FD-33388 201783 SURFACE TRANSPORTATION BOARD

Memorandum

Office of the Secretary 1
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201783

DATE: March 13, 2001

TO

: Ellen Keys, Assistant Secretary Section of Publications/Records Office of the Secretary

FROM

Mel Clemens, Director Office of Compliance and Enforcement



SUBJECT

: STB FINANCE DOCKET NO. 33388 - OPERATIONAL MONITORING DATA

Attached are the original and two copies of the latest monthly reports provided to this office by CSX and Norfolk Southern as required in the above proceeding, which are to be committed to the docket for public reference. As requested, I am providing the three paper copies to Ron Douglas, two for the docket and one for Da To Da Office Solutions. If there are any questions, please don't hesitate to contact me or Ed Nelson.

Attachments

cc:

Chairman Morgan
Vice Chairman Clyburn
Commissioner Burkes
Richard Armstrong
Ron Douglas
Charles Renninger

500 Water Street (J215) Jacksonville, FL 32202 (904) 359-1192 FAX: (904) 366-2902 E-mail: Paul_Hitchcock@CSX.com

Paul R. Hitchcock Assistant General Counsel

February 28, 2001

Melvin F. Clemens, Jr.
Director Office of Compliance and Enforcement
Surface Transportation Board
Washington, DC 20423-0001

Dear Mr. Clemens:

Attached to this letter are the Operational Monitoring Reports required in STB Finance Docket No. 33388.

The reports are presented in the following order:

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Note: Italicized information indicates a change or update from the last report.

Please contact me if there are any issues that need clarification or explanation. As information, coincident with filing this report with the STB, CSXT has made this report available on our web site (www.csx.com).

Very truly yours,

Paul R. Hitchcock

cys: Peter J. Shudtz, Sr. Vice President
Regulatory Policy and Washington Counsel

CSX TRANSPORTATION, INC. STB OPERATIONAL MONITORING REPORT As of February 28, 2001

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Note: Italicized information indicates a change or update from the last report.

LABOR

Labor Implementing Agreements

All of the Labor Implementing Agreements have been reached. Accordingly, the requirement provided for in Paragraph 1 on page 162, of STB Decision No. 89 issued in Finance Docket No. 33388 has concluded.

Labor Management Task Force

CSXT has sent an invitation to each of its unions with which an implementing agreement has been reached and which will continue to represent employees on CSXT to participate in a labor task force similar to the one established with the United Transportation Union. CSXT has held labor task force meetings with a number of its unions. CSXT will hold additional meetings, as the need arises. CSXT also will continue its effort to have frequent communications with its unions to guarantee that problems which may still arise with respect to the implementation of the transaction receive prompt attention.

| | Location | Project | Status | Expected Completion Date |
|-----|--|---|-------------|--------------------------------|
| 1) | Greenwich, Ohio to Pine Junction, Indiana | Construct 2 nd main track with TCS on B&O including connections. | Complete | 4Q 98 |
| 2) | Quaker to Greenwich, Ohio | Construction by Conrail of 2 nd main track with TCS. | Complete | 4Q 98 |
| 3) | Willard, Ohio | Yard Expansion | Complete | 1Q 99 |
| 4a) | Crestline, Ohio | a) Construct or rehabilitate connection tracks with Indianapolis Line. | a) Complete | 2Q 99 |
| 4b) | Sidney, Ohio | b) Connection Track | b) Complete | 4Q 98 |
| 4c) | Marion, Ohio | c) Rehabilitate Connection Track | c) Complete | 1Q 99 |
| 5) | Carleton, Michigan | Connect track with Conrail | Complete | 4Q 98 |
| 6a) | Alice, Indiana | a) Siding Extension | a) Complete | a) 3Q 98 |
| 6b) | Harwood, Indiana | b) Siding Extension | b) Complete | b) 4Q 98 |
| 7a) | Chicago, Illinois | a) Intermodal Expansions | a) Complete | a) 3Q 98 |
| 7b) | Cleveland, Ohio | b) Intermodal Expansions | b) Complete | b) 1Q 99 |
| 7c) | Philadelphia, Pennsylvania | c) Intermodal Expansions | c) Complete | c) 4Q 00 |
| 7d) | Little Ferry, New Jersey | d) Intermodal Expansions | d) Complete | d) 3Q 98 |
| 8) | Philadelphia, Pennsylvania | Rebuild Eastwick connection track with Conrail. | Complete | 4Q 98 |
| 9) | Hobart, Indiana to Tolleston, Indiana | Restoration of connection and main track between Hobart & Tolleston. | Complete | 2Q 99 |

| | 1 ocation | Project | Status | Expected Completion Date |
|-----|---|--|----------|--------------------------------|
| 10) | Chicago, Illinois | Chicago area-upgrade connection tracks and other improvements. | Complete | 2Q 99 |
| 11) | Newell & New Castle, Pennsylvania | Upgrade capacity on the Mon. Subdivision | Complete | 4Q 98 |
| 12) | Albany, New York to Bergen, New Jersey | Extend 3 sidings by Conrail on River Line | Complete | 4Q 98 |
| 13) | Little Ferry, New Jersey | Connection track Conrail/NYSW | Complete | 2Q 99 |
| 14) | Dolton, Illinois | Connection track @ Lincoln Avenue CSX/IHB | Complete | 2Q 99 |

Infrastructure Maintenance and Expansion Report

Despite some severe weather over the system, CSXT has continued construction of several key capacity improvement projects over the winter months. Track & Signal work has progressed at Dearborn, Michigan to complete a connection track between the Shared Assets line and CSX to improve the flow of CP Trains at Rougemere Yard & Delray Interlocking at Detroit. This project is scheduled for completion in April.

At Feltonville, PA, work has progressed to complete a siding extension on the Phila. Sub to improve the flow of traffic in that area.

At Erie, PA, CSX forces remained on the job working to complete new track construction to facilitate the relocation of the Norfolk Southern Main Line over to CSX property.

On the S&NA north Sub Division, work has continued throughout the winter to complete an 8 mile stretch of second main at "Sand Mountain" between Lacon & Holmes Gap, AL. Upon completion later this year, enhanced train operations will be realized.

Additionally, CSX has been working steadily on the preparation of supporting documentation to develop investment justification on several new capacity projects for 2001. This year's program consists of several new sidings and stretches of second main track construction throughout the system.

ADDITIONAL NOTEWORTHY ENGINEERING PROJECTS TABLE

(In some cases these projects may be unrelated to the Conrail integration.)

| | 1 ocation | * Project | , Under Construction | Estimated Completion |
|-----|-----------------------------|---|----------------------|----------------------|
| 1) | Alexandria, VA | AF Interlocking reconstruction (VRE project) | Y | 08/01/01 |
| 2) | Aliquippa, PA | Construct 2 industry support tracks | Completed | 06/30/00 |
| 3) | Baltimore, MD (Bay View YD) | Add crossover BA Tower | N | 4/1/01 |
| 4) | Chicago, IL | Barr SD – TCS – Phase II | Y | 12/31/00 |
| 5) | Chicago, IL | Construct 59th Street North Lead | Completed | 06/30/00 |
| 6) | Chicago, IL | Construct storage tracks & 3 rd Main at Barr Yard | Y | 12/31/00 |
| 7) | Chicago, IL | TCS Blue Island SD to 75th Street | Y | 03/31/01 |
| 8) | Cleveland, OH | Construct mainline fueling facility at Collinwood Yard | Completed | 08/30/00 |
| 9) | Columbus, OH | Scioto Interlocking w/NS (ODOT project) | Y | 12/31/01 |
| 10) | Coosa Pines, AL | Construct new 11,200' passing siding | Completed | 08/29/00 |
| 11) | East Cleveland, OH | Noise berms, landscaping | Completed | 06/30/00 |
| 12) | East Fostoria, OH | Extend yard/connection lead | N | Deferred |
| 13) | Erie, PA | NS relocation project | Y | 12/31/01 |
| 14) | Erie, PA | Replace CSXT bridge decks over B&LE (CSXT work relating to NS relocation project) | N | 8/1/01 |
| 15) | Fall River, MA | MBTA replacement of 4 undergrade bridges | Y | 12/31/00 |

ADDITIONAL NOTEWORTHY ENGINEERING PROJECTS TABLE

(In some cases these projects may be unrelated to the Conrail integration.)

| | Location | Project | Under Construction | Estimated Completion |
|-----|-------------------------|---|--------------------|----------------------|
| 16) | Feltonville, PA | Extend siding to 20,200' | Y | 03/31/01 |
| 17) | Franklin, AL | Construct new 11,200' passing siding | Completed | 09/15/00 |
| 18) | Frederick, MD | MARC project | Y | 03/31/01 |
| 19) | Ft. Lauderdale, FL | Construct 45 miles of 2 nd main for TriRail | N | Pending |
| 20) | Gallaway, TN | Build siding with 10,000' in clear | Completed | 10/1/00 |
| 21) | Garrett, IN | Construct Randolph St. underpass | Completed | 08/30/00 |
| 22) | Gibraltar, MI | Construct crossover between CSXT and CN | Completed | 09/30/00 |
| 23) | Greenwood, SC | Construct double-track to Salak | Completed | 11/06/00 |
| 24) | Hopkinsville, KY | Install turnouts/signals for new Ft. Campbell lead wye | N | 06/30/01 |
| 25) | Keystone, SC | (Sandpatch to Rockwood, PA)-Upgrade #10 crossovers to power #15's and TCS | Y | 3/30/01 |
| 26) | Lacon to Holmes Gap, AL | Add 8 miles of 2 nd main MP 328-MMP336 | Y | 06/30/01 |
| 27) | Lima, OH | Conrail connection track improvements | Completed | 05/30/00 |
| 28) | Louisville, KY | Link Highway Track to Highland Park #2 | Completed | 06/15/00 |

ADDITIONAL NOTEWORTHY ENGINEERING PROJECTS TABLE

(In some cases these projects may be unrelated to the Conrail integration.)

| | 1.ocațion | Project | Under Construction | Estimated Completion |
|-----|--|---|--------------------|----------------------|
| 29) | Martinsburg, Hobbs, Miller/Cherry Run, W Cumbo, WV | Eliminate manned interlockings, Phase I | Y | 12/31/01 |
| 30) | McDaniel, TN | Siding extension to 10,000' clear | Completed | 09/1/00 |
| 31) | New Boston, MI | Parking lot expansion | Completed | 06/30/00 |
| 32) | Philadelphia, PA | Greenwich Yard Phase I rehabilitation | Completed | 06/30/00 |
| 33) | Philadelphia, PA | Greenwich Yard Phase II expansion | Completed | 12/21/00 |
| 34) | Teaneck, NJ | Construct siding CP7-CP10 | Completed | 03/31/00 |
| 35) | Union City, GA | Construct connection track | Completed | 04/15/00 |
| 36) | Union City-Tilford, GA | Clearance improvement project | Completed | 03/15/00 |
| 37) | W. Baltimore, MD | Convert #10 HTEL to Power #15 | Completed | 09/30/00 |
| 38) | Wadley, AL | Extend passing siding to 10,000' clear | Completed | 09/15/00 |
| 39) | Youngstown, OH | Construct Ashtabula Connection for 140 car capacity | Completed | 07/15/00 |

INFORMATION TECHNOLOGY

Information Technology

The implementation strategy, training plans, and status of the Information Technology (IT) initiatives affecting the following Operating Areas are summarized:

- Customer Service
 - ➤ Electronic Customer Connectivity
- ***** Operations Personnel
 - > Crew Management
- * Transportation
 - ➤ Car Management & Movement
 ➤ Locomotive Management

 - > Train Dispatching

| Operating Area | Implementation Strategy | Status | Training |
|---|--|------------------------------------|--|
| Customer Service Electronic Customer Connectivity | All inbound (e.g. bill-of-lading) and outbound (e.g. car tracing) electronic communications with existing Conrail customers are to be migrated to CSX and NS. All customers will be informed of their system migration options and have the opportunity to test the replacement electronic connections prior to a transfer of the customer communications links on Day 1. CSX and NS will work with all affected customers and EDI vendors to develop migration plans | and on schedule A joint letter was | All customers will be provided adequate systems documentation and a detailed description of any changes to their current Conrail-provided electronic services All customers targeted for conversion to CSX electronic commerce tools have received information regarding the changes. All customer training and customer conversions are complete. |

INFORMATION TECHNOLOGY

| Operating Area | Implementation Strategy | Status | Training |
|---|---|---|---|
| Operations Personnel Crew Management | Separation of callings desks (CSX, NS, SAC) in Dearborn, MI has been pre-negotiated and is in place. There will be a phased roll-out of eight calling desks to TECS – the CSX Cre Calling System. The first desk will be rolled out 50 days after Day 1. T&E Crews will continue to submit paper time sheets to Dearborn, MI until the TECS desk roll-out is completed. Paperless payroll implementation will take place 2 weeks after each TECS desk implementation. The entire roll-out will take approximately seven months. | Systems development in process and on schedule. The TECS desk roll-out is still on schedule. All desks have been cut Over to TECS. Paperless payroll training was completed Dec. 10,1999 Crew Callers have been moved from Dearborn to Jacksonville – Crew Management is complete. | CSX Payroll officers will train T&E employees on the CSX Payroll system immediately following the implementation of TECS. Local Chairman will participate in the training Training documents have been prepared and presented to Conrail personnel. Training sessions have been completed. |
| Transportation Car Management and Movement | Field personnel will continue using Conrail application systems supporting yard inventory, train consisting and work orders after Day 1. Disposition and management of empty cars will occur in Jacksonville using CSX systems after Day 1 to ensure coordinated system wide transportation operations. Customers on the acquired territory will continue to order empty cars and obtain information on order status as they do today. CSX systems will be rolled-out to the acquired Conrail territory in 4 phases after Day 1. | Systems development in process and on schedule. Toledo Stanley Yard was cutover to CSX systems July 27th. Chunk 1 Field Rollout including Indianapolis was successfully cut-over on Oct 11. Chunk 2 including Cleveland, Collinwood and Columbus, Ohio was successfully cut-over on January 10. Chunk 3 including Buffalo & Syracuse was successfully cut over on March 13, 2000. Chunk 4 including Selkirk & W. Springfield was successfully cutover on May 8, 2000 All Car Management is complete | Training sessions have been completed |

INFORMATION TECHNOLOGY

| Operating Area | Implementation Strategy | Status | Training |
|--------------------------------------|--|---|--|
| Transportation Locomotive Management | (LMS) will be used to manage locomotives in CSX acquired territory beginning on Day 1. This will occur from the Operations Center in Philadelphia, PA for approximately 180 days after Day 1. The management team in Philadelphia will consist of two locomotive managers and one senior locomotive manager. Dual entry of locomotive assignments will be made to the Conrail Locomotive Distribution System (LDS). Shutdown of Conrail LDS will accompany | Implementation was completed June 1st. Dual entry into Conrail LDS was discontinued June 15th. The locomotive management of the acquired territory was transitioned to the Kenneth Dufford Center in Jacksonville, FL on July 12, 1999. | Locomotive managers for the acquired Conrail territory have been trained on the CSX Locomotive Management System (LMS). Locomotive Management has conducted training that included cross training of CSX and Conrail cultures. |
| | Within 180 days after Day 1, locomotive management for the acquired Conrail territory will be relocated to the Kenneth Dufford Center in Jacksonville. Two CSX Locomotive Managers will manage the acquired territory at that time. | | |

INFORMATION TECHNOLOGY

| Operating Area | Implementation Strategy | Status | Training |
|----------------------------------|--|---|--|
| Transportation Train Dispatching | Train dispatchers will continue to use current Conrail systems. Phase 1 geographic realignments will separate dispatchers into | Systems development has been completed and implementation is proceeding on schedule. | Dispatchers will be trained on their new territory using the |
| | CSX, NS & SAC entities within current division offices. Phase 1 will complete 90-120 days after Day 1. | Phase 1 realignments : | current processes in |
| | | Albany, Indianapolis & Philadelphia complete. | piace at Conraii. |
| | A STATE OF THE STA | Dearborn Division started. | |
| | | Dearborn completed Mid-August 1999. | |
| | dispatchers to acquiring road's division. CSX Cleveland East dispatcher in Dearborn, MI will move to CSX headquarters in Indianapolis, IN. CSX Chesapeake & Riverline dispatchers in Mt. Laurel, NJ will move to CSX headquarters in Albany, NY. Phase 2 will complete 90-120 days after an implementing agreement has been | Phase 2 realignments: | |
| | | Two dispatcher desks moved from Indianapolis to Dearborn on 7/27/99. | |
| | | Phase 2 projected to be completed with CSAO dispatcher move from Dearborn to Mt. Laurel on 8/10/99. | |
| | | All phases of the Train Dispatcher Realignment Project have been completed. | |
| | | Implementing agreements are now in place. | |
| | Phase 2 moves are contingent upon Phase 1 realignment completion for territory being transferred. Also contingent upon an implementing agreement being in place with the ATDD. | Train Dispatching is complete. | |

Customer Service Progress Report

During May we completed the rollout of all CSXT systems for the fourth regional area.

Cutover took place on May 8, 2000 and went smoothly. Major locations included in the cutover were Selkirk, South Kearney, and Framingham areas.

Personnel

We duplicated our training and mentoring procedures for this last cutover. Classroom training in Pittsburgh was completed prior to the cutover with the remaining personnel trained on all CSXT systems.

Customer Familiarization

The customer familiarization processes used previously were also duplicated. Tariffs have been published and distributed for supplemental billing purposes, and procedures put in place to convert the records for the first 7 days of May from the Conrail to the CSX demurrage system, so that customers will see only one bill for the month. All customers have been notified regarding the up coming changes.

Brochures were customized and distributed to customers by our Electronic Commerce

Customer Integration Center to explain our EC offerings and initiatives, with special telephone
numbers and other vital data provided. Other customer communications included blast faxes,
mailings, and regular interaction with our Electronic Commerce personnel.

STB Status Submission Report on Training

All remaining training for the acquired territories was completed during the month of May.

Clerical employees received one-on-one training at their work locations on specific job tasks for their jobs. Train & Engine Service employees received instructions in the preparation of work order documents to ensure the correct documentation of placing and pulling of cars from industries. Field transportation officers and yardmasters also received specific training in the use of yard and train management systems. Extensive training was provided for 45 yardmasters and 17 transportation officers.

Coaches were positioned at strategic locations to assist employees during the cutover at all major terminals and crew on-duty locations.

The last cutover completed the training initiatives for this project.

George A. Aspatore General Solicitor

(757) 629-2657 fax (757) 533-4842

E-mail: george.aspatore@nscorp.com

March 7, 2001

Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens,

Enclosed is Norfolk Southern's Monitoring Report dated February 28, 2001. NS continues to make progress on the projects targeted for completion in 2001 that are listed in the Construction and Other Capital Projects section of the Report.

Please let me know if you need any further information.

Sincerely,

George A. Aspatore

Enclosure

Norfolk Southern Corporation STB Operational Monitoring Report

As of February 28, 2001

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Note: Bold print indicates changes from previous report.

^{*} To be disclosed under a different cover or in a later report.

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

LABOR

Labor Implementing Agreements

All of the Labor Implementing Agreement have been reached, concluding our reporting requirement, as provided in Paragraphs 1 and 14, on pages 162 and 165, respectively, of STB Decision No. 89 issued in Finance Docket No. 33388.

Labor-Management Task Forces

All implementing agreements became effective on June 1, 1999. A continuing dialogue has taken place between labor and NS management on a daily or as-needed basis concerning implementation and safety issues. Labor organization cooperation has been a key element in assuring the safe implementation of the Conrail transaction. This interaction will continue as the parties work through issues of mutual concern.

Note: Bold print indicates changes from previous report.

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

| 1.ocation | | Project | Dept | Phase | Status |
|----------------|-------|--|--------|-----------------|---|
| Alexandria | IN | Construct track connection | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Allentown - | PA | Traffic Control System | Signal | Design | In progress |
| Reading | PA | Estimated Completion Date: 4Q01 | | Const | |
| Angola | NY | Upgrade existing siding, construct new siding | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | The state of the s | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Ashtabula | OH | Construct connection track | Track | Design | Complete |
| | 17.77 | Estimated Completion Date: Complete | | Const | Complete |
| | | zoname comprensi zane. comprens | Signal | Const | Complete |
| Attica | IN | Extend siding 4, 580 track feet | Track | Design | Complete |
| Auca | | Estimated Completion Date: Complete | Hack | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Signal | | Complete |
| | | | Signal | Design Const | |
| Boundbrook | NIT | Fortand siding 15 000 trade fort | Tuesda | | Complete |
| Boundbrook | NJ | Extend siding 15,000 track feet | Track | Design | Project being defined. |
| | | Estimated Completion Date: Undetermined | | Grading | |
| | | | | Const | |
| | | | Signal | Design | |
| | | | | Const | |
| Bristol | VA | Extend siding 14,255 track feet | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | - | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Bucyrus | OH | Construct track connection | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Buffalo - | NY | Traffic control system and remove pole line. | Signal | Design | Complete |
| Cleveland | ОН | Estimated Completion Date: Complete | | Const | Complete |
| Buffalo | NY | Rehabilitate tracks in sub-leased BPRR yard | Track | Const | Complete |
| PARTIE NAME OF | | Estimated Completion Date: Complete | THUK | Const | Complete |
| Buffalo | NY | | Track | Design | Complete |
| Louisaio | | Estimated Completion Date: Complete | Hack | | CONTRACTOR OF THE PROPERTY OF |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | Circul | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

| Location | | Project | Dept | Phase | Status |
|-------------|-----|---|-------------|-------------------|--|
| Buffalo | NY | Reconstruct portion of Bison Yard | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Butler | IN | Construct track connection | Track | Design | Project being defined |
| | | Estimated Completion Date: Undetermined | | Grading | |
| | | | | Const | |
| | | | Signal | Design | |
| | | | | Const | |
| Chicago | IL | Expand and improve 47th St Yard | Track | Design | Complete |
| Cincugo | | Intermodal Terminal | | Grade/Pave | Complete |
| | | Estimated Completion Date: Complete | | Grade Tare | Complete |
| Cloggsville | ОН | Track Rehabilitation | Track | Design | Complete |
| Cloggovine. | | Estimated Completion Date: Complete | | Const | Complete |
| Cloggsville | ОН | Construct second main | Track | Design | Complete |
| Cloggsvine | 0 | Estimated Completion Date: Complete | | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | Dilage | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signai | Const | Complete |
| Columbus | ОН | Construct track connection | Track | Design | Complete |
| Columbus | On | Estimated Completion Date: Complete | Hack | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signai | Const | Complete |
| Crockett | VA | Construct 9,100 foot new siding | Land | Collst | Complete |
| CIOCKELL | VA | Estimated Completion Date: Complete | Track | Dorina | Complete |
| | | Estimated Completion Date. Complete | Hack | Design Grading | |
| | | | | Const | Complete Complete |
| | | | Deidaa | | Complete |
| | | | Bridge | Design Const | 100 TO 100 E 100 TO 100 |
| | | | Cinnal | | Complete Complete |
| | | | Signal | Design | |
| Ct | NII | F | Tour | Const | Complete |
| Croxton | NJ | Expand and improve intermodal terminal | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grade/Pave | Complete |
| E-Rail | NJ | Expand and improve intermodal terminal | Track | Design | In progress |
| | 115 | Estimated Completion Date: 3Q01 | The same of | Grade/Pave | |
| Erie | PA | Erie Track Realign Project | Track | Design | Complete |
| | | Estimated Completion Date: 4Q01 | | Grading | In progress |
| | | | | Const | In progress |
| | | | Signal | Design | Complete |
| | | | MARIE STATE | Const | In progress |

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

| 2.11 | Project | Dept | Phase | Status |
|------|---|--|--|--|
| NJ | | Track | | Project being defined |
| | Estimated Completion Date: Undetermined | | | |
| | | | | |
| | | Signal | 10 17 10 10 10 10 10 10 10 10 10 10 10 10 10 | |
| | | | | |
| IN | | Track | 333100000000000000000000000000000000000 | Project being defined. |
| | Estimated Completion Date: Undetermined | | Grading | |
| | | | 177 77777 | |
| | | Signal | Design | |
| | | | Const | |
| PA | | Track | The state of the s | Complete |
| | Estimated Completion Date: Complete | | Grading | Complete |
| | | | Const | Complete |
| | | Signal | Design | Complete |
| | | | Const | Complete |
| PA | Traffic Control | Signal | Design | Complete |
| | Estimated Completion Date: Complete | | Const | Complete |
| PA | Construct double track | Land | | Complete |
| | Estimated Completion Date: 1Q01 | Track | Design | Complete |
| | Assessment and the second second | | Grading | Complete |
| | | | Const | In progress |
| | | Signal | Design | Complete |
| | | | Const | In progress |
| PA | Construct intermodal terminal | Track | Design | Complete |
| | | | | Complete |
| PA | | Signal | Design | Complete |
| PA | | | Const | In progress |
| | | Track | | Complete |
| | | | 325 Y . 150 V | Complete |
| | | | | Complete |
| | | Signal | | Complete |
| | | | Const | Complete |
| TN | Double Stack Clearances | Track | | Complete |
| | | | | Complete |
| | | Bridge | | Complete |
| IN | Upgrade and extend siding 7,908 feet | | | Complete |
| 7 | | 1000000 | Design | Complete |
| | | | | Complete |
| | | | | Complete |
| | | Bridge | | Complete |
| | | | | Complete |
| | | Signal | | Complete |
| | | o g | | Complete |
| OH | Construct track connection | Land | | Complete |
| OII | Estimated Completion Date: Complete | Track | Design | Complete |
| | Louisiand Completion Date. Complete | Tiuck | | 1 |
| | | | I Trading | Complete |
| | | | Grading | Complete |
| | | Signal | Const Design | Complete Complete |
| | PA PA PA | Estimated Completion Date: Undetermined IN Double tracking Estimated Completion Date: Undetermined PA Construct siding Estimated Completion Date: Complete PA Construct double track Estimated Completion Date: 1Q01 PA Construct intermodal terminal Estimated Completion Date: Complete PA Traffic Control System and remove pole line PA Estimated Completion Date: 3Q01 KY Extending double track 40,120 feet KY Estimated Completion Date: Complete IN Double Stack Clearances TN Estimated Completion Date: Complete IN Upgrade and extend siding 7,908 feet Estimated Completion Date: Complete | Estimated Completion Date: Undetermined Nouble tracking Estimated Completion Date: Undetermined PA Construct siding Estimated Completion Date: Complete Signal PA Traffic Control Estimated Completion Date: Complete PA Construct double track Estimated Completion Date: 1Q01 PA Construct intermodal terminal Estimated Completion Date: Complete PA Traffic Control System and remove pole line PA Estimated Completion Date: 3Q01 KY Extending double track 40,120 feet KY Estimated Completion Date: Complete The Double Stack Clearances The Estimated Completion Date: Complete The Double Stack Clearances The Estimated Completion Date: Complete Bridge IN Upgrade and extend siding 7,908 feet Estimated Completion Date: Complete Bridge Signal OH Construct track connection Land | Estimated Completion Date: Undetermined Signal Signal Design Const Track Design Grading Const Signal Design Const Track Design Const Signal Design Const Signal Design Const Const Signal Design Const Track Design Grading Const Signal Design Const Signal Design Const Design Const Signal Design Const Design Const Land Estimated Completion Date: Complete PA Construct double track Estimated Completion Date: 1Q01 Track Design Const Signal Design Const Track Design Const Signal Design Const Signal Design Const Track Design Const Signal Design Const Track Design Co |

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

| Location | | Project | Dept | Phase | Status |
|---------------------------|----------|---|-----------------|--------------------------------------|-----------------------|
| Pattenburg | NJ | Clearance-9 Bridges | Bridge | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| Pattenburg | NJ | Siding Extensions | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Pattenburg | NJ | Tunnel Clearance | Bridge | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| Philadelphia | PA | Construct crossover - Zoo Estimated Completion Date: Undetermined | Track Signal | Design Grading Const Design | Project being defined |
| | | | | Consi | |
| Piney Flats | TN | Extend siding 6,610 feet | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | - | | | Const | Complete |
| Port Reading | NJ | Chemical Coast Clearance Projects | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| Rader | TN | Extend siding 5,189 feet | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | 100 | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | San No. | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Reading - Philadelphia | PA PA | Traffic Control System and remove pole line Estimated Completion Date: 4Q01 | Signal | Design Const | Complete |
| Riverton Jct - | VA | Clearance projects | Bridge | Design | Complete |
| Roanoke | VA | Estimated Completion Date: Complete | | Const | Complete |
| Sandusky | OH | Construct Triple Crown Terminal | Track | Design | Complete |
| (Bellevue) | | Estimated Completion Date: Complete | | Grade/Pave | |
| | | | Building | Const | Complete |
| Sandusky- | OH | Double Track: S 13.60 - S 26.00 | Track | Design | Complete |
| Columbus | 177 | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

| Location | | Project | Dept | Phase | Status |
|---------------|-------|---|----------------|------------|--|
| Sandusky- | OH | Double Track: S 78.10 - S 88.40 | Land | | Complete |
| Columbus | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Sandusky- | OH | Double Track: S 88.30 - S 95.60 | Land | | Complete |
| Columbus | -5770 | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Sidney | IL | Construct track connection | Track | Design | Complete |
| Sidiley | IL. | Estimated Completion Date: Complete | Hack | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signai | Const | Complete |
| 0:1- | 140 | Darlie trading 26 450 trade fact | Track | | Complete |
| Sido | MO | Double tracking 36,458 track feet | Track | Design | The state of the s |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | n.10 | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Sloan | IL | Extend siding 5,027 track feet | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Cirading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Southern Tier | NY | Southern Tier Rehabilitation | Track | Const | Project being defined. |
| | | Estimated Completion Date: Undetermined | Bridge | Design | |
| | | | | Const | |
| St. Louis | МО | Expand Mitchell Triple Crown Terminal | Track | Design | Complete |
| (Mitchell) | | Estimated Completion Date: Complete | | Grade/Pave | Complete |
| (| | | Signal | Design | Complete |
| | | | | Const | Complete |
| Toledo | ОН | Intermodal Terminal | Track | Design | Project being defined. |
| Tolcuo | OII | Estimated Completion Date: Undetermined | | Grade/Pave | |
| Tolono | IL | Track Connection | Track | Design | Complete |
| TOIONO | 1L | Estimated Completion Date: Complete | HUCK | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signal | Const | Complete |
| 77 - 181 | - | Total Commention | Total | Collst | |
| Vermillion | OH | Track Connection | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | 18 18 18 18 18 | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

CONSTRUCTION AND OTHER CAPITAL PROJECTS

| Location | | Project | Dept | Phase | |
|----------|----|--|-----------------|-----------------|----------------------|
| Wabash | IN | Construct connection track Estimated Completion Date: Complete | Track Signal | Const | Complete |
| | | Estimated Completion Date. Complete | Signal | Design Const | Complete Complete |

Note: Bold print indicates changes from previous report. If status of project phase is blank, work on that part of the project has not yet begun.

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

CUSTOMER SERVICE

Systems and Personnel Training

| Operating/Area | Project | Status |
|--|--|----------|
| TRANSPORTATION | | |
| Car Management and Movement | Systems – Multiple projects | Complete |
| Includes Thoroughbred Yard Enterprise System (TYES) and Central Yard Operations (CYO) System | Personnel Training | |
| | Prepare training materials for TYES and CYO | Complete |
| | Trainer orientation | Complete |
| | TYES training at Conrail locations | Complete |
| Train Dispatching | Systems | Complete |
| | Personnel Training | |
| | Prepare computer-based training materials for Norfolk Southern Train Information System (TIS) and Train System Accident Reporting System (TSAR). | Complete |
| | Train Conrail employees at Dearborn, Pittsburgh, and Mt. Laurel | Complete |
| Locomotive Management | Systems | Complete |
| | Personnel Training | |
| | Prepare training materials; conduct pilot sessions | Complete |
| | Trainer orientation | Complete |
| | Train employees at 8 Conrail locations | Complete |

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

CUSTOMER SERVICE

| Operating Area | Project | Status |
|----------------------------------|--|----------|
| OPERATIONS PERSONNEL | | |
| Crew Management | Systems | Complete |
| | Personnel Training | |
| | Prepare training materials | Complete |
| | Train Conrail employees | Complete |
| Train and Engine (T&E) Payroll | Personnel Training | |
| | Prepare training materials; conduct pilot sessions | Complete |
| | Train T&E crews | Complete |
| Non-Train and Engine Payroll | Personnel Training | |
| | Prepare training materials; conduct pilot sessions | Complete |
| | Trainer orientation | Complete |
| | Train Conrail employees | Complete |
| CUSTOMER SERVICE | | |
| Electronic Customer Connectivity | Systems | Complete |
| | Personnel Training | |
| | Testing new systems | Complete |
| | Customer Coordination | |
| | Information to be distributed to customers | Complete |
| National Customer Service Center | Personnel Training | |
| | Prepare training materials | Complete |
| | Train employees in Pittsburgh and Atlanta | Complete |

Note: Bold print indicates changes from previous report.

Surface Transportation Board Operational Monitoring Report As of February 28, 2001

CUSTOMER SERVICE

Transition Process

Transition team members for NS in Philadelphia working in Customer Service were released at the end of February. Call volumes have leveled off as general service levels improve and remain at the approximate levels originally projected. The phone trace system, which is an automated feature of our toll-free line that allows a customer to trace the location of its cars by keying in car numbers on the telephone key pad, continues to work as expected.

Customer Service has reorganized to better leverage the functions of the Central Yard Operations (CYO) groups and the National Customer Service Center (NCSC) staff. Our overall goal is to utilize the larger CYO staff for routine inquiries and allow NCSC to focus on problem resolution and correction.

Other Customer Service changes include moving Agency Operations Center (AOC) billing functions to Accounting; moving Data Quality and Demurrage functions under CYO; and combining Equipment Marketing and Car Distribution and Utilization in a new group called Car Management.

Personnel

The implementation of the Thoroughbred Yard Enterprise System in the former Conrail areas has been completed, including the training of field personnel. All supervisory positions have been filled for Data Quality, the Agency Operations Center and Customer Service.

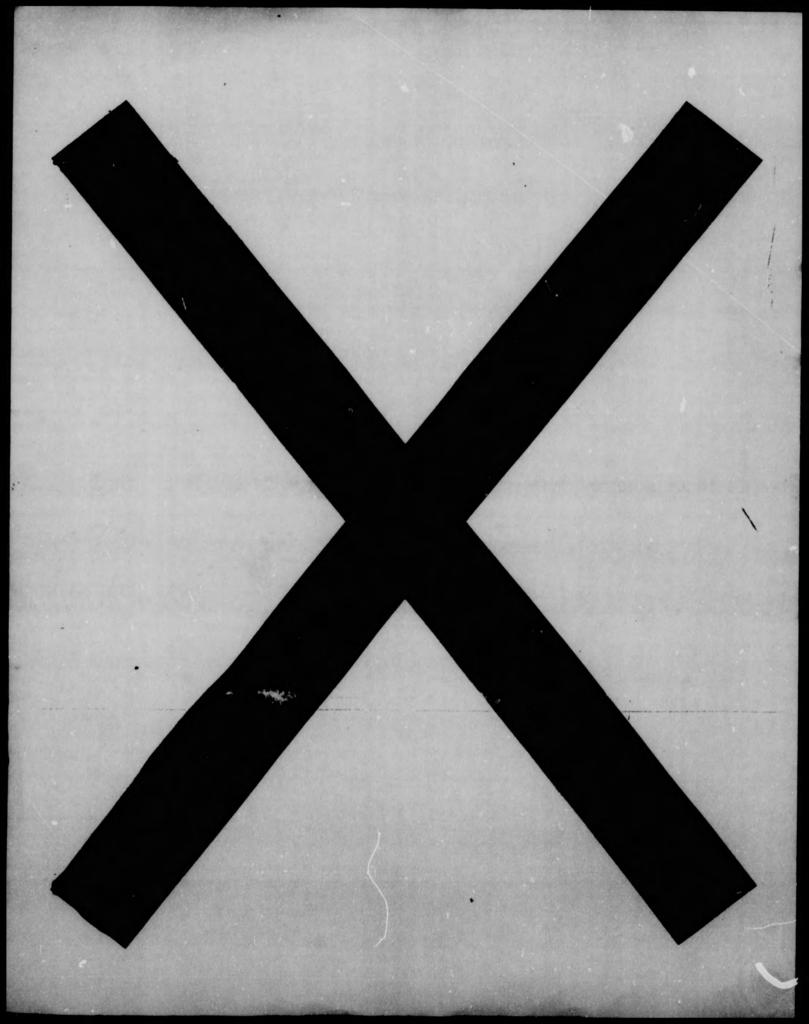
Customer Awareness

NS continues to host customer meetings to evaluate and provide feedback on the Company's planning processes and strategies. NS continues to make numerous meetings and presentations in order to keep our customers informed.

The Customer Resource Guide, distributed to our customers, provides customers with all resources and information necessary for doing business with the new NS.

The Help Desk Directory, also distributed to our customers, lists key phone numbers that connect users to areas that may assist them in answering questions about NS. It is available in three formats: a pocket guide for employees, a list for customers, and an expanded version available for downloading from the Internet.

Note: Bold print indicates changes from previous reports.



FD-33388 3-1-01 201604 SURFACE TRANSPORTATION BOA

Memorandum

Mar OS 2001



DATE: March 1, 2001

TO

: Ellen Keys, Assistant Secretary Section of Publications/Records

Office of the Secretary

FROM

Mel Clemens, Director

Office of Compliance and Enforcement

SUBJECT

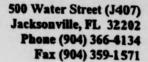
: STB FINANCE DOCKET NO. 33388 - OPERATIONAL MONITORING DATA

Attached are the original and two copies of the latest weekly public data files provided to this office by CSX and Norfolk Southern as required in the above proceeding, which are to be committed to the docket for public reference. As requested, I am providing the three paper copies to Ron Douglas, two for the docket and one for Da To Da Office Solutions. If there are any questions, please don't hesitate to contact me or Ed Nelson.

Attachments

cc:

Chairman Morgan
Vice Chairman Clyburn
Commissioner Burkes
Richard Armstrong
Ron Douglas
Charles Renninger





T. J. Stephenson
Assistant Vice President Service Measurements

February 28, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
The Mercury Building
1925 K Street, NW, Suite 780
Washington, DC 20423

Dear Mr. Clemens:

Enclosed with this transmittal letter are CSX Transportation's operational monitoring reports to the Board for the week ending Friday, February 23rd. Cars on-line improved from 244,019 to 242,927. Terminal dwell improved from 25.7 to 25.5 hours, while train velocity decreased slightly from 21.7 to 21.4 miles-per-hour.

We would offer the following observations and interpretations regarding the data CSXT provides the STB, Conrail Transaction Council, and the AAR:

Chicago Gateway Operations

During this reporting week, the on-time-to-two-hours-late measure of deliveries to western carriers through Chicago moved favorably ten percentage points to 91%. For the first time in reporting to the Board, there were no trains in the more-than-six-hours-late category.

Yards and Terminals

Car volumes and dwell times changed very little, remaining within expected levels at most terminals across the network. Seven of the 14 measured yards showed an improvement in dwell time compared to the prior week.

Corridor Performance

Two of the six measured corridors showed an improvement compared to the prior week. The best performance in the on-time-to-two-hours-late category was the I-95 corridor with 91%. Overall, the on-time-to-two-hours-late category moved unfavorably four percentage points to 79%, and the percent of trains in the greater-than-six-hours-late category move unfavorably two percentage points to 9%.

Shared Areas

Daily average on hand cars decreased slightly at Oak Island, and increased slightly at North Yard and Pavonia. Overall terminal dwell time was 30.4 hours, compared to 27.7 hours last week. For the week, there were a total of 47 trains delayed for CSXT and NS: 36 for crew, 1 for power, and 10 for late arrivals by CSX and NS.

Additional Measurements

Train Delay Metric: For 735 train starts, weekly train delay totaled 26 hours for Power and 104 hours for Crew. Delay hours for crew and power both increased from the prior week.

Train Crew Delay Metric: The percent of crews not departing within two hours of the onduty time averaged 19.9% for the week, improved from 20.5% last week.

Daily Crew Availability Percentage: Crew Availability Percentage was 84%, down from 85% the prior week.

Daily Number of Recrews Required: Of 1770 crew starts, 36 (2%) were recrews, same as the prior week.

Shared Asset Areas Train Delay Metric: SAA Train Delays averaged one train per day for Detroit, three trains for South Jersey, and three trains for North Jersey.

Locomotives: Gross Locomotives = 3825, Average Available = 3493, and Out-of-Service Ratio = 5.7%, up from 5.2% the prior week.

Cars Offered in Interchange: averaged 324 cars daily, of which zero were for the Norfolk Southern. Daily average increased and the NS average decreased from the prior week.

On-time performance, passenger trains through Brunswick, MD: 20% for 10 AMTRAK trains (Pittsburgh – Washington) and 97% for 80 MARC trains (West Virginia – Washington).

Buffalo Customer Service (Hot-Line): the customer service center received no hot-line calls.

CSXT has established 18 key measures for the first quarter of this year. Last week we met the goal for 15 of those measures. Goals were met for derailments, cars on-line, overall velocity, merchandise train velocity, crews on duty over 12 hours, relief crews, hours of crew delay, car

dwell, right connection, on-time origin departure, on-time destination arrival, 30-hour cars, industrial switching, hours of locomotive delay, and leased locomotive out-of-service ratio. Four of these measurements (cars on-line, right connection, on-time origin departure, and 30-hour cars) reached their best performance since Split.

Last week's service measurements for CSXT indicate continued fluidity in operations over the network. The railroad is healthy and is well positioned to absorb increased volumes.

Sincerely,

T. J. Stephenson
Assistant Vice President
Service Measurements

Surface Transportation Board Performance Measures

For the week ending:

02/23/01

Yard Performance

(Composite of NS/CSX Traffic)

| | | Monday | Tuesday | Wednesday | Thursday | Friday |
|----------------|-----------------------|----------|----------|-----------|----------|----------|
| Location | Measure | 03/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 |
| Oak Island, NJ | Fluid Capacity | 1200 | 1200 | 1200 | 1200 | 1200 |
| | Cars On Hand - Loaded | 472 | 435 | 540 | 475 | 480 |
| | Cars On Hand - Empty | 319 | 317 | 411 | 428 | 384 |
| | Cars On Hand - Total | 790 | 752 | 951 | 903 | 864 |
| | Cars Handled | 629 | 346 | 547 | 578 | 807 |
| | Dwell Hours | 32.3 | 50.6 | 39.8 | 31.5 | 34.0 |
| Pavonia, NJ | Fluid Capacity | 900 | 900 | 900 | 900 | 900 |
| | Cars On Hand - Loaded | 360 | 288 | 344 | 290 | 238 |
| | Cars On Hand - Empty | 306 | 235 | 210 | 233 | 354 |
| | Cars On Hand - Total | 666 | 523 | 654 | 523 | 592 |
| | Cars Handled | 280 | 452 | 497 | 323 | 363 |
| | Dwell Hours | 37.8 | 31.0 | 27.6 | 25.5 | 23.3 |
| North Yard, MI | Fluid Capacity | 850 | 850 | 850 | 850 | 850 |
| | Cars On Hand - Loaded | 176 | 194 | 210 | 200 | 173 |
| | Cars On Hand - Empty | 213 | 119 | 144 | 102 | 135 |
| | Cars On Hand - Total | 389 | 313 | 354 | 302 | 308 |
| | Cars Handled | 372 | 282 | 467 | 229 | 359 |
| | Dwell Hours | 29.2 | 30.3 | 16.2 | 17.6 | 20.6 |

CSX Comments: Daily average on hand cars decreased slightly at Oak Island, and increased slightly at North Yard and Pavonia. Overall terminal dwell time was 30.4 hours, up from 27.7

last week.

Train Originations

(Composite of NS/CSX Traffic)

| | | Monday | Tuesday | Wednesday | Thursday | Friday |
|------------------|------------------------|----------|----------|-----------|----------|----------|
| Location | Measure | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 |
| North Jersey SAA | Number of Originations | 9 | 13 | 17 | 16 | 16 |
| | % Ontime | 33% | 46% | 47% | 31% | 31% |
| | % Late 0-2 Hours | 44% | 31% | 18% | 13% | 13% |
| | % Late 2-4 Hours | 11% | 15% | 18% | 0% | 31% |
| | % Late 4-6 Hours | 0% | 0% | 6% | 25% | 6% |
| | % Late GT 6 Hours | 11% | 8% | 12% | 31% | 19% |
| South Jersey SAA | Number of Originations | 2 | 4 | 5 | 5 | 4 |
| | % Ontime | 50% | 75% | 40% | 0% | 25% |
| | % Late 0-2 Hours | 0% | 0% | 0% | 20% | 25% |
| | % Late 2-4 Hours | 50% | 25% | 20% | 20% | 25% |
| | % Late 4-6 Hours | 0% | 0% | 40% | 40% | 25% |
| | % Late GT 6 Hours | 0% | 0% | 0% | 20% | 0% |
| Detroit SAA | Number of Originations | 5 | 6 | 7 | 6 | 7 |
| | % Ontime | 80% | 83% | 71% | 83% | 86% |
| | % Late 0-2 Hours | 20% | 17% | 29% | 17% | 0% |
| | % Late 2-4 Hours | 0% | 0% | 0% | 0% | 0% |
| | % Late 4-6 Hours | 0% | 0% | 0% | 0% | 14% |
| | % Late GT 6 Hours | 0% | 0% | 0% | 0% | 0% |

CSX Comments: Total road train delays were 47 trains. Crew delays were 36 trains for 157 hours; power 1 trains for 12 hours; originating trains 10 for 34 hours, due to late connections.

Surface Transportation Board

Performance Measures

CSXT Cars Offered in Interchange but not Accepted

(Snapshot at Midnight for Day Measured)

| | | Monday | Tuesday | Wednesday | Thursday | Priday | Daily |
|--------------|---------------------|----------|----------|-----------|----------|----------|---------|
| Measure | Railroad Offered To | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Average |
| Cars Offered | NS | 1 | 1 | 0 | 0 | 0 | 0 |
| | All Other | 440 | 381 | 346 | 177 | 273 | 323 |
| | Total | 441 | 382 | 346 | 177 | 273 | 324 |

Measures all cars in offered interchange status on acquired Conrail territory only. Volumes are listed by cars offered to NS (Norfolk Southern) and All Other Railroads.

CSXT On Time Passenger Train Performance

"Brunswick Line"

Between West Virginia/Washington, DC

| | NAME OF TAXABLE PARTY. | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|---------|------------------------|----------|----------|-----------|----------|----------|--------|
| Service | Measure | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Totals |
| MTK | Trains | 2 | 2 | 2 | 2 | 2 | 10 |
| | % On Time | 0% | 50% | 0% | 0% | 50% | 20% |
| MARC | Trains | 8 | 18 | 18 | 18 | 18 | 80 |
| | % On Time | 100% | 94% | 100% | 94% | 100% | 97% |

AMTK measured according to contract with CSXT.

CSXT Train Crew Delay

| | Causes of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|--------------|------------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Terminal | Trains / Hours | 02/17/01 | 02/18/01 | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Total |
| Baltimore | Train Crew Starts | 20 | 16 | 15 | 16 | 19 1 | 20 | 17 | 123 |
| | Crews Delayed +2 Hours | 3 | 8 | 6 | 3 | 8 | 11 | 7 | 46 |
| | % Delayed +2 Hours | 15% | 50% | 40% | 19% | 42% | 55% | 41% | 37% |
| Buffalo | Train Crew Starts | 46 | 36 | 35 | 41 | 45 | 46 | 49 | 298 |
| | Crews Delayed +2 Hours | 9 | 8 | 7 | 5 | 3 | 13 | 7 | 52 |
| | % Delayed +2 Hours | 20% | 22% | 20% | 12% | 7% | 28% | 14% | 17% |
| Chicago | Train Crew Starts | 29 | 24 | 26 | 27 | 25 | 27 | 24 | 182 |
| | Crews Delayed +2 Hours | 10 | 5 | 4 | 3 | 5 | 5 | 3 | 35 |
| | % Delayed +2 Hours | 34% | 21% | 15% | 11% | 20% | 19% | 11% | 19% |
| Cincinnati | Train Crew Starts | 25 | 37 | 33 | 35 | 37 | 37 | 41 | 245 |
| | Crews Delayed +2 Hours | 0 | 3 | 5 | 3 | 7 | 3 | 0 | 21 |
| | % Delayed +2 Hours | 0% | 8% | 15% | 9% | 19% | 8% | 0% | 9% |
| Cleveland | Train Crew Starts | 26 | 28 | 18 | 22 | 20 | 21 | 20 | 155 |
| | Crews Delayed +2 Hours | 5 | 5 | 3 | 3 | 6 | 11 | 4 | 37 |
| | % Delayed +2 Hours | 19% | 18% | 17% | 14% | 30% | 52% | 20% | 24% |
| Cumberland | Train Crew Starts | 33 | 34 | 27 | 32 | 31 | 32 | 37 | 226 |
| | Crews Delayed +2 Hours | 3 | 1 | 2 | 3 | 4 | 6 | 4 | 23 |
| | % Delayed +2 Hours | 9% | 3% | 7% | 9% | 13% | 19% | 11% | 10% |
| Detroit | Train Crew Starts | 7 | 3 | 6 | 8 | 7 | 6 | 5 | 42 |
| | Crews Delayed +2 Hours | 0 | 0 | 2 | 3 | 2 | 3 | 2 | 12 |
| | % Delayed +2 Hours | 0% | 0% | 33% | 38% | 29% | 50% | 40% | 29% |
| Philadelphia | Train Crew Starts | 14 | 7 | 10 | 13 | 12 | 9 | 12 | 77 |
| | Crews Delayed +2 Hours | 0 | 1 | 2 | 0 | 0 | 4 | 3 | 10 |
| | % Delayed +2 Hours | 0% | 14% | 20% | 0% | 0% | 44% | 25% | 13% |
| Selkirk | Train Crew Starts | 44 | 36 | 37 | 35 | 44 | 42 | 46 | 284 |
| | Crews Delayed +2 Hours | 14 | 7 | 10 | 7 | 10 | 7 | 15 | 70 |
| | % Delayed +2 Hours | 32% | 19% | 27% | 20% | 23% | 17% | 33% | 25% |
| Γoledo | Train Crew Starts | 21 | 30 | 23 | 22 | 31 | 27 | 29 | 183 |
| | Crews Delayed +2 Hours | 4 | 6 | 1 | 0 | 5 | 4 | 6 | 26 |
| | % Delayed +2 Hours | 19% | 20% | 4% | 0% | 16% | 15% | 21% | 14% |
| Villard | Train Crew Starts | 42 | 39 | 35 | 39 | 48 | 39 | 37 | 279 |
| | Crews Delayed +2 Hours | 10 | 8 | 9 | 7 | 11 | 8 | 13 | 66 |
| | % Delayed +2 Hours | 24% | 21% | 26% | 18% | 23% | 21% | 35% | 24% |

Daily number of train crew starts from selected yards or terminals and the number of those originating train crews that were delayed in those yards or terminals for two hours or more after going on-duty. The percentage of those delayed starts.

CSXT Train Delay - Northern Region Lines

| | Cause of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|-------------|--|----------|----------|----------|----------|-----------|----------|----------|-----------|
| Measure | Trains / Hours | 02/17/01 | 02/18/01 | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Total |
| Train Delay | | | | | | | | | |
| Train Delay | Originating Train Starts | 106 | 102 | 88 | 101 | 94 | 115 | 129 | 735 |
| Train Delay | Originating Train Starts Delayed Hours - Power | 106 | 102 | 88 | 101 | 94 | 115 | 129 | 735 26 |

Daily number of originating train starts on the Northern Region and the hours delayed due to lack of power and crew of those originating train crews. The delayed train starts will be broken down between power and crew delayed hours.

Daily Crew Availability Percentage - Northern Region Lines

| | | Saturday | Sunday | | | Wednesday | | | Daily |
|-------------------|-------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Crew Availability | 02/17/01 | 02/18/01 | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Average |
| Crew Availability | | | 83% | 84% | | | | | 84% |

Daily percentage of CSXT road train crews that are available for work on the Northern Region Lines.

Daily Number of Train Crew Starts and Recrews Required

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|---------------|-------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Measure | Crew/Recrews | 02/17/01 | 02/18/01 | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Total |
| Crews/Recrews | Train Crew Starts | 262 | 239 | 224 | 248 | 251 | 269 | 277 | 1770 |
| | Recrews | 6 | 7 | 4 | 1 | 1 | 7 | 10 | 36 |
| | % Recrewed | 2% | 3% | 2% | 0% | 0% | 3% | 4% | 2% |

Daily number of CSXT road train crew starts, the number of recrews and percentage of recrews for the Northern Region Lines.

Surface Transportation Board

Performance Measures

CSXT Locomotive Fleet Condition

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Deily |
|-------------|-----------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Locomotives | 02/17/01 | 02/18/01 | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Average |
| Locomotives | Gross Fleet Size | 3821 | 3834 | 3824 | 3831 | 3809 | 3817 | 3837 | 3825 |
| | Avg. Number Available | 3457 | 3480 | 3507 | 3525 | 3489 | 3494 | 3499 | 3493 |
| | OOS Ratio | 5.6 | 6.2 | 5.4 | 5.3 | 5.6 | 5.9 | 5.6 | |

The measure for Gross Fleet will consist of CSX owned, leased, and foreign locomotives on-line. The Average Number Available will be the number of net fleet available to move traffic. The Out-of-Service Ratio (OOS) is the ratio of CSXT owned locomotives not available.

Shared Asset Areas Train Delay

| | | Saturday | Sunday | Monday | | Wednesday | | Friday | Daily |
|-------------|---------------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Shared Area | 02/17/01 | 02/18/01 | 02/19/01 | 02/20/01 | 02/21/01 | 02/22/01 | 02/23/01 | Average |
| Train Delay | Philadelphia/South Jersey | 6 | 1 | 4 | 4 | 1 | 4 | 2 | 3 |
| | North Jersey | 2 | 6 | 2 | 3 | 2 | 1 | 2 | 3 |
| | Detroit | 1 | 1 | 1 | 0 | 2 | 1 | 1 | 1 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification. The measure will be a composite of CSX and NS trains.

(757) 629-2657 (757) 533-4672 E-mail gaaspato@nscorp.com

February 28, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens:

Pursuant to Decision No. 89 issued in STB Finance Docket No. 33388, for the week ending February 23, 2001, enclosed are schedules reporting Train Origination Performance, Yard Performance, and Trains Held in the Shared Assets Areas. Also enclosed is a schedule showing a daily snapshot of NS Cars Offered in Interchange but not Accepted, and our Locomotive Fleet Statistics. This schedule also includes NS Northern Region Train Starts and Delays that are not limited to a snapshot period.

Another schedule incorporated into this transmittal shows NS Crew Starts and Delays, NS Northern Region Daily Crew Availability Percentage, and NS Northern Region Crew Starts and Recrews.

Additionally, this transmittal includes confidential reports containing performance statistics for NS's Chicago Gateway Interchange Operations, Corridor Train Performance and Yard Performance. In an effort to provide you with more detailed information regarding delays, I have included two schedules supporting NS's Chicago Gateway and Corridor Train Performance reports, which identify the number and total time for delays due to crew, power, or other issues. I also have supplied the Public Reporting Measures that we provide to the Conrail Transaction Council and the AAR.

6

Mr. Melvin F. Clemens, Jr. February 28, 2001 Page 2

As always, I am including a letter written by Tony L. Ingram, Vice President Transportation – Operations, which discusses delays in our rail operations. If you have any questions or need additional information, please call me.

Sincerely,

George A. Aspatore General Solicitor

Enclosures

February 28, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens:

Norfolk Southern's performance metrics remain within normal operating range. The number of cars on line decreased, the average train speed increased, and the average terminal dwell remained constant. On the monitored corridors and Chicago gateway operations, 54 trains were held for terminal delays, 24 trains were held for crews, and 20 trains were held for power.

In the Shared Assets Areas, daily average on-hand car volume decreased at Oak Island while increasing slightly at Pavonia and North Yard. All volume counts were within expected operating norms. Overall average terminal dwell time increased. The number of reported road train delays for crews and power decreased from last week. Thirty-six trains were delayed 157 hours for lack of crews and 1 train was delayed 12 hours awaiting power. Ten originating trains were delayed a total of 34 hours due to late arrivals from CSXT and/or NS. Together, these delays accounted for 46% of the delay hours reported in the SAAs.

Sincerely,

The state of the st

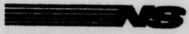


NORFOLK SOUTHERN

For the week ending 2/23/01

Shared Asset Area - Yard Performance

| | | | Silared At | Set Area - Yard Pe | normance | | |
|-----------------------|---------|----------------|----------------|--------------------|-----------------|--------------|---------------|
| Yard | date | Fluid Capacity | On hand -Empty | On hand - Loaded | On hand - Total | Cars handled | Average dwell |
| North Yard Mi | 2/19/01 | 850 | 213 | 176 | 389 | 372 | 29.2 |
| | 2/20/01 | 850 | 119 | 194 | 313 | 282 | 30.3 |
| | 2/21/01 | 850 | 144 | 210 | 354 | 467 | 16.2 |
| | 2/22/01 | 850 | 102 | 200 | 302 | 229 | 17.6 |
| | 2/23/01 | 850 | 135 | 173 | 308 | 359 | 20.6 |
| North Yard MI Average | | 850 | 143 | 191 | 333 | 342 | 22.5 |
| Oak Island NJ | 2/19/01 | 1200 | 319 | 472 | 791 | 629 | 32.3 |
| | 2/20/01 | 1200 | 317 | 435 | 752 | 346 | 50.6 |
| | 2/21/01 | 1200 | 411 | 540 | 951 | 547 | 39.8 |
| | 2/22/01 | 1200 | 428 | 475 | 903 | 578 | 31.5 |
| | 2/23/01 | 1200 | 384 | 480 | 864 | 807 | 34.0 |
| Oak Island NJ Average | | 1200 | 372 | 480 | 852 | 581 | 36.2 |
| Pavonia NJ | 2/19/01 | 900 | 306 | 360 | 666 | 280 | 37.8 |
| | 2/20/01 | 900 | 235 | 288 | 523 | 452 | 31.0 |
| | 2/21/01 | 900 | 310 | 344 | 654 | 497 | 27.6 |
| | 2/22/01 | 900 | 233 | 290 | 523 | 323 | 25.5 |
| | 2/23/01 | 900 | 354 | 238 | 592 | 363 | 23.3 |
| Pavonia Average | | 900 | 288 | 304 | 592 | 383 | 28.7 |

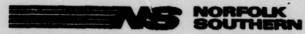


NORFOLK SOUTHERN

For the week ending 2/23/01

Shared Asset Train Origination Performance

| location | date | Trains | On time | et Train Origination 0-2 hours late | 2-4 hours late | 4-6 hours late | |
|--------------------|---------|--------|---------|-------------------------------------|----------------|----------------|---------------|
| Detroit Total | 2/19/01 | 5 | 80% | 20% | 0% | 0% | 6+ hours late |
| | 2/20/01 | 6 | 83% | 17% | 0% | | 0% |
| | 2/21/01 | 7 | 71% | 29% | 0% | 0% | 0% |
| | 2/22/01 | 6 | 83% | 17% | | 0% | 0% |
| | 2/23/01 | 7 | 86% | 0% | 0% | . 0% | 0% |
| Detroit Total | 220701 | 31 | 81% | | 0% | 14% | 0% |
| North Jersey Total | 2/40/04 | | | 16% | 0% | 3% | 0% |
| North Jersey Total | 2/19/01 | 9 | 33% | 44% | 11% | 0% | 11% |
| | 2/20/01 | 13 | 46% | 31% | 15% | 0% | 8% |
| | 2/21/01 | 17 | 47% | 18% | 18% | 6% | 12% |
| | 2/22/01 | 16 | 31% | 13% | 0% | 25% | 31% |
| | 2/23/01 | 16 | 31% | 13% | 31% | 6% | 19% |
| North Jersey Total | | 71 | 38% | 21% | 15% | 8% | 17% |
| South Jersey Total | 2/19/01 | 2 | 50% | 0% | 50% | 0% | 0% |
| | 2/20/01 | 4 | 75% | 0% | 25% | 0% | 0% |
| | 2/21/01 | 5 | 40% | 0% | 20% | 40% | 0% |
| | 2/22/01 | 5 | 0% | 20% | 20% | 40% | 20% |
| | 2/23/01 | 4 | 25% | 25% | 25% | 25% | 0% |
| South Jersey Total | | 20 | 35% | 10% | 25% | 25% | 5% |
| Grand Total | | 122 | 48% | 18% | 13% | 10% | 11% |

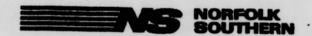


For the week ending 2/23/01

Shared Asset Area Trains Held

| area | Sat 17-Feb | Sun 18-Feb | Mon 19-Feb | Tue 20-Feb | Wed 21-Feb | Thu 22-Feb | Fri 23-Feb | Grand Total |
|--------------|---------------------|--------------|------------|------------|------------|------------|------------|-------------|
| North Jersey | 2 | 6 | 2 | 3 | 2 | 1 | 2 | 18 |
| South Jersey | 6 | 1 | 4 | 4 | 1 | 4 | 2 | 22 |
| Detroit | STATE OF THE PARTY. | BALLIE STATE | 1 | | 2 | 1 | 1 | 7 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification.



NS Cars Offered in Interchange but not Accepted

| offered | Monday | Tuesday | Wednesday | Thursday | Friday | Total |
|---------|--------|---------|-----------|----------|--------|-------|
| CSX | 8 | 0 | 0 | 0 | 0 | |
| other | . 61 | 0 | 29 | 5 | 0 | 05 |
| Total | 69 | 0 | 29 | 5 | 0 | 103 |

Snapshot taken between 2:00 and 3:00 each day NS acquired territory only

NS Northern Region Train Starts and Delays

| | Saturday 17-Feb | Sunday 18-Feb | Monday 19-Feb | Tuesday 20-Feb | Wednesday 21-Feb | Thursday 22-Feb | Friday 23-Feb | Grand Total |
|--------------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| # of Train Starts | 174 | 144 | 150 | 158 | 174 | 165 | 163 | 1128 |
| Delay Cause | | | | | 1114 | 100 | 103 | 1120 |
| Crew Delays (hrs) | 13.2 | 0.6 | 4.1 | 11.8 | 4.2 | 01 1 | 0.0 | 42.9 |
| Power Delays (hrs) | 6.4 | 0.0 | 0.0 | 6.8 | 3.8 | 35.4 | 54.8 | 107.2 |

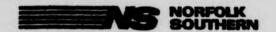
The delay numbers are expressed in hours

Locomotive Fleet Statistics

| | Saturday 17-Feb | Sunday 18-Feb | Monday 19-Feb | Tuesday 20-Feb | Wednesday 21-Feb | Thursday 22-Feb | Friday 23-Feb | average |
|------------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|---------|
| Fleet Size | 3396 | 3400 | 3422 | 3427 | 3425 | 3445 | 3431 | 3421 |
| avallable | 3218 | 3219 | 3220 | 3221 | 3222 | 3223 | 3224 | 3221 |
| out of service % | 5.2% | 5.3% | 5.9% | | | | | 5.8% |
| out of service % | 5.2% | 5.3% | 5.9% | 6.0% | 5.9% | 6.4% | 6.0% | |

Snapshot taken at midnight

Fleet size is all locomotives on line. Includes owned, leased and foreign.



| 4004 | | | | |
|------|------|--------|--|---|
| ые | Come | Starte | | - |

| | | Saturday 17-Feb | Sunday 18-Feb | Monday 19-Feb | Tuesday 20-Feb | Wednesday 21-Feb | Thursday 22-Feb | Friday 23-Feb | Grand Total |
|------------|---------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| Allentown | crew starts | 14 | 12 | 13 | 14 | 20 | 17 | 12 | 102 |
| | crews delayed | 6 | 5 | 3 | 7 | 0 | 4 | 3 | 34 |
| Bellevue | crew starts | 39 | 31 | 38 | 38 | 39 | 32 | 37 | 254 |
| | crews delayed | 10 | 3 | 5 | | 10 | 8 | 8 | 52 |
| Buffalo | crew starts | 26 | 18 | 19 | 23 | 23 | 25 | 22 | 156 |
| | crews delayed | 7 | 2 | 4 | 4 | 2 | 4 | 3 | 26 |
| Chicago | crew starts | 36 | 32 | 35 | 33 | 34 | 38 | 31 | 241 |
| | crews delayed | 18 | 10 | 10 | 13 | 13 | 14 | 12 | 90 |
| Cincinnati | crew starts | 39 | 33 | 35 | 33 | 36 | 35 | 35 | 246 |
| | crews delayed | 4 | 10 | 9 | 7 | 5 | | 4 | 45 |
| Cleveland | crew starts | 15 | 8 | 9 | 8 | 11 | 13 | 12 | 76 |
| | crews delayed | 6 | 1 | 1 | 1 | 3 | 7 | 6 | 25 |
| Conway | crew starts | 51 | 48 | 44 | 46 | 53 | 53 | 54 | 349 |
| | crews delayed | 18 | 17 | 12 | 18 | 14 | 16 | 12 | 107 |
| Detroit | crew starts | 19 | 19 | 19 | 17 | 23 | 18 | 23 | 138 |
| | crews delayed | 7 | 8 | 4 | 11 | 7 | 3 | | 36 |
| Elkhart | crew starts | 35 | 39 | 39 | 34 | 39 | 36 | 34 | 256 |
| | crews delayed | 13 | 11 | 15 | 9 | 14 | 18 | 9 | 89 |
| Harrisburg | crew starts | 49 | 47 | 34 | 47 | 51 | 58 | 55 | 339 |
| | crews delayed | 16 | 23 | 12 | 13 | 19 | 21 | 25 | 129 |
| Toledo | crew starts | 61 | 61 | 45 | 51 | 54 | 61 | 54 | 387 |
| | crews delayed | 10 | 14 | 9 | 10 | 14 | 21 | 13 | 91 |

Notes:

Data source is T&E employees' "End of Trip" reporting
A summary of all "E-O-T's" where departure time is reported as two or more hours after time crew ordered.
Includes all trains for location, whether originating or run-through.
A delayed crew is one delayed two hours or more after coming on duty

| | Saturday 17-Feb | | Monday 19-Feb | | Wednesday 21-Feb | Thursday 22-Feb | | average |
|---------------|--------------------|-----|------------------|-----|---------------------|--------------------|-----|---------|
| availability% | 79% | 78% | 83% | 82% | 82% | 83% | 81% | 81% |

Notes:

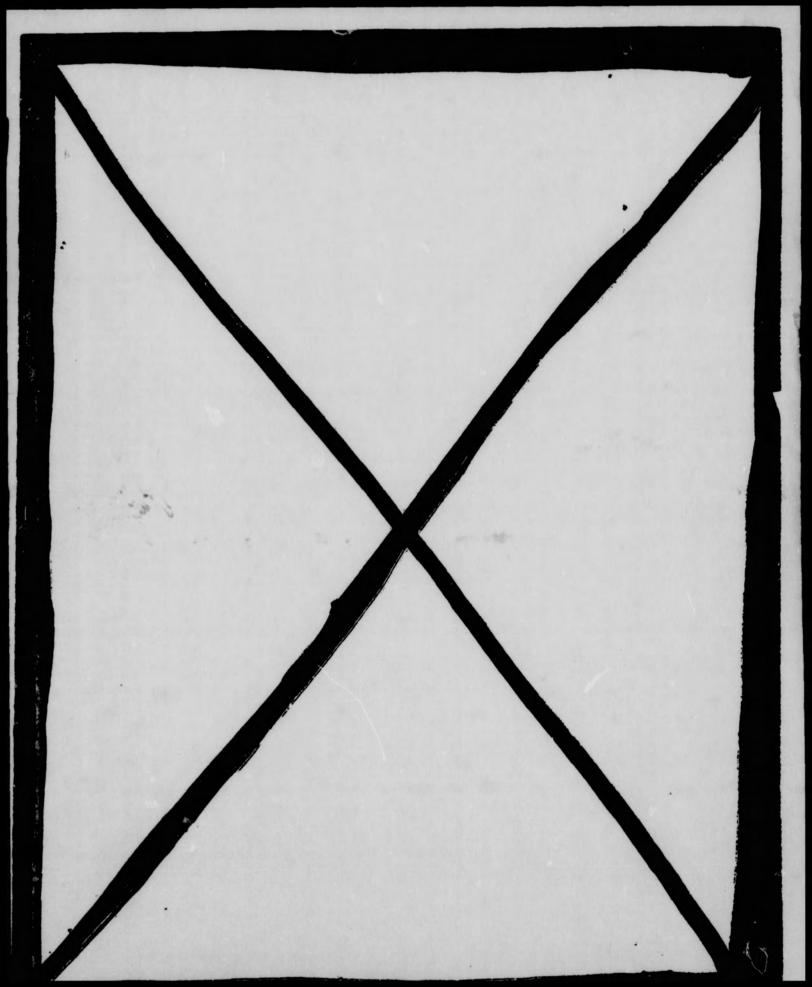
A "snapshot" of percent of Train and Engineman available at approximately 5:00 AM

NS Northern Region Crew Starts and Recrews

| | Saturday 17-Feb | Sunday 18-Feb | Monday 19-Feb | Tuesday 20-Fob | Wednesday 21-feb | Thursday 22-Feb | Friday 23-Feb | Grand Total |
|-------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| crew starts | 321 | 303 | 248 | 288 | 321 | 332 | 200 | 2112 |
| recrews | 10 | 10 | 11 | | | • | • | 72 |

Notes:

A summary of trains ordered by field transportation using relief crew (recrew) train symbol. Does not include recrews/trains pulled into terminals by yard crews or road crews called and used in regular service.



FD-33388 201578 201578

SURFACE TRANSPORTATION BOARD

Memorandum

Office ENTERED

FEB 27 2001

Part of



DATE: February 22, 2001

TO

: Ellen Keys, Assistant Secretary Section of Publications/Records Office of the Secretary

FROM

Mel Clemens, Director Office of Compliance and Enforcement

SUBJECT

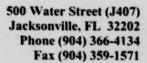
: STB FINANCE DOCKET NO. 33388 - OPERATIONAL MONITORING DATA

Attached are the original and two copies of the latest weekly public data files provided to this office by CSX and Norfolk Southern as required in the above proceeding, which are to be committed to the docket for public reference. As requested, I am providing the three paper copies to Ron Douglas, two for the docket and one for Da To Da Office Solutions. If there are any questions, please don't hesitate to contact me or Ed Nelson.

Attachments

cc:

Chairman Morgan
Vice Chairman Clyburn
Commissioner Burkes
Richard Armstrong
Ron Douglas
Charles Renninger





T. J. Stephenson Assistant Vice President -Service Measurements

February 21, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compilance and Enforcement
Surface Transportation Board
The Mercury Building
1925 K Street, NW, Suite 780
Washington, DC 20423

Dear Mr. Clemens:

Enclosed with this transmittal letter are CSX Transportation's operational monitoring reports to the Board for the week ending Friday, February 16th. Cars on-line improved from 244,605 to 244,019. Train velocity improved from 21.6 to 21.7 miles-per-hour, while terminal dwell increased slightly from 25.5 to 25.7 hours.

We would offer the following observations and interpretations regarding the data CSXT provides the STB, Conrail Transaction Council, and the AAR:

Chicago Gateway Operations

During this reporting week, the on-time-to-two-hours-late measure of deliveries to western carriers through Chicago moved favorably 13 percentage points to 81%. The greater-than-six-hours-late category moved favorably ten percentage points to 5%.

Yards and Terminals

Car volumes and dwell times changed very little, remaining within expected levels at most terminals across the network. Seven of the 14 measured yards showed an improvement in dwell time compared to the prior week.

Corridor Performance

Four of the six measured corridors showed an improvement compared to the prior week. The best performance in the on-time-to-two-hours-late category was the I-95 corridor with 97%. Overall, the on-time-to-two-hours-late category moved favorably two percentage points to 83%, and the percent of trains in the greater-than-six-hours-late category move favorably four percentage points to 7%.

Shared Areas

Daily average on hand cars decreased slightly at Oak Island and Pavonia, and increased slightly at North Yard. Overall terminal dwell time was 27.7 hours, compared to 29.9 hours last week. For the week, there were a total of 59 trains delayed for CSXT and NS: 34 for crew, 8 for power, and 17 for late arrivals by CSX and NS.

Additional Measurements

Train Delay Metric: For 749 train starts, weekly train delay totaled 13 hours for Power and 50 hours for Crew. Delay hours for crew and power both increased from the prior week.

Train Crew Delay Metric: The percent of crews not departing within two hours of the onduty time averaged 20.5% for the week, up from 18.8% last week.

Daily Crew Availability Percentage: Crew Availability Percentage was 85%, down from 86% the prior week.

Daily Number of Recrews Required: Of 1800 crew starts, 38 (2%) were recrews, improved from 3% the prior week.

Shared Asset Areas Train Delay Metric: SAA Train Delays averaged two trains per day for Detroit, three trains for South Jersey, and four trains for North Jersey.

Locomotives: Gross Locomotives = 3819, Average Available = 3507, and Out-of-Service Ratio = 5.2%, improved from 5.8% the prior week.

Cars Offered in Interchange: averaged 156 cars daily, of which 23 were for the Norfolk Southern. Daily average decreased and the NS average increased from the prior week.

On-time performance, passenger trains through Brunswick, MD: 90% for 10 AMTRAK trains (Pittsburgh – Washington) and 99% for 90 MARC trains (West Virginia – Washington).

Buffalo Customer Service (Hot-Line): the customer service center received no hot-line calls.

CSXT has established 18 key measures for the first quarter of this year. Last week we met the goal for 15 of those measures. Goals were met for derailments, cars on-line, overall velocity, merchandise train velocity, crews on duty over 12 hours, relief crews, hours of crew delay, car

dwell, right connection, on-time origin departure, on-time destination arrival, 30-hour cars, industrial switching, hours of locomotive delay, and leased locomotive out-of-service ratio. Eight of these measurements reached their best performance since Split.

Last week's service measurements for CSXT indicate continued fluidity in operations over the network. The railroad is healthy and is well positioned to absorb increased volumes.

Sincerely,

T. J. Stephenson Assistant Vice President Service Measurements

For the week ending:

02/16/01

Yard Performance

(Composite of NS/CSX Traffic)

| | | Monday | Tuesday | Wednesday | Thursday | Friday |
|----------------|-----------------------|----------|----------|-----------|----------|----------|
| Location | Measure | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 |
| Oak Island, NJ | Fluid Capacity | 1200 | 1200 | 1200 | 1200 | 1200 |
| | Cars On Hand - Loaded | 387 | 410 | 577 | 331 | 497 |
| | Cars On Hand - Empty | 277 | 409 | 496 | 475 | 456 |
| | Cars On Hand - Total | 664 | 819 | 1073 | 806 | 953 |
| | Cars Handled | 381 | 398 | 525 | 691 | 707 |
| | Dwell Hours | 42.7 | 44.6 | 33.5 | 33.5 | 28.0 |
| Pavonia, NJ | Fluid Capacity | 900 | 900 | 900 | 900 | 900 |
| | Cars On Hand - Loaded | 243 | 275 | 179 | 287 | 235 |
| | Cars On Hand - Empty | 163 | 298 | 228 | 422 | 327 |
| | Cars On Hand - Total | 406 | 573 | 407 | 709 | 562 |
| | Cars Handled | 270 | 462 | 380 | 713 | 295 |
| | Dwell Hours | 45.2 | 26.9 | 17.1 | 15.4 | 25.2 |
| North Yard, MI | Fluid Capacity | 850 | 850 | 850 | 850 | 850 |
| | Cars On Hand - Loaded | 84 | 168 | 113 | 200 | 229 |
| | Cars On Hand - Empty | 106 | 130 | 139 | 166 | 146 |
| | Cars On Hand - Total | 190 | 298 | 252 | 366 | 375 |
| | Cars Handled | 220 | 263 | 219 | 379 | 224 |
| | Dwell Hours | 24.0 | 18.8 | 23.5 | 14.6 | 20.7 |

CSX Comments: Daily average on hand cars decreased slightly at Oak Island and Pavonia, and increased slightly at North Yard. Overall terminal dwell time was 27.7 hours, down from 29.9 hours last week.

Train Originations

(Composite of NS/CSX Traffic)

| Location | Measure | Monday 02/12/01 | Tuesday 02/13/01 | Wednesday 02/14/01 | Thursday 02/15/01 | Friday 02/16/01 |
|------------------|------------------------|--------------------|---------------------|-----------------------|-------------------|--------------------|
| | | | | | | |
| North Jersey SAA | Number of Originations | 9 | 12 | 18 | 17 | 17 |
| | % Ontime | 33% | 33% | 39% | 29% | 29% |
| | % Late 0-2 Hours | 56% | 42% | 33% | 53% | 24% |
| | % Late 2-4 Hours | 0% | 8% | 6% | 6% | 12% |
| | % Late 4-6 Hours | 11% | 17% | 11% | 6% | 24% |
| | % Late GT 6 Hours | 0% | 0% | 11% | 6% | 12% |
| South Jersey SAA | Number of Originations | 1 | 5 | 5 | 5 | 3 |
| | % Ontime | 100% | 40% | 40% | 20% | 0% |
| | % Late 0-2 Hours | 0% | 0% | 0% | 0% | 0% |
| | % Late 2-4 Hours | 0% | 20% | 0% | 20% | 33% |
| | % Late 4-6 Hours | 0% | 40% | 0% | 20% | 67% |
| | % Late GT 6 Hours | 0% | 0% | 60% | 40% | 0% |
| Detroit SAA | Number of Originations | 4 | 5 | 5 | 5 | 5 |
| | % Ontime | 75% | 80% | 80% | 100% | 80% |
| | % Late 0-2 Hours | 25% | 20% | 0% | 0% | 20% |
| | % Late 2-4 Hours | 0% | 0% | 0% | 0% | 0% |
| | % Late 4-6 Hours | 0% | 0% | 20% | 0% | 0% |
| | % Late GT 6 Hours | 0% | 0% | 0% | 0% | 0% |

CSX Comments: Total road train delays were 59 trains. Crew delays were 34 trains for 141 hours; power 8 trains for 44 hours; originating trains 17 for 105 hours, due to late connections.

CSXT Cars Offered in Interchange but not Accepted

(Snapshot at Midnight for Day Measured)

| Measure | Railroad Offered To | Monday 02/12/01 | Tuesday 02/13/01 | Wednesday 02/14/01 | Thursday 02/15/01 | Friday 02/16/01 | Daily Average |
|--------------|---------------------|--------------------|---------------------|-----------------------|-------------------|--------------------|------------------|
| Cars Offered | NS | 0 | 4 | 20 | 20 | 70 | 23 |
| | All Other | 299 | 56 | 155 | 50 | 106 | 133 |
| | Total | 299 | 60 | 175 | 70 | 176 | 156 |

Measures all cars in offered interchange status on acquired Conrail territory only. Volumes are listed by cars offered to NS (Norfolk Southern) and All Other Railroads.

CSXT On Time Passenger Train Performance

"Brunswick Line"

Between West Virginia/Washington, DC

| | | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly | |
|---------|-----------|----------|----------|-----------|----------|----------|--------|--|
| Service | Measure | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 | Totals | |
| AMTK | Trains | 2 | 2 | 2 | 2 | 2 | 10 | |
| | % On Time | 100% | 100% | 50% | 100% | 100% | 90% | |
| MARC | Trains | 18 | 18 | 18 | 18 | 18 | 90 | |
| | % On Time | 100% | 100% | 100% | 100% | 94% | 99% | |

AMTK measured according to contract with CSXT.

CSXT Train Crew Delay

| | Causes of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|--------------|------------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Terminal | Trains / Hours | 02/10/01 | 02/11/01 | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 | Total |
| Baltimore | Train Crew Starts | 21 | 14 | 16 | 23 | 21 | 21 | 23 | 139 |
| | Crews Delayed +2 Hours | 10 | 7 | 5 | 6 | 7 | 5 | 7 | 47 |
| | % Delayed +2 Hours | 48% | 50% | 31% | 26% | 33% | 24% | 30% | 34% |
| Buffalo | Train Crew Starts | 46 | 36 | 34 | 46 | 48 | 44 | 50 | 304 |
| | Crews Delayed +2 Hours | 6 | 7 | 6 | 6 | 10 | 12 | 12 | 59 |
| | % Delayed +2 Hours | 13% | 19% | 18% | 13% | 21% | 27% | 24% | 19% |
| Chicago | Train Crew Starts | 31 | 29 | 28 | 24 | 27 | 27 | 30 | 196 |
| | Crews Delayed +2 Hours | 7 | 5 | 8 | 5 | 7 | 8 | 4 | 44 |
| | % Delayed +2 Hours | 23% | 17% | 29% | 21% | 26% | 30% | 13% | 22% |
| Cincinnati | Train Crew Starts | 38 | 31 | 38 | 35 | 33 | 34 | 38 | 247 |
| | Crews Delayed +2 Hours | 4 | 2 | 7 | 1 | 2 | 0 | 5 | 21 |
| | % Delayed +2 Hours | 11% | 6% | 18% | 3% | 6% | 0% | 13% | 9% |
| Cleveland | Train Crew Starts | 21 | 23 | 20 | 29 | 15 | 25 | 20 | 153 |
| | Crews Delayed +2 Hours | 7 | 8 | 7 | 13 | 7 | 7 | 5 | 54 |
| | % Delayed +2 Hours | 33% | 35% | 35% | 45% | 47% | 28% | 25% | 35% |
| Cumberland | Train Crew Starts | 36 | 33 | 33 | 33 | 40 | 31 | 38 | 244 |
| | Crews Delayed +2 Hours | 0 | 1 | 3 | 2 | 0 | 0 | 3 | 9 |
| | % Delayed +2 Hours | 0% | 3% | 9% | 6% | 0% | 0% | 8% | 4% |
| Detroit | Train Crew Starts | 5 | 4 | 5 | .5 | 6 | 5 | 4 | 34 |
| | Crews Delayed +2 Hours | | 0 | 2 | 2 | 3 | 2 | 1 | 11 |
| | % Delayed +2 Hours | 20% | 0% | 40% | 40% | 50% | 40% | 25% | 32% |
| Philadelphia | Train Crew Starts | 11 | 5 | 10 | 7 | 10 | 15 | 11 | 69 |
| | Crews Delayed +2 Hours | 1 | 0 | 2 | 2 | 1 | 4 | 1 | 11 |
| | % Delayed +2 Hours | 9% | 0% | 20% | 29% | 9% | 27% | 9% | 16% |
| Selkirk | Train Crew Starts | 45 | 36 | 30 | 40 | 47 | 46 | 52 | 296 |
| | Crews Delayed +2 Hours | 11 | 14 | 10 | 7 | 12 | 7 | 11 | 72 |
| | % Delayed +2 Hours | 24% | 39% | 33% | 18% | 56% | 15% | 21% | 24% |
| Toledo | Train Crew Starts | 28 | 33 | 24 | 26 | 21 | 29 | 29 | 190 |
| | Crews Delayed +2 Hours | 8 | 6 | 4 | 2 | 2 | 6 | 4 | 32 |
| | % Delayed +2 Hours | 29% | 18% | 17% | 8% | 10% | 21% | 14% | 17% |
| Willard | Train Crew Starts | 45 | 14 | 35 | 41 | 46 | 53 | 40 | 274 |
| | Crews Delayed +2 Hours | 9 | 12 | 1 | 7 | 6 | 8 | 8 | 51 |
| | % Delayed +2 Hours | 20% | 27% | 3% | 17% | 13% | 15% | 20% | 19% |

Daily number of train crew starts from selected yards or terminals and the number of those originating train crews that were delayed in those yards or terminals for two hours or more after going on-duty. The percentage of those delayed starts.

CSXT Train Delay - Northern Region Lines

| | Cause of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|-------------|--------------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Measure | Trains / Hours | 02/10/01 | 02/11/01 | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 | Total |
| Train Delay | Originating Train Starts | 109 | 94 | 84 | 114 | 111 | 115 | 122 | 749 |
| Tram Delay | Delayed Hours - Power | 3 | 2 | 1 | 0 | 7 | 0 | 0 | 13 |
| | Delayed Hours - Crews | 0 | 11 | 0 | 1 | 17 | 2 | 10 | 50 |

Daily number of originating train starts on the Northern Region and the hours delayed due to lack of power and crew of those originating train crews. The delayed train starts will be broken down between power and crew delayed hours.

Daily Crew Availability Percentage - Northern Region Lines

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|----------------|-------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Crew Availability | 02/10/01 | 02/11/01 | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 | Average |
| | | | | | | | | | |
| Crew Availabil | ity | 85% | 85% | 84% | 85% | 85% | 86% | 85% | 85% |

Daily percentage of CSXT road train crews that are available for work on the Northern Region Lines.

Daily Number of Train Crew Starts and Recrews Required

| Measure | Crew/Recrews | Saturday 02/10/01 | Sunday 02/11/01 | Monday 02/12/01 | Tuesday 02/13/01 | Wednesday 02/14/01 | Thursday 02/15/01 | Friday 02/16/01 | Weekly Total |
|---------------|-------------------|----------------------|--------------------|--------------------|---------------------|-----------------------|-------------------|--------------------|-----------------|
| Crews/Recrews | Train Crew Starts | 279 | 221 | 210 | 264 | 270 | 271 | 285 | 1800 |
| | Recrews | 7 | 5 | 6 | 5 | 8 | 3 | 4 | 38 |
| | % Recrewed | 3% | 2% | 3% | 2% | 3% | 1% | 1% | 2% |

Daily number of CSXT road train crew starts, the number of recrews and percentage of recrews for the Northern Region Lines.

CSXT Locomotive Fleet Condition

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|-------------|-----------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Locomotives | 02/10/01 | 02/11/01 | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 | Average |
| Locomotives | Gross Fleet Size | 3805 | 3955 | 3817 | 3772 | 3806 | 3799 | 3779 | 3819 |
| | Avg. Number Available | 3502 | 3526 | 3519 | 3495 | 3509 | 3511 | 3487 | 3507 |
| | OOS Ratio | 5.3 | 5.8 | 5.3 | 5.0 | 5.1 | 4.9 | 5.1 | 5.2 |

The measure for Gross Fleet will consist of CSX owned, leased, and foreign locomotives on-line. The Average Number Available will be the number of net fleet available to move traffic. The Out-of-Service Ratio (OOS) is the ratio of CSXT owned locomotives not available.

Shared Asset Areas Train Delay

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|-------------|---------------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Shared Area | 02/10/01 | 02/11/01 | 02/12/01 | 02/13/01 | 02/14/01 | 02/15/01 | 02/16/01 | Average |
| Train Delay | Philadelphia/South Jersey | 4 | 1 4 | 0 | 4 | 2 1 | 4 | 3 | 3 |
| | North Jersey | 5 | 5 | 4 | 2 | 2 | 6 | 3 | 4 |
| | Detroit | 1 | 1 | 1 | 1 | 0 | 1 | 0 | - |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification. The measure will be a composite of CSX and NS trains.

(75⁻) 629-2657 (757) 533-4872 E-mail gaaspato@nscorp.com

February 21, 2001

Mr. Melvin F. Clemens, Jr. Director, Office of Compliance and Enforcement Surface Transportation Board 1925 K Street, NW Washington, D.C. 20423-0001

Dear Mr. Clemens:

Pursuant to Decision No. 89 issued in STB Finance Docket No. 33388, for the week ending February 16, 2001, enclosed are schedules reporting Train Origination Performance, Yard Performance, and Trains Held in the Shared Assets Areas. Also enclosed is a schedule showing a daily snapshot of NS Cars Offered in Interchange but not Accepted, and our Locomotive Fleet Statistics. This schedule also includes NS Northern Region Train Starts and Delays that are not limited to a snapshot period.

Another schedule incorporated into this transmittal shows NS Crew Starts and Delays, NS Northern Region Daily Crew Availability Percentage, and NS Northern Region Crew Starts and Recrews. Also included is the bi-weekly Buffalo update.

Additionally, this transmittal includes confidential reports containing performance statistics for NS's Chicago Gateway Interchange Operations, Corridor Train Performance and Yard Performance. In an effort to provide you with more detailed information regarding delays, I have included two schedules supporting NSIs Chicago Gateway and Corridor Train Performance reports, which identify the number and total time for delays due to crew, power, or other issues. I also have supplied the Public Reporting Measures that we provide to the Conrail Transaction Council and the AAR.

Mr. Melvin F. Clemens, Jr. February 21, 2001 Page 2

As always, I am including a letter written by Tony L. Ingram, Vice President Transportation – Operations, which discusses delays in our rail operations. If you have any questions or need additional information, please call me.

Sincerely,

George A. Aspatore General Solicitor

Enclosures

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens:

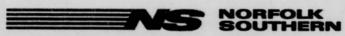
Norfolk Southern's performance metrics remain within normal operating range. The number of cars on line decreased, the average train speed decreased, and the average terminal dwell decreased. On the monitored corridors and Chicago gateway operations, 42 trains were held for terminal delays, 18 trains were held for crews, and 10 trains were held for power.

With respect to our customer service hotline in Buffalo, NS did not receive any calls over the two-week period.

In the Shared Assets Areas, daily average on-hand car volume decreased at Oak Island and Pavonia and increased at North Yard. All volume counts were within expected operating norms. Overall average terminal dwell time decreased. Reported road train delays for crews and power decreased from the prior week. Thirty-four trains were delayed 141 hours for lack of crews and 8 trains were delayed for 44 hours awaiting power. Seventeen originating trains were delayed a total of 105 hours due to late arrivals from CSXT and/or NS. Together, these delays accounted for 67% of the delay hours reported in the SAAs.

Sincerely,

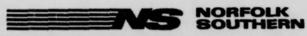
The state of the st



For the week ending 2/16/01

Shared Asset Area - Yard Performance

| | | | Silai eu As | set Area - Yard Pe | Hormanice | | |
|-----------------------|--|----------------|----------------|--------------------|-----------------|--------------|---------------|
| Yard | date | Fluid Capacity | On hand -Empty | On hand - Loaded | On hand - Total | Cars handled | Average dwell |
| North Yard MI | 2/12/01 | 850 | 106 | 84 | 190 | 220 | 24.0 |
| | 2/13/01 | 850 | 130 | 168 | 298 | 263 | 18.8 |
| | 2/14/01 | 850 | 139 | 113 | 252 | 219 | 23.5 |
| | 2/15/01 | 850 | 166 | 200 | 366 | 379 | 14.6 |
| | 2/16/01 | 850 | 146 | 229 | 375 | 224 | 20.7 |
| North Yard MI Average | | 850 | 137 | 159 | 296 | 261 | 19.6 |
| Oak Island NJ | 2/12/01 | 1200 | 277 | 387 | 664 | 381 | 42.7 |
| | 2/13/01 | 1200 | 409 | 410 | 819 | 398 | 44.6 |
| | 2/14/01 | 1200 | 496 | 577 | 1073 | 525 | 33.5 |
| | 2/15/01 | 1200 | 475 | 331 | 806 | 691 | 33.5 |
| | 2/16/01 | 1200 | 456 | 497 | 953 | 707 | 28.0 |
| Oak Island NJ Average | | 1200 | 423 | 440 | 863 | 540 | 35.0 |
| Pavonia NJ | 2/12/01 | 900 | 163 | 243 | 406 | 270 | 45.2 |
| | 2/13/01 | 900 | 298 | 275 | 573 | 462 | 26.9 |
| | 2/14/01 | 900 | 228 | 179 | 407 | 380 | 17.1 |
| | 2/15/01 | 900 | 422 | 287 | 709 | 713 | 15.4 |
| | 2/16/01 | 900 | 327 | 235 | 562 | 295 | 25.2 |
| Pavonia Average | THE RESERVE TO SERVE THE PERSON NAMED IN COLUMN TWO IN COLUMN TO SERVE THE PERSON NAMED IN COLUMN TWO IN COLUMN TW | 900 | 288 | 244 | 531 | 424 | 23.4 |



For the week ending 2/16/01

Shared Asset Train Origination Performance

| | | | Snared Ass | et I rain Origination | Periormance | | |
|--------------------|---------|--------|------------|-----------------------|----------------|----------------|---------------|
| location | date | Trains | On time | 0-2 hours late | 2-4 hours late | 4-6 hours late | 6+ hours late |
| Detroit Total | 2/12/01 | 4 | 75% | 25% | 0% | 0% | 0% |
| | 2/13/01 | 5 | 80% | 20% | 0% | 0% | 0% |
| | 2/14/01 | 5 | 80% | 0% | 0% | 20% | 0% |
| | 2/15/01 | 5 | 100% | 0% | 0% | 0% | 0% |
| | 2/16/01 | 5 | 80% | 20% | 0% | 0% | 0% |
| Detroit Total | | 24 | 83% | 13% | 0% | 4% | 0% |
| North Jersey Total | 2/12/01 | 9 | 33% | 56% | 0% | 11% | 0% |
| | 2/13/01 | 12 | 33% | 42% | 8% | 17% | 0% |
| | 2/14/01 | 18 | 39% | 33% | 6% | 11% | 11% |
| | 2/15/01 | 17 | 29% | 53% | 6% | 6% | 6% |
| | 2/16/01 | 17 | 29% | 24% | 12% | 24% | 12% |
| North Jersey Total | | 73 | 33% | 40% | 7% | 14% | 7% |
| South Jersey Total | 2/12/01 | 1 | 100% | 0% | 0% | 0% | 0% |
| | 2/13/01 | 5 | 40% | 0% | 20% | 40% | 0% |
| | 2/14/01 | 5 | 40% | 0% | 0% | 0% | 60% |
| | 2/15/01 | 5 | 20% | 0% | 20% | 20% | 40% |
| | 2/16/01 | 3 | 0% | 0% | 33% | 67% | 0% |
| South Jersey Total | | 19 | 32% | 0% | 16% | 26% | 26% |
| Grand Total | | 116 | 43% | 28% | 7% | 14% | 9% |

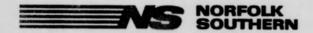


For the week ending 2/16/01

Shared Asset Area Trains Held

| area | Sat 10-Feb | Sun 11-Feb | Mon 12-Feb | Tue 13-Feb | Wed 14-Feb | Thu 15-Feb | Fri 16-Feb | Grand Total |
|--------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| North Jersey | 5 | 5 | 4 | 2 | 2 | 6 | 3 | 27 |
| South Jersey | 4 | 4 | 0 | 4 | 2 | 4 | 3 | 21 |
| Detroit | 2 | 4 | 2 | 2 | 0 | 1 | 0 | 11 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification.



NS Cars Offered in Interchange but not Accepted

| offered | Monday | Tuesday | Wednesday | Thursday | Friday | Total |
|---------|--------|---------|-----------|----------|--------|-------|
| CSX | 0 | 0 | 0 | 0 | 0 | 0 |
| other | 18 | 0 | 43 | 8 | 109 | 178 |
| Total | 18 | 0 | 43 | 8 | 109 | 178 |

Snapshot taken between 2:00 and 3:00 each day NS acquired territory only

NS Northern Region Train Starts and Delays

| | Saturday 10-Feb | Sunday 11-Feb | Monday 12-Feb | Tuesday 13-Feb | Wednesday 14-Feb | Thursday 15-Feb | Friday 16-Feb | Grand Total |
|--------------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| # of Train Starts | 161 | 153 | 153 | 159 | 184 | 172 | 170 | 1152 |
| Delay Cause | | | | | | | | 1 1102 |
| Crew Delays (hrs) | 1.3 | 1.6 | 0.0 | 0.7 | 1.3 | 15.0 | 6.4 | 26.3 |
| Power Delays (hrs) | 62.5 | 25.0 | 0.0 | 4.5 | 23.5 | 31.1 | 6.7 | 153.2 |

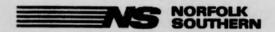
The delay numbers are expressed in hours

Locomotive Fleet Statistics

| | Saturday 10-Feb | Sunday 11-Feb | Monday 12-Feb | Tuesday 13-Feb | Wednesday 14-Feb | Thursday 15-Feb | Friday 16-Feb | average |
|------------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|---------|
| Fleet Size | 3374 | 3409 | 3437 | 3427 | 3431 | 3412 | 3394 | 3412 |
| available | 3211 | 3212 | 3213 | 3214 | 3215 | 3216 | 3217 | 3214 |
| out of service % | 4.8% | 5.8% | 6.5% | 6.2% | 6.3% | 5.7% | 5.2% | 5.8% |

Snapshot taken at midnight

Fleet size is all locomotives on line. Includes owned, leased and foreign.



NS Crew Starts and Delays

| | | Saturday 10-Feb | Sunday 11-Feb | Monday 12-Feb | Tuesday 13-Feb | Wednesday 14-Fc* | Thursday 15-Feb | Friday 16-Feb | Grand Total |
|------------|---------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| Allentown | crew starts | 10 | 14 | 10 | 16 | 16 | 16 | 16 | 98 |
| | crews delayed | 4 | 7 | 1 | 7 | 5 | 7 | 6 | 37 |
| Bellevue | crew starts | 38 | 36 | 30 | 35 | 40 | 41 | 31 | 251 |
| | crews delayed | 14 | 8 | 10 | 17 | 13 | 14 | 7 | 83 |
| Buffalo | crew starts | 20 | 22 | 18 | 26 | 23 | 25 | 23 | 157 |
| | crews delayed | 0 | 8 | 2 | 3 | 1 1 | 4 | 6 | 24 |
| Chicago | crew starts | 30 | 34 | 31 | 32 | 34 | 36 | 33 | 230 |
| | crews delayed | 13 | 13 | 8 | 13 | 14 | 10 | 12 | 83 |
| Cincinnati | crew starts | 37 | 37 | 31 | 33 | 35 | 33 | 40 | 246 |
| | crews delayed | 3 | 8 | 9 | 8 | 6 | 8 | 6 | 48 |
| Cleveland | crew starts | 10 | 7 | 8 | 9 | 8 | 13 | 11 | 66 |
| | crews delayed | 5 | 2 | 3 | 4 | 5 | 8 | 5 | 32 |
| Conway | crew starts | 57 | 52 | 42 | 49 | 46 | 47 | 57 | 350 |
| | crews delayed | 19 | 16 | 11 | 17 | 12 | 12 | 18 | 105 |
| Detroit | crew starts | 14 | 14 | 21 | 18 | 18 | 20 | 23 | 128 |
| | crews delayed | 6 | 4 | 9 | 5 | 3 | 5 | 11 | 43 |
| Elkhart | crew starts | 32 | 39 | 26 | 36 | 33 | 39 | 40 | 245 |
| | crews delayed | 12 | 14 | 14 | 6 | 13 | 14 | 13 | 86 |
| Harrisburg | crew starts | 49 | 48 | 40 | 50 | 49 | 62 | 50 | 348 |
| | crews delayed | 11 | 11 | 12 | 16 | 17 | 14 | 14 | 95 |
| Toledo | crew starts | 57 | 54 | 45 | 51 | 55 | 55 | 59 | 376 |
| | crews delayed | 27 | 12 | 9 | 10 | 11 | 7 | 16 | 92 |

Notes:

Data source is T&E employees' "End of Trip" reporting
A summary of all "E-O-T's" where departure time is reported as two or more hours after time crew ordered includes all trains for location, whether originating or run-through.

A delayed crew is one delayed two hours or more after coming on duty

NS Northern Region Daily Crew Availability Percentage

| 100 Not with Neglon Bany Crew Avanability Percentage | | | | | | | | | | | |
|--|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|---------|--|--|--|
| | Saturday 10-Feb | Sunday 11-Feb | Monday 12-Feb | Tuesday 13-Feb | Wednesday 14-Feb | Thursday 15-Feb | Friday 16-Feb | average | | | |
| availability% | 80% | 79% | 82% | 82% | 80% | 81% | 82% | 81% | | | |

Notes:

A "snapshot" of percent of Train and Engineman available at approximately 5:00 AM

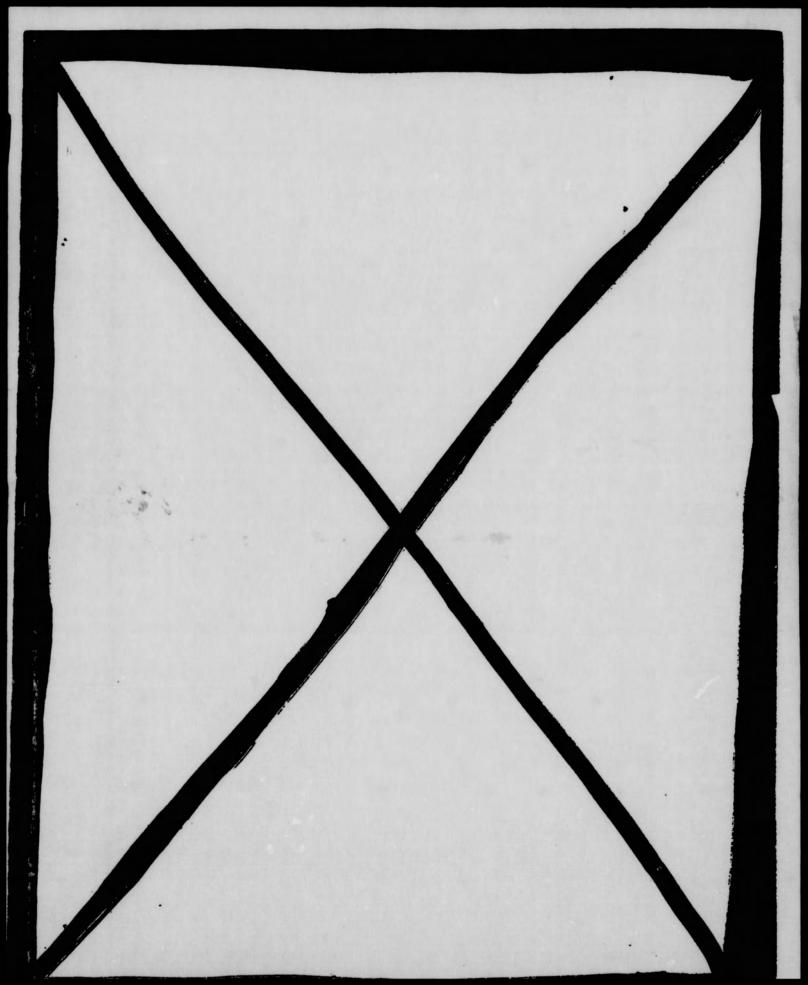
NS Northern Region Crew Starts and Recrews

| | Saturday 10-Feb | Sunday 11-Feb | Monday 12-Feb | Tuesday 13-Feb | Wednesday 14-Feb | Thursday 15-Feb | Friday 16-Feb | Grand Total |
|-------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| crew starts | 313 | 299 | 245 | 312 | 311 | 339 | 322 | 2141 |
| recrews | 9 | 7 | 4 | 11 | 11 | 13 | 9 | 64 |

Notes:

A summary of trains ordered by field transportation using relief crew (recrew) train symbol

Does not include recrews/trains pulled into terminals by yard crews or road crews called and used in regular service



2-9-01 D 201475 FD-33388

SURFACE TRANSPORTATION BOARD

Memorandum

201475

Office of the Secretary

FEB 0 9 2001

Part of



DATE: February 9, 2001

TO

: Ellen Keys, Assistant Secretary Section of Publications/Records Office of the Secretary

FROM

Mel Clemens, Director

Office of Compliance and Enforcement

SUBJECT

: STB FINANCE DOCKET NO. 33388 - OPERATIONAL MONITORING DATA

Attached are the original and two copies of the latest monthly reports provided to this office by CSX and Norfolk Southern as required in the above proceeding, which are to be committed to the docket for public reference. As requested, I am providing the three paper copies 13 Ron Douglas, two for the docket and one for Da To Da Office Solutions. If there are any questions, please don't hesitate to contact me or Ed Nelson.

Attachments

cc:

Chairman Morgan Vice Chairman Clyburn Commissioner Burkes Richard Armstrong Ron Douglas Charles Renninger

500 Water Street (J215) Jacksonville, FL 32202 (904) 359-1192 FAX: (904) 366-2902 E-mail: Paul Hitchcock@CSX.com

Paul R. Hitchcock Assistant General Counsel

January 31, 2001

Melvin F. Clemens, Jr.
Director Office of Compliance and Enforcement
Surface Transportation Board
Washington, DC 20423-0001

Dear Mr. Clemens:

Attached to this letter are the Operational Monitoring Reports required in STB Finance Docket No. 33388.

The reports are presented in the following order:

| Labor Implementing Agreements | Page 1 |
|--|-----------|
| Labor Task Force | |
| Construction and Other Capital Projects Table | Pages 2-3 |
| Infrastructure Maintenance and Expansion | |
| Additional Noteworthy Engineering Projects Table | |
| Information Technology | |
| Customer Service | |
| Training | |

Note: Italicized information indicates a change or update from the last report.

Mr. Haulter has a new position at CSXT, so I am submitting this report on behalf of CSXT for the month of January. Please contact me if there are any issues that need clarification or explanation. As information, coincident with filing this report with the STB, CSXT has made this report available on our web site (www.csx.com).

Very truly yours,

Paul R. Hitchcock

cys: Peter J. Shudtz, Vice President Law & General Counsel

CSX TRANSPORTATION, INC. STB OPERATIONAL MONITORING REPORT As of January 31, 2001

Table of Contents

The reports are presented in the following order:

| Labor Implementing Agreements | Page 1 |
|--|------------|
| Labor Task Force | Page 1 |
| Construction and Other Capital Projects Table | Pages 2-3 |
| Infrastructure Maintenance and Expansion | Page 4 |
| Additional Noteworthy Engineering Projects Table | Pages 5-7 |
| Information Technology | Pages 8-11 |
| Customer Service | Page 12 |
| Training | Page 13 |

Note: Italicized information indicates a change or update from the last report.

LABOR

Labor Implementing Agreements

All of the Labor Implementing Agreements have been reached. Accordingly, the requirement provided for in Paragraph 1 on page 162, of STB Decision No. 89 issued in Finance Docket No. 33388 has concluded.

Labor Management Task Force

CSXT has sent an invitation to each of its unions with which an implementing agreement has been reached and which will continue to represent employees on CSXT to participate in a labor task force similar to the one established with the United Transportation Union. CSXT has held labor task force meetings with a number of its unions. CSXT will hold additional meetings, as the need arises. CSXT also will continue its effort to have frequent communications with its unions to guarantee that problems which may still arise with respect to the implementation of the transaction receive prompt attention.

| | 1 ocation | Project | Status | Expected Completion Date |
|-----|--|---|-------------|--------------------------------|
| 1) | Greenwich, Ohio to Pine Junction, Indiana | Construct 2 nd main track with TCS on B&O including connections. | Complete | 4Q 98 |
| 2) | Quaker to Greenwich, Ohio | Construction by Conrail of 2 nd main track with TCS. | Complete | 4Q 98 |
| 3) | Willard, Ohio | Yard Expansion | Complete | 1Q 99 |
| 4a) | Crestline, Ohio | a) Construct or rehabilitate connection tracks with Indianapolis Line. | a) Complete | 2Q 99 |
| 4b) | Sidney, Ohio | b) Connection Track | b) Complete | 4Q 98 |
| 4c) | Marion, Ohio | c) Rehabilitate Connection Track | c) Complete | 1Q 99 |
| 5) | Carleton, Michigan | Connect track with Conrail | Complete | 4Q 98 |
| 6a) | Alice, Indiana | a) Siding Extension | a) Complete | a) 3Q 98 |
| 6b) | Harwood, Indiana | b) Siding Extension | b) Complete | b) 4Q 98 |
| 7a) | Chicago, Illinois | a) Intermodal Expansions | a) Complete | a) 3Q 98 |
| 7b) | Cleveland, Ohio | b) Intermodal Expansions | b) Complete | b) 1Q 99 |
| 7c) | Philadelphia, Pennsylvania | c) Intermodal Expansions | c) Complete | c) 4Q 00 |
| 7d) | Little Ferry, New Jersey | d) Interrodal Expansions | d) Complete | d) 3Q 98 |
| 8) | Philadelphia, Pennsylvania | Rebuild Eastwick connection track with Conrail. | Complete | 4Q 98 |
| 9) | Hobart, Indiana to Tolleston, Indiana | Restoration of connection and main track between Hobart & Tolleston. | Complete | 2Q 99 |

| | Location | Project | Status | Expected Completion Date |
|-----|---|--|----------|--------------------------------|
| 10) | Chicago, Illinois | Chicago area-upgrade connection tracks and other improvements. | Complete | 2Q 99 |
| 11) | Newell & New Castle, Pennsylvania | Upgrade capacity on the Mon. Subdivision | Complete | 4Q 98 |
| 12) | Albany, New York to Bergen, New Jersey | Extend 3 sidings by Conrail on River Line | Complete | 4Q 98 |
| 13) | Little Ferry, New Jersey | Connection track Conrail/NYSW | Complete | 2Q 99 |
| 14) | Dolton, Illinois | Connection track @ Lincoln Avenue CSX/IHB | Complete | 2Q 99 |

Infrastructure Maintenance and Expansion Report

CSXT has completed all scheduled construction and other capital projects that we originally identified as being necessary to initially integrate the acquired Conrail lines into the CSXT network. Further projects to improve integration of the former Conrail lines with the CSXT system will be progressed in the future, as they are identified and appear to be needed and cost-justified. In this report, and in later reports, we will be supplementing the Construction and Other Capital Projects section with a discussion of other noteworthy activity related to the maintenance and expansion of the CSXT rail system unrelated to Conrail integration activities, as well as future Conrail integration projects as they may develop.

CSXT continues to address capacity limitations on heavy corridors. As part of the 2000 Track Capacity Capital Program, we completed the extension of main track in Greenwood, SC on Nov. 8. In August, we began construction on a new connection track at Dearborn, MI. This is scheduled for completion on 4/1/01. Phase II of the expansion and reconstruction of Greenwich Yard in Philadelphia was completed on 12/31//2000.

CSXT is now initiating the 2001 Track Capacity Capital Program. This program consists of the construction of \$50.9 million of new sidings and other strategic track connections and capacity enhancements. It is anticipated to complete these projects during 2001.

ADDITIONAL NOTEWORTHY ENGINEERING PROJECTS TABLE

(In some cases these projects may be unrelated to the Conrail integration.)

| | Location | Project | Under Construction | Estimated Completion |
|-----|-----------------------------|---|--------------------|----------------------|
| 1) | Alexandria, VA | AF Interlocking reconstruction (VRE project) | Y | 08/01/01 |
| 2) | Aliquippa, PA | Construct 2 industry support tracks | Completed | 06/30/00 |
| 3) | Baltimore, MD (Bay View YD) | Add crossover BA Tower | N | 4/1/01 |
| 4) | Chicago, IL | Barr SD – TCS – Phase II | Y | 12/31/00 |
| 5) | Chicago, IL | Construct 59th Street North Lead | Completed | 06/30/00 |
| 6) | Chicago, IL | Construct storage tracks & 3rd Main at Barr Yard | Y | 12/31/00 |
| 7) | Chicago, IL | TCS Blue Island SD to 75th Street | Y | 03/31/01 |
| 8) | Cleveland, OH | Construct mainline fueling facility at Collinwood Yard | Completed | 08/30/00 |
| 9) | Columbus, OH | Scioto Interlocking w/NS (ODOT project) | Y | 12/31/01 |
| 10) | Coosa Pines, AL | Construct new 11,200' passing siding | Completed | 08/29/00 |
| 11) | East Cleveland, OH | Noise berms, landscaping | Completed | 06/30/00 |
| 12) | East Fostoria, OH | Extend yard/connection lead | N | Deferred |
| 13) | Erie, PA | NS relocation project | Y | 12/31/01 |
| 14) | Erie, PA | Replace CSXT bridge decks over B&LE (CSXT work relating to NS relocation project) | N | 8/1/01 |
| 15) | Fall River, MA | MBTA replacement of 4 undergrade bridges | Y | 12/31/00 |

ADDITIONAL NOTEWORTHY ENGINEERING PROJECTS TABLE

(In some cases these projects may be unrelated to the Conrail integration.)

| | Location | Project | Under Construction | Estimated Completion |
|-----|-------------------------|---|--------------------|-------------------------|
| 16) | Feltonville, PA | Extend siding to 20,200' | Y | 03/31/01 |
| 17) | Franklin, AL | Construct new 11,200' passing siding | Completed | 09/15/00 |
| 18) | Frederick, MD | MARC project | Y | 03/31/01 |
| 19) | Ft. Lauderdale, FL | Construct 45 miles of 2 nd main for TriRail | N | Pending |
| 20) | Gallaway, TN | Build siding with 10,000' in clear | Completed | 10/1/00 |
| 21) | Garrett, IN | Construct Randolph St. underpass | Completed | 08/30/00 |
| 22) | Gibraltar, MI | Construct crossover between CSXT and CN | Completed | 09/30/00 |
| 23) | Greenwood, SC | Construct double-track to Salak | Completed | 11/06/00 |
| 24) | Hopkinsville, KY | Install turnouts/signals for new Ft. Campbell lead wye | N | 06/30/01 |
| 25) | Keystone, SC | (Sandpatch to Rockwood, PA)-Upgrade #10 crossovers to power #15's and TCS | Y | 3/30/01 |
| 26) | Lacon to Holmes Gap, AL | Add 8 miles of 2 nd main MP 328-MMP336 | Y | 06/30/01 |
| 27) | Lima, OH | Conrail connection track improvements | Completed | 05/30/00 |
| 28) | Louisville, KY | Link Highway Track to Highland Park #2 | Completed | 06/15/00 |

ADDITIONAL NOTEWORTHY ENGINEERING PROJECTS TABLE

(In some cases these projects may be unrelated to the Conrail integration.)

| | Location | Project | Under Construction | Esti lnat ed Completion |
|-----|--|---|--------------------|---------------------------------------|
| 29) | Martinsburg, Hobbs, Miller/Cherry Run, W Cumbo, WV | Eliminate manned interlockings, Phase I | Y | 12/31/01 |
| 30) | McDaniel, TN | Siding extension to 10,000' clear | Completed | 09/1/00 |
| 31) | New Boston, MI | Parking lot expansion | Completed | 06/30/00 |
| 32) | Philadelphia, PA | Greenwich Yard Phase I rehabilitation | Completed | 06/30/00 |
| 33) | Philadelphia, PA | Greenwich Yard Phase II expansion | Completed | 12/21/00 |
| 34) | Teaneck, NJ | Construct siding CP7-CP10 | Completed | 03/31/00 |
| 35) | Union City, GA | Construct connection track | Completed | 04/15/00 |
| 36) | Union City-Tilford, GA | Clearance improvement project | Completed | 03/15/00 |
| 37) | W. Baltimore, MD | Convert #10 HTEL to Power #15 | Completed | 09/30/00 |
| 38) | Wadley, AL | Extend passing siding to 10,000' clear | Completed | 09/15/00 |
| 39) | Youngstown, OH | Construct Ashtabula Connection for 140 car capacity | Completed | 07/15/00 |

INFORMATION TECHNOLOGY

Information Technology

The implementation strategy, training plans, and status of the Information Technology (IT) initiatives affecting the following Operating Areas are summarized:

- Customer Service
 - ➤ Electronic Customer Connectivity
- Operations Personnel
 - > Crew Management
- * Transportation
 - Car Management & Movement
 Locomotive Management

 - > Train Dispatching

| Operating Area | Implementation Strategy | Status | Training |
|---|-------------------------|---|--|
| Customer Service Electronic Customer Connectivity | | and on schedule A joint letter was distributed to current Conrail customers Existing and new Conrail Electronic Commerce customers have been contacted by CSX in separate mailings Electronic Commerce Certification of Conrail customers accorded by CSX is in progress. Planned customer conversions to CSX | All customers will be provided adequate systems documentation and a detailed description of any changes to their current Conrail-provided electronic services All customers targeted for conversion to CSX electronic commerce tools have received information regarding the changes. All customer training and customer conversions are complete. |

INFORMATION TECHNOLOGY

| Operating Area | Implementation Strategy | Status | Training |
|--|---|---|--|
| Operations Personnel Crew Management | Separation of callings desks (CSX, NS, SAC) in Dearborn, MI has been pre-negotiated and is in place. There will be a phased roll-out of eight calling desks to TECS – the CSX Crew Calling System. The first desk will be rolled out 50 days after Day 1. T&E Crews will continue to submit paper time sheets to Dearborn, MI until the TECS desk roll-out is completed. Paperless payroll implementation will take place 2 weeks after each TECS desk implementation. The entire roll-out will take approximately seven months. | Systems development in process and on schedule. The TECS desk roll-out is still on schedule. All desks have been cut Over to TECS. Paperless payroll training was completed Dec. 10,1999 Crew Callers have been moved from Dearborn to Jacksonville – Crew Management is complete. | CSX Payroll officers will train T&E employees on the CSX Payroll system immediately following the implementation of TECS. Local Chairman will participate in the training. Training documents have been prepared and presented to Conrail personnel. Training sessions have been completed. |
| Transportation Car Management and Movement | consisting and work orders after Day 1. Disposition and management of empty cars will occur in Jacksonville using CSX systems after Day 1 to ensure coordinated system wide transportation operations. Customers on the acquired territory will continue to order empty cars and obtain information on order status as they do today. CSX systems will be rolled-out to the acquired Conrail territory in 4 phases after Day 1. | Systems development in process and on schedule. Toledo Stanley Yard was cutover to CSX systems July 27th. Chunk 1 Field Rollout including Indianapolis was successfully cut-over on Oct 11. Chunk 2 including Cleveland, Collinwood and Columbus, Ohio was successfully cut-over on January 10. Chunk 3 including Buffalo & Syracuse was successfully cut over on March 13, 2000. Chunk 4 including Selkirk & W. Springfield was successfully cutover on May 8, 2000 All Car Management is complete | Training sessions have been completed |

INFORMATION TECHNOLOGY

| Operating Area | Implementation Strategy | Status | Training |
|--------------------------------------|---|---|--|
| Transportation Locomotive Management | CSX Locomotive Management System (LMS) will be used to manage locomotives in CSX acquired territory beginning on Day 1. This will occur from the Operations Center in Philadelphia, PA for approximately 180 days after Day 1. The management team in Philadelphia will consist of two locomotive managers and one senior locomotive manager. Dual entry of locomotive assignments will be made to the Conrail Locomotive Distribution System (LDS). Shutdown of Conrail LDS will accompany field roll-out and will be dependent upon other Conrail Systems (TRIMS & TMS) no longer relying on assignments being passed from Conrail LDS. | Implementation was completed June 1st. Dual entry into Conrail LDS was discontinued June 15th. The locomotive management of the acquired territory was transitioned to the Kenneth Dufford Center in Jacksonville, FL on July 12, 1999. | Locomotive managers for the acquired Conrail territory have been trained on the CSX Locomotive Management System (LMS). Locomotive Management has conducted training that included cross training of CSX and Conrail cultures. |
| | Within 180 days after Day 1, locomotive management for the acquired Conrail territory will be relocated to the Kenneth Dufford Center in Jacksonville. Two CSX Locomotive Managers will manage the acquired territory at that time. | | |

INFORMATION TECHNOLOGY

| Operating Area | Implementation Strategy | Status | Training |
|----------------------------------|--|--|---|
| Transportation Train Dispatching | Train dispatchers will continue to use current Conrail systems. Phase 1 geographic realignments will separate dispatchers into CSX, NS & SAC entities within current division offices. Phase 1 will complete 90-120 days after Day 1. | Systems development has been completed and implementation is proceeding on schedule. Phase 1 realignments: Albany, Indianapolis & Philadelphia | Dispatchers will be trained on their new territory using the current processes in place at Conrail. |
| | | complete. Dearborn Division started. | |
| | | Dearborn completed Mid-August 1999. | |
| | Phase 2 division realignment will move dispatchers to acquiring road's division. CSX Cleveland East dispatcher in Dearborn, MI will move to CSX headquarters in Indianapolis, IN. CSX Chesapeake & Riverline dispatchers in Mt. Laurel, NJ will move to CSX headquarters in Albany, NY. Phase 2 will complete 90-120 days after an implementing agreement has been | Phase 2 realignments: | |
| | | Two dispatcher desks moved from Indianapolis to Dearborn on 7/27/99. | |
| | | Phase 2 projected to be completed with CSAO dispatcher move from Dearborn to Mt. Laurel on 8/10/99. | |
| | | All phases of the Trair Dispatcher Realignment Project have been completed. | |
| | | Implementing agreements are now in place. | |
| | Phase 2 moves are contingent upon Phase 1 realignment completion for territory being transferred. Also contingent upon an implementing agreement being in place with the ATDD. | Train Dispatching is complete. | |

CSX Transportation, Inc.

Customer Service Progress Report

During May we completed the rollout of all CSXT systems for the fourth regional area.

Cutover took place on May 8, 2000 and went smoothly. Major locations included in the cutover were Selkirk, South Kearney, and Framingham areas.

Personnel

We duplicated our training and mentoring procedures for this last cutover. Classroom training in Pittsburgh was completed prior to the cutover with the remaining personnel trained on all CSXT systems.

Customer Familiarization

The customer familiarization processes used previously were also duplicated. Tariffs have been published and distributed for supplemental billing purposes, and procedures put in place to convert the records for the first 7 days of May from the Conrail to the CSX demurrage system, so that customers will see only one bill for the month. All customers have been notified regarding the up coming changes.

Brochures were customized and distributed to customers by our Electronic Commerce Customer Integration Center to explain our EC offerings and initiatives, with special telephone numbers and other vital data provided. Other customer communications included blast faxes, mailings, and regular interaction with our Electronic Commerce personnel.

STB Status Submission Report on Training

All remaining training for the acquired territories was completed during the month of May.

Clerical employees received one-on-one training at their work locations on specific job tasks for their jobs. Train & Engine Service employees received instructions in the preparation of work order documents to ensure the correct documentation of placing and pulling of cars from industries. Field transportation officers and yardmasters also received specific training in the use of yard and train management systems. Extensive training was provided for 45 yardmasters and 17 transportation officers.

Coaches were positioned at strategic locations to assist employees during the cutover at all major terminals and crew on-duty locations.

The last cutover completed the training initiatives for this project.

Norfolk Southern Corporation STB Operational Monitoring Report

As of January 31, 2001

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| Item 13. The Conrail Transaction Council | * |
| Item 14. Labor Task Forces | 2 |

Note: Bold print indicates changes from previous report.

^{*} To be disclosed under a different cover or in a later report.

George A. Aspatore General Solicitor

(757) 629-2657 fax (757) 533-4842

E-mail: george.aspatore@nscorp.com

February 7, 2001

Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens,

Enclosed is Norfolk Southern's Monitoring Report dated January 31, 2001. NS continues to make progress on the projects targeted for completion in 2001 that are listed in the Construction and Other Capital Projects section of the Report.

Please let me know if you need any further information.

Sincerely,

George A. Aspatore

Enclosure

George A. Aspatore General Solicitor

(757) 629-2657 fax (757) 533-4842 E-mail: george.aspatore@nscorp.com

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Sincerely,

George A. Aspatore

Enclosure

LABOR

Labor Implementing Agreements

All of the Labor Implementing Agreements have been reached, concluding our reporting requirement, as provided in Paragraphs 1 and 14, on pages 162 and 165, respectively, of STB Decision No. 89 issued in Finance Docket No. 33388.

Labor-Management Task Forces

All implementing agreements became effective on June 1, 1999. A continuing dialogue has taken place between labor and NS management on a daily or as-needed basis concerning implementation and safety issues. Labor organization cooperation has been a key element in assuring the safe implementation of the Conrail transaction. This interaction will continue as the parties work through issues of mutual concern.

Note: Bold print indicates changes from previous report.

| Location | | Project | Dept | Phase | Status |
|---------------|------|---|--------|---------|------------------------|
| Alexandria | IN | Construct track connection | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Allentown - | PA | Traffic Control System | Signal | Design | In progress |
| Reading | PA | Estimated Completion Date: 4Q01 | | Const | |
| Angola | NY | Upgrade existing siding, construct new siding | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Ashtabula | ОН | Construct connection track | Track | Design | Complete |
| | 1000 | Estimated Completion Date: Complete | | Const | Complete |
| | | | Signal | Const | Complete |
| Attica | IN | Extend siding 4, 580 track feet | Track | Design | Complete |
| Attica | | Estimated Completion Date: Complete | Truck | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signai | Const | Complete |
| Boundbrook | NII | Entand ciding 15 000 treats fast | Track | | |
| Boundbrook | NJ | Extend siding 15,000 track feet | Track | Design | Project being defined. |
| | | Estimated Completion Date: Undetermined | | Grading | |
| | | | C:1 | Const | |
| | | | Signal | Design | |
| | | B | m 1 | Const | |
| Bristol | VA | Extend siding 14,255 track feet | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Bucyrus | OH | Construct track connection | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Buffalo - | NY | Traffic control system and remove pole line. | Signal | Design | Complete |
| Cleveland | ОН | Estimated Completion Date: Complete | | Const | Complete |
| Buffalo | NY | | Track | Const | Complete |
| | | Estimated Completion Date: Complete | | | |
| Buffalo | NY | Construct connection to BPRR yard | Track | Design | Complete |
| Total Control | - | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signal | | |
| | | | | Const | Complete |

| Location | | Project | Dept | Phase | Status |
|-------------------------|-------|---|-----------------|--------------------------------------|----------------------------------|
| Buffalo | NY | Reconstruct portion of Bison Yard | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Butler | IN | Construct track connection Estimated Completion Date: Undetermined | Track Signal | Design Grading Const Design | Project being defined |
| | | | 0.6 | Const | |
| Chicago | IL | Expand and improve 47th St Yard | Track | Design | Complete |
| Cincago | 11. | Intermodal Terminal Estimated Completion Date: Complete | | Grade/Pave | Complete |
| Cloggsville | ОН | Track Rehabilitation | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| Cloggsville | ОН | Construct second main Estimated Completion Date: Complete | Track | Design Grading Const | Complete Complete Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Columbus | ОН | Construct track connection Estimated Completion Date: Complete | Track | Design Grading Const | Complete Complete Complete |
| | | | Signal | Design Const | Complete Complete |
| Crockett | VA | Construct 9,100 foot new siding | Land | | Complete |
| Clocken | | Estimated Completion Date: Complete | Track | Design Grading Const | Complete Complete Complete |
| | | | Bridge | Design Const | Complete Complete |
| | | | Signal | Design | Complete |
| and desirable framework | | | | Const | Complete |
| Croxton | NJ | Expand and improve intermodal terminal Estimated Completion Date: Complete | Track | Design Grade/Pave | Complete Complete |
| E-Rail | NJ | Expand and improve intermodal terminal Estimated Completion Date: 3Q01 | Track | Design Grade/Pave | In progress |
| Erie | PA | Erie Track Realign Project | Track | Design | Complete |
| | 1-1-1 | Estimated Completion Date: 4Q01 | | Grading | In progress |
| | | | | Const | In progress |
| | | | Signal | Design Const | Complete In progress |

| 1.ocation | | Project | Dept | Phase | Status |
|------------------|-----|---|--------|------------|--|
| Flemington | NJ | Construct 12,500 foot siding | Track | Design | Project being defined |
| | | Estimated Completion Date: Undetermined | | Grading | |
| | | | | Const | |
| | | | Signal | Design | |
| | | | | Const | |
| Hadley Jct | IN | Double tracking | Track | Design | Project being defined. |
| (Ft Wayne) | | Estimated Completion Date: Undetermined | | Grading | |
| | | | | Const | |
| | | | Signal | Design | |
| | | | | Const | |
| Hagerstown Sec | PA | Construct siding | Track | Design | Complete |
| (Greencastle) | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Hagerstown Sec | PA | Traffic Control | Signal | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| Harrisburg | PA | Construct double track | Land | | Complete |
| | | Estimated Completion Date: 1Q01 | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | In progress |
| | | | Signal | Design | Complete |
| | | | Signai | Const | In progress |
| Harrisburg | PA | Construct intermodal terminal | Track | Design | Complete |
| (Rutherford) | 111 | Estimated Completion Date: Complete | HICK | Grade/Pave | HOUSE STORE THE STORE ST |
| Harrisburg - | PA | Traffic Control System and remove pole line | Cional | | Complete |
| Reading | PA | Estimated Completion Date: 2Q01 | Signal | Design | Complete |
| KD Tower - | KY | | T. 1 | Const | In progress |
| | | Extending double track 40,120 feet | Track | Design | Complete |
| Cumberland Falls | KI | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| P :11 | TAI | B 11 6: 1 6! | | Const | Complete |
| Knoxville - | TN | Double Stack Clearances | Track | Design | Complete |
| Chattanooga | TN | Estimated Completion Date: Complete | | Const | Complete |
| | | | Bridge | Design | Complete |
| Marshfield | IN | Upgrade and extend siding 7,908 feet | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Oak Harbor | OH | Construct track connection | Land | | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |

| Location | | Project | Dept | Phase | Status |
|---------------------------|----------|--|-----------------|--------------------------------------|--|
| Pattenburg | NJ | Clearance-9 Bridges | Bridge | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| Pattenburg | NJ | Siding Extensions | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Pattenburg | NJ | Tunnel Clearance | Bridge | Design | Complete |
| | | Estimated Completion Date: Complete | | Const | Complete |
| Philadelphia | PA | Construct crossover - Zoo Estimated Completion Date: Undetermined | Track Signal | Design Grading Const Design | Project being defined |
| | | | | Const | |
| Piney Flats | TN | Extend siding 6,610 feet Estimated Completion Date: Complete | Land Track | Design Grading Const | Complete Complete Complete Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Port Reading | NJ | Chemical Coast Clearance Projects | Track | Design | Complete |
| | 143 | Estimated Completion Date: Complete | | Const | Complete |
| | | Estimates Competition 2 and 1 and 1 | Bridge | Design | Complete |
| | | | | Const | Complete |
| Rader | TN | Extend siding 5,189 feet | Land | | Complete |
| Ruder | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Reading - Philadelphia | PA PA | Traffic Control System and remove pole line Estimated Completion Date: 4Q01 | Signal | Design Const | Complete |
| Riverton Jct - | VA | Clearance projects | Bridge | Design | Complete |
| Roanoke | VA | Estimated Completion Date: Complete | | Const | Complete |
| Sandusky (Bellevue) | ОН | | Track | Design Grade/Pave | |
| | | | Building | Const | Complete |
| Sandusky- Columbus | ОН | Double Track: S 13.60 - S 26.00 Estimated Completion Date: Complete | Track | Design Grading Const | Complete Complete Complete |
| | | | Signal | Design Const | Complete Complete |

| Location | | Project | Dept | Phase | Status |
|---------------|-----|---|--------|------------|-----------------------|
| Sandusky- | OH | Double Track: S 78.10 - S 88.40 | Land | | Complete |
| Columbus | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Sandusky- | ОН | Double Track: S 88.30 - S 95.60 | Land | | Complete |
| Columbus | | Estimated Completion Date: Complete | Track | Design | Complete |
| Columbus | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Sidney | IL | Construct track connection | Track | Design | Complete |
| Sidiley | IL. | Estimated Completion Date: Complete | | Grading | Complete |
| | | Estimated Completion Date. Complete | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | Signai | Const | Complete |
| 0:1 | 110 | Double tracking 26 459 track fact | Track | Design | Complete |
| Sido | МО | | I FICK | Grading | Complete |
| | | Estimated Completion Date: Complete | | | |
| | | | D | Const | Complete |
| | | | Bridge | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Sloan | IL | Extend siding 5,027 track feet | Track | Design | Complete |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Southern Tier | NY | Southern Tier Rehabilitation | Track | Const | Project being defined |
| | 777 | Estimated Completion Date: Undetermined | Bridge | Design | |
| | | | | Const | |
| St. Louis | МО | Expand Mitchell Triple Crown Terminal | Track | Design | Complete |
| (Mitchell) | | Estimated Completion Date: Complete | 777 | Grade/Pave | Complete |
| (Mittellett) | | Estimated Completion Date: Complete | Signal | Design | Complete |
| | | | - B | Const | Complete |
| Toledo | ОН | Intermodal Terminal | Track | Design | Project being defined |
| Toledo | On | Estimated Completion Date: Undetermined | Hack | Grade/Pave | Troject being defined |
| | | | Tools | | Complete |
| Tolono | IL | Track Connection | Track | Design | |
| | | Estimated Completion Date: Complete | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| Vermillion | OH | Track Connection | Land | 200 | Complete |
| | | Estimated Completion Date: Complete | Track | Design | Complete |
| | | | | Grading | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | Const | Complete |
| | | | Signal | Design | Complete |
| | | | | | |

CONSTRUCTION AND OTHER CAPITAL PROJECTS

| Location | | Project | Dept | Phase | |
|----------|----|--|-----------------|-----------------|----------------------|
| Wabash | IN | Construct connection track Estimated Completion Date: Complete | Track Signal | Const Design | Complete Complete |
| | | | | Const | Complete |

Note: Bold print indicates changes from previous report. If status of project phase is blank, work on that part of the project has not yet begun.

CUSTOMER SERVICE

Systems and Personnel Training

| Operating Area | Project | Status |
|--|--|----------|
| TRANSPORTATION | | |
| Car Management and Movement | Systems - Multiple projects | Complete |
| Includes Thoroughbred Yard Enterprise System (TYES) and Central Yard Operations (CYO) System | Personnel Training | |
| | Prepare training materials for TYES and CYO | Complete |
| | Trainer orientation | Complete |
| | TYES training at Conrail locations | Complete |
| Train Dispatching | Systems | Complete |
| | Personnel Training | |
| | Prepare computer-based training materials for Norfolk Southern Train Information System (TIS) and Train System Accident Reporting System (TSAR). | Complete |
| | Train Conrail employees at Dearborn, Pittsburgh, and Mt. Laurel | Complete |
| Locomotive Management | Systems | Complete |
| | Personnel Training | |
| | Prepare training materials; conduct pilot sessions | Complete |
| | Trainer orientation | Complete |
| | Train employees at 8 Conrail locations | Complete |

CUSTOMER SERVICE

| Operating Area | Project | Status |
|-----------------------------------|--|----------|
| OPERATIONS PERSONNEL | | |
| Crew Management | Systems | Complete |
| | Personnel Training | |
| | Prepare training materials | Complete |
| | Train Conrail employees | Complete |
| Train and Engine (T&E) Payroll | Personnel Training | |
| | Prepare training materials; conduct pilot sessions | Complete |
| | Train T&E crews | Complete |
| Non-Train and Engine Payroll | Personnel Training | |
| | Prepare training materials; conduct pilot sessions | Complete |
| | Trainer orientation | Complete |
| | Train Conrail employees | Complete |
| CUSTOMER SERVICE | | |
| Electronic Customer Connectivity | Systems | Complete |
| | Personnel Training | |
| | Testing new systems | Complete |
| | Customer Coordination | |
| | Information to be distributed to customers | Complete |
| National Customer Servic . Center | Personnel Training | |
| | Prepare training materials | Complete |
| | Train employees in Pittsburgh and Atlanta | Complete |

Note: Bold print indicates changes from previous report.

CUSTOMER SERVICE

Transition Process

Transition team members for NS in Philadelphia working in Customer Service were released at the end of February. Call volumes have leveled off as general service levels improve and remain at the approximate levels originally projected. The phone trace system, which is an automated feature of our toll-free line that allows a customer to trace the location of its cars by keying in car numbers on the telephone key pad, continues to work as expected.

Personnel

The implementation of the Thoroughbred Yard Enterprise System in the former Conrail areas has been completed, including the training of field personnel. All supervisory positions have been filled for Data Quality, the Agency Operations Center and Customer Service.

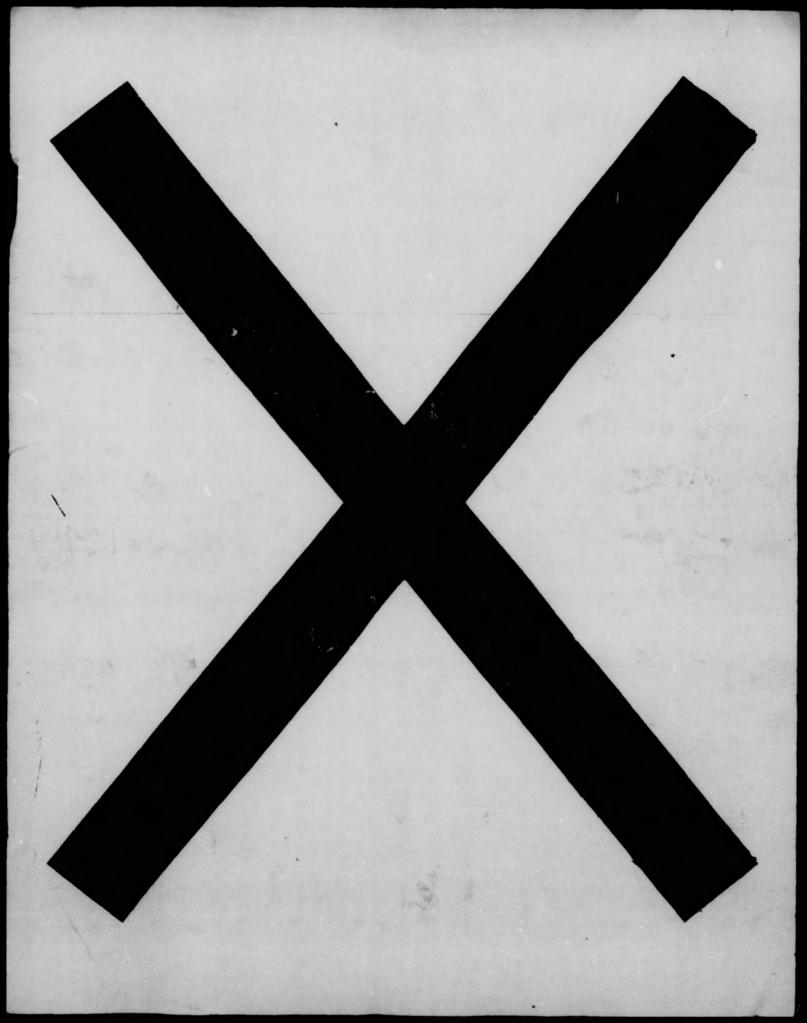
Customer Awareness

NS continues to host customer meetings to evaluate and provide feedback on the Company's planning processes and strategies. NS continues to make numerous meetings and presentations in order to keep our customers informed.

The Customer Resource Guide, distributed to our customers, provides customers with all resources and information necessary for doing business with the new NS.

The Help Desk Directory, also distributed to our customers, lists key phone numbers that connect users to areas that may assist them in answering questions about NS. It is available in three formats: a pocket guide for employees, a list for customers, and an expanded version available for downloading from the Internet.

Note: Bold print indicates changes from previous reports.



FD-33388 201344 SURFACE TRANSPORTATION BOARD

Memorandum

201344



DATE: January 18, 2001

Office of the Secretary

JAN 18 2001

Part of Public Record

: Ellen Keys, Assistant Secretary Section of Publications/Records Office of the Secretary

FROM.

TO

Mel Clemens, Director

Office of Compliance and Enforcement

SUBJECT

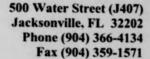
: STB FINANCE DOCKET NO. 33388 - OPERATIONAL MONITORING DATA

Attached are the original and two copies of the latest weekly public data files provided to this office by CSX and Norfolk Southern as required in the above proceeding, which are to be committed to the docket for public reference. As requested, I am providing the three paper copies to Ron Douglas, two for the docket and one for Da To Da Office Solutions. If there are any questions, please don't hesitate to contact me or Ed Nelson.

Attachments

cc:

Chairman Morgan
Vice Chairman Burkes
Commissioner Clyburn
Richard Armstrong
Ron Douglas
Charles Renninger





T. J. Stephenson Assistant Vice President -Service Measurements

January 17, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
The Mercury Building
1925 K Street, NW, Suite 780
Washington, DC 20423

Dear Mr. Clemens:

Enclosed with this transmittal letter are CSX Transportation's operational monitoring reports to the Board for the week ending Friday, January 12th. Cars on-line increased slightly from 250,640 to 250,812 cars. Terminal dwell improved from 39.1 to 27.1 hours, and train velocity improved from 20.3 to 20.8 miles-per-hour. These measurements reflect a return to normal operations following the holiday period. Moderating weather conditions on the northern territory have also had a positive impact on operations.

We would offer the following observations and interpretations regarding the data CSXT provides the STB, Conrail Transaction Council, and the AAR:

Chicago Gateway Operations

During this reporting week, the on-time-to-two-hours-late measure of deliveries to western carriers through Chicago moved favorably by 22 percentage points to 55%. The greater-than-six-hours-late category moved favorably 24 percentage points to 39%. This reflects the more normal winter weather on the routes leading to Chicago.

Yards and Terminals

Car volumes and dwell times returned to expected levels at most terminals across the network. Thirteen of the 14 measured yards showed an improvement in dwell time compared to the prior week.

All of the six measured corridors showed an improvement compared to the prior week. The best performance in the on-time-to-two-hours-late category was the I-95 corridor with 92%. Overall, the on-time-to-two-hours-late category moved favorably 25 percentage points to 75%, and the percent of trains in the greater-than-six-hours-late category moved favorably 19 percentage points to 16%.

Shared Areas

Daily average on hand cars decreased at Oak Island and Pavonia, and increased slightly at Detroit North Yard. Overall terminal dwell time was 35.1 hours, compared to 44.0 hours last week. For the week, there were a total of 64 trains delayed for CSXT and NS: 33 for crew, 6 for power, and 25 for late arrivals by CSX and NS.

Additional Measurements

Train Delay Metric: For 771 train starts, daily Train Delay totaled 15 hours for Power and 35 hours for Crew. Crew delay improved from the prior week, while trains delayed for power increased slightly.

Train Crew Delay Metric: The percent of crews not departing within two hours of the onduty time averaged 25.9% for the week, an improvement from 33.1% last week.

Daily Crew Availability Percentage: Crew Availability Percentage improved to 86%, up from 82% the prior week.

Daily Number of Recrews Required: Of 1885 crew starts, 45 (2%) were recrews, down from 5% the prior week.

Shared Asset Areas Train Delay Metric: SAA Train Delays averaged one train per day for Detroit, three trains for South Jersey, and five trains for North Jersey.

Locomotives: Gross Locomotives = 3897, Average Available = 3523, and Out-6?-Service Ratio = 5.9%, down from 6.5% the prior week.

Cars Offered in Interchange: averaged 240 cars daily, of which 17 were allocated to Norfolk Southern. Daily average and the NS average both increased from the prior week.

On-time performance, passenger trains through Brunswick, MD: 30% for 10 AMTRAK trains (Pittsburgh – Washington) and 89% for 80 MARC trains (West Virginia – Washington).

Bu falo Customer Service (Hot-Line): the customer service center received no hot-line calls se.) ing assistance in tracing cars.

CSXT has established 18 key measures for the first quarter of this year. Last week we met the goal for 14 of those measures. Goals were met for train derailments, overall velocity, merchandise train velocity, slow orders, crews on duty over 12 hours, relief crews, hours of crew delay, car dwell, right connection, on-time origin departure, on-time destination arrival, industrial switching, hours of locomotive delay, and leased locomotive out-of-service ratio.

Sincerely,

T. J. Stephenson Assistant Vice President Service Measurements

Surface Transportation Board Performance Measures

For the week ending:

01/12/01

Yard Performance

(Composite of NS/CSX Traffic)

| | | Monday | Tuesday | Wednesday | Thursday | Friday |
|----------------|-----------------------|----------|----------|-----------|----------|----------|
| Location | Measure | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 |
| Oak Island, NJ | Fluid Capacity | 1200 | 1200 | 1200 | 1200 | 1200 |
| | Cars On Hand - Loaded | 536 | 458 | 490 | 509 | 444 |
| | Cars On Hand - Empty | 329 | 274 | 422 | 482 | 461 |
| | Cars On Hand - Total | 865 | 732 | 912 | 991 | 905 |
| | Cars Handled | 639 | 326 | 583 | 611 | 405 |
| | Dwell Hours | 45.4 | 36 5 | 37.1 | 30.3 | 32.8 |
| Pavonia, NJ | Fluid Capacity | 900 | 900 | 900 | 900 | 900 |
| | Cars On Hand - Loaded | 324 | 369 | 268 | 303 | 232 |
| | Cars On Hand - Empty | 224 | 219 | 364 | 432 | 446 |
| | Cars On Hand - Total | 548 | 588 | 632 | 735 | 678 |
| | Cars Handled | 533 | 367 | 282 | 637 | 375 |
| | Dwell Hours | 47.2 | 28.3 | 25.6 | 25.0 | 33.5 |
| North Yard, MI | Fluid Capacity | 850 | 850 | 850 | 850 | 850 |
| | Cars On Hand - Loaded | 216 | 237 | 250 | 221 | 238 |
| | Cars On Hand - Empty | 300 | 277 | 297 | 232 | 195 |
| | Cars On Hand - Total | 516 | 514 | 547 | 453 | 133 |
| | Cars Handled | 169 | 134 | 133 | 179 | 162 |
| | Dwell Hours | 47.2 | 40.7 | 20.1 | 41.8 | 32.8 |

CSX Comments: Daily average on hand cars decreased at Oak Island and Pavonia, and increased slightly at Detroit North Yard. Overall terminal dwell time was 35.1 hours, down from 44.0 hours last week.

Surface Transportation Board Performance Measures

Train Originations

(Composite of NS/CSX Traffic)

| Location | Measure | Monday 01/08/01 | Tuesday 01/09/01 | Wednesday 01/10/01 | Thursday 01/11/01 | Friday 01/12/01 |
|--------------------|------------------------|--------------------|---------------------|-----------------------|----------------------|-----------------|
| North Jersey SAA | Number of Originations | 12 | 12 | 16 | 15 | 15 |
| | % Ontime | 33% | 17% | 25% | 13% | 33% |
| | % Late 0-2 Hours | 25% | 42% | 19% | 27% | 47% |
| | % Late 2-4 Hours | 17% | 25% | 25% | 27% | 13% |
| | % Late 4-6 Hours | 8% | 8% | 6% | 13% | 7% |
| | % Late GT 6 Hours | 17% | 8% | 25% | 20% | 0% |
| South Jersey SAA | Number of Originations | 4 | 5 | 6 | 6 | 5 |
| | % Ontime | 50% | 20% | 50% | 33% | 40% |
| | % Late 0-2 Hours | 25% | 20% | 0% | 0% | 0% |
| | % Late 2-4 Hours | 0% | 0% | 17% | 0% | 20% |
| | % Late 4-6 Hours | 0% | 20% | 33% | 33% | 20% |
| | % Late GT 6 Hours | 25% | 40% | 0% | 33% | 20% |
| Detroit SAA | Number of Originations | 3 | 5 | 6 | 5 | 6 |
| | % Ontime | 33% | 40% | 67% | 20% | 67% |
| | % Late 0-2 Hours | 67% | 60% | 33% | 40% | 33% |
| | % Late 2-4 Hours | 0% | 0% | 0% | 20% | 0% |
| | % Late 4-6 Hours | 0% | 0% | 0% | 20% | 0% |
| THE REAL PROPERTY. | % Late GT 6 Hours | 0% | 0% | 0% | 0% | 0% |

CSX Comments: Total road train delays were 64 trains. Crew delays were 33 trains for 200 hours; power 6 trains for 17 hours; originating trains 25 for 145 hours, due to late connections.

CSXT Cars Offered in Interchange but not Accepted

(Snapshot at Midnight for Day Measured)

| Measure | Railroad Offered To | Monday 01/08/01 | Tuesday 01/09/01 | Wednesday 01/10/01 | Thursday 01/11/01 | Friday 01/12/01 | Daily Average |
|--------------|---------------------|--------------------|---------------------|-----------------------|-------------------|--------------------|------------------|
| Cars Offered | NS | 0 | 28 | 31 | 3 | 22 | 17 |
| | All Other | 262 | 74 | 319 | 289 | 171 | 223 |
| | Total | 262 | 102 | 350 | 292 | 193 | 240 |

Measures all cars in offered interchange status on acquired Conrail territory only. Volumes are listed by cars offered to NS (Norfolk Southern) and All Other Railroads.

CSXT On Time Passenger Train Performance

"Brunswick Line"

Between West Virginia/Washington, DC

| Service | Measure | Monday 01/08/01 | Tuesday 01/09/01 | Wednesday 01/10/01 | Thursday 01/11/01 | Friday 01/12/01 | Weekly Totals |
|--------------------|-----------|--------------------|---------------------|-----------------------|----------------------|--------------------|------------------|
| AMTK | Trains | 2 | 2 | 2 | 2 | 2 | 10 |
| | % On Time | 50% | 0% | 0% | 50% | 50% | 30% |
| MARC | Trains | 18 | 18 | 18 | 18 | 18 | 90 |
| THE REAL PROPERTY. | % On Time | 94% | 100% | 78% | 94% | 78% | 89% |

AMTK measured according to contract with CSXT.

CSXT Train Crew Delay

| | Causes of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|--------------|------------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Terminal | Trains / Hours | 01/06/01 | 01/07/01 | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 | Total |
| Baltimore | Train Crew Starts | 21 | 12 | 16 | 18 | 18 | 19 | 16 | 120 |
| | Crews Delayed +2 Hours | 3 | 5 | 5 | 8 | 5 | 10 | 9 | 45 |
| | % Delayed +2 Hours | 14% | 42% | 31% | 44% | 28% | 53% | 56% | 38% |
| Buffalo | Train Crew Starts | 48 | 42 | 30 | 43 | 47 | 47 | 49 | 306 |
| | Crews Delayed +2 Hours | 10 | 8 | 9 | 11 | 7 | 9 | 12 | 66 |
| | % Delayed +2 Hours | 21% | 19% | 30% | 26% | 15% | 19% | 24% | 22% |
| Chicago | Train Crew Starts | 22 | 24 | 29 | 28 | 26 | 21 | 24 | 174 |
| | Crews Delayed +2 Hours | 7 | 9 | 14 | 6 | 8 | 7 | 4 | 55 |
| | % Delayed +2 Hours | 32% | 38% | 48% | 21% | 31% | 33% | 17% | 32% |
| Cincinnati | Train Crew Starts | 33 | 40 | 33 | 35 | 35 | 32 | 36 | 244 |
| | Crews Delayed +2 Hours | 3 | 2 | 2 | 0 | 1 | 0 | 2 | 10 |
| | % Delayed +2 Hours | 9% | 5% | 6% | 0% | 3% | 0% | 6% | 4% |
| Cleveland | Train Crew Starts | 27 | 24 | 32 | 24 | 23 | 22 | 24 | 176 |
| | Crews Delayed +2 Hours | 13 | 5 | 11 | 6 | 4 | 12 | 4 | 55 |
| | % Delayed +2 Hours | 48% | 21% | 34% | 25% | 17% | 55% | 17% | 31% |
| Cumberland | Train Crew Starts | 37 | 40 | 30 | 23 | 33 | 39 | 34 | 236 |
| | Crews Delayed +2 Hours | 6 | 9 | 12 | 8 | 9 | 7 | 12 | 63 |
| | % Delayed +2 Hours | 16% | 23% | 40% | 35% | 27% | 18% | 35% | 27% |
| Detroit | Train Crew Starts | 7 | 4 | 5 | 5 | 4 | 6 | 4 | 35 |
| | Crews Delayed +2 Hours | 3 | 0 | 3 | 2 | 1 | 1 | 1 | 11 |
| | % Delayed +2 Hours | 43% | 0% | 60% | 40% | 25% | 17% | 25% | 31% |
| Philadelphia | Train Crew Starts | 15 | 10 | 12 | 11 | 11 | 13 | 12 | 84 |
| | Crews Delayed +2 Hours | 2 | 0 | 3 | 2 | 1 | 3 | 5 | 16 |
| | % Delayed +2 Hours | 13% | 0% | 25% | 18% | 9% | 23% | 42% | 19% |
| Selkirk | Train Crew Starts | 42 | 41 | 35 | 37 | 44 | 45 | 49 | 293 |
| | Crews Delayed +2 Hours | 10 | 17 | 20 | 7 | 17 | 7 | 11 | 89 |
| | % Delayed +2 Hours | 24% | 41% | 57% | 19% | 39% | 16% | 22% | 30% |
| Toledo | Train Crew Starts | 26 | 30 | 24 | 22 | 23 | 29 | 23 | 177 |
| | Crews Delayed +2 Hours | 9 | 8 | 1 | 4 | 4 | 4 | 5 | 35 |
| | % Delayed +2 Hours | 35% | 27% | 4% | 18% | 17% | 14% | 22% | 20% |
| Willard | Train Crew Starts | 41 | 48 | 36 | 49 | 42 | 42 | 42 | 300 |
| | Crews Delayed +2 Hours | 14 | 20 | 10 | 14 | 6 | 9 | 10 | 83 |
| | % Delayed +2 Hours | 34% | 42% | 28% | 29% | 14% | 21% | 24% | 28% |

Daily number of train crew starts from selected yards or terminals and the number of those originating train crews that were delayed in those yards or terminals for two hours or more after going on-duty. The percentage of those delayed starts.

CSXT Train Delay - Northern Region Lines

| | Cause of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|-------------|--|----------|----------|----------|----------|-----------|----------|----------|--------|
| Measure | Trains / Hours | 01/06/01 | 01/07/01 | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 | Total |
| | | | | | | | | | |
| Train Delay | Originating Train Starts | 111 | 108 | 112 | 101 | 106 | 113 | 120 | 771 |
| Frain Delay | Originating Train Starts Delayed Hours - Power | 111 | 108 | 112 | 0 | 0 | 0 | 0 | 771 |

Daily number of originating train starts on the Northern Region and the hours delayed due to lack of power and crew of those originating train crews. The delayed train starts will be broken down between power and crew delayed hours.

Daily Crew Availability Percentage - Northern Region Lines

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|----------------|-------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Crew Availability | 01/06/01 | 01/07/01 | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 | Average |
| | | | | | | | - | | |
| Crew Availabil | lity | 85% | 86% | 86% | 86% | 87% | 87% | 85% | 86% |

Daily percentage of CSXT road train crews that are available for work on the Northern Region Lines.

Daily Number of Train Crew Starts and Recrews Required

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|---------------|-------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Measure | Crew/Recrews | 01/06/01 | 01/07/01 | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 | Total |
| Crews/Recrews | Train Crew Starts | 285 | 259 | 254 | 257 | 274 | 274 | 282 | 1885 |
| CIEWS/RECIEWS | | | | | | | | | |
| Clews/Reclews | Recrews | 11 | 7 | 5 | 6 | 5 | 7 | 4 | 45 |

Daily number of CSXT road train crew starts, the number of recrews and percentage of recrews for the Northern Region Lines.

CSXT Locomotive Fleet Condition

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|-------------|-----------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Locomotives | 01/06/01 | 01/07/01 | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 | Average |
| Locomotives | Gross Fleet Size | 3947 | 3937 | 3918 | 3861 | 3875 | 3865 | 3876 | 3897 |
| | Avg. Number Available | 3496 | 3483 | 3500 | 3518 | 3502 | 3589 | 3573 | 3523 |
| | OOS Ratio | 6.8 | 7.3 | 6.5 | 5.5 | 5.2 | 4.8 | 5.4 | 5.9 |

The measure for Gross Fleet will consist of CSX owned, leased, and foreign locomotives on-line. The Average Number Available will be the number of net fleet available to move traffic. The Out-of-Service Ratio (OOS) is the ratio of CSXT owned locomotives not available.

Shared Asset Areas Train Delay

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|-------------|--|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Shared Area | 01/06/01 | 01/07/01 | 01/08/01 | 01/09/01 | 01/10/01 | 01/11/01 | 01/12/01 | Average |
| | | | | | | | | | |
| | | | | | | | | | |
| Train Delay | Philadelphia/South Jersey | 2 | 4 | 7 | 2 | 3 | 2 | 2 | 3 |
| Train Delay | Philadelphia/South Jersey North Jersey | 2 7 | 3 | 7 6 | 6 | 3 3 | 5 | 6 | 3 5 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification. The measure will be a composite of CSX and NS trains.

(757) 629-2657 (757) 533-4872 E-mail gaaspato@nscorp.com

January 17, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens:

Pursuant to Decision No. 89 issued in STB Finance Docket No. 33388, for the week ending January 12, 2001, enclosed are schedules reporting Train Origination Performance, Yard Performance, and Trains Held in the Shared Assets Areas. Also enclosed is a schedule showing a daily snapshot of NS Cars Offered in Interchange but not Accepted, and our Locomotive Fleet Statistics. This schedule also includes NS Northern Region Train Starts and Delays that are not limited to a snapshot period.

Another schedule incorporated into this transmittal shows NS Crew Starts and Delays, NS Northern Region Daily Crew Availability Percentage, and NS Northern Region Crew Starts and Recrews.

Additionally, this transmittal includes confidential reports containing performance statistics for NS's Chicago Gateway Interchange Operations, Corridor Train Performance and Yard Performance. In an effort to provide you with more detailed information regarding delays, I have included two schedules supporting NS's Chicago Gateway and Corridor Train Performance reports, which identify the number and total time for delays due to crew, power, or other issues. I also have supplied the Public Reporting Measures that we provide to the Conrail Transaction Council and the AAR.

Mr. Melvin F. Clemens, Jr. January 17, 2001 Page 2

As always, I am including a letter written by Tony L. Ingram, Vice President Transportation – Operations, which discusses delays in our rail operations. If you have any questions or need additional information, please call me.

Sincerely,

George A. Aspatore General Solicitor

Enclosures

January 17, 2001

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

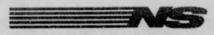
Dear Mr. Clemens:

Norfolk Southern's performance metrics remain within normal operating range. The number of cars on line increased, the average train speed increased, and the average terminal dwell decreased. On the monitored corridors and Chicago gateway operations, 60 trains were held for terminal delays, 26 trains were held for crews, and 14 trains were held for power.

in the Shared Assets Areas, daily average on-hand car volume decreased at Oak Island and Pavonia and increased slightly at North Yard. All volume counts were within expected operating norms for comparable periods. Overall average terminal dwell time decreased. The number of reported road train delays for crews and power increased from last week: 33 trains were delayed 200 hours for lack of crews and 6 trains were delayed for 17 hours awaiting power. Twenty-five originating trains were delayed a total of 145 hours due to late arrivals from CSXT and/or NS. Together, these delays accounted for 62% of the delay hours reported in the SAAs.

Sincerely,

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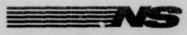


NORFOLK SOUTHERN

For the week ending 1/12/01

Shared Asset Area - Yard Performance

| | | | Ollai ca As | Sel Alea - Talu Pe | Hommunoo | | |
|-----------------------|----------|----------------|----------------|--------------------|-----------------|--------------|---------------|
| Yard | date | Fluid Capacity | On hand -Empty | On hand - Loaded | On hand - Total | Cars handled | Average dwell |
| North Yard MI | 1/8/01 | 850 | 300 | 216 | 516 | 169 | 47.2 |
| | 1/9/01 | 850 | 277 | 237 | 514 | 134 | 40.7 |
| | 1/10/01 | 850 | 297 | 250 | 547 | 133 | 20.1 |
| | 1/11/01 | 850 | 232 | 221 | 453 | 179 | 41.8 |
| | 1/12/01 | 850 | 195 | 238 | 433 | 162 | 32.8 |
| North Yard MI Average | A COMMON | 850 | 260 | 232 | 493 | 155 | 37.2 |
| Oak Island NJ | 1/8/01 | 1200 | 329 | 536 | 865 | 639 | 45.4 |
| | 1/9/01 | 1200 | 274 | 458 | 732 | 326 | 36.6 |
| | 1/10/01 | 1200 | 422 | 490 | 912 | 583 | 37.1 |
| | 1/11/01 | 1200 | 482 | 509 | 991 | 611 | 30.3 |
| | 1/12/01 | 1200 | 461 | 444 | 905 | 405 | 32.8 |
| Oak Island NJ Average | | 1200 | 394 | 487 | 881 | 513 | 36.8 |
| Pavonia NJ | 1/8/01 | 900 | 224 | 324 | 548 | 533 | 47.2 |
| | 1/9/01 | 900 | 219 | 369 | 588 | 367 | 28.3 |
| | 1/10/01 | 900 | 364 | 268 | 632 | 282 | 25.6 |
| | 1/11/01 | 900 | 432 | 303 | 735 | 637 | 25.0 |
| | 1/12/01 | 900 | 446 | 232 | 678 | 375 | 33.5 |
| Pavonia Average | | 900 | 337 | 299 | 636 | 439 | 32.5 |

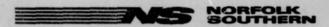


NORFOLK SOUTHERN

For the week ending 1/12/01

Shared Asset Train Origination Performance

| location | date | Trains | On time | 0-2 hours late | 2-4 hours late | 4-6 hours late | 6+ hours late |
|--------------------|--------|--------|---------|----------------|----------------|----------------|---------------|
| Detroit Total | 8-Jan | 3 | 33% | 67% | 0% | 0% | 0% |
| | 9-Jan | 5 | 40% | 60% | 0% | 0% | 0% |
| | 10-Jan | 6 | 67% | 33% | 0% | 0% | 0% |
| | 11-Jan | 5 | 20% | 40% | 20% | 20% | 0% |
| | 12-Jan | 6 | 67% | 33% | 0% | 0% | 0% |
| Detroit Total | | 25 | 48% | 44% | 4% | 4% | 0% |
| North Jersey Total | 8-Jan | 12 | 33% | 25% | 17% | 8% | 17% |
| | 9-Jan | 12 | 17% | 42% | 25% | 8% | 8% |
| | 10-Jan | 16 | 25% | 19% | 25% | 6% | 25% |
| | 11-Jan | 15 | 13% | 27% | 27% | 13% | 20% |
| | 12-Jan | 15 | 33% | 47% | 13% | 7% | 0% |
| North Jersey Total | *** | 70 | 24% | 31% | 21% | 9% | 14% |
| South Jersey Total | 8-Jan | 4 | 50% | 25% | 0% | 0% | 25% |
| | 9-Jan | 5 | 20% | 20% | 0% | 20% | 40% |
| | 10-Jan | 6 | 50% | 0% | 17% | 33% | 0% |
| | 11-Jan | 6 | 33% | 0% | 0% | 33% | 33% |
| | 12-Jan | 5 | 40% | 0% | 20% | 20% | 20% |
| South Jersey Total | | 26 | 38% | 8% | 8% | 23% | 23% |
| Grand Total | | 121 | 32% | 29% | 15% | 11% | 13% |

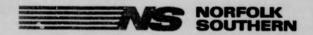


For the week ending 1/12/01

Shared Asset Area Trains Held

| area | Sat 06-Jan | Sun 07-Jan | Mon 08-Jan | Tue 09-Jan | Wed 10-Jan | Thu 11-Jan | Fri 12-Jan | Grand Total |
|--------------|------------|------------|------------|------------|------------|------------|------------|-------------|
| North Jersey | 7 | 3 | 6 | 6 | 3 | 5 | 6 | 36 |
| South Jersey | 2 | 4 | 7 | 2 | 3 | 2 | 2 | 22 |
| Detroit | 1 | | 2 | 0 | 1 | 0 | 1 | 6 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification.



NS Cars Offered in Interchange but not Accepted

| offered | Monday | Tuesday | Wednesday | Thursday | Friday | Total |
|---------|--------|---------|-----------|----------|--------|-------|
| CSX | 58 | 61 | 42 | 20 | 44 | 225 |
| other | 0 | 0 | 0 | 0 | 26 | 26 |
| Total | 58 | 61 | 42 | 20 | 70 | 251 |

Snapshot taken between 2:00 and 3:00 each day NS acquired territory only

NS Northern Region Train Starts and Delays

| | | 110 110111 | Tolli Rogion | Train Otal | is and Delay | • | | |
|--------------------|-------------------|-----------------|-----------------|------------------|---------------------|--------------------|------------------|-------------|
| | Saturday 6-Jan | Sunday 7-Jan | Monday 8-Jan | Tuesday 9-Jan | Wednesday 10-Jan | Thursday 11-Jan | Friday 12-Jan | Grand Total |
| # of Train Starts | 161 | 152 | 153 | 166 | 170 | 188 | 173 | 1163 |
| Delay Cause | | | | | | | | 1,00 |
| Crew Delays (hrs) | 1.6 | 0.0 | 0.0 | 7.1 | 1.6 | 3.1 | 5.0 | 18.3 |
| Power Delays (hrs) | 46.8 | 28.8 | 4.3 | 0.0 | 35.9 | 49.6 | 28.0 | 193.2 |

The delay numbers are expressed in hours

Locomotive Fleet Statistics

| | Saturday 6-Jan | Sunday 7-Jan | Monday 8-Jan | Tuesday 9-Jan | Wednesday 10-Jan | Thursday 11-Jan | Friday 12-Jan | average |
|------------------|-------------------|-----------------|-----------------|------------------|---------------------|--------------------|------------------|---------|
| Fleet Size | 3461 | 3451 | 3454 | 3441 | 3423 | 3395 | 3374 | 3428 |
| available | 3176 | 3177 | 3178 | 3179 | 3180 | 3181 | 3182 | 3179 |
| out of service % | 8.2% | 7.9% | 8.0% | 7.6% | 7.1% | 6.3% | 5.7% | 7.3% |

Snapshot taken at midnight Fleet size is all locomotives on line. Includes owned, leased and foreign.



NS Crew Starts and Delays

| | | Saturday 6-Jan | Sunday 7-Jan | Monday 8-Jan | Tuesday 9-Jan | Wednesday 10-Jan | Thursday 11-Jan | Friday 12-Jan | Grand Total |
|------------|---------------|-------------------|-----------------|-----------------|------------------|---------------------|--------------------|------------------|-------------|
| Allentown | crew starts | 12 | 11 | 13 | 18 | 16 | 15 | 14 | 99 |
| | crews delayed | 6 | 6 | - | 6 | 5 | 2 | 6 | 36 |
| Bellevue | crew starts | 30 | 35 | 3 | 37 | 29 | 39 | 33 | 233 |
| | crews delayed | 10 | 10 | 4 | 8 | 11 | 7 | 10 | 60 |
| Buffalo | crew starts | 19 | 22 | 20 | 22 | 22 | 26 | 22 | 153 |
| E. C. | crews delayed | 6 | 4 | 2 | 3 | 5 | 3 | 3 | 26 |
| Chicago | crew starts | 36 | 34 | 31 | 30 | 38 | 37 | 34 | 240 |
| | crews delayed | 15 | 9 | 15 | 11 | 19 | 21 | 15 | 105 |
| Cincinnati | crew starts | 32 | 40 | 32 | 33 | 38 | 41 | 32 | 248 |
| | crews delayed | 6 | 16 | 6 | 6 | 10 | 7 | 3 | 54 |
| Cleveland | crew starts | 13 | 11 | 10 | 8 | 7 | 10 | 16 | 75 |
| | crews delayed | 6 | 5 | 3 | 4 | 4 | 3 | ô | 31 |
| Conway | crew starts | 58 | 48 | 46 | 42 | 50 | 47 | 56 | 347 |
| | crews delayed | 20 | 14 | 18 | 8 | 13 | 16 | 23 | 112 |
| Detroit | crew starts | 15 | 12 | 14 | 20 | 19 | 16 | 20 | 116 |
| | crews delayed | 7 | 5 | 1 | 5 | 6 | 3 | 6 | 33 |
| Elkhart | crew starts | 38 | 38 | 35 | 34 | 31 | 45 | 41 | 262 |
| | crews delayed | 15 | 11 | 18 | 14 | 10 | 20 | 15 | 103 |
| Harrisburg | crew starts | 49 | 40 | 42 | 50 | 54 | 52 | 52 | 339 |
| | crews delayed | 16 | 12 | 16 | 20 | 17 | 17 | 23 | 121 |
| Toledo | crew starts | 64 | 46 | 39 | 43 | 54 | 53 | 44 | 343 |
| | crews delayed | 18 | 10 | 6 | 10 | 16 | 13 | 14 | 87 |

Notes:

Data source is T&E employees' "End of Trip" reporting
A summary of all "E-O-T's" where departure time is reported as two or more hours after time crew ordered.

Includes all trains for location, whether originating or run-through. A delayed crew is one delayed two hours or more after coming on duty

NS Northern Region Daily Crew Availability Percentage

| | 110 1101 | No North Region Bully Stew Availability Grootings | | | | | | | | | | |
|---------------|-------------------|---|-----------------|------------------|---------------------|--------------------|------------------|---------|--|--|--|--|
| | Saturday 6-Jan | Sunday 7-Jan | Monday 8-Jan | Tuesday 9-Jan | Wednesday 10-Jan | Thursday 11-Jan | Friday 12-Jan | average | | | | |
| availability% | 82% | 80% | 82% | 85% | 85% | 87% | 86% | 84% | | | | |

Notes:

A "snapshot" of percent of Train and Engineman available at approximately 5:00 AM

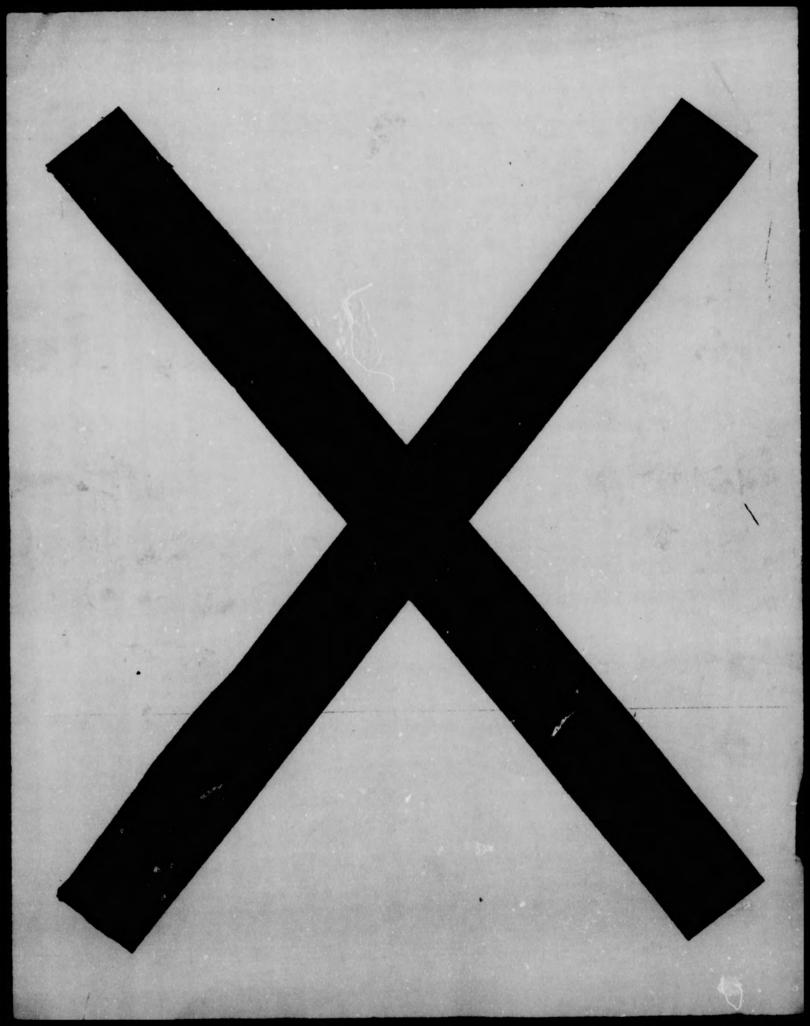
NS Northern Region Crew Starts and Recrews

| | Saturday 6-Jan | Sunday 7-Jan | Monday 8-Jan | Tuesday 9-Jan | Wednesday 10-Jan | Thursday 11-Jan | Friday 12-Jan | Grand Total |
|-------------|-------------------|-----------------|-----------------|------------------|---------------------|--------------------|------------------|-------------|
| crew starts | 322 | 289 | 261 | 294 | 303 | 321 | 316 | 2106 |
| recrews | 9 | 5 | 12 | 14 | 16 | 19 | 13 | 68 |

Notes:

A summary of trains ordered by field transportation using relief crew (recrew) train symbol

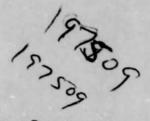
Does not include recrews/trains pulled into terminals by yard crews or road crews called and used in regular service

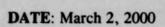


STB FD-33388

SURFACE TRANSPORTATION BOARD

Memorandum

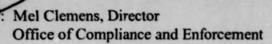


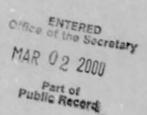


TO

: Ellen Keys, Assistant Secretary Section of Publications/Records Office of the Secretary

FROM







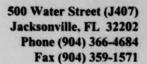
SUBJECT : STB FINANCE DOCKET NO. 33388 - OPERATIONAL MONITORING DATA

Attached are the original and two copies of the public data files provided to this office by CSX and Norfolk Southern as required in the above proceeding, which are to be committed to the docket for public reference. As requested, I am providing the three paper copies to Ron Douglas, two for the docket and one for Da To Da Office Solutions. If there are any questions, please don't hesitate to contact me or Jim Greene.

Attachments

cc:

Chairman Morgan
Vice Chairman Burkes
Commissioner Clyburn
Richard Armstrong
Ron Douglas
Charles Renninger





Danford L. Price Assistant Vice President -Service Measurements

March 1, 2000

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
The Mercury Building
1925 K Street, NW, Suite 780
Washington, DC 20423

Dear Mr. Clemens:

Enclosed with this transmittal letter are CSX Transportation's operational monitoring reports to the Board for the week ending Friday, February 25th.

Overall train velocity decreased this week, from 18.2 to 17.8 miles-per-hour. Average daily total cars on line decreased 1193 cars to 266,092. Terminal dwell increased slightly from 33.3 to 33.5 hours from the prior week. There was little shutdown for President's Day as CSX continued to clean up yards and terminals. Limitations, in certain areas, on crew availability during the holiday weekend contributed to this week's results. The most affected terminals were Cumberland MD, Savannah GA, Waycross GA, and Albany NY.

In examining the data CSXT provides the STB, Conrail Transaction Council, and the AAR, we would offer the following observations and interpretations:

Chicago Gateway Operations

Traffic was heavy for all carriers this reporting week. Traffic improvements through the area enabled the on-time-to-two-hours-late measure of deliveries to western carriers through Chicago to increase 28 percentage points.

Yards and Terminals

Car volumes continued to be strong, and overall dwell hours increased slightly across the network. This week, seven of the 14 terminals showed an improvement in terminal dwell. Holiday weekend considerations aside, crew availability continued to remain high, and improved availability of locomotives on the Northern Lines has improved the operation of the railroad.

Corridor Performance

All but one of the six corridors showed an improvement from the prior week. The best train performance during this week was the East St. Louis to Northeast corridor, which improved 10 percentage points from the prior week. Second place belonged to the I - 95 corridor. Ontime-to-two-hours-late category improved 16 percentage points, and the percent of trains in the greater-than-six-hours-late category moved favorable by nine percentage points.

Shared Areas

The daily average of cars on hand cars decreased at all three locations, most significantly at Oak Island. The decline reflects improved conditions where industrial inventories have been worked down. Overall terminal dwell time decreased from 36.9 hours to 31.3 hours. Road train delays for crew and power increased over the prior week. A total of 11 originating trains were delayed due to late arrivals from CSXT and/or NS.

Additional Measurements

Train Delay Metric: For 726 train starts, Train Delay totaled 188 hours for Power and 580 hours for Crew. Power delays were down 70%, while crew delays were up 49% from the previous reporting week. The weekend was a pay day for train crews. It is normal to see an increase in crew delay on pay day weekends.

Train Crew Delay Metric: The percent of crews <u>not</u> departing within two hours of the on-duty time averaged 36.4% for the week, the same as the prior week.

Daily Crew Availability Percentage: Crew Availability Percentage averaged 81%, down one percentage point from the prior week.

Daily Number of Recrews Required: Of 1840 crew starts, 102 (6%) were recrews, which was slightly down from the prior week.

Shared Asset Areas Train Delay Metric: SAA Train Delays averaged three trains for North Jersey, with Detroit and Sout'i Jersey averaging two trains.

Locomotives: Gross Locomotives = 4093, Average Available = 3703, and Out-of-Service Ratio = 5.4%, a 7% improvement from the prior week.

Cars Offered in Interchange: averaged 207 cars daily, of which 78 were allocated to Norfolk Southern.

Blocked Sidings or Multiple Main Lines: totaled four for the week, down from a total of nine reported the prior week

On-time perform vince, passenger trains through Brunswick, MD: 40% for 10 AMTRAK trains (Ph. sburgh – Washington) and 96% for 90 MARC trains (West Virginia – Washington). Traffic congestion over the route delayed Amtrak trains this week.

Buffalo Customer Service (Hot-Line): the customer service center received one hotline call, seeking assistance in tracing cars. The request was resolved.

This week field teams continued reviews of the major CSX yards to make recommendations for improvements in terminal dwell. Terminal personnel as well as Service Planning have been involved to facilitate the reviews. The train performance this week showed a strong rebound with the improving conditions at Chicago. CSX continues to analyze its operating plan to develop fluidity across the network and ensure customer needs are achieved.

Sincerely,

Danford L. Price Assistant Vice President Service Measurements

Performance Measures

For the week ending: 02/25/00

Yard Performance

(Composite of NS/CSX Traffic)

| | | Monday | Tuesday | Wednesday | Thursday | Friday |
|----------------|-----------------------|----------|----------|-----------|----------|----------|
| Location | Measure | 02/21/00 | 02/22/00 | 02/23/00 | 02/24/00 | 02/25/00 |
| Oak Island, NJ | Fluid Capacity | 1200 | 1200 | 1200 | 1200 | 1200 |
| | Cars On Hand - Loaded | 427 | 318 | 391 | 491 | 525 |
| | Cars On Hand - Empty | 371 | 388 | 470 | 406 | 494 |
| | Cars On Hand - Total | 798 | 706 | 861 | 897 | 1019 |
| | Cars Handled | 497 | 375 | 496 | 562 | 334 |
| | Dwell Hours | 44.3 | 43.8 | 32.5 | 36.7 | 38.8 |
| Pavonia, NJ | Fluid Capacity | 900 | 900 | 900 | 900 | 900 |
| | Cars On Hand - Loaded | 318 | 316 | 321 | 363 | 361 |
| | Cars On Hand - Empty | 355 | 222 | 343 | 339 | 387 |
| | Cars On Hand - Total | 673 | 538 | 664 | 702 | 748 |
| | Cars Handled | 373 | 221 | 560 | 351 | 516 |
| | Dwell Hours | 50.6 | 27.0 | 24.0 | 33.5 | 23.5 |
| North Yard, MI | Fluid Capacity | 850 | 850 | 850 | 850 | 850 |
| | Cars On Hand - Loaded | 156 | 223 | 229 | 203 | 256 |
| | Cars On Hand - Empty | 86 | 123 | 110 | 148 | 80 |
| | Cars On Hand - Total | 242 | 346 | 339 | 351 | 336 |
| | Cars Handled | 237 | 89 | 306 | 249 | 415 |
| | Dwell Hours | 10.8 | 21.7 | 18.1 | 24.0 | 20.3 |

CSX Comments: Daily average on hand cars decreased at all three locations, most significantly at Oak Island. The decline reflects continued improved conditions in satellite yards where industrial inventories continue to be worked down by customers. Overall terminal dwell time decreased from 33.5 hours to 31.3 hours. There was improvement at all three locations, especially multilevel at Detroit North Yard and merchandise/local traffic at Pavonia and Oak Island.

Performance Measures

For the week ending: 02/25/00

Train Originations

(Composite of NS/CSX Traffic)

| | | Monday | Tuesday | Wednesday | Thursday | Friday |
|--|------------------------|----------|----------|-----------|----------|----------|
| Location | Measure | 02/21/00 | 02/22/00 | 02/23/00 | 02/24/00 | 02/25/00 |
| North Jersey SAA | Number of Originations | 7 | 19 | 15 | 14 | 13 |
| THE REAL PROPERTY. | % Ontime | 43% | 21% | 13% | 36% | 23% |
| | % Late 0-2 Hours | 14% | 32% | 33% | 7% | 15% |
| | % Late 2-4 Hours | 0% | 21% | 7% | 14% | 8% |
| | % Late 4-6 Hours | 14% | 0% | 20% | 21% | 8% |
| CONTRACTOR OF THE PARTY. | % Late GT 6 Hours | 29% | 26% | 27% | 21% | 46% |
| South Jersey SAA | Number of Originations | 4 | 5 | 4 | 6 | 9 |
| THE RESERVE TO SERVE THE RESERVE THE RESERVE TO SERVE THE RESERVE THE RE | % Ontime | 0% | 40% | 25% | 33% | 33% |
| | % Late 0-2 Hours | 25% | 0% | 25% | 17% | 11% |
| | % Late 2-4 Hours | 0% | 20% | 25% | 17% | 11% |
| | % Late 4-6 Hours | 0% | 0% | 0% | 0% | 0% |
| | % Late GT 6 Hours | 75% | 40% | 25% | 33% | 44% |
| Detroit SAA | Number of Originations | 6 | 8 | 9 | 10 | 9 |
| | % Ontime | 17% | 0% | 22% | 10% | 11% |
| Per de la companya del companya de la companya del companya de la | % Late 0-2 Hours | 33% | 38% | 22% | 30% | 44% |
| | % Late 2-4 Hours | 17% | 25% | 22% | 30% | 22% |
| | % Late 4-6 Hours | 17% | 25% | 11% | 0% | 11% |
| No. of the last of | % Late GT 6 Hours | 17% | 13% | 22% | 30% | 11% |

CSX Comments: Road train delays for crew and power increased over the prior week. Eleven originating trains were delayed due to late arrivals from the CSXT and NS.

Performance Measures

For the week ending: 02/25/00

CSXT Cars Offered in Interchange but not Accepted

(Snapshot at Midnight for Day Measured)

| Measure | Railroad Offered To | Monday 02/21/00 | Tuesday 02/22/00 | Wednesday 02/23/00 | Thursday 02/24/00 | | Daily Average |
|--------------|---------------------|--------------------|---------------------|-----------------------|-------------------|-----|------------------|
| Cars Offered | NS | 178 | 121 | 38 | 39 | 12 | 78 |
| | All Other | 0 | 164 | 190 | 117 | 175 | 129 |
| | Total | 178 | 285 | 228 | 156 | 187 | 207 |

Measures all cars in offered interchange status on acquired Conrail territory only. Volumes are listed by cars offered to NS (Norfolk Southern) and All Other Railroads.

CSXT Blocked Sidings or Multiple Main Lines

(Snapshot at 14:30 for Day Measured)

| Measure | Track Type | Monday 02/21/00 | | Wednesday 02/23/00 | Thursday 02/24/00 | Friday 02/25/00 | Weekly Total |
|---------|---------------------|--------------------|---|-----------------------|-------------------|--------------------|-----------------|
| Blocked | Sidings | 0 | 0 | 1 | 0 | 0 | 1 |
| | Multiple Main Lines | 0 | 2 | 0 | 1 | 0 | 3 |
| | Total | 0 | 2 | 1 | 1 | 7 | 4 |

Measures blocked sidings or multiple main lines with or without crews for other than normal operating purposes on Conrail acquired territory only.

CSXT On Time Passenger Train Performance

"Brunswick Line"

Between West Virginia/Washington, DC

| Service | Measure | Monday 02/21/00 | Tuesday 02/22/00 | Wednesday 02/23/00 | Thursday 02/24/00 | Friday 02/25/00 | Weekly Average |
|---------|-----------|--------------------|---------------------|-----------------------|-------------------|--------------------|-------------------|
| AMTK | Trains | 2 | 2 | 2 | 2 | 2 | 10 |
| | % On Time | 100% | 50% | 50% | 0% | 0% | 40% |
| MARC | Trains | 8 | 18 | 18 | 18 | 18 | 80 |
| | % On Time | 100% | 89% | 100% | 94% | 100% | 96% |

AMTK measured according to contract with CSXT.

Performance Measures

For the week ending: 02/25/00

CSXT Train Crew Delay

| | Causes of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|--------------|------------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Terminal | Trains / Hours | 02/19/00 | 02/20/00 | 02/21/00 | 02/22/00 | 02/23/00 | 02/24/00 | 02/25/00 | Total |
| Baltimore | Train Crew Starts | T 16 | 9 | 14 | 1 14 | 24 | 15 | 17 | 109 |
| Daitimore | Crews Delayed +2 Hours | 8 | 6 | 9 | 9 | 23 | 7 | 11 | 73 |
| | % Delayed +2 Hours | 50% | 67% | 64% | 64% | 96% | 47% | 65% | 67% |
| Buffalo | Train Crew Starts | 40 | 43 | 30 | 45 | 49 | 47 | 40 | 294 |
| | Crews Delayed +2 Hours | 5 | 13 | 7 | 9 | 9 | 12 | 12 | 67 |
| | % Delayed +2 Hours | 13% | 30% | 23% | 20% | 18% | 26% | 30% | 23% |
| Chicago | Train Crew Starts | 20 | 17 | 25 | 27 | 24 | 21 | 25 | 159 |
| | Crews Delayed +2 Hours | 13 | 10 | 9 | 12 | 8 | 8 | 16 | 76 |
| | % Delayed +2 Hours | 65% | 59% | 36% | 44% | 33% | 38% | 64% | 48% |
| Cincinnata | Train Crew Starts | 31 | 33 | 38 | 33 | 40 | 33 | 35 | 243 |
| | Crews Delayed +2 Hours | 4 | 5 | 11 | 9 | 8 | 3 | 9 | 49 |
| | % Delayed +2 Hours | 13% | 15% | 29% | 27% | 20% | 9% | 26% | 20% |
| Cleveland | Train Crew Starts | 20 | 33 | 18 | 23 | 23 | 23 | 21 | 161 |
| | Crews Delayed +2 Hours | 5 | 4 | 4 | 5 | 5 | 6 | 9 | 38 |
| | % Delayed +2 Hours | 25% | 12% | 22% | 22% | 22% | 26% | 43% | 24% |
| Cumberland | Train Crew Starts | 27 | 27 | 30 | 32 | 37 | 34 | 36 | 223 |
| | Crews Delayed +2 Hours | 11 | 6 | 13 | 17 | 26 | 26 | 25 | 124 |
| | % Delayed +2 Hours | 41% | 22% | 43% | 53% | 70% | 76% | 69% | 56% |
| Detroit | Train Crew Starts | 2 | 3 | 4 | 5 | 6 | 5 | 3 | 28 |
| | Crews Delayed +2 Hours | 0 | 1 | 0 | 2 | 0 | 1 | 1 | 5 |
| | % Delayed +2 Hours | 0% | 33% | 0% | 40% | 0% | 20% | 33% | 18% |
| Philadelphia | Train Crew Starts | 5 | 8 | 8 | 6 | 7 | 6 | 12 | 52 |
| | Crews Delayed +2 Hours | 1 | 2 | 2 | 3 | 3 | 3 | 4 | 18 |
| | % Delayed +2 Hours | 20% | 25% | 25% | 50% | 43% | 50% | 33% | 35% |
| Selkirk | Train Crew Starts | 37 | 35 | 35 | 43 | 40 | 45 | 38 | 273 |
| | Crews Delayed +2 Hours | 16 | 14 | 17 | 17 | 10 | 10 | 12 | 96 |
| | % Delayed +2 Hours | 43% | 40% | 49% | 40% | 25% | 22% | 32% | 35% |
| Toledo | Train Crew Starts | 20 | 25 | 24 | 32 | 21 | 31 | 31 | 184 |
| | Crews Delayed +2 Hours | 11 | 12 | 8 | 15 | 9 | 16 | 13 | 84 |
| | % Delayed +2 Hours | 55% | 48% | 33% | 47% | 43% | 52% | 42% | 46% |
| Willard | Train Crew Starts | 34 | 33 | 33 | 48 | 40 | 42 | 44 | 274 |
| | Crews Delayed +2 Hours | 7 | 7 | 13 | 19 | 12 | 11 | 11 | 80 |
| | % Delayed +2 Hours | 21% | 21% | 39% | 40% | 30% | 26% | 25% | 29% |

Daily number of train crew starts from sole ted yards or terminals and the number of those originating train crews that were delayed in those yards or terminals for two hours or more after going on-daty. The percentage of those delayed starts.

Performance Measures

For the week ending: 02/25/00

CSXT Train Delay - Northern Region Lines

| | Cause of Delay | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|-------------|--------------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Measure | Trains / Hours | 02/19/00 | 02/20/00 | 02/21/00 | 02/22/00 | 02/23/00 | 02/24/00 | 02/25/00 | Total |
| Train Delay | Originating Train Starts | 85 | 100 | 101 | 110 | 113 | 118 | 99 | 726 |
| | Delayed Hours - Power | 115 | 10 | 25 | 0 | 15 | 7 | 16 | 188 |
| | Delayed Hours - Crews | 213 | 179 | 103 | 19 | 29 | 13 | 24 | 580 |

Daily number of originating train starts on the Northern Region and the hours delayed due to lack of power and crew of those originating train crews. The delayed train starts will be broken down between power and crew delayed hours.

Daily Crew Availability Percentage - Northern Region Lines

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily |
|---|--------------------|----------|----------|----------|----------|-----------|----------|----------|---------|
| Measure | Crew Availability | 02/19/00 | 02/20/00 | 02/21/00 | 02/22/00 | 02/23/00 | 02/24/00 | 02/25/00 | Average |
| de la companya della companya della companya de la companya della | | | | | | | | | |
| 0 1 11 | ility % Available | 79% | 80% | 81% | 82% | 82% | 83% | 83% | 81% |

Daily percentage of CSXT road train crews that are available for work on the Northern Region Lines.

Daily Number of Train Crew Starts and Recrews Required

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Weekly |
|---------------|-------------------|----------|----------|----------|----------|-----------|----------|----------|--------|
| Measure | Crew/Recrews | 02/19/00 | 02/20/00 | 02/21/00 | 02/22/00 | 02/23/00 | 02/24/00 | 02/25/00 | Total |
| Crews/Recrews | Train Crew Starts | 239 | 256 | 237 | 275 | 281 | 280 | 272 | 1840 |
| Anna Calleria | Recrews | 28 | 8 | 9 | 10 | 13 | 13 | 21 | 102 |
| | % Recrewed | 12% | 3% | 4% | 4% | 5% | 5% | 8% | 6% |

Daily number of CSXT road train crew starts, the number of recrews and percentage of recrews for the Northern Region Lines.

For the week ending: 02/25/00

CSXT Locomotive Fleet Condition

| | | Saturday | Sunday | Monday | Tuesday | Wednesday | Thursday | Friday | Daily | |
|-------------------|-----------------------|----------|----------|----------|----------|-----------|----------------------------|--------|-------|--|
| Measure | Locomotives | 02/19/00 | 02/20/90 | 02/21/00 | 02/22/00 | 02/23/00 | 02/23/00 02/24/00 02/25/00 | | Total | |
| Locomotives | Gross Fleet Size | 4071 | 4090 | 4081 | 4106 | 4100 | 4104 | 4101 | 4093 | |
| The second second | Avg. Number Available | 3684 | 3708 | 3692 | 3696 | 3696 | 3727 | 3715 | 3703 | |
| | OOS Ratio | 5.6 | 5.4 | 5.5 | 5.3 | 5.4 | 5.4 | 5.4 | 5.4 | |

The measure for Gross Fleet will consist of CSX owned, leased, and foreign locomotives on-line. The Average Number Available will be the number of net fleet available to move traffic. The Out-of-Service Ratio (OOS) is the ratio of CSXT owned locomotives not available.

Shared Asset Areas Train Delay

| Measure | Shared Area | Saturday 02/19/00 | Sunday 02/20/00 | Monday 02/21/00 | Tuesday 02/22/00 | Wednesday 02/23/00 | 02/24/00 | Friday 02/25/00 | Daily Average |
|-------------|---------------------------|----------------------|--------------------|--------------------|---------------------|-----------------------|----------|--------------------|------------------|
| Torin Delay | Philadelphia/South Jersey | | 3 | 1 | 1 4 | 1 3 1 | | | 2 |
| Train Delay | North Jersey | 2 | 4 | 4 | 3 | 5 | 1 | 3 | 3 |
| | Detroit | 2 | 1 | 3 | 1 | 4 | 1 | 1 | 2 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification. The measure will be a composite of CSX and NS trains.

(757) 629-2657 (757) 533-4872 E-mail gaaspato@nscorp.com

March 1, 2000

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens:

Pursuant to Decision No. 89 issued in STB Finance Docket No. 33388, for the week ending February 25, 2000, enclosed are schedules reporting Train Origination Performance, Yard Performance, and Trains Held in the Shared Assets Areas. Please note that the methodology used to calculate terminal dwell for the SAAs has been modified. In an effort to provide more consistency in reporting and a more accurate indication of terminal productivity, the methodology has been adapted to conform with that used by NS.

Also enclosed is a schedule showing a daily snapshot of NS Cars Offered in Interchange but not Accepted, NS Blocked Sidings and Multiple Main Lines, and our Locomotive Fleet Statistics. This schedule also includes NS Northern Region Train Starts and Delays that are not limited to a snapshot period.

Another schedule incorporated into this transmittal shows NS Crew Starts and Delays, NS Northern Region Daily Crew Availability Percentage, and NS Northern Region Crew Starts and Recrews.

Additionally, this transmittal includes confidential reports containing performance statistics for NS's Chicago Gateway Interchange Operations, Corridor Train Performance and Yard Performance. In an effort to provide you with more detailed information regarding delays, I have included two schedules supporting NS's Chicago Gateway and Corridor Train Performance reports, which identify the number and total time for delays due to crew, power, or other issues. I also have supplied the Public Reporting Measures that we provide to the Conrail Transaction Council and the AAR.

Mr. Melvin F. Clemens, Jr. March 1, 2000 Page 2

I am including a letter written by Tony L. Ingram that discusses delays in our rail operations. Mr. Ingram, who will direct and supervise NS field operations, has assumed this responsibility in light of Jon Manetta's retirement. If you have any questions or need additional information, please call me.

Sincerely,

George A. Aspatore General Solicitor

Enclosures

Mr. Melvin F. Clemens, Jr.
Director, Office of Compliance and Enforcement
Surface Transportation Board
1925 K Street, NW
Washington, D.C. 20423-0001

Dear Mr. Clemens:

Upon Jon Manetta's very recent retirement I assumed responsibility for reporting to you on Norfolk Southern operating performance under Decision No. 89 in Finance Docket No. 33388. This week's report indicates continued positive trends in that performance. Average train speed exceeded the 20-mph mark for the first time since the Split Date, and the cars on line measure showed a notable drop. Also, overall average terminal dwell time decreased as the magnitude of fluctuations continues to be fairly consistent and within an expected range. On the monitored corridors and Chicago gateway operations, 95 trains were held for terminal congestion, 31 trains were held for crews, and 36 trains were held for power.

With respect to our customer service hotline in Buffalo, no calls were received.

In the Shared Assets Areas, lack of power resulted in 16 trains being delayed for 319 hours, while 20 trains were held for 242 hours awaiting crews. Additionally, 11 originating trains were delayed for 63 hours due to late arrivals from CSXT and/or NS. Together, these causes account for about 74% of the train delay hours in the SAAs.

I look forward to this new responsibility and the opportunity it affords me to inform you of our progress.

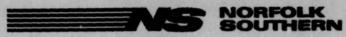
Sincerely,



For the week ending 2/25/00

Shared Asset Train Origination Performance

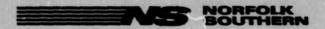
| location | date | Trains | On time | 0-2 hours late | 2-4 nours late | 4-6 hours late | 6+ hours late |
|--------------------|---------|--------|---------|----------------|----------------|----------------|---------------|
| Detroit Total | 2/21/00 | 6 | 17% | 33% | 17% | 17% | 17% |
| | 2/22/00 | 8 | 0% | 38% | 25% | 25% | 13% |
| | 2/23/00 | 9 | 22% | 22% | 22% | 11% | 22% |
| | 2/24/00 | 10 | 10% | 30% | 30% | 0% | 30% |
| | 2/25/00 | 9 | 11% | 44% | 22% | 11% | 11% |
| Detroit Total | | 42 | 12% | 33% | 24% | 12% | 19% |
| North Jersey Total | 2/21/00 | 7 | 43% | 14% | 0% | 14% | 29% |
| iorth Jersey Fotal | 2/22/00 | 19 | 21% | 32% | 21% | 0% | 26% |
| | 2/23/00 | 15 | 13% | 33% | 7% | 20% | 27% |
| | 2/24/00 | 14 | 36% | 7% | 14% | 21% | 21% |
| | 2/25/00 | 13 | 23% | 15% | 8% | 8% | 46% |
| North Jersey Total | | 68 | 25% | 22% | 12% | 12% | 29% |
| South Jersey Total | 2/21/00 | 4 | 0% | 25% | 0% | 0% | 75% |
| | 2/22/00 | 5 | 40% | 0% | 20% | 0% | 40% |
| | 2/23/00 | 4 | 25% | 25% | 25% | 0% | 25% |
| | 2/24/00 | 6 | 33% | 17% | 17% | 0% | 33% |
| | 2/25/00 | 9 | 33% | 11% | 11% | 0% | 44% |
| South Jersey Total | | 28 | 29% | 14% | 14% | 0% | 43% |
| Grand Total | | 138 | 22% | 24% | 16% | 9% | 29% |



For the week ending 2/25/00

Shared Asset Area - Yard Performance

| Yard | date | Fluid Capacity | On hand -Empty | On hand - Loaded | On hand - Total | Cars handled | Average dwell |
|-----------------------|---------|----------------|----------------|------------------|-----------------|--------------|---------------|
| North Yard MI | 2/21/00 | 850 | 86 | 156 | 242 | 237 | 10.8 |
| | 2/22/00 | 850 | 123 | 223 | 346 | 89 | 21.7 |
| | 2/23/00 | 850 | 110 | 229 | 339 | 306 | 18.1 |
| | 2/24/00 | 850 | 148 | 203 | 351 | 249 | 24.0 |
| | 2/25/00 | 850 | 80 | 256 | 336 | 415 | 20.3 |
| North Yard MI Average | | 850 | 109 | 213 | 323 | 259 | 18.8 |
| Oak Island NJ | 2/21/00 | 1200 | 371 | 427 | 798 | 497 | 44.3 |
| | 2/22/00 | 1200 | 388 | 318 | 706 | 375 | 43.8 |
| | 2/23/00 | 1200 | 470 | 391 | 861 | 496 | 32.5 |
| | 2/24/00 | 1200 | 406 | 491 | 897 | 562 | 36.7 |
| | 2/25/00 | 1200 | 494 | 525 | 1019 | 334 | 38.8 |
| Oak Island NJ Average | | 1200 | 426 | 430 | 856 | 453 | 38.9 |
| Pavonia NJ | 2/21/00 | 900 | 355 | 318 | 673 | 373 | 50.6 |
| | 2/22/00 | 900 | 222 | 316 | 538 | 221 | 27.0 |
| | 2/23/00 | 900 | 343 | 321 | 664 | 560 | 24.0 |
| | 2/24/00 | 900 | 339 | 363 | 702 | 351 | 33.5 |
| | 2/25/00 | 900 | 387 | 361 | 748 | 516 | 23.5 |
| Pavonia Average | | 900 | 329 | 336 | 665 | 404 | 30.8 |

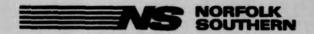


For the week ending 2/25/00

Shared Asset Area Trains Held

| area | Sat 19-Feb | Sun 20-Feb | Mon 21-Feb | Tue 22-Feb | Wed 23-Feb | Thu 24-Feb | Fri 25-Feb | Grand Total |
|--------------|------------------------------|------------|------------|------------|------------|------------|------------|--------------------|
| North Jersey | 2 | 4 | 4 | 3 | 5 | 1 | 3 | 22 |
| South Jersey | STATE OF THE PERSON NAMED IN | 2 | 3 | 4 | 3 | 1 | 1 | 14 |
| Detroit | 2 | SAMES BOOK | 3 | 1 | 4 | 1000 | 1000 | 13 |

Daily number of outbound trains ready for departure that are held for line haul carriers in each of the shared asset areas for more than one hour after notification.



NS Cars Offered in Interchange but not Accepted

| offered | Monday | Tuesday | Wednesday | Thursday | Friday | total |
|---------|--------|---------|-----------|----------|--------|-------|
| CSX | 0 | 0 | 0 | 0 | 0 | 0 |
| other | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

Snapshot taken between 2:00 and 3:00 each day NS acquired territory only

NS Northern Region Train Starts and Delays

| Kiritali | Saturday 19-Feb | Sunday 20-Feb | Monday 21-Feb | Tuesday 22-Feb | Wednesday 23-Feb | Thursday 24-Feb | Friday 25-Feb | Grand Total |
|--------------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| # of Train Starts | 173 | 147 | 171 | 174 | 197 | 178 | 181 | 1221 |
| Delay Cause | | | | | | THE RESERVE | | |
| Crew Delays (hrs) | 6.5 | 4.5 | 13.7 | 8.0 | 0.0 | 4.8 | 5.5 | 1 42.9 |
| Power Delays (hrs) | 55.8 | 159.0 | 49.3 | 18.3 | 177.5 | 66.0 | 42.5 | 568.3 |

The delay numbers are expressed in hours

NS Blocked Sidings and Multiple Main Lines

| track | Monday 21-Feb | Tuesday 22-Feb | Wednesday 23-Feb | Thursday 24-Feb | Friday 25-Feb | total |
|---------------|------------------|-------------------|---------------------|--------------------|------------------|-------|
| Multiple Main | 0 | 0 | 0 | 0 | 0 | 0 |
| Siding | 0 | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 | 0 |

Snapshot taken between 2:00 and 3:00 each day NS acquired territory only

Locomotive Fieet Statistics

| | Saturday 19-Feb | Sunday 20-Feb | Monday 21-Feb | Tuesday 22-Feb | Wednesday 23-Feb | Thursday 24-Feb | Friday 25-Feb | average |
|------------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|---------|
| Fleet Size | 3639 | 3627 | 3656 | 3705 | 3632 | 3636 | 3617 | 3645 |
| available | 3374 | 3369 | 3364 | 3441 | 3386 | 3397 | 3383 | 3388 |
| out of service % | 7.3% | 7.1% | 8.0% | 7.1% | 6.8% | 6.6% | 6.5% | 7.0% |

Snapshot taken at midnight

Fleet size is all locomotives on line. Includes owned, leased and foreign.



NS Crew Starts and Delays

| | | Saturday 19-Feb | Sunday 20-Feb | Monday 21-Feb | Tuesday 22-Feb | Wednesday 23-Feb | Thursday 24-Feb | Friday 25-Feb | Grand Total |
|------------|---------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| Allentown | crew starts | 14 | 16 | 16 | 17 | 20 | 21 | 19 | 123 |
| | crews delayed | 7 | 7 | 7 | | 5 | 8 | 4 | 42 |
| Bellevue | crew starts | 44 | 48 | 42 | - 52 | 45 | 48 | 44 | 323 |
| | crews delayed | 18 | 21 | 23 | 24 | 20 | 23 | 17 | 143 |
| Buffalo | crew starts | 22 | 24 | 21 | 28 | 28 | 29 | 30 | 152 |
| | crews delayed | 5 | 9 | 3 | 7 | 7 | 6 | 5 | 42 |
| Chicago | crew starts | 39 | 37 | 36 | 31 | 38 | 40 | 37 | 258 |
| | crews delayed | 21 | 16 | 21 | 14 | 15 | 25 | 19 | 131 |
| Cincinnati | crew starts | 34 | 33 | 32 | 40 | 38 | 43 | 33 | 253 |
| | crews delayed | 15 | 18 | 13 | 24 | 15 | 18 | 9 | 112 |
| Cleveland | crew starts | 20 | 22 | 24 | 23 | 21 | 23 | 22 | 155 |
| | crews delayed | 9 | 10 | 7 | 11 | 6 | 14 | 6 | 63 |
| Conway | crew starts | 51 | 42 | 44 | 50 | 55 | 56 | 51 | 349 |
| | crews delayed | 20 | 10 | 18 | 24 | 17 | 24 | 14 | 127 |
| Detroit | crew starts | 18 | 20 | 22 | 21 | 28 | 21 | 22 | 152 |
| | crews delayed | 12 | 10 | 9 | 13 | 12 | 12 | 6 | 74 |
| Elkhart | crew starts | 48 | 44 | 39 | 34 | 39 | 40 | 40 | 284 |
| | crews delayed | 11 | 15 | 19 | 14 | 11 | 23 | 11 | 104 |
| Harrisburg | crew starts | 52 | 49 | 53 | 53 | 52 | 64 | 58 | 381 |
| | crews delayed | 10 | 13 | 18 | 11 | 13 | 25 | 13 | 103 |
| Toledo | crew starts | 58 | 52 | 42 | 51 | 55 | 61 | 53 | 372 |
| | crews delayed | 13 | 12 | 17 | 12 | 17 | 12 | 10 | 93 |

Notes:

Data source is T&E employees' "End of Trip" reporting
A summary of all "E-O-T's" where departure time is reported as two or more hours after time crew ordered.
Includes all trains for location, whether originating or run-through.

A delayed crew is one delayed two hours or more after coming on duty

NS Northern Pegion Daily Crew Availability Percentage

| No Norman Region Daily Claw Availability Forcestage | | | | | | | | | | | |
|---|--------------------|------------------|------------------|-----|---------------------|-----|------------------|---------|--|--|--|
| | Saturday 19-Feb | Sunday 20-Feb | Monday 21-Feb | | Wednesday 23-Feb | | Friday 25-Feb | average | | | |
| availability% | 79% | 79% | 81% | 84% | 85% | 84% | 84% | 82% | | | |

Notes:

A "snapshot" of percent of Train and Engineman available at approximately 5:00 AM

NS Northern Region Crew Starts and Recrews

| | Saturday 19-Feb | Sunday 20-Feb | Monday 21-Feb | Tuesday 22-Feb | Wednesday 23-Feb | Thursday 24-Feb | Friday 25-Feb | Grand Total |
|-------------|--------------------|------------------|------------------|-------------------|---------------------|--------------------|------------------|-------------|
| crew starts | 378 | 348 | 343 | 384 | 370 | 408 | 405 | 2636 |
| recrews | 33 | 37 | 34 | 30 | 49 | 35 | 43 | 261 |

Notes:

A summary of trains ordered by field transportation using relief crew (recrew) train symbol

Does not include recrews/trains pulled into terminals by yard crews or road crews called and used in regular service

