicants support statements
2 for the merger. We don't believe that this purchase
3 of support should be allowed to serve as a
4 distinguishing factor in the manner in which remedies
5 are provided for loss of buildin to similarly situated
6 and even competing shipper facilities.

7 In conclusion, on behalf of SPI, Union
8 Carbide, Geon, and Montell, we ask that you preserve
9 competition in the Texas and Louisiana transportation
10 markets.

11 I'd be happy to answer any other questions
12 you may have about our position.

13 CHAIRPERSON MORGAN: Dow has a request in
14 for a buildout condition. To what extent does that
15 address any needs associated with some of your
16 membership in that area?

17 MR. BERCOVICI: Well, Dow, of course, is
18 our member, and their counsel is going to be speaking
19 in a few minutes.

20 CHAIRPERSON MORGAN: Right. But I was
21 just -- because, obviously, that buildout would have
22 some effect on Dow, but it could have an effect on

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1 that whole area there.

2 MR. BERCOVICI: Well, if there were
3 buildin to the Dow facility at Freeport, there would
4 be benefits along the way because that buildout would
5 go right through Chocolate Bayou, and there are
6 several facilities at Chocolate Bayou that would
7 benefit from having that service, and that would
8 probably all be packaged in one deal.

9 In fact, that's one of the things I would
10 think, and I don't want to speak for Dow -- my good
11 colleague, Mr. Di Michael, will speak for Dow -- but
12 I think that's -- from my understanding, that's one of
13 the things that would make that buildout feasible is
14 the ability to get access to the three or four or five
15 plants in that general area.

16 COMMISSIONER OWEN: What percentage of the
17 delivered cost of your client's products is rail
18 transportation, roughly?

19 MR. BERCOVICI: I'm glad you asked that
20 question, Commissioner Owen. Twenty percent.

21 COMMISSIONER OWEN: Twenty percent?

22 MR. BERCOVICI: Twenty percent is

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1 transportation cost.

2 COMMISSIONER OWEN: And what other
3 economic regulations do you have within your industry
4 there that would impact in such a fashion also?

5 MR. BERCOVICI: We have no other economic
6 impact, or economic regulation I should say. But we
7 use derivatives of the petrochemical refining process,
8 but that is not a regulated process. The only thing
9 that affects us is our marketplace and what the
10 marketplace will stand in terms of cost. And the
11 power of buyers, such as the Wal-Marts, and so forth,
12 are very, very sensitive in terms of the costs of the
13 products that come through their doors that they have
14 to sell to the American public.

15 COMMISSIONER OWEN: Thank you.

16 CHAIRPERSON MORGAN: Anything else?

17 COMMISSIONER OWEN: No.

18 CHAIRPERSON MORGAN: Thank you very much.

19 MR. BERCOVICI: Thank you.

20 CHAIRPERSON MORGAN: Next we will hear
21 from Nicolas Di Michael again. You will be speaking
22 on behalf of Dow Chemical, and I didn't mean to

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1 preempt your presentation. But it seemed like the
2 right thing to ask at the time.

3 MR. Di MICHAEL: That's quite all right.

4 I am speaking on behalf of the Dow
5 Chemical Company, and you will see I have distributed
6 to you a very thin book of oral argument exhibits that
7 has three documents in it that I think would be useful
8 here.

9 This matter concerns Dow's plant at
10 Freeport, Texas, and the issue is that the proposed --
11 it is -- that plant right now is solely served by the
12 UP. The issue here is that the proposed transaction,
13 the merger, will eliminate potential competition
14 represented by a buildin from the lines of the SP to
15 the Dow plant.

16 Dow seeks trackage rights to preserve the
17 buildin option, and this is very similar, then, to
18 both the problem and the solution that the agency
19 dealt with last year in the Burlington Northern Santa
20 Fe merger concerning OG&E and Phillips, which was
21 similarly losing a buildin option there.

22 Now, the applicants have said that there

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1 are two reasons why no trackage rights should be given
2 to preserve this buildin option. First, they say the
3 buildin is not a feasible one. Well, this really gets
4 to the three documents that I have given you here.

5 The SP did a study of this buildin, and,
6 in fact, their own engineers, as you'll see from Tab
7 B there, concluded that the buildin appears to be a
8 viable project, so that, first of all, SP's own
9 engineering people concluded that.

10 Secondly, three or four months later after
11 the study was given to Dow with that conclusion there,
12 a letter came from the SP, from the very highest
13 management level of the SP, to Dow which said that SP
14 is interested in working with Dow and that it is
15 prepared to move forward with the project immediately.
16 That's in Tab A of the documents you see there. That
17 doesn't sound like anything is infeasible.

18 In fact, it sounds exactly the opposite.
19 The buildin by the engineers, they say, is feasible.
20 And the highest levels of management, including the
21 president of the company, who was copied on the
22 letter, the letter comes and says that SP is prepared

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1 to move forward immediately.

2 The third thing is even after the merger
3 was announced and the inevitable letter comes saying,
4 "Well, we're not going to do this now," even that
5 letter doesn't say that the project is infeasible. It
6 just simply says we are going to stop studying this
7 for the present. Obviously, the implication is even
8 if the merger somehow falls part, SP would move right
9 along again.

10 Nothing in the record shows that this
11 buildout is infeasible. In fact, everything shows
12 precisely the opposite.

13 The second thing that the applicants have
14 said here why you should not preserve a buildin option
15 here is that they say, well, the BNSF is also in the
16 area. And that's true; it is also in the area. The
17 problem is the BNSF is not the equal of the SP here,
18 because just in terms of the facts the BN was always
19 sort of a reluctant bribe. And when the SP and the UP
20 announced the merger, the BNSF was never heard from
21 again, but there are some reasons for that.

22 The reasons are SP had and has more to

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1 gain from a buildin than the BNSF does. It has more
2 to gain in two ways. First of all, its net gain in
3 carloads is more. Because of the track and the
4 routings that the SP has, if it would buildin, it had
5 X number of carloads before and it will have Y number
6 of carloads after. That difference is more for the SP
7 than it is for the BNSF. So, first of all, the SP had
8 more to gain in terms of the number of carloads.

9 The other thing is that SP had more to
10 gain in terms of the length of carloads. The SP,
11 before the buildin, would carry traffic just that far,
12 and after the buildin would carry traffic that far.
13 The BNSF was carrying traffic before the buildin a
14 long way, and after the buildin would carry it just a
15 little bit more.

16 So, in this case, although the BNSF is
17 sort of in the area, it is not the equal. It's not
18 the equal, and, therefore, we need to replace the
19 buildin as best we can.

20 And that comes to the issue of relief
21 here. We are asking the Board to approve trackage
22 rights, as stated in our March 29th comments, that

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1 would provide trackage rights to a third carrier, to
2 a buildin point, slightly closer than the buildin
3 point that they presently have, because right now
4 there is no carrier at all that can really replace the
5 SP and we've got to make the buildin cost a little bit
6 less to make the thing all even out.

7 So what we're asking for is we're asking
8 for trackage rights to a buildin point that will
9 replace the lost buildin point from the merger.

10 Thank you.

11 VICE CHAIRPERSON SIMMONS: You think that
12 will lower the rate?

13 MR. Di MICHAEL: Excuse me?

14 VICE CHAIRPERSON SIMMONS: That will lower
15 the rate?

16 MR. Di MICHAEL: We definitely believe --
17 in fact, there is evidence in the record that if we
18 can get two carrier competition in there it will lower
19 the rates.

20 CHAIRPERSON MORGAN: And, presumably, the
21 CMA agreement extended would not help.

22 MR. Di MICHAEL: It just simply doesn't

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1 help. We need an action from this Board.

2 Thank you.

3 CHAIRPERSON MORGAN: Thank you.

4 Next we will hear from Edward Greenberg,
5 representing International Paper Company.

6 MR. GREENBERG: Madam Chairman, Vice
7 Chairman Simmons, Commissioner Owen, I wonder if you
8 might indulge me for a moment. There is one issue
9 that came up, and I was hoping that perhaps given the
10 short amount of time I have, if I could just mention
11 one point, we'd like to have it clarified.

12 We received on Friday a submission from
13 the applicants of their final settlement agreement and
14 implemented agreements with BN Santa Fe. And there
15 was one point to which International Paper ships a
16 great deal of freight, and that is to Turlock,
17 California. Turlock, California is a two to one
18 point, and it was so identified in the original
19 settlement agreement with BN Santa Fe.

20 We do not see this point covered in terms
21 of the implementing agreements. We don't know how
22 it's going to be served. We've asked this question

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1 repeatedly and have received no answer. We're
2 concerned that we don't see anything in terms of
3 trackage rights or haulage or anything for it, and
4 wondered when my friend from the applicants gets up
5 perhaps you might ask the clarifying question, whether
6 or not it will, in fact, be covered. And I would
7 appreciate that. We'd like to have it on the record.

8 CHAIRPERSON MORGAN: Mr. Roach is taking
9 notes, I'm sure.

10 MR. GREENBERG: As we only have four
11 minutes, I will attempt to highlight at least one of
12 the issues -- only one -- that I think we'll have time
13 for that -- we've covered many more things in our
14 detailed presentation.

15 The major point that I want to talk about
16 is that International Paper essentially is the poster
17 child of the -- at the two to one points in the
18 Houston-Memphis corridor. I believe you should have
19 on your table a copy of that Figure 2 that appeared in
20 our brief. Mr. Roach alluded to that this morning and
21 wishes -- and he sought to explain that we had no
22 problem. We were silly to think that we had to go all

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1 the way around the horn for traffic moving between
2 Pine Bluff and Memphis. Mr. Roach misconceives our
3 concern.

4 Rail carrier service, unlike price, is
5 very difficult to quantify or measure. It is,
6 nonetheless, vitally important to paper companies who
7 have to be assured of a vital supply, a reliable
8 supply of clean and serviceable cars, reliable
9 switching service, reliable on-time pick up and
10 delivery of cargo, and reliable and consistent transit
11 times.

12 For that reason, International Paper gives
13 the issue of service two-thirds of the weight in
14 evaluating the bids it receives from the railroads
15 that are serving its facility. It is a very important
16 issue. Of course, price is a much easier concept to
17 get a handle on. If a carrier is truly competitive,
18 its rate quote will be in a market range. If it's not
19 competitive, its pricing will tell you that rather
20 clearly.

21 With these considerations in mind, IP met
22 repeatedly with officials from all three railroads

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1 during the past 10 months to see whether BNSF could
2 effectively compete for and handle this business. It
3 is now evident that the answer is no.

4 We have submitted an abundant quantity of
5 evidence demonstrating that the BNSF could not
6 efficiently or effectively serve this corridor via
7 trackage rights. And the most recent evidence of this
8 was received last Friday, again with the implementing
9 agreements.

10 This document constitutes the applicant's
11 eleventh hour concession that BNSF will not provide
12 competitive service in the Gulf -- excuse me, in the
13 Gulf Coast at Pine Bluff and Camden, because they are
14 going to do -- whatever service they are going to
15 provide they're going to provide by haulage.

16 Now, haulage necessarily means several
17 things. The first is it means that service is going
18 to be cut in half. BNSF will not be providing cars,
19 origin services, or at least the initial leg of the
20 through movement. Indeed, under the terms of the
21 agreement, the services that are provided at Pine
22 Bluff and Camden will be at the whim of the Union

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1 Pacific. This means that service improvements over
2 which -- for which IP has worked over the past several
3 years are going to disappear.

4 Now, what is particularly interesting to
5 note is that the haulage agreements are kind of odd,
6 and that is that they're going to provide haulage for
7 traffic that originates at Camden, and the haulage
8 would run between Camden and Pine Bluff, and then
9 there's a separate agreement that provides for bridge
10 traffic to move, again by haulage, from Pine Bluff to
11 North Little Rock. And it is that that the applicants
12 would tell you that International Paper's traffic is
13 going to move northbound to ConRail or through St.
14 Louis.

15 Now, that might work -- that might work
16 for Camden. But the haulage agreements very
17 specifically provide that they only have bridge rights
18 between Pine Bluff and North Little Rock. That means
19 that the Pine Bluff traffic can't move to North Little
20 Rock. Instead, it will go around the horn. If it's
21 going to go north, it's either going to fight its way
22 upstream against the flow somehow, up to Memphis, or

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1 it's going to go all the way around the horn.

2 Now, we have very grave concerns about the
3 whole issue of service. We don't think that it can
4 work. We've had lots of submissions in the brief
5 about why we think there isn't available traffic, but
6 I want to get off that.

7 I want to talk about price, and there is
8 extensive comments in our brief about the pricing
9 proposals of the BNSF. Someone before me mentioned
10 that the BNSF appears to be the reluctant bride. Very
11 definitely. She doesn't want to come to the altar.

12 You've seen the degree of the price
13 increases. They're confidential. We're not going to
14 talk about that on the record, but you've seen them.
15 They are unrebutted. The BNSF is just not serious
16 about serving International Paper. If they're not
17 going to serve International Paper, I submit they're
18 not going to serve a lot of shippers in this corridor.

19 Thank you. If you have any questions, I'd
20 be pleased to answer.

21 CHAIRPERSON MORGAN: It's pretty clear.

22 Thank you. Thank you very much.

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1 Next we will hear from Michael McBride,
2 representing Farmland Industries, Inc., Mountain-
3 Plains Communities & Shippers Coalition, and Colorado
4 Wheat Administrative Committee.

5 MR. McBRIDE: Thank you, Madam Chairman,
6 members of the Board. I am the only spokesman for
7 farmers here today. The Department of Agriculture, of
8 course, was here, but I brought with me a real
9 shipper. This is Mr. Frederick Shrote, the Vice
10 President, Transportation, of Farmland Industries,
11 Inc., and I also speak, as you say, for a large number
12 of other shippers.

13 Mr. Shrote alone -- his company is owned
14 by 1,400 farm cooperatives from Ohio on the east to
15 Idaho on the west to Texas on the south, concentrated
16 in the midwest, Kansas, and Nebraska. And over
17 500,000 farmers are represented by the gentleman to my
18 left.

19 There are well over 100 additional parties
20 in the Mountain-Plains communities and Shippers
21 Coalition, and about the same number in the Colorado
22 Wheat Administrative Committee. Most of the farm

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1 community -- and this is true, Commissioner Owen, so
2 far as I know. I haven't seen the letters that you
3 referred to. They haven't been served on the parties.
4 Most of the farm community opposes this merger unless
5 you cure the competitive problems with it.

6 I have in my hands a letter that was sent
7 to the Congress opposing this merger by the American
8 Farm Bureau Federation, American Corn Growers
9 Association, Agricultural Retailers Association,
10 Interstate Agricultural Grain Marketing Commission,
11 National Association of Wheat Growers, National
12 Farmers Union, National Grain, National Cotton Council
13 of America, and USA Rice Federation.

14 Now --

15 VICE CHAIRPERSON SIMMONS: So they've been
16 assured that they won't get service. Is that what
17 you're saying?

18 MR. MCBRIDE: That's part of the problem.
19 And Mr. Shrote swore to it. It's in the record. It's
20 with the Western Shippers Coalition filing. It's
21 Exhibit 4.

22 Mr. Shrote explained that just since the

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1 UP/CNW merger was consummated on October 1, his
2 members have lost \$100 million in damages.

3 VICE CHAIRPERSON SIMMONS: Because of the
4 lack of service?

5 MR. McBRIDE: Because of the lack of
6 service by the Union Pacific Railroad.

7 Now, also I will tell you that there may
8 be some shippers whose rates are going down, although
9 costs have been going down in many cases even faster.
10 Mr. Shrote will tell you that his rates are going up,
11 they're not going down. Since the time of his
12 statement, his rail freight bill is now \$170 million
13 a year instead of 145.

14 So, you know, all of these mergers haven't
15 been of any value to many people in the farm
16 community. I'm not going to say the whole country.
17 I'm not trying to overgeneralize here. But in Kansas
18 and Colorado -- and this is on the map that we've
19 provided to you and the applicants, and it was part of
20 our joint shippers statement filing at the end of
21 March -- we are concerned about two corridors,
22 particularly in Kansas and Colorado and going south

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1 from Kansas.

2 We are concerned about the wheat growers,
3 particularly in Colorado and Kansas, because the Union
4 Pacific Railroad proposes to buy the Southern Pacific
5 central corridor and sever it in four places. It is
6 a main line. We're not talking about branch lines
7 here. East and west of Pueblo, the Tennessee Pass
8 Line you see on there, they ask you to abandon that.
9 They ask you to abandon from east of Pueblo to the
10 Kansas border, thereby severing that line, making it
11 flow only east, and they don't care to serve the grain
12 shippers as it is.

13 They took that line in the NP transaction
14 in '82, and the evidence of the Mountain-Plains
15 Communities & Shippers Coalition and the Colorado
16 Wheat Administrative Committee has been that ever
17 since Union Pacific has been indifferent to them.
18 Even though the tracks are in good shape, they can't
19 get service. It's even more basic than competition.

20 That's why the joint shippers stated,
21 that's why the farm community supports Montana Rail
22 Link in the central corridor. Why? Because they came

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1 forward with over \$600 million. They put their
2 application on the table.

3 Ms. Jones told you this morning that there
4 aren't any competing applications here. She is wrong.
5 Montana Rail Link filed one. They want to run the
6 central corridor. They want to serve the shippers,
7 and we'd like to be served.

8 We'd like divestiture, even if you don't
9 grant that application. Throw it open to all of the
10 carriers -- Wisconsin Central, Illinois Central,
11 Kansas City Southern.

12 Now, on the southern corridor, running out
13 of the central corridor to the south, to the Texas
14 Gulf Coast where Mr. Shrote exports his grain, we need
15 the competition we have today. As a result of the
16 BNSF merger, we got the SP in there. Now we're going
17 to lose it.

18 Mr. Roach told you at page 35 of his brief
19 that wheat is of trivial importance to this case. How
20 wrong he is. That's why all of the people I speak for
21 are here today -- they need that service. They need
22 that competition you guaranteed them in that

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1 transaction and now they're going to lose it.

2 We've tried to approach the Union Pacific
3 and the Southern Pacific Railroad about this. We
4 haven't gotten to first base. They won't deal with
5 us. They don't think the problems of the grain
6 farmers are their problem. That's why they want to
7 abandon it.

8 VICE CHAIRPERSON SIMMONS: So they won't
9 talk to you, is that what you're saying?

10 MR. McBRIDE: They won't talk to us. They
11 don't care.

12 CHAIRPERSON MORGAN: And you're trying to
13 talk to them about service in general?

14 MR. McBRIDE: Sure. If I may, if I could
15 ask my good friend, the Secretary, to hand you some
16 additional copies of Mr. Shrote's four-page verified
17 statement -- four pages -- if you could read that
18 before Wednesday morning, you'll find out that since
19 October 1 he can't get service, by and large, on the
20 Union Pacific Railroad.

21 Oh, it's gotten a little better in recent
22 months, with all of the squawking. But they promise

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1 all of these efficiencies, and then what it turns out
2 to be is a disaster.

3 Now, let me tell you about DOT's comments
4 in the central corridor, and we appreciate DOT's
5 concerns here, because note that on page 41 of DOT's
6 brief they say that if you can't fix the competitive
7 problems in the central corridor you ought to divest.
8 That's DOT's position.

9 But DOT is confused, if I may say so, on
10 the trackage rights. They say Montana Rail Link --
11 and Mr. Brodsky over there can't bring the business
12 together to make a go of it on the central corridor.
13 Well, I don't know too many people who are willing to
14 put more than \$600 million on the table without
15 concluding they can make a go of it.

16 But in any event, let's assume that their
17 criticism of MRL is right for the moment, when MRL
18 would get access to all of the shippers. And he has
19 the lowest operating ratio of any railroad in the room
20 -- 60, I think it is. He can sure compete with that.

21 But let's say they're right for a moment,
22 even though they're not. Then how in the world is

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1 Burlington Northern Santa Fe ever going to make a go
2 of it with access to only a few shippers? You keep
3 the corridor intact from -- and, Commissioner Simmons,
4 I'm going to tell you exactly where it is. We show
5 you in red on the map -- Kansas City to Pueblo and
6 Denver, to Ogden and Salt Lake City, and west to
7 Stockton, California. That's what we want.

8 Now, a couple of pages of history. Oliver
9 Wendell Holmes once said, "A page of history is worth
10 a volume of logic." You've got a lot of volumes of
11 logic over here, a couple of pages of history.

12 First, the west was built up around the
13 railroads. Two of you gentlemen are from Oklahoma.
14 I think you know that. There is testimony in this
15 record -- the town of Tribune, Colorado, was moved to
16 the NP line. A lot of those other communities have
17 put in sworn testimony that they have not rebutted
18 that if you sever that main line and let them do that,
19 those communities are going to blow away. Those grain
20 elevators aren't going to have any business. We need
21 service.

22 Second page of history -- when SP acquired

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1 control of CP in 1923, your predecessor, and again in
2 1982 in the UP/NPW merger, and again in 1986 in the
3 FS/SP merger, and again in 1986 when it refused to
4 lift the condition, and again in 1988 in the Rio
5 Grande/SP control proceeding, said, "The central
6 corridor of the Rio Grande, and now the SP, is
7 special. It's got a problem." You heard it today
8 from the Governor of Utah. It can't compete against
9 these long haul carriers. That's why you gave them
10 trackage rights from Pueblo to Kansas City.

11 But now, with a carrier that is interested
12 in service, and you said we're entitled to service --
13 that's why you gave us trackage rights. The Union
14 Pacific Railroad doesn't want to serve us. All we
15 want is to take one of those two central corridors and
16 have you give them to a carrier who is willing to
17 serve us.

18 Question?

19 VICE CHAIRPERSON SIMMONS: Is your name
20 Mr. Groten (phonetic)?

21 MR. SHROTE: I'm Shrote.

22 VICE CHAIRPERSON SIMMONS: Shrote.

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1 MR. SHROTE: Shrote.

2 VICE CHAIRPERSON SIMMONS: Do you belong
3 to the National Grain Car Council?

4 MR. SHROTE: No, we do not.

5 VICE CHAIRPERSON SIMMONS: Farmland
6 Industries does not belong?

7 MR. SHROTE: Not to the NIT League.

8 VICE CHAIRPERSON SIMMONS: Okay.

9 MR. MCBRIDE: Mr. Anshutz testified in
10 deposition that you have one essential function --
11 that's to protect the shippers. Mr. Anshutz testified
12 to that.

13 Mr. Shrote, by the way, is in NIT League.
14 He voted for the position of NIT League, as did that
15 overwhelming number of people who you heard from
16 Mr. di Michael on today.

17 May the farmers have another minute or
18 two, Madam Chairman?

19 CHAIRPERSON MORGAN: That's fine.

20 MR. MCBRIDE: Thank you.

21 Now, I want to tell you that Kansas and
22 Colorado produce more wheat than anywhere else in the

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1 world, so we're focused on a very specific competitive
2 problem. We're not trying to turn down this whole
3 transaction. It can go through, if you solve those
4 two competitive problems we're talking about.

5 Now, finally, let me tick off the problems
6 with the BNSF agreement. Here's why BNSF won't be
7 there, even putting aside my argument earlier. They
8 don't have enough access to shippers. They can't get
9 to a single coal mine in Utah or Colorado. Mr. Knock
10 admitted it in his deposition.

11 The fee is too high. There is no penalty
12 if they don't serve. They have no investment in the
13 lines. They have no relationships with customers in
14 the central corridors. They have no facilities,
15 equipment, or crews, among other reasons. And you
16 heard the Governor tell you today when he said, "Why
17 won't you be there? I've been waiting for you for
18 months," they said, "Oh, we've got \$2 billion to
19 invest, but we want to invest it somewhere else."
20 They don't want to serve.

21 CHAIRPERSON MORGAN: Now, let me just stop
22 you there. Listening to your position, are you not in

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1 favor of trackage rights as a general matter, or
2 you're not in favor of it in this particular
3 circumstance? You would -- you feel you would get
4 better service from another carrier?

5 MR. McBRIDE: I'm going to give it to you
6 straight up. We want competition. If trackage rights
7 worked, it would be fine. But they don't work. They
8 don't work under this agreement for the several
9 reasons that I just gave you. They don't work over
10 the long haul when you're talking about local trackage
11 rights.

12 And here is why they won't work for that
13 business from the west coast. The theory is that BN
14 is going to get all of this business on the California
15 and Oregon coast, and they're going to send it across
16 the central corridor. It's crazy. You don't run a
17 railroad that way. They have their own two
18 transcontinental corridors -- south and north.
19 They'll run their business over their own line,
20 instead of paying Union Pacific an exorbitant fee to
21 run it 2,000 miles over Union Pacific's line.

22 COMMISSIONER OWEN: If we could kind of

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1 make it short and just go to the point.

2 MR. McBRIDE: Sure.

3 COMMISSIONER OWEN: Are you looking for
4 the divestiture in it --

5 MR. McBRIDE: Yes.

6 VICE CHAIRPERSON SIMMONS: -- Mr. McBride?

7 MR. McBRIDE: Yes, because there are
8 parallel lines in each of the two corridors I'm
9 talking about, and we've identified for you a railroad
10 with an application on the table who wants to serve
11 us. If you don't want to grant that, I've got three
12 others in line who I know will compete for it. It's
13 a market-based solution.

14 Now, let me talk about oversight. I think
15 I've got 126 --

16 CHAIRPERSON MORGAN: Your minute or two is
17 getting about up.

18 MR. McBRIDE: I'm sorry.

19 CHAIRPERSON MORGAN: Your minute or two is
20 getting --

21 MR. McBRIDE: May I just comment on
22 oversight? Thanks.

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1 I've got a lot of friends here, but they
2 are only 126 of them in addition to the three of you.
3 And if you're going to have us come in here every year
4 on oversight, this proceeding has been a wrecking ball
5 for business relationships, for people, for cost.
6 Shippers do not believe that most of their problems
7 can be solved in Washington, and I say that with all
8 due respect.

9 We can't keep filing complaints and
10 motions and everything else, and get heard, and have
11 our rates decided, and our service problems decided,
12 and everything else here. There just isn't the staff,
13 the ability to do it.

14 What we want is a market-based solution.
15 We want a carrier that wants to serve. And then we'll
16 go away and solve our own problems. They want to
17 acquire all of those lines, and all we want to do is
18 have you say, "You can have all but a couple of them."

19 Thank you very much.

20 COMMISSIONER OWEN: I agree with you that
21 you can't solve the problems in the beltway here. But
22 I would also like to concur that you probably have the

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1 loudest tie of the day today, Mr. McBride.

2 (Laughter.)

3 So you probably got that out of --

4 MR. McBRIDE: Well, I brought this because
5 Union Pacific has the monopoly over a lot of things,
6 Commissioner Owen, but not over the old red, white,
7 and blue.

8 (Laughter.)

9 COMMISSIONER OWEN: Thank you.

10 CHAIRPERSON MORGAN: Thank you very much.

11 I think what I'd like to do now is to take
12 a short 10-minute break. You do not need to exit the
13 hearing room if you choose not to. We will reconvene
14 in about 10 minutes.

15 (Whereupon, the proceedings were off the
16 record from 5:05 p.m. until 5:18 p.m.)

17 CHAIRPERSON MORGAN: Okay. Why don't we
18 proceed next to Steve Hut, who will be representing
19 Consolidated Rail Corporation.

20 MR. HUT: Thank you, Madam Chairman,
21 members of the Board. I think I am the first counsel
22 who can say to you good evening. My name is Steven

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