

01700 NORTH STAR FORWARDING CO. 1978

01700

INTERSTATE

Freight Forwarders  
(Class A)COMMERCE COMMISSION  
RECEIVEDAnnual Report Form  
F-1

1978

APR 13 1979

Due: March 31, 1979

ADMINISTRATIVE SERVICES  
MAIL UNITApproved by GAO  
B-180230 (R0254)  
Expires 10-31-791. CORRECT NAME AND ADDRESS IF DIFFERENT THAN  
SHOWN. (See instructions)

NAME AND ADDRESS OF REPORTING CARRIER (Attach)

FF000308 NORTH STAR A O A 1700  
NORTH STAR FORWARDING COMPANY  
P.O. Box 2287  
SEATTLE, WA 98111FF000308 NORTH STAR A O A 1700  
NSFC NORTH STAR FORWARDING CO.  
P. O. BOX 3783  
SEATTLE WA 981242. State whether respondent is an individual owner, partnership, corporation, association, etc. CORPORATION

3. If a partnership, state the names and addresses of each partner including silent or limited, and their interests.

Name

Address

Proportion  
of Interest

N/A

4. If a corporation, association or other similar form of enterprise, give:

(a) Dates and States of incorporation or organization: SEPTEMBER 6, 1963  
WASHINGTON

(b) Directors' names, addresses, and expiration dates of terms of office:

Name	Address	Term Expires
T.B. CROWLEY	ONE MARKET PLAZA	3-1-79
L.L. COLLAR	SAN FRANCISCO,	3-1-79
J.A. MERRIAM	CALIFORNIA 94105	3-1-79

(c) The names and titles of principal general officers:

Name	Title
T.B. CROWLEY	PRESIDENT
L.L. COLLAR	EXECUTIVE VICE PRESIDENT
J.A. MERRIAM	"
J.B. RATTIG	"
K.J. BLANCHARD	SECRETARY - TREASURER
D.D. PIERCE	ASSISTANT SECRETARY
W.J. SIMS	"
A.A. MARUCCO	ASSISTANT TREASURER

5. Give the voting power, elections, and stockholders, as follows:

A. Total voting securities outstanding:

	shares	votes
(1) Common <u>150</u>	<u>150</u>	
(2) 1st Preferred <u>NONE</u>	<u>NONE</u>	
(3) 2nd Preferred <u>NONE</u>	<u>NONE</u>	
(4) Other securities <u>NONE</u>	<u>NONE</u>	

B. Does any class of securities carry any special privileges in any elections or in the control of corporate action?  
No If so, describe each such class or issue, showing the character and extent of such privileges:

C. State for each class of stock the total number of stockholders of record at the latest date of closing of stock book or compilation of list of stockholders prior to date of submitting this report:

(1) Common ONE (2) 1st Preferred NONE (3) 2nd Preferred NONE  
 (4) Other NONE (5) Date of closing stock book DECEMBER 31, 1978

D. Give names of the ten security holders of the respondent who, at the date of the latest closing of the stock book or compilation of list of stockholders of the respondent (if within 1 year prior to the actual filing of this report), had the highest voting powers in the respondent, showing for each his address, the number of votes which he would have had a right to cast on that date had a meeting then been in order, and the classification of the number of votes to which he was entitled, with respect to securities held by him. If any such holder held securities in trust, give (in a footnote) the particulars of the trust. If the stock book was not closed or the list of stockholders compiled within such year, show such ten security holders as of the close of the year.

Name of security holder (a)	Address (b)	Number of votes to which entitled (c)	Number of votes, classified			
			Common (d)	1st Preferred (e)	2nd Preferred (f)	Other securities (g)
<u>ALBERT S. SANDA TRS</u>	<u>2401 FOWATT AVENUE</u>	<u>150</u>	<u>150</u>	<u>NONE</u>	<u>NONE</u>	<u>NONE</u>
<u>&amp; BARGE COMPANY</u>	<u>SEATTLE, WA. 98111</u>					

7. The respondent is required to send to the Bureau of Accounts, immediately upon preparation two copies of its latest annual report to stockholders.

Check appropriate box:

☐ Two copies are attached to this report.

☐ Two copies will be submitted \_\_\_\_\_

(date)

☒ No annual report to stockholders is prepared.

8. If the respondent was formed as a result of consolidations or mergers during the year, name all constituent companies, and give specific references to charters or general laws governing each organization, date and authority for each consolidation and each merger received from a regulatory body, and date of consummation:

N/A

9. If the respondent was reorganized during the year, give name of original corporation and the laws under which it was organized, or the name of owner or partners, the reason for the reorganization, and date of reorganization:

N/A

10. If the respondent was subject to a receivership during the year, state:

A. Date of receivership \_\_\_\_\_

B. Court of jurisdiction under which operations were conducted \_\_\_\_\_

C. Date when possession under it was required \_\_\_\_\_

D. Name of receiver, receivers, or trustee \_\_\_\_\_

N/A



11. If any individual, individuals, association, or corporation held control, as trustee, other than receivership, over the respondent at the close of the year, state--

A. Date of trusteeship N/A  
 B. Authority for trusteeship \_\_\_\_\_  
 C. Name of trustee \_\_\_\_\_  
 D. Name of beneficiary or beneficiaries \_\_\_\_\_  
 E. Purpose of trust \_\_\_\_\_

12. Give a list of companies under common control with respondent:

*None*

13. Furnish a complete list of all companies controlled by the respondent, either directly or indirectly, at the close of the year. List under each directly controlled company the companies controlled by it and under each company any others of more remote control. Each step of control should be appropriately indented from the left margin. After each company state the percentage, if any, of the voting power represented by securities owned by the immediately controlling company:

*None*

14. Give a complete list showing companies controlling the respondent, as of the close of the year. Commence with the company which is the most remote and list under each such company the company immediately controlled by it. Each step of control should be appropriately indented from the left margin. After each company state the percentage, if any, of the voting power represented by securities owned by the immediately controlling company. When any company listed is immediately controlled by or through two or more companies jointly, list all such companies and list the controlled company under each of them, indicating its status by appropriate cross references:

*Crowley Maritime Corporation owns 100% of Puget Sound Tug & Barge Co.  
 Puget Sound Tug & Barge Company owns 100% of North Star Forwarding Co.*

15. States in which traffic is originated and/or terminated: (check appropriate boxes)

Alabama	Georgia	Maryland	New Jersey	South Carolina
Alaska	<input checked="" type="checkbox"/> Hawaii	Massachusetts	New Mexico	South Dakota
Arizona	Idaho	Michigan	New York	Tennessee
Arkansas	Illinois	Minnesota	North Carolina	Texas
California	Indiana	Mississippi	North Dakota	Utah
Colorado	Iowa	Missouri	Ohio	Vermont
Connecticut	Kansas	Montana	Oklahoma	Virginia
Delaware	Kentucky	Nebraska	Oregon	Washington <input checked="" type="checkbox"/>
District of Columbia	Louisiana	Nevada	Pennsylvania	West Virginia
Florida	Maine	New Hampshire	Rhode Island	Wisconsin
				Wyoming



## 16. COMPARATIVE BALANCE SHEET STATEMENT - ASSET SIDE

Give the following financial data at the beginning of the year and at the close of the year (omit cents):

Line No.	Balance at beginning of year (a)	Item (b)	Balance at close of year (c)
	\$	<b>I. CURRENT ASSETS</b>	\$
1	80,434	(100) Cash	—
2	—	(101) Special cash deposits (Sec. 18)	—
3	—	(102) Temporary cash investments	—
4	XXXXXX	1. Pledged \$	XXXXXX
5	—	2. Unpledged \$	—
6	XXXXXX	(103) Working advances	XXXXXX
7	XXXXXX	(104) Notes receivable	XXXXXX
8	165,234	(105) Accounts receivable	59,597
9	—	(106) Less: Reserve for doubtful accounts	(20,000)
10	—	(107) Accrued accounts receivable	—
11	—	(108) Materials and supplies	—
12	—	(109) Other current assets	—
13	245,668	(110) Deferred income tax charges (Sec. 19)	—
		Total current assets	39,597
		<b>II. SPECIAL FUNDS AND DEPOSITS</b>	
14	XXXXXX	(120) Sinking and other funds	XXXXXX
15	—	Less: Nominally outstanding	—
16	XXXXXX	(121) Special deposits	XXXXXX
17	—	Less: Nominally outstanding	—
18	—	Total special funds	—
		<b>III. INVESTMENT SECURITIES AND ADVANCES</b>	
19	—	(130) Investments in affiliated companies (Sec. 20)	—
20	XXXXXX	1. Pledged \$	XXXXXX
21	—	2. Unpledged \$	—
22	—	Undistributed earnings from certain investments in affiliated companies (Sec. 21)	—
23	XXXXXX	(131) Other investments (Sec. 20)	XXXXXX
24	—	1. Pledged \$	—
25	—	2. Unpledged \$	—
26	—	(132) Less: Reserve for adjustment of investments in securities	—
27	—	(133) Allowance for net unrealized loss on noncurrent marketable equity securities	—
28	—	Total investment securities and advances	—
		<b>IV. TANGIBLE PROPERTY</b>	
29	XXXXXX	(140) Transportation property (Sec. 22-A)	1,355,707
30	691,669	(149) Less: Depreciation and amortization reserve	—
31	—	Transportation property (Sec. 22-B)	(734,305)
32	XXXXXX	(160) Nontransportation property (Sec. 23)	XXXXXX
33	—	(161) Less: Depreciation reserve	—
34	691,669	Nontransportation property (Sec. 23)	—
35	—	Total tangible property	621,402
		<b>V. INTANGIBLE PROPERTY</b>	
36	—	(165) Organization	—
37	—	(166) Other intangible property	—
38	—	Total intangible property	—
		<b>VI. DEFERRED DEBITS AND PREPAID EXPENSES</b>	
39	10,880	(170) Prepayments	11,034
40	—	(172) Other deferred debits	—
41	—	(173) Accumulated deferred income tax charges (Sec. 19)	—
42	10,880	Total deferred debits and prepaid expenses	11,034
		<b>VII. REACQUIRED AND NOMINALLY ISSUED SECURITIES</b>	
43	XXXXXX	(190) Reacquired and nominally issued long-term debt	XXXXXX
44	XXXXXX	Reacquired: 1. Pledged	XXXXXX
45	XXXXXX	2. Unpledged	XXXXXX
46	XXXXXX	Nominally issued: 1. Pledged	XXXXXX
47	XXXXXX	2. Unpledged	XXXXXX
48	XXXXXX	(191) Nominally issued capital stock	XXXXXX
49	XXXXXX	1. Pledged \$	—
50	948,217	2. Unpledged \$	—
51	—	TOTAL ASSETS	672,033
52	—	Contingent assets (not included above)	—

For compensating balances not legally restricted, see Sec. 17.

## COMPARATIVE BALANCE SHEET STATEMENT—LIABILITY SIDE

Line No.	Balance at beginning of year (a)	Item (b)	Balance at close of year (c)
	\$	<b>VIII. CURRENT LIABILITIES</b>	\$
48	—	(200) Notes payable	—
49	48,361	(201) Accounts payable	33,111
50	—	(202) Accrued interest	—
51	—	(203) Dividends payable	—
52	150	(204) Accrued taxes	—
53	118,236	(205) Accrued accounts payable	3,010
54	—	(208) Deferred income tax credits (Sec. 19)	—
55	—	(209) Other current liabilities	—
56	166,747	Total current liabilities	36,121
		<b>IX. LONG-TERM DEBT</b>	
		(b1) Less—Nominally outstanding (b2) Less—Nominally issued	
57	—	(210) Funded debt (Sec. 29) \$ — \$ —	—
58	—	(210.5) Capitalized leased obligations	—
59	—	(211) Receivers' and trustees' securities (Sec. 29)	—
60	181,279	(212) Amounts payable to affiliated companies (Sec. 30)	(122,647)
61	—	(213) Long-term debt in default (Sec. 29)	—
62	—	(218) Discount on long-term debt	—
63	—	(219) Premium on long-term debt	—
64	181,279	Total long-term debt	(122,647)
		<b>X. RESERVES</b>	
65	—	(220) Insurance reserves	—
66	—	(221) Provident reserves	—
67	—	(222) Other reserves	—
68	—	Total reserves	—
		<b>XI. DEFERRED CREDITS</b>	
69	67	(231) Other deferred credits	—
70	97,851	(232) Accumulated deferred income tax credits (Sec. 19)	95,629
71	97,918	Total deferred credits	95,629
		<b>XII. CAPITAL AND SURPLUS</b>	
72	150	(240) Capital stock (Sec. 31)	150
73	—	(241) Premiums and assessments on capital stock	—
74	150	Total (Lines 72 and 73)	150
75	—	Less—Nominally issued capital stock	—
76	—	(242) Discount, commission and expense on capital stock	—
77	—	Total (Lines 74 and 76)	—
78	150	Total (Lines 74 and 77)	150
79	—	(243) Proprietorial capital	—
80	1,412,406	(250) Unearned surplus	1,412,406
81	XXXXXXX	1. Paid in \$ — 2. Other \$ —	XXXXXXX
82	—	(260) Earned surplus—Appropriated	—
83	(910,283)	(270) Earned surplus—Unappropriated (Deficit in paren.) (Sec. 32)	(749,626)
84	XXXXXXX	1. Distributed \$ — 2. Undistributed \$ —	XXXXXXX
85	—	(279) Net unrealized loss on noncurrent marketable equity securities	—
86	—	(280) Less: Treasury stock	—
87	XXXXXXX	1. Pledged \$ — 2. Unpledged \$ —	XXXXXXX
88	502,273	Total capital and surplus	662,930
89	948,217	TOTAL LIABILITIES	672,033
90	—	Contingent liabilities (not included above)	—



## COMPARATIVE BALANCE SHEET STATEMENT—EXPLANATORY NOTES

Estimated accumulated net Federal income tax reduction realized since December 31, 1949, under section 168 (formerly section 124-A) of the Internal Revenue Code because of accelerated amortization of emergency facilities in excess of recorded depreciation \$ —

Estimated accumulated savings in Federal income taxes resulting from computing book depreciation under Commission rules and computing tax depreciation using the items listed below \$ —

— Accelerated depreciation since December 31, 1953, under section 167 of the Internal Revenue Code.

— Guideline lives since December 31, 1961, pursuant to Revenue Procedure 62-21.

— Guideline lives under Class Life System (Asset Depreciation Range) since December 31, 1970, as provided in the Revenue Act of 1971.

(1) Estimated accumulated net income tax reduction utilized since December 31, 1961, because of the investment tax credit authorized in the Revenue Act of 1962, as amended \$ —

(2) If carrier elected, as provided in the Revenue Act of 1971, to account for the investment tax credit under the deferral method, indicate the total deferred investment tax credit at beginning of year \$ —

Add investment tax credits applied to reduction of current year's tax liability but deferred for accounting purposes \$ —

Deduct deferred portion of prior year's investment tax credit used to reduce current year's tax accrual \$ —

Other adjustments (indicate nature such as recapture on early disposition) \$ —

Total deferred investment tax credit at close of year \$ —

Investment tax credit carryover at year end \$ —

Cost of pension plan:

Past service costs determined by actuaries at year end \$ —

Total pension costs for year:

Normal costs \$ —

Amortization of past service costs \$ —

Estimated amount of future earnings which can be realized before paying Federal income taxes because of unused and available net operating loss carryover on January 1 of the year following that for which the report is made \$ —

State whether a segregated political fund has been established as provided by the Federal Election Campaign Act of 1971 (18 U.S.C. 610).  
YES — NO XX

Marketable Equity Securities—to be completed by companies with \$10.0 million or more in gross operating revenues:

## 1. Changes in Valuation Accounts

N/A

		Cost	Market	Dr. (Cr) to Income	Dr. (Cr) to Stockholders Equity
Current year	Current Portfolio	\$	\$	\$	x x x x
as of / /	Noncurrent Portfolio			x x x x	\$
Previous year	Current Portfolio			x x x x	x x x x
as of / /	Noncurrent Portfolio			x x x x	x x x x

## 2. At / / , gross unrealized gains and losses pertaining to marketable equity securities were as follows:

	Gains	Losses
Current	\$	\$
Noncurrent		

3. A net unrealized gain (loss) of \$ — on the sale of marketable equity securities was included in net income for (year). The cost of securities sold was based on the — (method) cost of all the shares of each security held at time of sale.

Significant net realized and net unrealized gains and losses arising after date of the financial statements but prior to their filing, applicable to marketable equity securities owned at balance sheet date shall be disclosed below:

NOTE: / / - date - Balance sheet date of the current year unless specified as previous year.

**17.—COMPENSATING BALANCES AND SHORT-TERM BORROWING ARRANGEMENTS**

Using the following notes as a guideline, show the requirements of compensating balances and short-term borrowing arrangements if operating revenues are \$10 million or more. Footnote disclosure is required even though the arrangement is not reduced to writing.

1. Disclose compensating balances not legally restricted, lines of credit used and unused, average interest rate of short-term borrowings outstanding at balance sheet date, maximum amount of outstanding borrowings during the period and the weighted average rate of those borrowings.
2. Time deposits and certificates of deposit constituting compensating balances not legally restricted should be disclosed.
3. Compensating balance arrangements need only be disclosed for the latest fiscal year.
4. Compensating balances under an agreement which legally restricts the use of such funds, and which constitute support for short-term borrowing arrangements, should be included in section 18, account 101, Special cash deposits.
5. Compensating balances under an agreement which legally restricts the use of such funds and which constitute support for long-term borrowing arrangements and are reported in account 121, Special deposits, should also be separately disclosed below.
6. Compensating balance arrangements are sufficiently material to require disclosure in footnotes when the aggregate of written and oral agreement balances amount to 15 percent or more of liquid assets (current cash balances, restricted and unrestricted plus marketable securities).
7. When a carrier is not in compliance with a compensating balance requirement, that fact should be disclosed along with stated and possible sanctions whenever such possible sanctions may be immediate (not vague or unpredictable) and material.

N/A



## 18.—SPECIAL CASH DEPOSITS

For other than compensating balances, state separately each item of \$10,000 or more reflected in account 101. Special cash deposits, at the close of the year. Items of less than \$10,000 may be combined in a single entry and described as "Minor items less than \$10,000". For compensating balances, state separately the total amounts held on behalf of respondent and held on behalf of others.

Line No.	Purpose of deposit (a)	Balance at close of year (b)
	Interest special deposits:	\$
	<i>NONE</i>	
1		
2		
3		
4		
5		
6	Total _____	
	Dividend special deposits:	
	<i>NONE</i>	
7		
8		
9		
10		
11	Total _____	
12		
	Miscellaneous special deposits:	
	<i>NONE</i>	
13		
14		
15		
16		
17	Total _____	
18		
	Compensating balances legally restricted:	
	<i>NONE</i>	
19	Held on behalf of respondent _____	
20	Held on behalf of others _____	
21	Total _____	





Enter in column (d) the share of undistributed earnings (i.e., less dividends) or losses

Enter in column (e) the amortization for the year of the excess of cost over equity in net assets (equity over cost at date of acquisition. See instruction 28(b)(4).

The total of column (g) must agree with column (b), line 21, Section 16.

21 Report below the details of all investments in common stocks included in account 130. Investments in affiliated companies, which qualify for the equity method under instruction 28 in the Uniform System of Accounts for Freight Forwarders.

Enter in column (c) the amount necessary to retroactively adjust those investments qualifying for the equity method of accounting in accordance with instruction 28(b) (11) of the Uniform System of Accounts.

# UNDISTRIBUTED EARNINGS FROM CERTAIN INVESTMENTS IN AFFILIATED COMPANIES

Line No.	Name of issuing company and description of security held (a)	Balance at beginning of year (b)	Adjustment for investments qualifying for equity method (c)	Equity in undistributed earnings (losses) during year (d)	Amortization during year (e)	Adjustment for investments disposed of or written down during year (f)	Balance at close of year (g)
1	Carriers (List specifics for each company)	\$	\$	\$	\$	\$	\$
2	NONE						
3							
4							
5							
6							
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18	Total						
19	Noncarriers (Show totals only for each column)						
20	Total (lines 18 and 19)						





## 24.—RENTAL EXPENSE OF LESSEE

Complete this schedule only if (a) carrier operating revenues are \$10 million or more and (b) if gross rental expense in the most recent fiscal year exceeds one percent of operating revenue.

Otherwise, show total rental expense (reduced by rentals from subleases) entering into the determination of results of operations for each period for which an income statement is presented. Rental payments under short-term leases for a month or less which are not expected to be renewed need not be included. Contingent rentals, such as those based on usage or sales, shall be reported separately from the basic or minimum rentals.

Line No.	Type of lease (a)	Current year (b)	Prior year (c)
	Financing leases:		
1	Minimum rentals		
2	Contingent rentals		
3	Sublease rentals		
4	Total financing leases		
	Other leases:		
5	Minimum rentals		
6	Contingent rentals		
7	Sublease rentals		
8	Total other leases		
9	Total rental expense of lessee		

NOTE: As used in sections 24 through 28, a "financing lease" is defined as a lease which, during the noncancellable lease period, either (a) covers 75% or more of the economic life of the property or (b) has terms which assure the lessor a full recovery of the fair market value (which would normally be represented by his investment) of the property at the inception of the lease plus a reasonable return on the use of the assets invested subject only to limited risk in the realization of the residual interest in the property and the credit risks generally associated with secured loans.

N/A

### 25.—MINIMUM RENTAL COMMITMENTS

Complete this schedule only if (a) carrier operating revenues are \$10 million or more and (b) gross rental expense in the most recent fiscal year exceeds one percent of operating revenue.

Show the minimum rental commitments under all noncancellable leases, as of the date of the latest balance sheet presented, in the aggregate (with disclosure of the amounts applicable to noncapitalized financing leases) for (a) each of the five succeeding fiscal years, (b) each of the next three five-year periods, and, (c) the remainder as a single amount. The amounts so determined should be reduced by rentals to be received from existing noncancellable subleases (with disclosure of the amounts of such rentals). For purposes of this rule, a noncancellable lease is defined as one that has an initial or remaining term of more than one year and is noncancellable, or is cancellable only upon the occurrence of some remote contingency or upon the payment of a substantial penalty.

Line No.	Year ended (a)	A			B	
		Financing leases (b)	Other Leases (c)	Total (d)	Sublease rentals*	
					Financing leases (e)	Other leases (f)
1	Next year	\$	\$	\$		\$
2	In 2 years					
3	In 3 years					
4	In 4 years					
5	In 5 years					
6	In 6 to 10 years					
7	In 11 to 15 years					
8	In 16 to 20 years					
9	Subsequent					

\* The rental commitments reported in Part A of this schedule have been reduced by these amounts.

N/A



## 26.—LESSEE DISCLOSURE

Complete this schedule only if carrier operating revenues are \$10 million or more.

Relate in general terms: (a) the basis for calculating rental payments if dependent upon factors other than the lapse of time; (b) existence and terms of renewal or purchase options, escalation clauses, etc.; (c) the nature and amount of related guarantees made or obligations assumed; (d) restrictions on paying dividends, incurring additional debt, further leasing, etc.; and, (e) any other information necessary to assess the effect of lease commitments upon the financial position, results of operations, and changes in financial position of the lessee.

Line No.	
	(a)
1	N/A
2	
3	
4	
5	
6	
7	
8	
	(b)
9	
10	
11	
12	
13	
14	
15	
16	
	(c)
17	
18	
19	
20	
21	
22	
23	
24	
	(d)
25	
26	
27	
28	
29	
30	
31	
32	
	(e)
33	
34	
35	
36	
37	
38	
39	
40	

## 27.—LEASE COMMITMENTS—PRESENT VALUE

Complete this schedule only if (a) carrier operating revenues are \$10 million or more and (b) if the present value of the minimum lease commitments are more than five percent of the sum of the long-term debt, stockholders' equity and the present value of the minimum lease commitments, or if the impact on net income (as computed in section 28, Income impact—Lessee) is three percent or more of the average net income for the most recent three years.

Show all noncapitalized financing leases, the present value of the minimum lease commitments in the aggregate and by major categories of properties. Present values shall be computed by discounting net lease payments (after subtracting, if practicable, estimated, or actual amounts, if any, applicable to taxes, insurance, maintenance and other operating expenses) at the interest rate implicit in the terms of each lease at the time of entering into the lease.

Show either the weighted average interest rate (based on present value) and range of rates or specific interest rates for all lease commitments.

Line No.	Asset category (a)	Present value		Range		Weighted average	
		Current year (b)	Prior year (c)	Current year (d)	Prior year (e)	Current year (f)	Prior year (g)
		\$	\$	%	%	%	%
1	Structures						
2	Revenue equipment						
3	Shop and garage equipment						
4	Service cars and equipment						
5	Noncarrier operating property						
	Other (Specify)						
6							
7							
8							
9							
10	Total						

N/A



**28.—INCOME IMPACT—LESSEE**

Complete this schedule only if carrier operating revenues are \$10 million or more.

If the impact on net income is less than three percent of the average net income for the most recent three years, a statement to that effect will suffice to complete this schedule. Otherwise, show the impact on net income for each period for which an income statement is presented if all noncapitalized financing leases were capitalized, related assets were amortized on a straight-line basis and interest cost was accrued on the basis of the outstanding lease liability. The amounts of amortization and interest cost shall be separately identified.

In calculating average net income, loss-years should be excluded. If losses were incurred in each of the most recent three years, the average loss shall be used for purposes of this test.

Line No.	Item (a)	Current year (b)	Prior year (c)
1	Amortization of lease rights	\$	\$
2	Interest		
3	Rent expense		
4	Income tax expense		
5	Impact (reduction) on net income		

N/A

30. Give details of advances payable for each item of \$1,000 or more included in account (212), section 16. Items of less than \$1,000 may be combined in a single entry and described as "Minor items each less than \$1,000."

31. Give details of balance of capital stock outstanding at the close of the year stated for account (240) in section 16.

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32. Show items of Earned surplus—Unappropriated for the year, classified in accordance with the Uniform System of Accounts for Freight Forwarders. All contra entries hereunder should be indicated in parentheses. Include in column (b) only amounts applicable to earned surplus exclusive of any amounts included in column (c). Segregate in column (c) all amounts applicable to the equity in undistributed earnings (losses) of affiliated companies based on the equity method of accounting. See account (270) in section 16.

Line No.	Item (a)	Retained earnings accounts (b)	Equity in undistributed earnings of affiliated companies (c)
1	(270) Earned surplus (or deficit) at beginning of year	\$ (910,283)	xxx
2	(300) Equity in undistributed earnings (losses) of affiliated companies at beginning of year	xxx	
3	(300) Income balance (Sec. 33)	160,657	
4	(301) Miscellaneous credits		
5	(302) Prior period adjustments to beginning earned surplus account		
6	(310) Miscellaneous debits		xxx
7	(311) Miscellaneous reservations of earned surplus		xxx
8	(312) Dividend appropriations of earned surplus		xxx
9	(270) Earned surplus (or deficit) at close of year	(749,626)	xxx
10	Equity in undistributed earnings (losses) of affiliated companies at end of year	xxx	
11	Balance from line 10(c)		xxx
12	Total unappropriated earned surplus and equity in undistributed earnings (losses) of affiliated companies at end of year (lines 9 and 11)	(749,626)	xxx

Net of assigned income taxes: account 301 \$ \_\_\_\_\_ (explain)  
 account 310 \_\_\_\_\_ (explain)





## 33.—INCOME STATEMENT FOR THE YEAR

Give the following income account for the year (omit cents).

Line No.	Item (a)	Amount (b)
<b>ORDINARY ITEMS</b>		
<b>FORWARDER OPERATING INCOME</b>		
1	(400) Operating revenues (Sec. 34) _____	\$ 850,008
2	(410) Operating expenses (Sec. 35) _____	5,626
3	*Net revenue from forwarder operations (line 1; line 2) _____	3,382
4	(411) Transportation tax accruals (Sec. 36) _____	4,035
5	*Net revenue, less taxes, from forwarder operations (line 3; line 4) _____	325,347
<b>OTHER INCOME</b>		
6	(401) Dividend (other than from affiliates) and interest income _____	
7	(402) Release of premium on long-term debt _____	
8	(403) Miscellaneous income _____	
9	Income from affiliated companies:	
	Dividends _____	
10	Equity in undistributed earnings (losses) _____	-0-
11	Total other income _____	325,347
12	*Total income (line 5; line 11) _____	
<b>MISCELLANEOUS DEDUCTIONS FROM INCOME</b>		
13	(412) Provision for uncollectible accounts _____	15,198
14	(413) Miscellaneous tax accruals _____	893
15	(414) Miscellaneous income charges _____	-
16	Total income deductions _____	16,391
17	*Income from continuing operations before fixed charges (Lines 12, 16) _____	308,956
<b>FIXED CHARGES</b>		
18	(420) Interest on long-term debt _____	
19	(421) Other interest deductions _____	
20	(422) Amortization of discount on long-term debt _____	
21	Total fixed charges _____	-0-
22	(423) Unusual or infrequent items _____	-0-
23	*Income from continuing operations before income taxes (lines 17, 21, 22) _____	308,956
<b>PROVISION FOR INCOME TAXES</b>		
24	(431) Income taxes on income from continuing operations (Sec. 36) _____	150,521
25	(432) Provision for deferred taxes _____	(2,222)
26	Income (loss) from continuing operations (lines 23-25) _____	160,657
<b>DISCONTINUED OPERATIONS</b>		
27	(433) Income (loss) from operations of discontinued segments** _____	
28	(434) Gain (loss) on disposal of discontinued segments** _____	
29	Total income (loss) from discontinued operations (lines 27, 28) _____	-0-
30	*Income before extraordinary items (lines 26, 29) _____	160,657
<b>EXTRAORDINARY ITEMS AND ACCOUNTING CHANGES</b>		
31	(435) Extraordinary items-Net Credit (Debit) (p. 20) _____	
32	(450) Income taxes on extraordinary and prior period items-Debit (Credit) (p. 20) _____	
33	(451) Provision for deferred taxes-Extraordinary and prior period items _____	
34	Total extraordinary items _____	-0-
35	(452) Cumulative effect of changes in accounting principles** _____	
36	Total extraordinary items and accounting changes (lines 34, 35) _____	-0-
37	*Net income transferred to earned surplus (lines 30, 36) _____	160,657
<p>*If a loss or debit, show the amount in parentheses.</p> <p>**Less applicable income taxes of:</p> <p>(433) Income (loss) from operations of discontinued segments _____</p> <p>(434) Gain (loss) on disposal of discontinued segments _____</p> <p>(452) Cumulative effect of changes in accounting principles _____</p>		

## 33.—INCOME STATEMENT - EXPLANATORY NOTES

1. (a) Indicate method elected by carrier, as provided in the Revenue Act of 1971, to account for the investment tax credit:

Flow-through ☒ Deferral ☐

(b) If flow-through method was elected, indicate net decrease (or increase) in tax accrual because of investment tax credit: \$ 331

(c) If deferral method was elected, indicate amount of investment tax credit utilized as reduction of tax liability for current year: \$ N/A

Deduct amount of current year's investment tax credit applied to reduction of tax liability but deferred for accounting purposes: (\$           )

Balance of current year's investment tax credit used to reduce current year's tax accrual: \$           

Add amount of prior years' deferred investment tax credits being amortized and used to reduce current year's tax accrual: \$           

Total decrease in current year's tax accrual resulting from use of investment tax credits: \$           

2. An explanation of all items included in accounts 435, "Extraordinary items," and 450, "Income taxes on extraordinary items" should be made in the space below. (See instruction 540.0-4, Uniform System of Accounts for Freight Forwarders.)

## 34.—OPERATING REVENUES

Show the forwarder operating revenues of the respondent for the year, classified by accounts as follows (omit cents):

Line No.	Account (a)	Amount (b)
	<b>I. TRANSPORTATION REVENUE</b>	\$
1	501. Forwarder revenue	<u>550,101</u>
	<b>II. TRANSPORTATION PURCHASED--DR.</b>	
2	511. Railroad transportation	<u>-</u>
3	512. Motor transportation	<u>14,105</u>
4	513. Water transportation	<u>-</u>
5	514. Pick-up, delivery, and transfer service	<u>141,054</u>
6	515. Other transportation purchased*	<u>-</u>
7	Total transportation purchased	<u>155,159</u>
8	Revenue from transportation (line 1 minus line 7)	<u>394,942</u>
	<b>III. INCIDENTAL REVENUE</b>	
9	521. Storage--Freight	<u>-</u>
10	522. Rent revenue	<u>403,612</u>
11	523. Miscellaneous	<u>51,454</u>
12	Total incidental revenues	<u>455,066</u>
13	Total operating revenues (line 8 plus line 12)	<u>850,008</u>

\*Report separately hereunder, by type of transport (air, express, forwarder, or any other type), the amounts included in Account 515, "Other transportation purchased":



## 35.—OPERATING EXPENSES

Show the forwarder operating expenses of the respondent for the year, classified by accounts as follows (omit cents):

Line No.	Account (a)	Amount (b)
1	601. General office salaries	\$ 71,735
2	602. Traffic department salaries	-
3	603. Law department salaries	-
4	604. Station salaries and wages*	164,234
5	605. Loading and unloading by others	-
6	606. Operating rents	47,516
7	607. Traveling and other personal expense	745
8	608. Communications	1,488
9	609. Postage	-
10	610. Stationery and office supplies	2,375
11	611. Tariffs	-
12	612. Loss and damage—Freight	7,550
13	613. Advertising	72
14	614. Heat, light, and water	3,221
15	615. Maintenance	10,429
16	616. Depreciation and amortization	70,267
17	617. Insurance	-
18	618. Payroll taxes (Sec. 36)	11,158
19	619. Commissions and brokerage	-
20	620. Vehicle operation (Sec. 36)	25
21	621. Law expenses	1,263
22	622. Depreciation adjustment	-
23	630. Other expenses	128,568
24	Total operating expenses	520,626

\*Includes debits totaling \$\_\_\_\_\_ for the pay of employees engaged in handling freight over platforms.

## 36.—TAXES

Give particulars called for with respect to taxes and licenses accrued to accounts (411) and (431) in Section 33, and accounts (618) and (620) in Section 35.

Line No.	Kind of tax (a)	(411) Transportation tax accruals (b)	(431) Income taxes on income from continuing operations (c)	(618) Payroll taxes (d)	(620) Vehicle operation (e)	Total (f)
1	Social security taxes	\$	\$	\$ 8,206	\$	\$ 8,206
2	Real estate and personal property taxes	4,035				4,035
3	Gasoline, other fuel and oil taxes				25	25
4	Vehicle licenses and registration fees					
5	Corporation taxes					
6	Capital stock taxes					
7	Federal excise taxes					
8	Federal excess profits taxes					
9	Federal income taxes		150,521			150,521
10	State income taxes					
	Other taxes (describe):					
11	(a) F.H.T.			341		341
12	(b) S.U.T.			2,611		2,611
13	(c)					
14	(d)					
15	(e)					
16	Total	4,035	150,521	11,158	25	165,739

37. Give particulars as called for with respect to motor vehicles owned outright and held under purchase obligations at the close of the year:

Line No.	Vehicle		Book value included in account (140) of sec. 16	Accrued depreciation included in account (149) of sec. 16
	Make, kind and capacity (a)	Number of (b)		
1	<i>NONE</i>		\$	\$
2				
3				
4				
5				
6				
7				
8	Total			

38. Give the particulars as called for concerning the respondent's employees and their compensation for the year. The data on number of employees shall be based on the number of employees on the payroll at close of pay period containing the 12th day of the months specified. If operations were interrupted during such period due to strikes, fires, floods, etc., the data should be reported for the nearest representative payroll period. Enter the total number of employees in each class on the payrolls covered by this report who worked full or part time or received pay for any part of the period reported.

Line No.	Class	Number of employees on payroll at close of the pay period containing the 12th day of				Total compensation during year
		February	May	August	November	
	General office employees:					\$
1	Officers					
2	Clerks and attendants					71,735
3	Total					71,735
	Traffic department employees:					
4	Officers					
5	Managers					
6	Solicitors					
7	Clerks and attendants					
8	Total					
	Law department employees:					
9	Officers					
10	Solicitors					
11	Attorneys					
12	Clerks and attendants					
13	Total					
	Station and warehouse employees:					
14	Superintendents					
15	Foremen					
16	Clerks and attendants					164,234
17	Laborers	7	12	15	7	164,234
18	Total	7	12	15	7	164,234
	All other employees (specify):					
19						
20						
21						
22						
23	Total	8	13	16	8	235,969
24	Grand total	8	13	16	8	235,969

Length of payroll period: (Check one) ☒ one week; ☐ two weeks; ☒ other (specify): *MONTHLY*



39. Give the various statistical items called for concerning the forwarders' operations of the respondent during the year. State tons of 2,000 pounds.

Line No.	Item (a)	Number (b)
1	Tons of freight received from shippers	868
2	Number of shipments received from shippers	2,361

#### 40.—COMPENSATION OF OFFICERS, DIRECTORS, ETC.

Give the name, position, salary, and other compensation, such as bonus, commission, gift, reward, or fee, of each of the five persons named in Section 5, item (b) and (c) of this report to whom the respondent paid the largest amount during the year covered by this report as compensation for current or past service over and above necessary expenses incurred in discharge of duties and in addition, all other officers, directors, pensioners or employees, if any, to whom the respondent similarly paid \$40,000 or more. If more convenient, this schedule may be filled out for a group of companies considered as one system and shown only in the report of the principal company in the system, with references thereto in the reports of the other companies. Any large "Other compensation" should be explained in a footnote. If an officer, director, etc., receives compensation from another transportation company (whether a subsidiary or not), reference to this fact should be made if his aggregate compensation amounts to \$40,000 or more, and the details as to division of the salary should be stated. By salary column (c) is meant the annual rate at which an employee is paid, rather than the amount actually paid. If salary of an individual was changed during the year, show salary before each change as well as at close of year.

Line No.	Name of person (a)	Title (b)	Salary per annum as of close of year (see instructions) (c)	Other compensation during the year (d)
1	None		\$	\$
2				
3				
4				
5				
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## 41.—COMPETITIVE BIDDING — CLAYTON ANTITRUST ACT

Section 10 of the Clayton Antitrust Act (15 U.S.C. 20) states that "no common carrier engaged in commerce shall have any dealings in securities, supplies or other articles of commerce, or shall make or have any contracts for construction or maintenance of any kind, to the amount of more than \$50,000, in the aggregate, in any one year, with another corporation, firm, partnership or association when the said common carrier shall have upon its board of directors or as its president, manager or as its purchasing or selling officer, or agent in the particular transaction, any person who is at the same time a director, manager, or purchasing or selling officer of, or who has any substantial interest in, such other corporation, firm, partnership or association, unless and except such purchases shall be made from, or such

dealings shall be made with, the bidder whose bid is the most favorable to such common carrier, to be ascertained by competitive bidding under regulations to be prescribed by rule or otherwise, by the Interstate Commerce Commission." The specification for competitive bids is found in the Code of Federal Regulations, Part 1010-Competitive Bids through Part 1010.7 - Carriers Subject to the Interstate Commerce Act.

In column (g), identify the company awarded the bid by including company name and address, name and title of respondent officers, directors, selling officer, purchasing officer and/or general manager that has an affiliation with the seller.

Line No.	Nature of bid (a)	Date Published (b)	Contract number (c)	No. of bidders (d)	Method of awarding bid (e)	Date filed with the Commission (f)	Company awarded bid (g)
1	NONE						
2							
3							
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## NOTES AND REMARKS

## Schedule 42.—SUMMARY OF FREIGHT LOSS AND DAMAGE CLAIMS

This schedule was adopted by the Commission in No. 35345 (Sub-No. 2) July 1, 1977

Approved by GAO Effective 12-23-77

Exclude from this schedule the revenues and claims incurred in connection with freight forwarder services and shipments which have a prior or subsequent movement by air. Line 1 should show all freight forwarder revenue in Account 501. Line 2 should show the number of claims paid during the year for robbery, theft and pilferage, and other shortage as defined below:

**Robbery** - Failure to deliver all or part of a shipment as the result of stealing, including hijacking, with the use of force or threat of force against a person or persons. Claims for physical damage to freight in the same or other shipments resulting from robbery should be reported under Robbery.

**Theft and Pilferage** - Failure to deliver all or part of a shipment as the result of known stealing, or under circumstances indicating the probable cause was stealing, without use of force or threat of force against a person or persons, when it is known the freight was in the carrier's custody.

Claims for physical damage to freight in the same or other shipments resulting directly from theft or pilferage should be reported under Theft and Pilferage.

**Other Shortage** - Failure to deliver all or part of a shipment for unknown reasons. This includes the unexplained disappearance of all or part of a shipment for reasons other than robbery or theft and pilferage as defined above.

Line 3 should show the number of all other claims paid in full or in part during the year not reported on line 2.

Line 4 should include the net dollar amount of claims paid during the year. This includes claims paid in full or paid in part, less amounts recovered from underlying carriers, salvage, insurance, and claim refund cancellations.

Line 5 should show the ratio in percentage form (two decimal places).

Line	Item	
1	Freight revenue (Account 501) _____	\$ 550,101
2	Number of theft related claims paid _____	
3	Number of other claims paid _____	70
4	Net dollars paid (See instructions) _____	\$ 6,330
5	Claims expense/revenue ratio (line 4 ÷ 1) _____	1.15 %



Name, title, telephone number and address of the person to be contacted concerning this report

NAME CRAIG A. WALLACE TITLE REGULATORY ACCOUNTING MGR.  
TELEPHONE NUMBER 415 546-2658  
(Area code) (Telephone number)  
OFFICE ADDRESS ONE MARKET PLAZA SAN FRANCISCO, CA. 94105  
(Street and number) (City, State, and ZIP Code)

#### OATH

(To be made by the officer having control of the accounting of the respondent)

STATE OF WASHINGTON

COUNTY OF KING

GERALD M. JACKSON  
CONTROLLER

makes oath and says that he is

(Insert here the official title of the affiant)

of NORTH STAR FORWARDING COMPANY

(Insert here the exact legal title or name of the respondent)

that it is his duty to have supervision over the books of account of the respondent and to control the manner in which such books are kept; that he has carefully examined the said report and to the best of his knowledge and belief the entries contained in the said report have, so far as they relate to matters of account, been accurately taken from the said books of account and are in exact accordance therewith; that he believes that all other statements of fact contained in the said report are true, and that the said reports is a correct and complete statement of the business and affairs of the above-named respondent during the period of the time from and including JANUARY 1, 1978, to and including DECEMBER 31, 1978

Gerald M. Jackson  
(Signature of affiant)

Subscribed and sworn to before me, a NOTARY PUBLIC, in and for the State and County above named,

this 23<sup>rd</sup> day of MARCH, 1979

My commission expires JULY 17, 1979

Leila Cuckleton  
(Signature of officer authorized to administer oaths)

