The Honorable Ann D. Begeman Chairman Surface Transportation Board 395 E Street Southwest Washington, DC 20423

The Honorable Patrick J. Fuchs Vice Chairman Surface Transportation Board 395 E Street Southwest Washington, DC 20423

The Honorable Martin J. Oberman Member Surface Transportation Board 395 E Street Southwest Washington, DC 20423

Dear Chairman Begeman, Vice Chairman Fuchs, and Commissioner Oberman,

As leaders of American manufacturing, agriculture, and energy industries, as well as some of the nation's largest freight rail customers, we are writing to commend the Surface Transportation Board's (STB) Rate Reform Task Force for taking bold action in outlining serious reforms to how the STB reviews excessive freight rail rates. This is an important step towards establishing simpler and fairer Board procedures.

The Task Force's thoughtful and thorough report makes clear that the STB's decades-old rate review procedures are simply unworkable for most rail customers. Importantly, the report also highlights the dramatic shift that has taken place over the past couple decades in the financial health as well as market dominance of the railroad industry. To account for these changes, the report recommends comprehensive reforms to the rate review process that better equip shippers and the Board to address excessive rates.

We thank the Task Force for allowing interested parties the opportunity to share views on the shortcomings of the current Stand Alone Cost methodology and provide suggestions and insight into how to improve the rate review process through comprehensive reforms. This open and collaborative process undoubtedly contributed to a stronger, more robust final report.

We understand and greatly appreciate that rate reform is one of the Board's top priorities. Your success in achieving thorough and comprehensive rate reform is critical to the future of affordable freight rail service to millions of our customers.

To that end, we encourage the Board to move forward with rulemaking to improve the current rate review processes. As members of the Rail Customer Coalition, which represents industries that generate trillions of dollars in economic activity and collectively provide more than 7 million direct jobs, we stand ready to work with the Board to help adopt these vital reforms.

Thank you for your continued leadership in this and other areas and we look forward to working with all Board members to ensure fair and reasonable rates for stakeholders.

Sincerely,

Agricultural Retailers Association

Alliance for Rail Competition

Alliance of Automobile Manufacturers

American Chemistry Council

American Forest & Paper Association

American Fuel & Petrochemical Manufacturers

American Malting Barley Association

American Petroleum Institute

Corn Refiners Association

Cotton Warehouse Association of America

Cottonseed and Feed Association

Glass Packaging Institute

Independent Lubricant Manufacturer's Association

Industrial Minerals Association - North America

Institute of Scrap Recycling Industries

Louisiana Chemical Association

National Association of Chemical Distributors

National Cotton Council

National Cotton Ginner's Association

National Cottonseed Products Association

National Farmers Union

National Industrial Transportation League

National Mining Association

National Pork Producers Council

National Stone, Sand & Gravel Association

North Dakota Farmers Unions

Olin Corporation

Portland Cement Association

Private Railcar Food and Beverage Association

Resilient Floor Covering Institute

South Dakota Farmers Union

Steel Manufacturers Association

The Chemours Company

The Chlorine Institute

The Fertilizer Institute

Vinyl Institute