January 28, 2022

The Honorable Martin Oberman
The Honorable Robert Primus
The Honorable Patrick Fuchs
The Honorable Michelle Schultz
The Honorable Karen Hedlund
Surface Transportation Board
395 E Street, SW
Washington, DC 20423-0001

Dear Chairman Oberman, Vice Chairman Primus, Commissioner Fuchs, Commissioner Schultz, and Commissioner Hedlund:

Norfolk Southern Corporation is submitting the enclosed report on its revenue from demurrage and accessorial charges for the fourth quarter of 2021, as requested in the Board’s letter dated May 28, 2021 to Jim Squires.

Please do not hesitate to contact me at (470) 867-4769 with any questions.

Very truly yours,

Clyde H. Allison, Jr.
As requested, Norfolk Southern’s quarterly revenues from demurrage and accessorial charges for the fourth quarter of 2021 are presented below.

<table>
<thead>
<tr>
<th>2021 Q4</th>
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<tbody>
<tr>
<td>49 C.F.R. Pt. 1201</td>
<td>($ in 000s)</td>
</tr>
<tr>
<td>(106) Demurrage</td>
<td>$148,569</td>
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<tr>
<td>(110) Incidental</td>
<td>$19,548</td>
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Demurrage revenue meets the definition of 49 C.F.R. Part 1201, category 106. The accessorial revenue (“incidental revenue”) above includes charges for items including lift charges, charges for dumping railcars, mixing center charges, docking and undocking charges, charges for overloaded railcars, charges for improperly loaded railcars, charges for weighing railcars, charges for diverting a shipment in transit, and other miscellaneous charges as permitted by confidential customer contracts. The applicable tariffs governing these items are listed below.

4007-F, Item 170 8002-A, Item 6515
4007-G, Item 165 8002-A, Item 6517
6004-D 8002-A, Item 6530
8001-A, Item 1150 9037-I, Item 240B
8002-A, Item 1060 9219-B, Item 110
8002-A, Item 2040 9219-B, Item 225
8002-A, Item 2070 IRC Section 4.6.1
8002-A, Item 3000 IRC Section 4.6.4
8002-A, Item 5000 Intermodal Rules Circular #2
8002-A, Item 5040 NS Conditions of Carriage #2-P
8002-A, Item 6025 Customer Specific Contracts
8002-A, Item 6500 TBT Tariff 9328-Q