#### ANNUAL REPORT 1972 CLASS I REA EXPRESS INC. 000027

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INTERSTATE
COMMERCE COMMISSION
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ADMINISTRATIVE SERVICES
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# ANNUAL REPORT

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REA EXPRESS, INCORPORATED

TO THE

# INTERSTATE COMMERCE COMMISSION

FOR THE

YEAR ENDED DECEMBER 31, 1972

# ANNUAL REPORT

OF

REA EXPRESS, INC.

TO THE

# INTERSTATE COMMERCE COMMISSION

FOR THE

# YEAR ENDED DECEMBER 31, 1972

Name, off this report:	icial title, and offic	address of officer in charge of correspondence with the Commission regarding
(Name)	EUGENE B. KANI	(Title) VICE PRESIDENT, FINANCE
(Office address		(Street and number, city, State, and ZIP Code) (2,2) 557- 30-0

Answers to the questions asked should be made in full. In case any changes of the nature referred to under question 4, 5, or 7, on the opposite page, have taken place during the year covered by this report, they should be expinited in detail on page 46.

1. Give in full the exact name of the corporation holding the franchise under which operations are carried on. Use the word "The" or "Company" only when it is a part of the corporate name. The name should also be given uniformly throughout the report, notably on the cover and title page and in the "Oath" at the end. If the report is made by receivers, trustees, committees of bondholders, or individuals otherwise in possession of the property, state names and facts with precision.

2. If incorporated under a special charter, give date of passage of the act; if under a general law, give date of filing of certificate of organization; if a reorganization has been effected, give date of reorganization. If a receivership or other trust, give date when such receivership or other passession began. If a partnership, give date of formation and also names in full of present partners.

3. Give reference to laws of each State or Territory under which organized. Include any grant of corporate powers by the United States, Canada, or other foreign country; also all amendments to charter.

4. Give reference to special or general laws under which each consolidation was effected. Specify Government, State, or Territory under the laws of which each company consolidated with the present company was organized; give reference to the charters of each, and all amendments to them. Cases in which corporations have become inactive and have been practically absorbed through ownership or control of capital stock, or otherwise, so that they do not keep up independent organizations for financial purposes, and no distinction is made in operating or in accounting by reason of the original separate organization, may be included here and explained in answer to this and the next following inquiry.

7. State the occasion for the reorganization, whether by reason of foreclosure of mortgage or otherwise, according to the fact. Give date of original organization and refer to laws under which organized.

	T		

1. Exact name of company making this report
2. Date of incorporation. December 7, 1928
3. Under laws of what Covernment, State, or Territory organized? If more than one, name all. Oive reference to each statute and all amend-
ments thereof State of Delaware (General Corporation Law)
State of Delaware (General Corporation Law)
***************************************
4. If a consolidated company, name the constituent companies. Give reference to charters of each, and all amendments of same
Not a consolidated company
***************************************
5. Date and authority for each consolidation
***************************************
6. State whether respondent is a supporation a joint-stock association, or a firm or partnership. Corporation
7. If a reorganized company, give name of original organization and refer to laws under which it was organized
***************************************
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•

for. If there are receivers, trustees, con mittees, or other officers not | extend to more than one department, or if his duties are not in accordprovided for in the list, who are recognized as in the controlling management of the company or of some department of it, give also their names | facts under "Explanatory Remarks" below.

Give the names and post-office addresses of the various officers called | and titles and the location of their offices. If the duties of an officer ance with the customary acceptance of his given title, state briefly the

## DIRECTORS First-office address Nema Date of excitation of farm Tom Kole 219 East 42nd St. New York, N.Y.10017 October 25, 1973 Spencer D. Moseley R.T. 2 Box 22, Barrington, T11. 60010 Charles F. Simonell 219 East 42nd St., New York, N.Y. 10017 Arthur M. Wisehart 219 East 42nd St. New York, N.Y. 10017 PRINCIPAL OFFICERS Official address Title Name President & Chief Executive Officer Tom Kole 219 East 42nd St., New York, N.Y. 1003 Senior Vice President & General Arthur M. Wisehart Counsel and Secretary Senior Vice President & Chief Charles F. Simonelli Administrative Officer ... Vice President, Air and International Services Vice President, Finance Peter J. Byrne Eugene B. Kania Raymond F. Maixner Treasurer Walter S. Bodan Controller F. Douglas Ruud Vice President, Law Vice President, Transportation James G. Cunningham Services Vice President, Operations Roger J. Corgel Service Control Vice President, Traffic & John J.C. Martin Economic Regulation Richard A. Simpson Vice President, Marketing & Sales Robert A. Burman Assistant Secretary A. R. Taintor, Jr. V. Madeline Stratenwarth Assistant Secretary Assistant Secretary Walter Ohliger Assistant Treasurer Officer to whom correspondence concerning this report should be addressed: Official address

Vice President, Finance

Eugene B. Kania

219 East 42nd St., New York, N.Y.1001

In the table headed "Corporations controlled by respondent" should be entered the names of all corporations which are controlled either solely or jointly by the carrier making this report.

By "Control" is meant ability to distermine the action of a corporation. Attention is specifically directed to Section 1 (3) (b) of Part I of the Inverstate Commerce Act which provides that, "For the purposes of sections 5, 12 (1), 20, 204 (a) (7), 210, 220, 304 (b), 310, and 313 of this Act, where reference is made to control (in referring to a relationship between any person or persons and another person or persons), such reference shall be construed to include actual as well as legal control, whether maintained or exercised through or by reason of the method of or circumstances surrounding organization or operation, through or by common directors, officers, or stockholders, a voting trust or trusts, a holding or investment company or companies, or through or by any other direct or indirect means; and to include the power to exercise control."

In the column headed "How established" should be entered the form of control exercised. The following are the most important forms of control:

- (a) Right through title to securities issued or assumed to exercise the major part of the voting power in such corporation.
- (b) Right through agreement of some character, or through some other source than title to securities, to name the majority of the board of directors, managers, or trustees of the controlled corporation.

- (c) Right to foreclose a first han upon all or a major part in value of the tangible property of the controlled corporation.
- (d) Right to control only in a specific respect the action of a controlled corporation.
- A lease of the property of a corporation is not to be classed as a form of control.

In the column headed "Extent" should be shown the extent of the interest of the respondent in the controlled corporation; for example, in the case of a corporation controlled through ownership of a majority of its stock the entry might be "75% of stock," or in the case of a jointly controlled corporation it might be "10% of stock."

Indirect control is that exercised through an intermediary. When the intermediary is a holding company or any other corporation or an individual not making an annual report to the Commission the name of the controlled corporation should be entered with the name of the intermediary. If the intermediary is an operating company which makes an annual report to the Commission the indirect control need not be shown.

In the column headed "Other parties to agreement for joint control" should be entered the names of the corporations or others who with the respondent corporation jointly control the corporation listed.

An inactive corporation is one which has merely a legal existence and neither conducts operations nor maintains an organization for financial purposes. All other corporations are to be regarded as active.

## CORPORATIONS CONTROLLED BY RESPONDENT

			1		Co	NYROL	
•	Nume (a)	Sole or joint (b)	How established (c)	Extent (d)	Direct or indirect (e)	If indirect, name of intermediary through which control is established (f)	Other parties to agreement for joint contro
	Astive corporations:	****	************	****	****	***********	************
	Railway Express Agency,		Purchase of all				
-	Incorporated, of Virginia	Sole	stock issued	100%	Direct		
-	REXCO, INC.		***************************************	100%	"		
	REXCO Supply, Inc.		Purchase by REXCO, INC., of all stock	***************************************			
-	***************************************		issued	100%	Indirect	REXCO, INC.	
	Fast Service Shipping					***********************	************************************
1	Terminals, Inc.			100%	Indirect		
	***************************************			****************		***************************************	
-	***************************************		*****************	*********		***************************************	***************************************
-	***************************************		********************************	************		*****	******************************
1	Inactive corporations:	****	************		****	***********	**********
-	***************************************		************************			*********************************	****************************
			*****************************				
	***************************************				1		
1	******						
1					1		
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-						***************************************	
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1-			***************************************			***************************************	

In answering the questions on the opposite page, shareholders are to be considered as identical with stockholders. Joint-stock companies, even though they have no stock issues, should answer all applicable questions in full.

The answers to the questions numbered 7 and 8 should be governed by the instructions and definitions on page 6, as they may apply.

#### EXPLANATORY REMARKS

#### STOCKHOLDERS

Give the name, of the thirty security holders of the respondent who, at the date of the latest closing of the stock book or compliation of list of stockholders of the respondent (if within one year prior to the actual filing of this report), had the highest voting powers in the respondent, showing for each his address, the number of votes which he would have had a right to cast on that date had a meeting then been in order, and the classification of the number of votes to which he was entitled, with

respect to securities held by him, such securities being classified as common stock, second preferred stock, first preferred stock, and after securities, stating in a footnote the names of such other securities of any). If any such holder held in trust, give (in a controle) is particulars of the trust. If the stock book was not closed or the list of stockholder, compiled within such year, show such thirty security holders as of the close of the year.

				NUMBER OF VOTES	CLASSIFIED WITH R	ESPECT TO SECURE	ties on Which Base
ine	Name of security holder	Address of security holder	Number of votes to which security holder was entitled		этоска		
vo.			holder was entitied	Common	PREFE	RRED	Other securities with voting power
-	(a)	(6)	(a)	(4)	Second (e)	First (f)	(g)
1	REA Holding Corporation	219 East 42nd Screet,	/.	/ / ·		i de	
2		New York, N.Y.	2 395 508	X		-	-
8	Florida East Coast	l Malaga Street. St. Augustine, Fla.					
4	Railway Company	St. Augustine, Fla.	12 456	X	-	_	
5	Chicago Great Western	400 West Madison St.				******	
6	Railway Company	Chicago, Ill.	8 304	Х		<del>.</del>	
7					**************	************	
8						********	
9			######################################	~#####################################		********	
6			****************		***********	*********	
1			*************	***************	************		
2					*********	***	
3				***************************************	*********	************	
4			*************		*******		
5				****************		****	
6							
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2						**************	
4						**********	** *********
					*************		
6							
7							
2							
	***************************************	/					

FACTS PERTAINING TO CONTROL OF RESPONDENT
1. Date of last meeting of stockholders for election of directors October 26, 1972
2. Date of last all vision of exact backs before and of year for which this report is made October 12, 1972
2. Total number of stockholders of record at the date required in answer to question 2
4. Has each share of stock one vote?
If otherwise, explain voting rights
(#************************************
No
5. Has any issue of securities contingent voting rights?NO
If so, explain character of such rights
6. Has any issue of accurities special privileges in the election of directors? NO
If so, explain character of such privileges
7. Did any individual, association, corporation or corporations, transportation or other, control the respondent at close of year? Yes
The state of the s
(a) The form of control, whether sole or jointSole
(b) The name of the controlling corporation or corporations REA Holding Corporation
(b) The name of the controlling corporation of sorporations
(c) The manner in which control was established Purchase of majority stock interest
***************************************
(d) The extent of control 99.14%
(e) Whether control was direct or indirect Direct
(e) Whether overior was direct or monton
(f) The name of the intermediary through which control, if indirect, was established
8. Did any individual, association, or corporation, as trustee, control the respondent at close of year?
If control was so huld, state:
(a) The nan the trustee
(b) The name of the beneficiary or beneficiaries for whom the trust was maintained
(o) The name of the Denember, or Denember of Control of
***************************************
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### INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 11, 12 AND 13

The mileage to be returned on pages 11, 12 and 13 is, in the case of railroads and electric lines, the single-track mileage; in the case of other arriers, the actual distance between termini.

When operations in Canada, Mexico, Cuba or Puerto Rico are carried on as integral worts of the respondent's business, the mileage covered therein should be reported under the proper headings on pages 11, 12 and 13.

The statement should be made of the facts as they existed at the end of the year, or of any shorter period, for which operating returns are made. If the operation of any mileage was begun or discontinued within the period covered by this report, a statement of essential facts relating to such changes should be made on page 46.

Returns in column (c) should be made in whole miles. Eliminate items less than .5 and increase those of .5 or more to a whole mile.

#### General description of basis for payments:

#### Code No.

- 1 Standard Agreement
- 2 Short Line Agreement
- 3 Standard Air Express Agreement
- 4 Percentage of Gross Revenue
- 5 Contractor's Tariff Rates
- 6 Cost Plus
- 7 Rate per Month
- 8 Rate per cwt.
- 9 Rate per Shipment

- 10 Rate per Piece
- 11 Rate per Mile
- 12 Rate per Trip
- 13 Rate per Day
- 14 Rate per Pound
- 15 Rate per cwt. pivs surcharge
- 16 11/2¢ per 1cl carfoot mile-
  - 87 1/2 % of Carload Revenue (C&NW)
- 17 Special Graduate Charges

### PURCHASED TRANSPOPTATION - SUMMARY

ne o.	Name of corrier (a)	Ne in	(b)	Total end o		Ame	ount paid ling exp	d for reas	Basis of psymeocode No.
1		***********		D DATE OF SHIP		8	******		
	***************************************	*****************			,		******	******	
	***************************************		*****					*******	
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	***************************************	s.u.m.m.a.	1 <u>Fa</u>			*******	******	*******	***************************************
********		***************************************	******	********	****				**************
*******	***************************************	*********	******		**** *******	*******	*******	******	
*********	Railroads	*******			8	653	181	******	
			******						
	Motor				2	409	554		
	Air				29	859	010	*******	**************
					000000000000000000000000000000000000000				*************
	TOTAL	********			40	921	745	******	************
						******		******	********
	***************************************					******		******	
	***************************************					114855882	******	******	** ***************
	***************************************					*******	*****		***********
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<sup>\*</sup>Show decrease in perenthesia.

## INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGE 14

There should be shown on page 14, by States and Territories alphabetically arranged, the total mileage covered by the respondent on the lines of each of the several classes of carriers.

If mileage in Canada, Mexico, Cuba or Puerto Rico has been included in the statements on pages 11, 12 and 13, the total mileage for each

should be shown separately following the totals for the various States and Territories.

Mileage should be reported to the nearest whole number, dropping fractional miles under 0.5 and raising those of 0.5 or more.

## MILEAGE COVERED—Continued MILEAGE BY STATES AND TERRITORIES

No.	State or Territory		Eastroad mileage		М	otor care	ret		Air haes mileage		141	sceilaneo mileage (a)	us	То	es im lai	ge
	(a)		(b)			(e)	,		(6)			(00)	-			-
1	Alabama		******		*****				******			******				
2	Alasks		******				*****				******	******				
8	Arizona				*****				******		*****					*****
4	Àr's inses											. 40.85 885	*# : *##		*******	****
5	California					******			******		*****	x.,				
4	Colorado		*******		*****	******		*****	*******			*. *****		*****		*****
7	Connecticut.					******			******			*) *****	*****			
8	Delaware							*****					******			*****
9	District of Columbia								*******				*****			
10	Florida					******						******	*****			
11	Georgia											*****		*****		
12	Hawaii											******		P		*****
13	Idaho		COLOR DESIGNATION	F11000									*****			*****
14	Illin pis															
15	Indiana								E TOTAL SECTION			***/***				
	Iowa															
16	Kansas							-								
17									*******			********	*****			
18	Kentucky			D								** *****		*****		
19	Louisiana								The second second			******	******	******		******
20	Maine									1	*****	*	*****			*****
21	Maryland								200000000000000000000000000000000000000			******	******			*****
22	Massachusetts	*****	*******	*****		W. A. K. T. S. T. S.		W	OT		*****		*****	*****		*****
28	A STATE OF THE PROPERTY OF THE	**										*******		*****	*******	*****
24	Minnesota	*****		*****		*****	*****	*****			*****	*****	*****	*****	******	
25	Mississippi	*****	******	*****		'A'''D'	15"		K	a f.	¥*****			*****		*****
26	Missouri	*****		*****		FL L	L A					******	******			*****
27	Montana	*****	*******	****	*****	******		****	******		*****		*****			*****
28	Nebraska			*****		*****	****				***	*****	*****	*****		
29	Nevada	*****	******	*****		*****					*****		*****	*****	******	
30	New Hampshire	*****	******	*****	*****	*****			******	*****		****				
31	New Jersey					******			*****			*******	*****		******	*****
32	New Mexico	*****	******		*****	******		*****			*****		*****	*****		
2.3	New York		******		*****	*****	*****	*****		*****	*****	A + 12" + 8.8				****
34	North Carolina				\$2500AM						H - 2 - 7 - 1			*****		****
35	North Dakota					345554					*****		*****			****
36	Ohio											******	*****			****
87	Oklahoma											******			******	
99	Oregon		To do supplied to									*******	*****			
96	Pennsylvania											*******	*****	******		
40	Ri ode Isiand											******				****
41	South Carolina								044444			******				
42	South Dakota													******		
	Tennessee															
43	Texas															
44	Utah	1														
45	Vermont															
46	Virginia	*****		1		1										
47	Virginia		*******		-	******		1		1			1			
48	Washington									*****			1	1		
49	West Virginia	0			*****			*****	*******			******		1	*******	
50	Wisconsin			****	-									1	*******	
61	Wyoming		-			-	-	-			-		Camera at vices	-	MONTHS OLDER	
52	Total, United States		******		****		-		* *******						******	1
53	Canada		******					-				******			******	
54	Cuba				-											7.000
85	Mexico						dancer									
66	Puerto Rico															
57					-		- PERSON	-	-	-			-	-		
-	Grand t./tal															1

							C	APITAI	L 870	CK											
		Number of shares		Tot	al par va	lue	Tot	al par val	rte		Tor	AL PAI	VAL	US HEL	D BY RE	PONDE	NT	Total	par valu	e not held	Remarks
	Kind (a)	authorized (b)	of one share (c)		(d)	•	OL	(e)		In	treasury		Pleds	ged as co	disteral	In sis	funds (h)		(I)	dent	0
-	Common	2 576 00		• 2	576	000	* 2	530	450	•	114 1	82	8	-		•	-	•	2 416	6 268	
	PreferredNONE													.,							
	teccips outstanding for installments																		1		
	Total	2 576 00	0 1 1.00		576		1	530.		[[-	tub. J jeh	82.	T				1		2/416		
1	Purpose of the (a)	he Issue		Number	of share uring yea (b)	s issued ar		dised on a during (c)	year	Total	number outstandi (d)	ng share	_ -		(e)	ied				emarks (f)	
	Issued for cash:  Common		*************		NONE		11	NONE	x x	* *	356	000		1 I	NONE	* *		********		*********	
	Issued for real property and ed Common NONE Preferred NONE	quipment:		1 1	x x	xx	11	x x	11	11	2 1			1 1	11	x x		*********			
	Issued for acquisition of securion NONE  Preferred NONE	ities:		11	* *	= 7	11	1 1	I X	* *	1 1		x	2 3	z x	* *		********	*********	*********	
,	Issued for Services (A Common Preferred				NONI		* *	NONE				450		x *	NONE		********	*********	******		
	(A) Itemization of 29 Key employee Participation P	s under RE			NONI	E		NONE			174	450	)(a)	)	NONE		(a) A	equire	d in	1969 corati	by REA on (which
	***************************************																1	ssuea	ITS :	snares	to same replaceme
	*****************************																**********		******		
	***************************************																********		~********	******	***********
1	***************************************			-	-	*****														*****	**********

The Uniform System of Accounts for Express Companies should govern the classification of "Funded debt."

Under the head of outstanding should be included the total par value of outstanding funded debt issued by the respondent company, and the total par value of outstanding funded debt issued by other companies, the payment of which has been assumed by the respondent company. For the purposes of this report, bonds are considered as "issued" when they are certified by trunces and placed with the proper officer for sale and delivery. All bonds issued and not canceled are considered to be "outstanding." The amount of each issue of funded debt entered in the column "Total par value outstanding" should be divided so as to show:

(1) The par value of certificates or siher evidences of funded debt (pledged or unpledged) held in the company's treasury, by its agents or trustees, or other evidences of funded debt issued and outstanding and not held by the company, its agents or trustees, or subject to its control.

In the column "When payable" under "Interest" give the dates on which coupons fall due.

Under "Amount accrued during the year" give the aggregate of the monthly charges for the proportion of interest which has accrued on the

funded debt of the respondent, whether the same has matured or not during the period covered by this report; but interest which accrued previously to the da's beginning the year covered by this report, although it may have matured within the year, should not be included in the "Amount accrued during the year." Interest should not be returned on funded debt of the reporting company "Heid in treasury," "Pledged as collateral," or "In sinking or other funds."

Under "Amount paid during the year" give the actual amount of coupons retired or canceled, and also the amount covered by deposit of cast for payment. If the returns include the amount of coupons retired or canceled on securities held in the respondent's treavury, a statement of the aggregate amount of such coupons should be shown under "Expianatory Remarks" below.

For matured funded debt details similar to such as are required on page 19 (or 21) for unmatured funded debt should be given under "Explanatory Remarks" below.

In case any changes have taken place in the amount or character of "Funded debt" during the year covered by this report, such changes should be explained in detail on page 46.

## FUNDED DEBT

	Opposite Contract Con	SRM			TOTAL PAR VA	LUE HELD BY	RESPONDENT	Total Par			INTEREST	
Designation of Bond or Obligation	Date of Issue	Date of Maturity	Total Par Value Authorized	Total Par Value Outstanding	In Treasury	Pledged as Collateral	In Sinking or Other Funds	Value Not Held by Respondent	Rate	When Payable	Amount Accrued during the Year	Amount Paid During the Year
Collateral Trust Bonds					NONE							9
Miscellaneous Funded Obligations:												
Promissory Note -	- December	28, 1973	\$ -	\$ 340 000		-	-	\$ 340 000	5%	On Lamer *	\$ 17 000	\$ -
Promissory Note -	- January	6, 1974		500 000	-	-		500 000	7%%	On Demand	37 500	\     -
Equipment Obligations-(A) Refrigerator Cars Conditional Sale Agreement	- December	1, 1972	-	*					4-3/4%	Semi-annually	5 497	6 616
Non-Negotiable Notes -	- December	31, 1973		27 206 376			-	27 206 376				
Promissory Note - Terminal Property and Refrigerator Cars - Real Property and Chattel Mortgage	- December	31, 1977		4 777 000				4 777 USO	7%	beni-annually	523 554	817 073
Automotive Equipment - Leases	- Various			1 757 879		-		1 757 879	Various	Monthly	.1	218 939
				\$34 581 255				\$34 581 255		8	\$583 951	\$1 042 628

<sup>(</sup>A) Liquidated during calendar year

<sup>\*</sup> On September 30, 1971, REA Express filed a suit in the U. S. District Court for the Southern District of N.Y. contending inter alia that said notes amounting to \$27,206,000 are null and void. A copy of REA's compliant on said suit is available upon request. Interest is not currently being paid on the notes. Accordingly, the Board of Directors, on December 21, 1971, directed that these notes be removed from "other obligations" and reflected in Stockholders' Equity. Interest at December 31, 1972, amounting to \$2,380,556 is also removed from current liabilities - Accrued expenses and added to Stockholders' Equity - Earned Surplus.

			1	RECAI	PITULA	TION	OF F	UNDED	DEB'	r	11								
1	Kind of bond or obligation	Total	al par es	Itte	To	TAL PAR	VALCE	HELD BY	RESPON	DENT	Total	par valu	e not held			INTE	REST		
No.	(v)	OI	al par val distanding			sasury e)	Ple	üged ss lateral (d)	In si	inking or er funds (e)		by respon	e not held dent	Amou	mt accrued du year (g)	ring the	Am	ount paid (	
		3	1	1		Ī	\$ ,	Towns .	8	T	8	larca	1		NONE			l <sub>N</sub>	ONE
2	Collateral trust bonds	~~~~~	NONE		IN	ONE	1/	ONE		NONE	-	NOI		+	11 EN OTAT			*******	OINT
2	Miscellaneous funded obligations Non-Neg. Notes	31	206			ļ		11				7 200							11
2	Receipts outstanding for funded debt		NONE		ļ	Į		1		11		NOI	V			1,07			6 616
	Equipment Obligations-Refrigerator Car	Ş		0.00		ļ		77				3 000	000		TONT	497		2	18 93
5	" -Automotive Equip		757	079		Į		75				1 75	7 679		NONE	054			17 07
	Promissory Notes	- 2	- Commission	000	-	ANT TO	-	10177	-	NO DETEN						3 551		10	10 60
7	Total	34	581	255	IN.	ONE	1	ONE		NONE		4   581	F K55		1.303	71.22±		710	42 102
ino No.	Ferpose of the Issue	Total g	ing the ye	issued ear	Cash red	dized on a during the (c)	mount e year	Teta	al par va istandin (d)	luse E	Total	(e)	beat			Rema			
	Issued for eash:	8	l x x	LE				*		111	*	**	xx			****	******	NTQD <b>ATER</b>	
=		****					****				*********	1 500					******	****	
23	Promissory Notes		NONE.	******		NONE	L	4	1777	1000	13	500	000					*****	*****
*	Issued for real property and equipment: Automotive Equipment	***	NONE.	4.8	211	NONE	**	1111	757		332	NONE.	**				*****	*******	
27	Issued for acquisition of securities:  NONE	***	**	**	***	11	2.1	223	21	xx	***	**	x z		************	********		*********	
20	Issued fer	***	23	xx	121	11	* *	111	1		212		x x		*********		******	********	
	Refinancing of Advances		NONE			NONE	*****	27	206	376	27	206	376	*					********
*	Fromissory Note - Issued for								L							*******	******		
-	Accounts Payable		NONE			NONE			340	000		NON	£		*******				
36	11	********	NONE			NONE			500	000		NON	£			*********	*******	********	**********
39																*********	******	*********	
	* See Page 15 for note.						******						******			********	******		*********
65 45 47					******		******		******								*******	*********	
50							****									********	******	*********	
	Total		NONE			NONE		34	581	255	39	706	376	******		********		*********	

### Security for funded debt.

This table is intended to show what property is mortgaged for the payment of the funded debt reported on page 19. The statement should be concise, and should show the security given for every class of bond or other secured obligation ourstanding against the company.

The entries of bonds or other secured obligations in the first column should be in the same order as on page 19. If any securities have been pledged for funded debt, they should be listed in detail in the last column with the par value of the amount of each security pledged. The securities pledged should also appear in the "Pledged" columns on pages 30, 31, 32 and 33, as may be appropriate.

### Miscellaneous physical property.

This table should show a list of the properties whose valuation is included in account 503, "Miscellaneous physical property," in the General Balance Sheet, page 44, together with a statement of their revenues (or income), expenses, net income or loss, taxes, and book value. The net total of the column "Net income or loss" should be carried to the Income Account on page 27 and entered as an income or a deduction, as the case may require.

All items with a book value less than \$25,000 may be combined under a single entry designated "Minor items each less than \$25,000."

Promissory Notes due Subsidiary December 28, 1973 NONE NONE Sanuary 6, 1974 NONE NONE  Non-Negotiable Notes December 31, 1973 NONE NONE	ment			SEC	CURIT	ry fo	R FUN	DED	DEBT	Γ								
Company   Comp	ne a.	Designation of bond or obligation		Pro	perty o	r equipn	ient					81	CURL'S	s PLEDGE	ED		P. VIIPLES	
Subsidiary December 26, 1973   NONE   NONE   NONE    Non-Nagoliable Notes   NONE   NONE    Non-Nagoliable Notes   NONE   NONE    None   None   None    None   None   None    None   None   None    Promissory Note   None   None    Promissory Note   None   None    Promissory Note   None   None    Automobive Equipment    Leases July 20, 1975   NONE   NONE    MISCELLANEOUS PHYSICAL PROPERTY  Description of prop- by   None   None    None   Non	a.	(a)										Name (e)					Par val	lue
MISCRLANEOUS PRYSICAL PROPERTY  Descriptor of pre- y		Doomi gaowy Noton do														8		T
MISCRLANEOUS PRYSICAL PROPERTY  Descriptor of pre- y	2	Subsidiary December 28, 1973			NO	ONE			****	******	NO	M. B.		*******				
Promissary Note Terminal Properties 82,612 shares of Interway 82 and Refrigerator Care Corporation convertible preferred stock   Automotive Equipment	8	January 6. 1974								*******								
Promissary Note Terminal Properties 82,612 shares of Interway 82 and Refrigerator Care Corporation convertible preferred stock   Automotive Equipment	6 .	Non Wagetiek's Netan			******	******		****	*****		******		********					
Promissary Note Terminal Properties 82,612 shares of Interway 82 and Refrigerator Care Corporation convertible preferred stock   Automotive Equipment	6	December 31. 1973			NO	NE			******	******	NC	ME	********					
### Automotive Equipment   NONE   NONE   NONE    #### MISCELLANEOUS PHYSICAL PROPERTY    Description of page 19	7 .			********					******					*******				
### Automotive Equipment   NONE   NONE   NONE    #### MISCELLANEOUS PHYSICAL PROPERTY    Description of page 19	8 .	Promissory Note	Ter	minal	l Pr	oper	ties	8	2,61	2 sh	ares	of I	nter	NEY			82	61
Automotive Squipment. Leases July 20, 1975  MISCELLANEOUS PHYSICAL PROPERTY  Description of prop-1y  Revenues for th. trans)  Expenses  (a)  (b)  (c)  (c)  (d)  (d)  (d)  (d)  (e)  (f)  (e)  (f)  (f)  (f)  (g)  (g)  (g)  (g)  (g	9 -	December 31. 14/1	and	Keth	rige	rato	r Car	5 0	tock	ratio	on co	nver	tible	e pre	ferr	ed	-	
MISCELLANEOUS PHYSICAL PROPERTY	1 .				*******		*******	6	COCK	********	*******	******	******	*****	*******			
MISCELLANEOUS PHYSICAL PROPERTY	2 .								*******	********				*******				
Description of prop. '17	3 .	Leases July 20, 1975			NO	NR			*****	*******	NO	VIVED .		*******				
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and	5					2412		****		*****	INC	AN Es		*******				
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and	6 -	***************************************		********					*****	*******	********			*******				
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and	-	A					******		*******					******				-
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and	-	***************************************						****			*******	*******		*******	*******			
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and		***************************************			****			****			******	******			****			
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and	1	***************************************		******			******					*******			*******			
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and	1	***************************************			******	******			**->***			*****						
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and		***************************************				*******				********		********	*******	*******				
Description of property (a)  Revenues (or im, vme) (b)  (c)  (d)  (e)  Co  (d)  Revenues (or im, vme) (e)  Face and the property (e)  Face and the property (face and face and								****	********	********	*******	*******		******	*******		*******	
	T	Description of some Co.	TOTAL PROPERTY OF	*1000.*100	PRINCE AND THE	THE PARTY NAMED IN	Tel commun	No manage	-			1		-	-	September 1	10000 ALC 1.	ura
	e ,		TOTAL PROPERTY OF	ies (or in.	PRINCE AND THE	THE PARTY NAMED IN	Expenses	No manage	-	income o	or loss							
	-	(a)	Revenu	ies (or in.	PRINCE AND THE		Expenses	No manage	Net	income o	or loss	8			0			_
		(a)	Revenu	ies (or in.	PRINCE AND THE		Expenses	No manage	Net	income o	or loss	8			9			
	e	(a)	Revenu	ies (or in.	PRINCE AND THE		Expenses	No mades	Net	income o	or loss	\$			0			
		(a)	Revenu	ies (or in.	PRINCE AND THE		Expenses	No mades	Net	income o	er loss	\$		******	9			
	e	(a)	Revenu	ies (or in.	PRINCE AND THE		Expenses	No mades	Net	income o	or loss	\$		**************************************	9			
		(6)	Revenu	les (or in. (b)	nme)		Expense: (c)		Net	income o	or loss		(e)	*******	9			
		(6)	Revenu \$	(b)	,7me)	\$	Expense: (e)		Net \$	income o			(e)		******			
		(6)	Revenu \$	(b)	,7me)	3	Expense: (c)		Net \$	income o		*******	(e)		******			
		(6)	Revenu	es (or in. /b)	(me)	3	Expense: (c)		Net 5	income o		*******	(e)		******			
		(6)	Revenu	es (or in. /b)	?me)	3	Expenses (c)		Net 5	(d)		*******	(e)		******			
		(6)	Revenu	es (or in. /b)	?me)	3	Expenses (c)		Net 5	(d)		*******	(e)		******			
		(6)	Revenu	es (or in. /b)	(me)	3	Expenses (c)		Net 5	(d)		*******	(e)		******			
		(6)	Revenu	es (or in. /b)	, me)	3	Expenses (c)		Net 5	(d)			(e)		******			
			Revenu s	es (or in. /b)	.7me)	3	Expenses (c)		Net 5	(d)			(e)					
		(6)	Revenu s	es (or in. /b)	.7me)	3	Expenses (c)		Net 5	(d)			(e)					
			Revenu	es (or in. /b)	2006)	3	Expenses (c)		Net 5	(d)			(e)					
			Revenu s	es (or in. (b)	2006)	3	Expenses (c)		Net 5	(d)			(e)					
			Revenu	es (or in. /b)	2006)	3	Expenses (c)		Net 5	(d)			(e)					
			Revenu	es (or in. (b)	2006)	3	Expenses (c)		Net S	(d)			(e)					
			Revenu	es (or in. (b)	2006)	3	Expenses (c)		Net S	(d)			(e)					
			Revenu	es (or in. (b)	2006)	3	Expenses (c)		Net S	(d)			(e)					
Total.			Revenu	es (or in. (b)	2006)	3	Expenses (c)		Net S	(d)			(e)					

#### Cost of real property and equipment.

The purpose of this table is to show in detail the cost of all property covered by account 501, "Real property and equipment," as carried in the General Balance Sheet, page 44, classified in accordance with the Uniform System of Accounts for Express Companies. The expenditures for real property and equipment during the year should be assigned among the columns provided on the following basis of general application:

In the column headed "From special appropriations and through issue of securities" should be entered amounts which, us of the end of the year, represented additions and betterments made through the exchange of securities of the respondent's own issue and also through expenditures of funds realized from the sale of such securities or of other funds which were intended to be replaced with proceeds from the sale of actual or anticipated issues of such securities. Details respecting amounts so in-

ciuded should be entered under "Explanatory Remarks" below. In this column also should be entered amounts representing expenditures of cash or other working assets for additions and betterments which, as of the end of the year, it had been determined should be charged to appropriations of Income or Surplus definitely set aside for the purpose of improvements.

In the column headed "From cash or other working assets" should be entered all amounts representing expenditures of cash or other working assets for additions and betterments other than amounts which, as of the end of the year, it had been determined to charge to special appropriations of Income or Surplus, or to meet through issues of securities.

The amounts entered in the column "Credits for property retired" should represent the credits to the several accounts for property abandoned, sold, or otherwise retired.

## COST OF REAL PROPERTY AND EQUIPMENT

1; .. . .

		1	Ext	ENDITE	Es POR	REAL F	BOFERS	T AND E	QUIPMEN	NY DUR	CNG THE	YEAR									
Line No.	Ament	From	aperial dgueral	appropr	istions curities	From	a cash o	r other w	orking	Cre	dits for g	property	retired	Total	cost to c	ear	receding	To	tal cost t	o clase o	2est.
	(4)			(b)				(c)				(d)				(e)				(1)	
1	I. Land: (121-01) Land and Land Rights	* x	x x		* *	S x z	* *		x x	s x x	x x	428	878	S x x	* * 3	633	293	8 1 1	* * 3	204	415
3 4 5 6 7	II. Buildings:  (121-02) Buildings and appurtenances or land owned	11	* *	xx	2.5	* *	* 1		mil consequences	* *	1	124 267 270 663	813	* *	7 6 6 20	946 472 419 839	729 768 706 203		6	822 225 448 495	463
8	III. Equipment:	1 1	x x	x x	x x	2 1	x x	xx	x x	x x	x x	x x	x x	2 1			x x	x x	x x	x x	x x
9 10 11 12 13 14 15 16 17	(121-03) Revenue Equipment (121-04) Service Cars and Equipment (121-05) Shop and Garage Equipment (121-06) Furniture and Office Equipment (121-07) Miscellaneous Equipment							8	948 670 712 972			25	944 356 654 328 031		63	104	917 525		2	962 892 773 881 089	509 541 621
19 20 21	* Includes Reclassifications									-										**************************************	
22	Total equipment				-		1	054	302		TOTAL PROPERTY.	362	THE COLUMN TWO IS NOT		Present to the second	907	Contract Contractor	in Englishment in	The second section of	599	Sale Sales and Control of
24	Total real property and equipment						]]	1374	1088	-	18	1454	597	.L	104	380	464	lance	87	299	255

### DEPRECIATION RESERVE-BUILDINGS AND EQUIPMENT

Give particulars of the credits and debits made to account No. 548, "Accrued depreciation—Buildings and equipment" during the year. If any entries are made in columns (d), (e), and (i), state the facts occasioning or an appropriate explanation of the difference should be made.

CREDITS TO RESERVE DURING THE YEAR

					-		* 17		-	-	ericontent comme	-	71 TORON BOOK 161	-	BARNE CHRISTIAN	
Line No.	Account	Bala	of yea	eginning		CHARGE	6 110 OP2	RATING	EXPENS	Es						
240.					Cu	irrent ac	cruals	T	Prior ye	81	0	ther cre	dits	7	'otal cree	lits
	(6)		(b)			(e)			djustme (d)	m/s		(e)			(f)	
		8			3			\$			8			5		
1	II. Buildings:	x x		x x	z z		* *	x x	x x	x x	xx	x x	x x	хх	* *	x x
2	(122-02) Buildings and appurtenances on land owned.	d-	694	278		465			*******			*******	*******		.465.	514
3	(122-10) Buildings and appurtenances on land not owned		981	397		156	807					******			156	
4		3	081	729	1	305		1						7	683 305	132
6	Total buildings	one preside	artical control	2000	am file	atalan ta	PRINCE AND	742 950.7	20003252	TOTAL DESIGNATION OF THE PARTY	mmore	AMERICAN	SECTIONS	100 100	ARTON STATE OF THE PARTY OF THE	manufacture.
6	III. Equipment:	* *	Z X	x z	X K	x x	z x	x x	2 %	*	1 1	хх	x x	X X	x x	* *
	(122-03) Revenue Equipment	51	215	030	5	452	056				(1)	260	000	5	712	056
9	(122-04) Service Cars and Equipment		194	531		335	376			*******	(5)	483	158		818	534
10	(122-05) Shop and Garage Equipment		588 384	350		41	. 929.			******		******	******		41	929
11	(122-06) Furniture and Office Equip.	28		563.	*****	171	075			******			*****		171	075
12	(122-07) Miscellaneous Equipment	1.8	355.	963		549	758	* *****					******		549	758
13	***************************************							-	****	******		******		H###70	*****	*****
14	***************************************					*****	* ****		*****				******	**-*-*		***
1.5			******		*****	******			******		*****		400 0000	*****	*******	*****
16	***************************************		******		****	******		* *****		******	*****	******	******	******		*******
17	***************************************					*******		******		******	*****		******		*******	*******
18	***************************************				******				******	*******		*******	******	*****		*******
19	Total equipment	63	238	437	6	550	194			-		743	153	7	293	352
21	Total real property and equipment		995.		7	855	647				0000000	743	153	8	598	805
10000			Marine de crisive			1000 V 1000 B	Danina	TO RE	SERVE I	URING 1	HE VO	instruction of the last of the	femines (come			arratinana
Line No.	Account							-			-	-	*********	Bati	ance at c	lose of
Patr.						Charges retireme (h)	onts	'	Other de	DIES	1	l'otal del	its		year (k)	
MAN AND AND	(4)			CLOSED, CORP. II		(11)	T	8	0/	1		(1)	T		(K)	
	II. Buildings:				1 2	x =	x x	x x	x x	x x	x x		x x	x x	x x	x x
2	(122-02) Buildings and appurtenances on land owned.					579.	. 51.4.					579	514	1	580	278
3	(122-10) Buildings and appurtenances on land not ow	ned		,		220	792.		*******			220	792	1	917.	412
4	(122-08) Improvements to buildings not owned				-	240	647	-				240	647	_3	521	539
5	Total buildings				2000	040	953	mm.20	SECONDATION	100000000000000000000000000000000000000	1	040	953	7	051	553
6	III. Equipment.				x x	K X	x x	x x	2 %	x x	x z	x x	x x	x x	x x	x x
7	(122-03) Revenue Equipment	*****			12	439	163		******		12	439	163.	44	487	000
8	(122-04) Service Cars and Equipment				- de Su	361	161		******		- she see .	361	161	.:5:5.	651	923.
9		****	*******		*****	52	173	* *****			*****	22	173	*****	*******	106
	TO BURNA THE RESERVE TO SERVE DE SERVE								1			219	074	2	836	564
10	(122-05) Shop and Garage Equipment	nt				219	1074									1000
10 11	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt		********		219		(3)	483	158	1	148	099	7	757	622
12	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt		********		Charles was		(3)	483	158	11.		099	7.	757.	622
10 11 12 18 14	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt				Charles was		(3)	483	158	11.		099	7.	757.	622
12 18	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt		*********		Charles was		(3)	483	158	11.		099	7.	757.	622
12 18 14	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt				Charles was		(3)	483	158	1.1.		099	7.	757	622
12 18 14 16	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt				Charles was		(2)	483	158	11.		099	7.	.757.	622
12 18 14 15 16	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme	nt				Charles was		(3)	483	158	11.		099	7.	757.	
12 13 14 15 16 17 18 19	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme (122-07) Miscellaneous Equipment	nt			13	664	941	(3)	483	158	14	189	670	56	342	119
12 13 14 16 16 17 18	(122-05) Shop and Garage Equipment (122-06) Furniture and Office Equipme					706	941	(3)	483	158	14	189		56 63	342	119

- (1) Write off of salvage value on vehicles in excess of ten years old.
- (2) Reclassification of Miscellaneous Equipment to Service Cars and Equipment.

#### DEPRECIATION RATES-BUILDINGS AND EQUIPMENT

- 1. Show in column (b) for each primary account, the composite rate used in computing the depreciation charges for the month of December, which should be the same as that appearing in the depreciation order in effect at the close of the year unless the use of component rates has been authorized, in which event show the composite rate actually developed from the component rates used. Show also the composite percentage for each of the general subdivisions and for all depreciable property, ascertained by dividing the depreciation accruals for December applicable thereto by the total ledger value as of December 1 of the primary accounts included therein. If any changes in the rates as prescribed were effective during the year give full particulars.
- 2. Show in column (c) for each primary account, for the general subdivisions indicated, and for all depreciable property, the ratios of the depreciation charges actually included in the accounts during the year to the average monthly ledger value of the property. Unless component rates have been used in computing the morthly depreciation charges or there have been changes in the composite rate for the primary accounts during the year, the percentages in columns (b) and (c) should be the same. The average monthly ledger value for computation of entries in column (c) should be determined by adding the monthly ledger value to which the depreciation rates were applied and dividing the total by 12.

line No.	Account (a)	Annual compo at close of (see instruct	1001	Ratio of depre charges to av monthly ledge (see instructi	erage r value	Remarks (d)
	Management and an extension of the second of		%		%	The second section of the second section of the second section of the second section of
1	II. Buildings:	* * * *	* *	* * * *	x x	
2	(121-02) Buildings and appurtenances on land owned	1	71		82	
3	(121~10) Buildings and appurtenances on land not owned	11	45	1	73	***************************************
	(121-08) Improvements to buildings not owned	11	93_	10	94	***************************************
6	For all depreciable buildings accounts		62	6	47	
6	III. Equipment:	* * * *	* *	* * * *	x x	*************
7	(121-03) Cars	2	19)			······
	(121-03) Automobiles	11	42)		53	
10	(121-03) Line Equipment	14	83)			
11	(121-04) Service Cars and Equipment	11	42	17	64	
12	(121-05) Garage Equipment	3	44 )	5	39	
13	(121-05) Shop Equipment	6	64			
14	(121-06) Office Furniture and Equipment	6	00)	5	77	
10	(21-06) Office Safes (121-07) Trucks	2	100)	************		
16	(121-07) Trucks	6	45 )	4	186	
17	(121-67) Miscellaneous Equipment	8	81 )			***************************************
18						***************************************
26	For all depreciable equipment accounts	3		summer and g	107	
91	For all depreciable accounts	3	60	8	20	

with the rules prescribed in the Uniform System of Accounts for Express Companies.

If the Operating Revenues, Express Privileges, and Operating Expenses

Give the Income Account of the respondent for the year in accordance | of any subsidiary companies are included in the returns made on the opposite page, a list showing the names of such companies should be given under "Explanatory Remarks" below

Deficit entries should be indicated in parenthesis.

## INCOME STATEMENT

## 300-OPERATING REVENUES

310 320 330 340 350	Domestic Express.  Foreign Express  Interline Express  Other Express  Other Revenue	\$236 463 795 1 153 689 109 277 2 461 892
	Total Operating Revenues	\$240 188 653
	500-OPERATING EXPENSES	
510	Faultment Meintenence	6 3E 000 600
520	Equipment Maintenance	\$ 15 973 699 125 511 606
530	Terminal	74 956 855
540	Operations	3 124 797
550	Marketing	7 598 686
560	Finance and Administration	12 387 140
570	Personnel	858 429
590	Executive	3 255 626
	Total Operating Expenses	\$243 666 838
	Net Operating Revenue	\$ (3 478 185)
	500-NONOPERATING INCOME	
1		
610	Noncarrier Income	\$ 334 918
620 630	Interest Income	258 208
640	Dividend Income	06 600
	Jones Michael	96 620
71	Total Nonoperating Income	\$ 689 746
	Total Income	\$ (2 788 439)
	700-NONOPERATING EXPENSES	
710	Interest Expense	\$ 1 121 613
720	Debt Expense and Credit	ф т тст от?
730	Other Expenses	361 297
	Total Nonoperating Expenses	\$ 1 482 910
	Ordinary Income Before Income Taxes	\$ (4 271 349)
		tuniamaniamaniami
	800-INCOME TAXES ON ORDINARY INCOME	
_ /		
810	Income Taxes on Ordinary Income	\$ ( 24 698)
	Ordinary Income	\$ (4 246 651)

## INCOME STATEMENT

## 900-XXTRAORDINARY AND PRIOR PERIOD ITEMS

910 920 930	Extraordinary Items (Net)	**************************************
	Total Extraordinary and Prior Period Itams	Page 11 April 10 Apri
	NET INCOME (OR LOSS)	\$( 4 245 651)
	RETAINED INCOME ACCOUNT	
	Deficit January 1, 1972 (Page 45)	\$(28 473 098)
	Less: Equity in undistributed net earnings of Subsidiary Companies	20 065
	Net Income (Loss) (Page 25)	( 4 246 651)
	Deficit December 31, 1972 (Page 45)	\$(32 699 684)

Note: Labor expenses, reflected in the above Income Statement, are subject to change for retroactive adjustments dependent on the outcome of labor negotiations currently being carried on.

## ANSTRUCTIONS FOR ANSWERING QUESTIONS ON THIS PAGE

#### Operating revenues

The returns in the upper table on this page should represent the Operating Revenues of the respondent classified in accordance with the instructions contained in the Uniform System of Accounts for Express Companies.

#### Separately operated properties

Under this heading should be entered amounts receivable or amounts | Loss" on page 27.

payable under the terms of agreements or contracts, whereby the profit or the loss resulting from the separate operation of the property of other companies having an independent corporate existence is receivable or payable in whole or in part by the respondent. The "Net total" should be carried to the Income Account and entered as "Separately Operated Properties—Profit" or as "Separately Operated Properties—Loss" on page 27.

#### OPERATING REVENUES

Line No.	Ac vant		nt of rever the year (b)		Remarks (c)
		5			
1	i. Transportation	* * *	x x	хх	
2					
3					
4	(103) Miscellaneous		market market	CONTACTOR OF STREET	
1	Total transportation				
6					
7	(104) Express privileges—Dr				
8	Revenue from transportation	*** 25000-50000			
9	III. OPERATIONS OTHER THAN TRANSPORTATION	* * *	x x	x x	
10	(105) Customs brokerage fees	*** ********			
11	(106) Order and commission				
12	(107) Rents of buildings and other property				
13	(108) Money orders				
14	(100) COD abooks				
15	(110) Limited and unlimited cheques		See	Ope	rating Revenues on Page 24
16	(111) Travelers chaques				
17	(112) Telegraph and cable transfers				
18	(113) Letters of credit				
19	(114) Foreign postal remittances				
30	(115) Profit on exchange and other financial revenue				
21	(116) Miscellaneous			ME CAROLINE TO THE	
22	Total other than transportation			· ·	S
23	Total operating revenues				I

## SEPARATELY OPERATED PROPERTIES

Line No.	Name of property	Location (b)	Pr	ofit (e)		i.oss (d)	
	(8)		8		8		
41					******	******	
	***************************************						
42							
43	***************************************				Action to the second		
44			CONTRACTOR CONTRACTOR			E	
46							
46	***************************************						
47	***************************************						
48	***************************************						
49							
50							
32							
52							
53							
54	***************************************						
55							
56							
57	***************************************						
58	***************************************	******			-	-	-
50	Net total						

## INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 30 AND 31

An active express corporation is one which either operates express property or maintains an organization for financial purposes. An inactive express corporation is one which has been practically absorbed in a controlling corporation, and which neither operates express property nor maintains an organization for financial purposes.

No entries should be made on these pages for securities the valuation of which is represented in account 501, "Real property and equipment," in the General Balance Sheet, but a detailed statement of such holdings should be made under "Explanatory Remarks" below.

Securities of "Holding" ecopanies should be included with "Other than express companies."

On pages 30 and 31 should be reported all stocks, except those issued or assumed by the respondent, that are shown as assets in the General Balance Sheet. These stocks are to be classified as "Pledged" or "Unpledged." If any of the stocks shown are pledged as security for funded debt, they should also be listed under "Securities pledged" on page 23.

Under "Cost or book value" give the valuation at which the stocks specified are carried to the balance sheet. The totals of this column under "Pledged" and "Unpledged" on page 30 should be entered against account 504(a), while the corresponding totals on page 31 should be included in the entries against account 505 (a).

In the columns under "Dividends declared" give the rates

and amounts of dividends declared during the year on the stocks reported. Amounts of dividends accruing on stocks sold or otherwise disposed of during the year should also be included, but the par value, or cost or book value, of such stocks should not be included in the totals. The dividends accruing on stocks controlled but not owned by the respondent should also be reported.

In case any changes in the holdings of stocks have occurred during the year covered by this report, a full explanation of such changes should be given on page 46.

A detailed explanation of changes during the year in the book value of securities owned should be made on page 46.

## EXPLANATORY REMARKS

## SECURITIES OWNED-STOCKS-NOT HELD IN SINKING OR OTHER FUNDS

		PLE	DGED					UNPL	EDGED			Dr	FIDENDS D	SCLARED	,
Total	d par val	lue	Cast	or book t	slue	Tob	al par val	tae	Cost	er book v	alue	Rate (f)		(g)	
			8		Ī	8			8			%	8		
111	11	xx	***	xx	IX	xxx	x x	xx	***	* *	xx	***	XXX		xx
TIX	2.1	11	xxx	xx	xx	xxx	II	xx	XXX	11	14	***	111	XX	* x x
rginia		NO	NE				-	*******		25	000		NONE		
111	x x	x x	***	11	2.8	111	xx	x x	xxx	xx	11	* * *	***	* *	xx
		NO	NE							NONE			NONE		
					x x	***	11	xx	YXX	xx	xx	111	xxx	xx	xx
		NO	NE				20	000	********	20	000	*********	NONE		
* 2 2	x x	xx	***	x x	x x	x x x	x x	* *	***	x x	x x	x 2 x	***	x x	x x
	****											**********		****	
				-		-	20	000		45	000		NONE		-
	rginis	ginia xxx xx	Total par value (b)  IXX IX IX	ginis NONE  TEXT EX TEXT  NONE  TEXT EX TEXT  NONE	Total par value  (b)  (c)  S  IXI IX IX IX IXI IXI IXI IX IX IXI IXI	Total par value  (b)  S  XXX XX XX XX XX XX XX XX  RGINIS  NONE  XXX XX XX XX XX XX XX  NONE  XXX XX XX XX XX XX XX	Total par value   Cost or book value   Tob    (b)	Total par value  (b)  (c)  Total par value  (d)  Total par value  (e)  Total par value  (d)  Total par value  (d)  Total par value  Total par	Total par value (b) (c) (d)  \$	Total par value  (b)  (c)  (c)  (d)  S  IXX XX	Total par value   Cost or book value   Total par value   Cost or book value   (d)   (e)    \$	Total par value (b) (c) (c) (d) (e) (d) (e) (e) (e) (d) (e) (e) (e) (e) (e) (e) (e) (e) (e) (e	Total par value   Cost or book value   Total par value   Cost or book value   Rate   (b)   (c)   (d)   (e)   (f)   (f)	Total par value	Total par value (b) (c) (d) (e) (d) (e) (f) (e) (f) (g)  \$

## SECURITIES CWNED-STOCKS-Continued

Not Held in Sinking or Other Funds

				PLE	DGFD					UNPL	EDGED			Dn	VIDENDS D	ECLABED	
10	Name of corporation and security (a)	Tota	al par val	lge	Cost	or book v	raltse	Tot	al par val	ine	Cost	or book (e)	alue	Rate (f)		Amount (g)	
	Miscellaneous investments in stocks:  Express companies—Active:	***	x x x x	11		x x	x x x x	***	11	x x	*	* *	x x x x	% *** ***	s xxx xxx	xx	
Same Some		********	******		*******				NONE		******	*******			********		
	Express companies—Inactive:	xxx	xx	z x	xxx	x x	x x	xxx	x x	x x	xxx	x X	xx	tix	***	x x	*
And the					-8800.000				NONE	******	*******	*******	*******			******	****
	Other than express companies—Active:	xxx	xx	xx	***	xx	x X	xxx	xx	x x	KKK	x x	xx	xxx	XXX	x x	x
To and	REA of Canada			NO	NE					49			49			NONE	-
	Central Cooperative Oil Association			N	NE					25			40			NONE	£
1	Certificate of Membership - Pinnacle Club Integrated Container Service Industries Corporation	****	165		NE		901		NONE	000	*******	4	000	********		NONE	
and a second and second																	
families religions					*******						*******				******		
- Company										******	*********	******		*********			
Contract Contract of the Contr									*******								***
-	***************************************																
State of the lands	Other than express companies—Inactive:	xxx	* *	xx	xxx	xx	3 X	***		X X	xxx	* *	x x	***	***	* *	1
-	***************************************							NONE		****	*******			*********			
1	***************************************		100	942	-	100	007	-	1	074		7	089	****	-	NONE	-

## INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 32 AND 33

An active express corporation is one which either operates express property or maintains an organization for financial purposes. An inactive express corporation is one which has been practically absorbed in a controlling corporation, and which neither operates express property nor maintains an organization for financial purposes.

No entries should be made on these pages for securities the valuation of which is represented in charges to "Real property and equipment," as shown in the General Balance Sheet, but a detailed statement of such holdings should be made under "Explanatory Remarks" below

Securities of "Holding" companies should be included with "Other than express companies."

On pages 32 and 33 should be reported all funded debt, except that 'ssued or assumed by the respondent, that is shown as | reported. Amounts of interest accruing on funded debt sold or

assets in accounts 504 and 505 in the General Balance Sheet. This funded debt is to be classified as "Pledged" or "Unpledged." If any of the funded debt shown is pledged as security for other funded debt, it should also be listed under "Securities pledged" on page 23.

Under "Cost or book value" give the valuation at which the funded debt specified is carried to the balance sheet. The totals of this column under "Pledged" and "Unpledged" on page 32 should be included in accounts 504 (b) [and (c) when applicable] and 505 (b) [and (c) when applicable], respectively, while the corresponding totals on page 33 should be included in the entry against account 505 (b).

In the columns under "Interest accrued" give the rates and amounts of interest accrued during the year on the funded debt

otherwise disposed of during the year should also be included, but the par value, or cost or book value, of such funded debt should not be included in the totals. The interest accruing on funded debt controlled but not owned by the respondent should also be reported. Interest accrued should not be credited unless the income is reasonably assured by past experience, guaranty, anticipated provision, or otherwise. In other cases the amount shown should be based upon the interest actually collected, crediting within the year the portion earned.

In case any changes in the holdings of funded debt have occurred during the year covered by this aport, a full explanation of such changes should be given on page 46.

A detailed explanation of changes during the year in the book value of securities owned should be made on page 46.

## EXPLANATORY REMARKS

## SECURITIES OWNED-FUNDED DEBT-NOT HELD IN SINKING OR OTHER FUNDS

				PLE	DGED					Unpt	EDGED			IN	TEREST A	CRUED	
No.	Name of corporation and security  (a)	Tot	al pay ye	lue	Cost	or book v	ralue	Tot.	al par val	lue	Cost	or book (e)	value	Rate (f)		Amount (g)	
1 2 3	Funded debt of system corporations:  Express companies—Active:	\$ ***		11	* ***	11	xx		**	xx	***	11	11	% *** ***	* * * * * * * * * * * * * * * * * * * *	**	
4									NONE	******							
6 7	Express companies—Inactive:	***	I X	11	***	**	xx	XXX			txx	xx	xx	***	***	xx	xx
8	***************************************								NONE	******				******			
10	Other than express companies—Active:	EEE	11	11	***	11	11	1			***	xx	xx	XXX	111	* *	xx
12	***************************************					*******			NONE						*******		
13 14 15	Other then express companies—Inactive:	xxx				z z	11	EER	z z	**	222	11	**	***	111	* *	* *
16	***************************************								NONE								
18	Total								NONE								

## SECURITIES OWNED-FUNDED DEBT--Continued Not Held in Sinking or Other Funds

	Name of corporation and security			PLE	DGED					UNPL	EDGED			15	STEREST A	OCRUED	
	(a)	Tot	al par va	lue	Cost	of book v	ralue	Tot	al par val	lue	Cost	or book v	ralue	ilate (f)		Amount (g)	
		8			8			8						%			1
N	discellaneous investments in funded debt:	EEE	xx	xx	xxx	xx	XX	xxx	x x	xx	XXX	xx	XX	xxx	***	EX	*
	Express companies — Active:	XXX	XX	11	xxx	* *	XX	IXX	R X	XX	xxx	11	XX	TXX	X X X	1.5	
									NONE					**********	******		
	Express companies—Inactive:	xxx	X Z	it it	111	11	x x	xxx		xx	xxx	xx	11	XXX	xxx	xx	3
	***************************************								NONE								
											*******			*******			
	Other than express companies—Active:	AAX	xx	11	222	XX	xx	XXX	z x	xx	REE	ZX	XX	xxx	XEX	xx	,
	Non-Negotiable Promissory Note-Terminal Properties,	Inc.	NOW						409	154	********	409	154	6.8%	*******	28	3
	Certificate of Deposit - Irving Trust Co.		Salara - salara	000			000					******		51%			6
	Certificate of Deposit - Irving Trust Co.		_ 20.	000		50	000		*******				******	51/2%	*****	2.	5
	Certificate of Deposit - First Pennsylvania Bank						****			******			****				-
	& Trust Co.		50	000		50	000			******	-	*****	*******	5%		1	0
-	Certificate of Deposit - Bank of Albany	****	30	000		30	000	******		30 W 10 H 1		******	NOT THE REAL	41/2%	********	1	Q
	Certificate of Deposit - First Pennsylvania Bank											-				Ming a sain	
	& lrust Co.	5	700	THE RESERVE A	2	700	to be seen to be the first							5-3/8%		49	0.85
	Certificate of Deposit - Wells Fargo Bank		225	000		225	000			****			*****	5%	*****	11	15
-	Certificate of Deposit - First National Bank,												******	*******		******	-
	Chicago, Illinois	-	45	000		45	000			*****	****			5%			1
***	***************************************								*****	******			****	*******			-
**			*****							******		*******	*****				
			*****	*****						****			*****				١.
(N) (N)		****		*****			******			******	******	*****	*****				ļ.,
			*****	****		*****		MATERIAL PARTY		****	******			*****	*****	*****	-
. 83			******			******				****					********	*****	
	***************************************		*****			*****				*****				*********	*******		١.,
	***************************************	******	*****			*****				whenever		*****	******	*******	****	****	ļ.,
-		*******	*****								4300 NA SANSA	******	*****		*******	*****	ļ.,
	***************************************	******				*****				******			*****	********			L
	**************************************			*****		*****		*****					*****	******	*******		
	***************************************					****					******	******	******	*******	*****	*****	
	***************************************		*****										*****				1
- 34.54	***************************************								j								1.
CN:N				*****		*****						****	*****				1.
	***************************************										*******						-
***	Other than express companies—Inactive:	***	xx	* *	KEE	x 2	11	221	* x x	xx	***	**	**	xxx	XXX	xx	-
	***************************************								NONE								-
***	***************************************	*******		******		******			1	******	********	******		0 18880 / 08380	******		-
	***************************************	Chebron Holes or Labor	150	more retrieved	-	March Committee	THE RESERVE	-	1409	-	AND PERSONS IN COLUMN 2 IN COL	-	Personan			-	15

#### INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 24 AND 35

#### Marketable securities

See applicable instructions on pages 30 and 32.

The total of the column "Cost or book value" for Stocks on page 34 and the corresponding total for Funded Debt on page 35 should be included in accounts 504 and 505 in the General Balance Sheet.

#### Summary of securities owned

It is the purpose of the upper table on page 35 to provide for the assembling of all securities, except those held in sinking or other funds, owned by the respondent, classified as indicated by the various items, with the total par value and the total income received from each class.

For "Stocks" and "Funded debt," the entries should be made it, accordance with the details shown on the various pages referred to.

If any entries are made for "Miscellaneous securities" owned, a detailed statement should be supplied (under "Explanatory Remarks" below)

showing the manner in which the "Cost or book value" of the "ecurities concerned has been classified for the purposes of the balance-sheet statement.

The "Total" of the column "Dividends or interest" for "Stocks" should agree with the entry for account 307, "Dividend income," in the Income account, page 27, and the corresponding total for "Funded debt" should agree with the entry for account 308, "Income from funded securities." The income, if any, from "Miscellaneous securities" should be included in the entry for "Interest on other securities, loans, and accounts."

## Securities owned or controlled through an intermediary

The lower portion of page 35 is for the entry of securities owned or controlled by the respondent through an intermediary which does not make an annual report to the Commission.

## SECURITIES OWNED-Continued

#### Marketable Securities-Stocks

								D	IVIDENDS	DECLAR	ED
Line No.	Mams of corporation and security (a)	Par vai	ue of sec owned (b)	urities	Sost	or book v	e.ue	Rate (d)		Amount (e)	
ı	Express companies—Active:	* * * * *		**		* 5	**	% x x	*		11
2											
3					******	NONE	******	*******			******
6	Express companies—Inactive:	* * *	2.8		***	* *	EE	* *	* * *	* *	x x
6		********				NONE	******			******	******
8					*******			******		*******	
9	Other than express companies—Active:	* * *	z z	z x	* * *	8 X	* *	* *	* * *		2 1
11		*********	*******			NONE				******	*****
12						*******		*****	******		
13		*********		******	*******	*******		*******	*******	*******	
15	· · · · · · · · · · · · · · · · · · ·					******			******	*******	******
16								******		******	
17 18		*******			********	*******	*****	*******	********	******	
19		*******							*********	0.000000	
26	***************************************				*********		*****		********	******	
21 22											
28					*******					******	
24					*******	******			******	******	******
25 26										*******	
27						******	******			***-***	
28 29	***************************************					******	*******		********	******	******
30				*******		******	******	******	********	*******	*******
31	***************************************		*******	*******			*****			*****	
32 33	***************************************		******	*******	********		******	*******		*******	*****
34	Other than express companies—Inactive:	111	2 X	11	***	x x	1 1		***	* *	2.2
35						WONE		******	******		*****
35					*******	*******		*******		*******	
38						NONE					
39	Total					MONE				******	******

### SECURITIES OWNED—Continued Marketable Securities—Funded Debt

Name of corporation and security		Par	Par value of securities owned (b)						INTEREST ACCRUED				
(a)		Rate (d)							Amount (e)				
Express comp	anies—Active:	\$ * * *		z	xx	* * * *	* *	x x	% x x	* * * * *	**		
***************	***************************************						NONE						
Express comp	anies-Inactive:	х х	. x	x	z ×	273	ж ж	x x		***	z x	×	
	********************************		198				INONE			********		***	
	prees companies—Active:	x z							x s	***	* *		
						********	NONE	*******					
	**************************************								TO CARCONE				
	***************************************												
	press companies—Inastive:						X Ł				* *	,	
************							NONE	******		*******			
			_				BIONER	-	******	**********	A STATE OF THE STA	Tem	

## SUMMARY OF SECURITIES OWNED Not Held in Sinking or Other Funds

Line No.	Kind of security (a)	1	ar velue	Dividends or interest			
	The old representation of the superior of the	6			6		
30	Stocks:	***	* *	* x	* * *	* 2	2 K
31	Stocks of respondent "In treasury" and "Pledged as collateral" (p.13)		114	182.		NONE	*****
82	Stocks of express companies—Active (pp. 27, 28, 31)		NONE			NONE	*****
33	Stocks of express companies—Inactive (pp. 27, 28, 31)		NONE	******		NONE	*****
34	Stocks of other than express companies—Active (pp. 27, and 28)		-490	.016.		NONE	*****
35	Stocks of other than express companies—Inactive (pp. 27, 28, 31)		NONE	-2-27		NONE	-
36	, Total		304	198	STREET, STREET	NONE	MACHINE
37	FUNDED DEBT:	***	* *	xx	***		* *
28	Funded debt of respondent "In treasury" and "Piedged as collateral" (p.16)	*********	YONE.	*******		NONE	
30	Funded debt of express companies-Active (pp. 29, 30, 32)		NONE	******		NONE	
40	Funded debt of express companies—Inactive (pp. 29, 30, 32)		NONE			NONE	******
41	Funded debt of other than express companies—Active (pp. 29, 30, 32)		409	154		95.	826
42	Funded debt of other than express companies—Inactive (pp. 29, 30, 32)		NONE 409	-10-1004-00-		NONE	
43	Total		409	154	201000000000000000000000000000000000000	95	826
44	MISCELLANEOUS SECURITIES:	***	* *	* *	* * *	11	
45	Miscellaneous securities of respondent "In treasury" and "Pledged as collateral"		NONE			NONE	*****
46	Miscellaneous securities of express companies—Active		MOME	4		NONE	
47	Miscellaneous securities of express companies—Inactive.		17-7174			YONE.	
48	Miscellaneous securities of other than express companies—Active		NONE			NONE	
49	Miscellaneous securities of other than express companies-Inactive		NONE			NOTE	
50	Total		NONE		1	NONE	

Insert below a list of such holdings, if any, giving name of corporation and of security held, par value of holdings, and name of intermediary through which control of such securities is established.

Line No.	Name of corporation (a)	Name of security held (b)	Par value of holdings	Name of intermediary (d)
60		NONE	•	
61		******************************		
62				

On the opposite page should be given details as indicated for the respective amounts included in balance sheet accounts 502, "Sinking funds;" 516, "Insurance and other reserve funds;" 517, "Provident funds;" and 518, "Fidelity and indemnity funds."

The names of the funds as entered in each table should be sufficiently descriptive to make identification casy.

Under "A. Income and disbursements during the year," should be entered the income and disbursements of the sinking or other funds for the year. The income may accrue from contributions by the respondent, fund."

from investments, or from miscellaneous sources, such as profit derived from the purchase and sale of securities.

Disbursevents should not include payments of cash for the purchase of securities to be held in the fund, nor should income include any credits, other than profits, on account of the conversion of securities into cash, etc.

Under "3. Assets at close of year," should be entered a detailed list of the securities held in each fund, the par value and the cost or book value of these securities, and the amount of cash held in the fund. The total assets will be the sum of the columns "Cost or book value" and "Cash in fund."

### SINKING AND OTHER FUNDS

## A. Income and Disbursements During the Year

		INCOME														
ine Io.		Cash appropriations to fund (b)			Income to fund from investments *			Other income to fund (d)			Total (e)			Disbursements (f)		
1 2		* * *	11	z x	* * *	11	NON	\$ \$ 2	x x	* *	\$ z x	* *	* *	* * *	x 3	x z
	Total		-	Mary ASSESSED	AMELIER MINIS	-										
6 7 8	Insurance and other reserve funds: Business Investment Deposit: State of Oregon (A)	7 %	I I	* *	x x	* *	× ×	* *	2.1	2 1	* *		77		28	2.3
0 1 2	Lease Performance Security: Pic-Walsh Freight Co.	********	******		********		******	**********			*******			*******		
3	st. Louis, Mo. (B)	~~~~~		******		*******	.64.	********	******			* *******	.64	********		****
5	Total	SHIP VARIABLE	SPECIALIST	WITTH MINTE	CHARLOS	MONTH SEC.	71	STOCK STREET	90 100 TRIDES	CO THE CHIEF	Grander Street	TANKS DESIGNATION AND	71	#7 \$100AHA110HA1H	-	-
6 7	Guaranty or indemnity funds:	1 1	* *	x y									1 2	* *	z z	x 2
9	Total	TO TO SECURE THE STREET	ACT CONTRACT	AMORTON CONTRACT	417 MARIE		NON	E			MINISTER A SECTION			********	*******	****

## \* - Accumulation of Discount

## B. Assets at Close of Year

			ß	ECUESTIE	A IN FUND		Cash in fund			Total				
Line No.	Name of fund and security (s)	Par value (b)			Cost	or hook w	alue	(d)			(e)			
31	Sinking funds:	* * *	* 2		* * * *	* *	* *	*			*		* *	
22		********	*******		******		*****	********		*******	**********			
84 85		********		*******	********	*******		*******		*******	********		*******	
36		********		NON	E	******	*****	******	*******	*** >***	*********		******	
38 39	Total	11	totogessy fou x x	egraness « x	managerores X X	PORTUGUES X X	***********	anniano.	sennacur ni	ARTICIONALIS	maletanassas pass	A A	NAME OF THE PERSONS	
45 41		*******		******	*********			*******		******				
42 43	Business Invastment Deposit: State of Oregon (A) Lease Performance Security:	*********	5	500	5	464	******	*********	********	*******		5	464	
44	Pic-Walsh Freight Co., St. Louis, Mo.(B)	********	5.	500	5	.457.	******	********	0 0000000	******	********	5	.457.	
46	Total	SUBSECTION ASSESSED	scoreta pos	000	10	921	SUMMERICAN	22-3-10000000000000000000000000000000000	2000/7/1000000	OS OSCOMUNICA	SECTION COLUMNS IN	10	921	
48		¥ 2	x r	* *	1 %	2.5		2 2	# #	* *	x x	x x		
50		*********	******	*******	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	NONE		*******		*******	*********	*******		
52	***************************************		PARE SEPTE	********	SETTLE SETTLE	NAC S A S E A		\$27.855.25 mp mmm		*******				
54 54	Fidelity and indemnity funds: (A) U.S. Treasury Bearer Bonds (2) - 4-1/	Rd.	E E	E K	# #	10000, 1750AB	K K	A K	E E	T E	E E	K K	E E	
56	due 11/15/73 (B) U.S. Treasury Bearer Bonds (2) - 4%	Tellinensus osciosissis		*******	********		*******	#4 , JRF### #2#/*####			********		******	
58	Callable 8/15/68 due 8/15/73				*********						********			
60	***************************************	2124247824 281 March 1914		######################################	STATES CONTACT OF	*4*	*******	********	*******			MONTH A		
OI	Total		******		ALSCHARTS IN	*******	******	2.00 2.00 0.00 0.00 0.00 0.00 0.00 0.00		******				

## INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGE 40

the respondent classified in accordance with the instructions contained in the Uniform System of Accounts for Express Companies.

The various bases used in determining the amounts charged to operat-

The returns on page 40 swould represent the Operating Expenses of | ing expenses during the year for 'Depreciation' should be shown in detail under "Explanatory Remarks" below.

Credit entries should be indicated in parenthesis.

EXPLANATORY REMARKS

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## INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGE 40

The returns on page 40 should represent 'ac Operating Expenses of | ing expenses during the year for "Depreciation" should be shown in detail the respondent classified in accordance with the instructions contained in the Uniform System of Accounts for Express Companies.

under "Explanatory Remarks" below. Credit entries should be indicated in parenthesis.

The various bases used in determining the amounts charged to operat-

#### EXPLANATORY REMARKS

## Bases of Charges to Operating Expenses for Depreciation

Depreciation charges to Operating Expenses were made monthly in conformity with instructions prescribed by the Interstate Commerce Commission per letter dated March 16, 1971, reference ACA-K, noting procedures for effecting the change from the group plan of depreciation accounting to the unit plan effective January 1, 1970.

Classes of	Property by Accounts	Annual Percentage Rates
* 121-02	Structures on Land Owned	
200	Frame	1.67
	Other than Frame	1.33
	Capital Improvement Program	2.00
* 121-10	Structures on Land Not Owned	
	Frame	1.67
	Other than Frame	1.33
	Capital Improvement Program	2.00
* 121-08	Leasehold Improvements	11.03
* 1.21-03	Revenue Equipment	
2202-03	Refrigerator Cars	3.17
	Other than Refrigerator Cars	4.75
	Trucks - Gas - 1/2 Ton and Less	-
	- Gas - 2 Ton and Over	_
	Tractors - Gas	11.88
	Trucks - Electric	_
	Electric Power Storage Batteries	
	Trailers	7.92
	Trucks - Gas	11.88
	Safes	2.00
	Cargotainers )	20.00
	Downetal Container Trucks )	
	Steel Containers	12.50
* 121-04	Service Cars	
	Trucks	11.88
	Tractors	11.88
	Tra:lers	7.92
121-05	Shop and Garage Equipment	
	Motors, Generators and Battery Equipment	4.00
	Motors and Appliances	3.33
	Trucks	2.86
	Machines and Appliances (Shop)	6.67
	Motors and Motor Generators	4.00

## EXPLANATORY REMARKS

asses o	f Property by Accounts (Continued)	Annual <u>Percentage</u> Rates
121-06	Furniture and Office Equipment	No.
1	Billing Machines and Typewriters ) Adding, Listing and Calculating Machines )	5.00
	Rugs, Carpets and Draperies	10.00
	Scales	3.51
	Office Machines and Appliances	7.14
	Label Making Machine	10.00
	Motors	10.00
	Machines and Appliances	6.67
	Office Safes	2.00
121-07	Miscellaneous Equipment	
	Trucks and Trailers	2.86
	Electric Motor Trucks	3.33
	Electric Power Storage Batteries	9.09
	Gas Tractors - Flatform, Garage and Shop	10.56
	Electric Tractors	7.92
	Passenger Automobiles	20.00
	Conveyor Equipment	
	Auto Sort Conveyor	9.00
	Portable Roller Gravity Conveyor	5.63
	Machines and Appliances (Shop)	6.67
	Machines and Appliances (Office)	7.14
	Motorcycles	16.67
	Two-way Radio	9.00
	Personnel Carrier	16.67

<sup>\* -</sup> Unit plan of depreciation accounting

# OPBRATING

		_				RI	M	AR	Y O	PEI	RA'	TIN	G		
Secondary Operating Expenses				ipmentens	ent ance	Tr		port	ation	Ter	rmin 530		Ope	erati 540	
01	Payrol1	\$	5	510	523	\$	42	465	872	\$39	050	494	\$1	780	387
02	Employees' welfare		2	055	759		15	785	368	14	540	519		662	911
03	Advertising				-				-			-			-
04	Taxes and licenses			57	960		4	477	865	Э.	620	519			589
05	Utilities				21				3	1	547	344			-
06	Supplies		3	215	863			58	857	1	476	327		48	130
07	Services purchased		14	150	100			1414	797	1	204	086		34	481
08	Unclassified			3	479			98	728		62	345		15	312
09	Traveling			10	256			293	297		307	633		352	013
10	Communications				264			39	771	4	265	780		1.7	204
11	Pensions				-				-			-			-
12	Insurance				-		6	711	557		284	842			
13	Deprecia. n			201	582		5	148	474	2	479	996		(10	314)
14	Professional services				-			5	975			75		156	343
15	Donations				-				-			-			-
16	Uncollectible revenues				-				-		71	000			-
17	Equipment rentals			(34	298)		4	028	356		251	714		63	294
18	Purchased transportation				-		40	918	564		1	606			-
19	Commission agents								-	1	844	706			-
20	Real property rentals			65	695			75	052	5	946	189		2	607
21	Tires and tubes			71.0	554				89		2	605		5	590
22	Motor fuel and oil			25	941		5	1460	316			(388)			-
23	Demurrage and detention				-			(103	092)			-			-
24	Regulatory fees				-				-			-			-
25	Surface substitute service				-				887			-			-
95	Other expense transfers				-				870			(537)		(3	750)
		\$	15	973	699	\$1	125	511	606	\$74	955	855	\$3	124	797

Grand Total	Executive 590	Personnel 570	Finance and Administration 560	Marketing 550
\$109 728 862	\$1 295 898	\$ 8 869 030	\$ 6 641 523	\$4 115 135
	481 227	(37 527 959)	2 467 390	1 534 785
60 031	136			59 898
20 121 901	297 495	13 659 369	1 434	6 690
1 549 099	(37)	-	2 289	(521)
5 747 002	61 484	43 434	646 968	195 939
6 178 084	124 434	100 946	344 100	175 140
506 578	80 216	43 336	43 614	159 548
2 290 110	173 578	30 959	221 084	901 290
4 444 124	7 629	5 396	99 310	8 770
959 697		959 697		
21 671 038	35 109	14 639 379	151	
7 854 510	11 063		23 709	
871 807	388 289	18 048	189 400	113 677
4 919	4 919			
534 556			463 556	
5 599 182	46 630	16 794	928 397	298 295
40 920 174		+	4	~
1 844 706	1/-	-		-
6 706 700	268 215	-	333 472	15 470
735 324	1 190	-	559	14 737
5 485 869	-	-	m-	
(103 092)		-	/ YP4 -	
( 1 099)	(% 099)			10 1 1
887		-	1 1 1 1	16/1/2
( 44 134)	(20 750)	-	(19 800)	(167)
THE RESERVE TO SECURE AND ADDRESS OF THE PROPERTY OF THE PROPE	\$3 255 626	\$ 858 429	\$12 387 140	\$7 598 686

#### MISCELLANEOUS INCOME

#### Miscellaneous income

Under this heading should be shown all items of income not opecifically provided for elsewhere. The designation of all items included in "Miscellaneous income" should clearly indicate their character or else they to the Income Account on page 27.

should be explained under "Explanatory Remarks" below. The net result shown in the column "Net miscellaneous income" should be carried to the Income Account on page 27

ine	Source of Income (a)	G	ross inco	me		Expense		Net	miscellan income (d)	eous
	One -12	\$			\$	T		5		
1 .	Car mileage earnings from railroads on refrigerator cars owned by respondent				******				1.	93
2 -	cars owned by respondent				*****				4	22
3 -										
1 -	***************************************				-					
5 .	,					.,				.,
, .										
	***************************************									
	***************************************		1				1			1
1 -	***************************************									
2 -					******			1	*******	
1	***************************************		******	*******	** *****	******	******		******	
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5	***************************************							********		
5 .						******				-
7 .	***************************************				******					
8 .	***************************************			*******						
9 .					******					
0 .		********								
1		** *******								
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8 .										
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1	***************************************		EATHESI	*******	*******		******			
4					******	** *** ***	* *****	******		
1			******					*******		-
	***************************************							*******		
- 5										
- 1					TO A SAN PERSON		5 <b>8</b> 00 10 10 5. H	*		
- 1		DOMESTIC STREET, STREE	The same to the	The second second	The boundary of the		2000 Com			
- 5.	***************************************							1 / 1		
- 4	***************************************					1		1		1
	***************************************					******				1
) .	***************************************		-	-	all or the section of the section of	-	-		14	93
	Total		THE RESERVE						ORDER DE CONTRACTOR	1000

## INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 43, 44 AND 45

#### Taxes and assessments.

Taxes are classified according to the basis used for computing the amount to be paid. From this point of view, taxes are either ad valorem or specific. Fees and assessments which are not constant from year to year are not taxes within the strict meaning of this classification, but for the purpose of this report should be returned as "Miscellaneous."

Under ad valorem taxes should be returned all taxes computed on the basis of value, no matter by whom the appraisement is made, in what manner the appraisement is made, or to what grade of government the payment is made.

Under specific taxes should be included all taxes computed on some arbitrarily selected basis, as the amount of stocks and funded debt issued or outstanding; the gross or net earnings; the dividends paid; or any other pertinent quality or fact. In the column "Pay-roll taxes" include excise taxes levied on the carrier under the provisions of Federal and State Social Security Acts, Railroad Unemployment Insurance Act, and the Carriers' Taxing Act of 1937.

No provision is made for "franchise" taxes, because this word has no distinctive meaning as employed in State enactments. Most franchise taxes are taxes on the valuation of the whole or a part of the property, arrived at by some method prescribed in the statute; or they are current payments for a privilege. Such taxes find their place in the classification provided as specific or ad valorem.

It is intended that taxes that accrue on buildings and other real prop-

erty not used directly in connection with the express business of the respondent should be returned in the column provided under "Misce ianeous physical property" on page 23.

Taxes paid to the United States Government under internal-revenue acts should not be distributed by States.

The various kinds of United States Government taxes, such as income tax, taxes payable to the U.S. Government for old-age retirement and unemployment insurance, surtax on undistributed profits, stamp tax on sale or issue of capital stock, etc., should be separately reported.

The total of taxes on the opposite page should agree with the amount shown as "Express taxes" in the Income Account on page 27.

#### Comparative general balance sheet.

In making returns of "Assets" and "Liabilities" the instructions and definitions contained in the Uniform System of Accounts for Express Companies should be observed.

Contingent assets and liabilities should not be included in the body of the balance-sheet statement, but should be shown in detail in a supplementary statement.

Important changes reflected in the balance-sheet returns should be fully explained on page 46, in accordance with the provisions thereof.

All credit entries on the "Asset side" and all debit entries on the "Liability side" should be indicated in parenthesis.

EXPLANATORY REMARKS

-								TAX	ES AND	ASSI	SSSM	ENTS								
-				to VALO	REN TAX						Specifi	C TAX								
Line No.	State ~ Territory	On the	e value rsonal p	of real coperty	On the vi or bonds; tion based divides results o	or on doness ids, or of open	valua-	On stacks, bonds, loans, etc.	On earni or	gross or i ngs. reve dividend	net nue, is	On traffic, physical que property of or on pri	sality of serated,	Pay-will taxes	Miscellane (h)	ous	Internal revenue, J.S. Government		otal	
-	(s)	-	(0)		-	(c)		(d)		(6)		(1)		(g)		-	(3)	-	(i)	1
.	Alabama	\$	16	192	8	1	1445	•	*	F	1112	3	4 199	3	37	587	•		67	53
:	Alaska			48			100						25			75			*****	124
	Arizona	1		23					1	2	1761		685		1 8	674			12	14
	Arkansas		3	560			11						585			1464			10	62
	British Columbia								1				300			-			*****	30
	California		151	980			100			146	916		300	************	166	1801	******	1	169	30
	Colorado		1 8	116	1	7					120		2 738		(在)中的多数,在 12 日本 2 日本 12	070		· · · · · · · · · · · · · · · · · · ·	30	35
	Connecticut	*******	144	044			16			2	201		100		63	1930		1	10	20
5	Delaware	To vene	3	821		7	835				498		57		10	312		The last term to the second second term of	55	50
	District of Columbi			******			36		1				100	*******		618		The section is not been as a first and	10	75
10	Florida	1	53	900			76		7	10	089		1 608		the time is a second to the second to the	1190		· 日本日本の大田門 田子 日かり	09	86
82			23								10		665		100	608	********		22.	27
12	Georgia			092 848							10 × 3		112			1878			73.	37:
13	Hawaii Idaho		73	593							170					085				27
14	Illinois		1700	997	farmers.		160						1325		Mark Market of the State of the				43	1661
15	Indiana		123	1000000			100				830		014		255	1021		****		Burne
18	医骶骨角膜膜隔裂骨骨骨部外的 经收入的证券 医心口管 医对口管性大小儿 人名英巴尔尔特伊尔尔		1 2 8	231							1828		2		HATTER AND THE BEAUTIFUL TO	a was the way	*******		09	OE
17	Iowa		1								203		70		化进口管照相的 化化二甲甲基甲基甲基甲基甲基甲基	117		*******		12
18	Kansas			523				******			EA5		-1-19		20	338	******		52.	13
19	Kentucky			339			100				020		- KT 2			1467			29	830
20	Louisiana		9	198 549 365			175				830		013		-1 32	249			30	06
21	Maine		1-62	.549			7.57						13			SOU			29	705
22	Maryland	******	00	362		-4	456						40		139	421		1.3	55	28
33	Massachusetts Michigan		1.67	7.65							115		43 394		27	1733			95	07
24	Michigan		1.43	324			360						_ 394		1101	1172		1	45	25
25	Minnesota		41	165						55.	009		22		40	1271			86	46
26	Mississippi		- 5	180			203						3 760		19	517			59	66
27	Minnesota Mississippi Missouri		46	137						5	460		1.515		50	1150		1	00	200
28	Montana			424							460 838		17		5	1432			6	71
29	Nebraska Nevada		5	694									35		14	1884			20	613
30	Nevada			461									1. 1142		13	1225			15.	52
31	New Hampshire		5	330							_6h		134		4	280			9	80
32	New Hampshire New Jersey		1 47	785 324 165 180 137 424 694 461 330 731 88						6	217		1 142 134 153 155 6 234 5 463 787		62	733 175 271 517 150 432 884 225 280 682		1	16	769   28   676   25   46   266   711   613   526   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   783   7
33	New Mexico			88							5		155		1	1820			2	1068
34	New York		211	064	1	5	379			9	171	1 8	6 234		1406	1388		17	18	068 236 902 249 101 849
35	North Carolina		20	882			505						5 463		128	820 388 355 372 810 506		1	54	908
36	North Carolina North Dakota		3	090									1787		1 4	372			8	240
37	Ohio		115	379			242			8	500		4 170		155	810		2	51	10
-	Oklahoma		5	325					1				18		1 1 7	506			12	840
39	Oklahoma Ontario			-					1											-
-	Oregon		7	288									1 160		13	320			21	768
40	Oregon Pennsylvania Carried Forward		38	288 748 290					1				3 565		2 221 2 221	687		2	55	100
**	Carried Forward	1	331	290		18	796			209	253	12	3 565 5 283		2 221	1295		3 9	05	81

. . . .

20000	State or Territory  (a)  Brought Forward	On the	e value		On the							SPECIFI															
20000				property of reci	or bond	s; or on	APPRINGER.	On stoc	oks, bonds, ns, etc.	Ou marti	eross or	net ds	On to physic properties	raffic, or s ical quali erty open	some ity of sted,	Pay	r-roll tax	es	Mi	s-ellaneo	as	Inter U.S.	nal rever Governa	nue, nent		Total	
20000	Brought Forward	1	(b)			(e)			(d)		(e)			(0)			(0)			(h)			(0)			(j)	
20000		1	331	290	•	18	796	3			209	253	•	125	283	•			. 5	221	195	•			3	905	BI
20.00	Auerto Rico			406			*****					20			30				*******	3	71		*****			11	50
	Rhode Island			294			*****					60	N. 10 8 4 7 7 7 7 7		25		****		*****	A STATE OF THE PARTY OF THE	B17	****	***		***	11	+3
	South Carolina		10	876			*****					B71	****		623	****	*****		A 16 W 16 16 T 1		541	****			*****	.36	5
9	South Dakota		ļ	1142			****					-			170	****			******	医化化性原用物性化	889	*****				hande	353
Enn's	Tennessee		All and the second	ASSESSMENT OF THE PARTY OF THE	right the real real real real real real real rea	0.4 NO. 10 To	201					900	***		59					69	B56	*****				122	1
	Texas			337			****				17.	13			-		21/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/		*****	.57.	508	*****	***		****	109	100
	Jtah		13	#] # \$20 00 000			50					+ 4			116	****		*****		13.	583	******			*****	17	b
	Vermont			293			*****	-			1-13-	784			,36	****	~~~~			76	282	*****	****			12 133 26	3
Promote in	Virginia		10	2000		****					46	697			(10)	******						W. S. S. S. S. S. S. S.	***		*****	733	5
Care and	Washington		3			****						141	M. M. W. St. To S. W.		100	*****				23	565	****	*****		******	20	2
	W st Virginia		1.3	760			396				1	b88	****		B77	****				(	936					13	5.
	Wisconsin		10	1743			******					843	***		17	****			******	49	892		****		****	61	17
	Wyoming			392		****	*****								150	*****	******		****	2	172	7073	21.5	600	*****	2.	.7
	U. S. Government					*****	*****						(B)	254	985	13	756	243	(A)		*****	(D)	(29	555	15	630	3
***	Total	1	476	665		19	443				269	454		381	771	13.	756	243	5	569	039	1	619	117	50	091	7.
	(A) Federal Excise Unemployment In	Tax -	Ra	ilro	ad Re	tir	emen	t Tax	Act oad Un	nemplo	yment	t In	sura	nice I	et							Lake water	391 364	COLUMN ACTION OF STATE	*******	******	
	***************************************					Lanna													mak			12	756	21.2		*****	-
	*******************************	-					****						*****		-	****			Tota	<u> </u>		72	129	E43			-
	(B) Federal Use Tax	on l	Hi oh	wav	Notor	Ve	hiel	es											******							*****	-
																						*****	2.448.445				-
	(C) Air Excise Tax	Paid	to	Airl	ines	und	er D	omest	ic Agr	reemen	t				-											******	-
	(D) Federal Income	Pov	mad	+ +	A FF	lie	hat	Compar	nies (	Not s	Hown	in	eco	ndary	Ext	nense	Acc	bun	04	1					******		-
	The Leaguer Tire one	COM	-		*******		Pou.	1		and a real	1	-		-							1						I
-	************			- NAMES OF				1								*******											I
	************						-	1				1				******											1
-	*****************************	NA. 1999		NAME OF THE PERSON OF THE PERS	********							1		-													1
222	*******						*****	1			-	1	1	1			1										1
-	***********************	*****	1	1			1					1		1			1										1
	***************************************							-				-		-	1		1	1	1			1					1

. . . .

# COMPARATIVE GENERAL BALANCE SHEET - ASSET SIDE

## 100-ASSETS

# 110-Current Assets

Balance at Beginning of Year			Balance at Close of Year	Net Change During Year Increase (Decrease)
\$ 602 906 660 000 64 076 21 806 692 (1 500 000) 262 722 1 761 851 857 025	111 112 113 114 115 116 117 118 119	Cash. Temporary investments Notes receivable. Accounts receivable. Reserve for uncollectible receivables. Materials and supplies. Prepayments. Affiliate receivables. Other current assets.  Total current assets.	\$ 171 711 200 000 43 116 39 024 906 (1 500 000) 193 053 2 689 944 710 457	\$( 431 195) ( 460 000) ( 20 960) ( 2 781 786) ( 69 669) 1 128 093 ( 146 568)
		TOWN CHIEN GROUD	\$21 733 187	\$( 2 782 085)
		120-Tangible Property		
\$34 385 298 5 433	121	Operating property \$33 340 480 Less: 122-Accumulated Depreciation 62 133 036 Non-operating property 3 959 475 Less: 124-Accumulated Depreciation 1 230 312	\$21 207 444 2 729 163	\$(13 177 854) 2 723 670
\$34 390 791		Total tangible property	\$23 936 607	\$(10 454 184)
		130-Permanent Investments		
\$ 1 885 472 2 087 749	131 132	Affiliate investments	\$ 1 899 212 2 075 095	\$ 13 740 ( 12 654)
\$ 3 973 221		Total permanent investments	\$ 3 974 307	\$ 1 086
		140-Other Assets		
\$ 841 478 3 905 970	141 143 144	Intangible property\$  Less: 142-Accumulated Amortization.  Deferred charges	\$ 412 808 3 008 372	\$ - ( 428 670) ( 897 598)
\$ 4 747 448		Total other assets	\$ 3 421 180	\$( 1 326 268)
\$67 626 732		TOTAL ASSETS	\$53 065 281	\$(14 561 451)

#### BALANCE SHEET SUPPLEMENT

# CONTINGENT LLABILITIES

December 31, 1972

(Not Reflected in Balance Sheet Liabilities Page 45)

# (1) PENSION PLANS

(a) Supplemental Retirement Plan \$1,294,000

This plan covers substantially all employees not represented by collective bargaining agreements. The amount shown represents the excess of the actuarially computed value of vested benefits over the amount in the pension fund as of June 1, 1972.

(b) Unfunded Retirement Plan \$2,900,000

This older plan covers former employees. Although the company is not legally obligated to continue payments under the plan, the amount shown represents the estimated liability at June 25, 1972.

(2) OBLIGATIONS UNDER LEASE AGREEMENT \$6,800,000 FER ANNUM (APPROXIMATE)

A major portion of the Company's leases of ten inal facilities, offices and transportation equipment are for terms of three rears or less.

\* On September 30, 1971, RMA Express filed a suit in the U. S. District Court for the Southern District of N.Y. contending inter alia that said notes amounting to \$27,206,000 are null and void. A copy of RMA's complaint on said suit is available upon request. Interest is not currently being paid on the notes. Accordingly, the Board of Directors, on December 21, 1971 directed that these notes be removed from "other obligations" and reflected in Stockholders' Equity. Interest at December 31, 1972, amounting to \$2,380,556 is also removed from current liabilities - Accrued expenses and added to Stockholders' Equity - Earned Surplus.

# COMPARATIVE GENERAL BALANCE SHEET - LIABILITY SIDE

#### 200-LIABILITIES

				210-Current Liabilities							Cha	
Balar Begir	nnin	E					ance e of	at Year		In	ing crea	
6 2	000 272 544	910	212 213 214 215 216 217	Dividends declared. Notes payable. Accounts payable. Income taxes accrued.	\$	4 5	239	000 369		2	033	000) 541)
1,	421 868	136	218	Accrued expenses			293	019 268 563	(	2	127	264) 268) 225
\$49 3	376	289		Total current liabilities	\$	41	180	349	\$(	8	195	940)
				220-Long-Term Obligations								
\$ 3 6	567	364(A)	223	Equipment obligations  Bonds. Other long-term obligations	\$	2	255	032(A)	\$(	1	412	332)
\$ 3 6	567	364		Total long-term obligations	\$	2	255	032	\$(	1	412	332)
				230-Advances Payable								
	340	000(A)	231	Affiliate advances payable	\$	4		000 847(A)	\$ (	1	540	153)
\$ 6 6	-	-		Total advances payable	\$	-	-	847	MERCHANICA .	*****		153)
				240-Other Liabilities								
	86 :		241 242	Reserves Deferred credits	\$			158 935	\$(		385 198	166) 726
\$ 6 7	773	533		Total other liabilities	\$	7	587	093	\$		813	560
				250-Shareholders' Equity								
\$ 2 4	16 2	268	251 252 253	Preferred stock	\$	2	416	268	\$			-
(28 4			254 255	Capital surplus  Earned surplus  Adjustment for rail notes *	(	32 27	699 206	684) 376	(	4	226	586)
\$11	49 5	146		Total Shareholders' equity	\$(	3	(77	040)	\$(	4	226	586)
\$67 6	26 7	732		TOTAL LIABILITIES	\$	53	065	281	\$(:	1.4	561.	451)

Estimated amount of future earnings which can be realized before paying Federal Income Taxes because of unused and available net operating loss carryover on December 31, 1972 \$39 450 000

<sup>(</sup>A) This amount includes installments of \$1,570,000 which will be paid during calendar year 1973.

## IMPORTANT CHANGES DURING THE YEAR

It is the purpose of the questions asked on this page to obtain a full explanation of all important changes occurring during the year covered by this report, and attention is especially called to the necessity of answering these questions in an explicit manner. Speciac dates

It is the purpose of the questions asked on this page to obtain a | should be given in the answers to questions 1, 5, 6, and others, whenever all explanation of all important changes occurring during the year | pertinent.

See, also, "Instructions," pages 2, 10, 16, 18, 30, 32 and 42.

#### Present statements as follows:

- All important changes during the year which result in (a) the beginning of new transportation service, (b) the abandonment of transportation service, or (c) a major reorganization or consolidation of transportation service.
- 2. All important purchases of equipment for new lines.
- 3. All other important physical changes.
- 4. All consolidations or reorganizations effected.

- 5. All new stocks issued.
- 6. All new funded debt issued.
- 7. All changes in the respondent's holdings of stocks and funded debt.
- Adjustments in the book value of securities owned and reasons therefor.
- 9. All other important financial changes.

QUESTION NO. 1

NONE

QUESTION NO. 2

NONE

QUESTION NO. 3

NONE

QUESTION NO. 4

NONE

QUESTION NO. 5

NONE

QUESTION NO. 6

NONE

QUESTION NO. 7

NONE

QUESTION NO. 8

NONE

QUESTION NO. 9

NCNE

#### CONTRACTS, AGREEMENTS, ETC.

Here give a concise statement of all important contracts, agreements, arrangements, etc., with other companies or persons, together with revisions, modifications, terminations, and other changes thereof, concerning the transportation of express matter or the conduct of express business, which became effective or were renewed during the year covered by this report. Give the statement in the following order:

- 1. Rattroad companies.
- 2. Electric transportation companies or lines.
- 3. Carriers by water.
- 4. Motor carriers.
- 5. Other express companies.
- 6. United States Government.
- 7. Other contacts.

Information concerning contracts of minor importance may be omitted. A contract of minor importance is defined as one involving receipts or payments of less than \$25,000 per year, and which, by its terms, is otherwise unimportant.

Compliance with the requirements of this schedule does not relieve the respondent of the duty placed upon common carriers by Section 6(5), Part I, of the Interstate Commerce Act, which reads as follows:

"Every common carrier subject to this part shall also file with said Commission copies of all contracts, agreements, or arrangements with other common carriers in relation to any traffic affected by the provisions of this part to which it may be a party."

#### 1. RAILROAD COMPANIES

At the present time the Company has no written contracts with the railroads except for written notices of intentions from these lines with respect to rates.

NO. 2 - NONE

NO. 3 - NONE

NC. 4 - NONE

NO 5 - NONE

NO. 6 - NONE

NO. 7 - NONE

# 8. AIRLINE COMPANIES

REA AIR EXPRESS is a priority, expedited service provided by REA and 31 participating air carriers; REA offers this unique "AIR EXPRESS" service to more than 22,000 U.S. Communities through 522 airports.

The 1964 AIR EXPRESS Agreement was extended during a long period of negotiations and will remain in effect for six months after a decision has been rendered by the C.A.B. in either the rate case docket 22387 or service case docket 22388, unless further amended.

In 1971, AIR EXPRESS shipment volume was down more than 22% compared with the previous year. This drastic loss was the direct result of the labor difficulties encountered in April with a full week work stoppage. Shippers, threatened with the loss of disruption of AIR EXPRESS service, were forced to find other means of transportation. They could not afford to risk the possibility of delays if AIR EXPRESS were embargoed.

In December, an increase in the minimum rate of \$1.00 became effective. No other rate changes were made.

## INSTRUCTIONS FOR ANSWERING QUESTIONS ON THIS PAGE

#### Upper part of page

In this table should be entered a list of all the equipment owned by the respondent at beginning of year and at close of year, together with its depreciated book value on those dates.

#### Lower part of page

In this table should be given the number and face value of the variou. | livered and at which in any orders were on sale.

forms of remittance paper there listed which were issued during the year covered by this report.

In answer to the questions "Number of express offices in the United States at close of year" and "Number of offices in the United States at which money orders were on sale at close of year," give the number of regular local offices (not including branch offices in towns where regular offices were maintained) at which express matter was received and delivered and at which intropy orders were on sale.

	COMPARATIVE STATISTICS OF	EQUIP	MENT	OWN	ED				Mileson December		-
			AT BEG	UNNING	OF YEAR			AT C	LOSE OF YE	AB	Minimonus
Line No.	(a)	Num			Value (c)		Num (d)			Yalue (e)	
			-	1	T						
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 15 19 20 4	(121-03) Revenue Equipment (121-04) Service Cars and Equipment (121-05) Shop and Garage Equipment (121-06) Furniture and Office Equipment (121-07) Miscellaneous Equipment	3. 10.	1492 67 1407 943 753		28 76 202 219 4 242	883 386 175 674 413	3921	765 .95 .369 .714 .930	3:	475 240 165 45 331	046 605 435 957 695
21 22					2 222				2.		
28	Total		# 1 17 B W # 2 .	/ eventualization	6 669	531.	*** *****		8.	257	838
	STATISTICS OF FINANCIAL	L PAPE	R ISS	UED	DE ALEXANDE	DESIGNATION OF THE PERSON OF T	pancorean co	LINE THE REAL PROPERTY.	quantiment or	TO POTRECIANO	HEREBECA
Line No.	11.475 (6)						Num (io		,	(e)	
41 43 43 44 46 46 47	(108) Money orders. (109) C.O.D. checks. (110) Limited and unlimited cheques. (111) Travelers' cheques. (112) Telegraph and cable transfers. (113) Letters of credit.  Total.  Number of express offices in the United States at close of year All others. Number of offices in the United States at which money orders were on sal Number of shipments earrying prepaid express charges, reported forwards.	e at clos	e of ye	ar	********		145	882 NE 882		NONE 753 NON 753 753	722 722 55 915
******								******		*******	

# EMPLOYEES, SERVICE, AND COMPENSATION

Particulars of the number of employees, of the services rendered by them, and of the compensation paid for such services should be compiled in accordance with the following instructions:

Column 1.—"Reporting division." refers to the divisions of employees shown in the Classification of Express Employees adopted by the Interstate Commerce Commission.

Column 2.—Averages called for in this column should be obtained by adding the number of employees on the payroll in each of the stated classes during the payroll period containing the 12th day of each month and dividing by 12. Every count should cover not only employees actually on duty during the period of the count, but also employees under pay not so on duty if absent from service on sick or other leave or held subject to call for duty.

Column 3 .- Number of employees assigned to work less than

a full day, to be obtained by totaling the number of such employees at work each calendar day (less Sundays and holidays) and dividing by the number of such days.

Column 4.—Total hours of straight time divided by 7½ times the number of calendar days (less Sundays and holidays) in the year. This gives the number of persons required to accomplish the work done under straight time if each person worked 7½ hours a day every day except Sundays and holidays.

Column 6.—Hours paid for at basic rates before overtime.

Column 6.—Straight-time hours of employees assigned to work less than a full day.

Column 7 .- Overtime hours of all employees.

Column 8.—Compensation for hours shown in column 5.

Column 9.—Compensation for hours shown in column 6.

Column 10.—Compensation for hours shown in column 7.

Column 11.—Total compensation for straight time, overtime,

and all other payments.

Extent of part-time work.—If any employees other than the "short-time" employees are assigned to work less than the normal number of days per week, the extent of such part-time assignments and the occupations affected should be explained. "Full day" means the number of hours that employees in "

regular assignments are required to work on days other than

Saturday or other short days in lieu thereof.

If any compensation was paid or is payable under labor awards of the current year, include the amount applicable to the current year in the appropriate columns and give particulars of amounts applicable to prior years (back pay) in a supplementary statement on page 51, by groups of employees. For purposes of this report, labor awards are intended to cover adjustments resulting from the decisions of Wage Boards and voluntary awards by the respondent incident thereto:

Line No.	Divi- sion No.	Reporting division (1)	Ave numi smple General	per of oyees	Da aver numi short ampi	nage per of time types	empl yes reomy	ber of oyee- urs outed)		al straight- me bours	Hou short- emple (inclu- prece colu-	time oyees ded in ding	Overt hou	N'S		Total mpensa or straig time	tion	of shor empl (inclu- prece	ensation rt-time loyees ided in eding (mn)	Compe for ove	ertime		otal co pensatio	
-	-				- 6	1	- "	1			- "	Ī	- /4			1			1		1		(44)	
1		I. EXECUTIVES, OPPICIALS, AND STAFF ASSISTANTS				* *	* *	50	x x	101888	x x	x x	xx	x x		1478	ol3	xx	* *		x x	1	47	013
2	1	Executive and general officers.  Staff officials, division officers, and assistants		1380				384		777461			******			5597	696			*****		5	59	696
3	2	The second secon		429				434	-	879349					7	7075	709				1	7	07	709
	(901)	Total (executives, officials, and staff assistants)							-								about 1	NAME OF TAXABLE PARTY.		THE STREET	-			
5	١.	II. PROPESSIONAL, CLERICAL, AND GENERAL	xx			XX	xx	11	xx	250	XX	XX	XX	XX	XX	2 2	nond	XX	xx	x x	XX	XX	XX	000
6	3	Professional and subprofessional assistants	**,	77	****			14		28747						17%	310						747	310
7	4	Chief clerks (A)		1,27				491		994083			25	033		4432	CONTRACTOR AND	the law was the law on the law		155	300		Burney was to be	1000
8	5	Chief clerks (B), head clerks, and clerical specialists		3327777	*****			893		807714	direct and the same	-	42	439	Service Service	7250	571			261	088	7	- Sauce	1659
	6	Clerks		31						70069	general entering			619		075	501				748	The second second		The state of
10	7	Nonlisting, adding, and calculating-machine operators		123				35			Same and the same	-	*******	891		and the second second	The second second			THE RESERVE	SECTION AND ADDRESS.	- women	Chenna Carlo	252
11	8	Stenographers and typists		1737	*****		*****	135		273153				484		1110					349		2000年10日	1189
12	9	Office attendants.		1.05				64		130249				404		BEE	420			3	093	****	55	513
13	10	Route agents			******		****				****					-								
14	11	Route agents Agents—office, depot, and terminal		457				478		966194			1	333	Service Service	4772	January March	Section and the second		Sanage and	568	January.	and new	1584
15	12	Foremen-vehicle, depot, and platform		1054			1	094	SHIP WAR	214802	Charles with the Mile	i	11	745	Section 1	9563	Buckeyer			Sucremen.	379	Jan & Salaman		3119
16	13						1	543	Charles and the Control of the Contr	1123674	CHUNNEY BY			153		2612	Burnston			743	814	Sanua Ba	355	Sanna
17	14	Warehouse and platform laborers.  Vehicle employees.	1	1037		3	1	076		1176779	*******		The terror was to the terror	045		3743				490	203	Secretary.	233	Jannes
18	15	Vehicle employees	4	289		L	4	492	Charles San	1092130	*****		614	872	3	9541	689	)	1 3	787	210	43	358	1599
19	16							54		47480				11		the first the last the back.	558	}	1		65		240	1623
20	17	Claim agents and claim adjusters		1 7				7		14809				71		86	306				455		86	5761
22	(902)	Claim agents and claim adjusters	9	253			10	346	5	1940235			960	696	8	9400	828		5	948	274	95	349	1103
22	(002)	III. TRAIN TRANSPORTATION				* *	* *	* *	* *	** **	* *	* *	N X	* *	x x	* *	**	**		xx	××	* *	* *	* *
23	18	Train messengers																						
24	19	Typin helpers and guards.																						
25	(903)	Total (train transportation)																						
26	(200)	IV. MAINTENANCE AND STORES	xx		xx				* *	** **	xx	* *	xx	xx		x x		* *		11 11			* *	
	90			ila			**	116	1	233941				159	•	1190				30	618	i	22	0 60
27	20			299			******	310		327187			7 TO STATE OF THE PARTY.	108		2930	303	}		127	336	3	05	1539
23	21	Machinists		50		NA STREET		52		105660			3	901		A STATE AND	762	Section 1		26	199		511	1461
29	22	Other craftsmen		2.14				15		20803			1	381		121	320	Rent Mark	-	8	472	THE R P. LEWIS CO., LANSING	120	9792
36	23	Apprentices and belpers—all trades		81				82		165765			3	366		668	-			50	586		686	285
31	24	Garage employees		1	******		*****	1		8068			3	330		21,	800		1		710		21	5625
32	25	Laborers, unclassified		560		-		570	1	170714	-		31	028		5437	527	-	1	212	953	5	64	1973
ü	(904)	Total (maintenance and stores)	30	a Carl Street Street	September 1	Tallian	11	250	200	200 208	-	-	001	721	10	1910	557	,	The same of	THE RESIDENCE OF THE PARTY OF T		108	07/	721
34	(305)	Grand total, all employees	10	942			11	557	1	90 298			527	154		7770	221			OTO	ccc!	100	016	10.4

#### COMPENSATION OF OFFICERS, DIRECTORS, ETC.

Give the name, position, salary, and other compensation, such as bonus, commission, gift, reward, or fee of each of its officers, directors, pensioners, or employees to whom the respondent paid \$40,000 or more during the year covered by this report as comparasation for current or past service over and above recessary expenses incurred in discharge of duties. If more convenient, this schedule may be filled out for a group of companies considered as one system and shown only in the report of the principal company in the system, with references thereto in the ports of the other companies. Any large "other compensation" mould be explained in a footnote. If salary of an individual was changed during

the year, show salary before each change as well as at close of year. If an officer, director, etc., receives compensation from more than one transportation company (whether a subsidiary or not) or from a subsidiary company, reference to this fact should be made if his aggregate compensation. tion amounts to \$0,000 or more and the detail as to division of the salary should be stated. By salary (column (e)) is meant the annual rate at which an employee is paid, rather than the amount actually paid for a part of a year when the salary is changed. Also, when a 10 percent (or other percent) reduction is made, the net rate and not the basic rate should be shown.

Line No.	Nume of person (8)	Title	Salary per annum as of close of year (see instructions)	Other compensation during the year (d)
	AND TO BE AN ANY PROCESSORY OF THE ANNUAL OF THE ANNUAL OF THE ANALYSIS OF T		8	8
1		***************************************		
2		*********************	********** ******* *******	************
3		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
4		***************************************		
5		***************************************	*********	********* ******* *******
6		*******************		*********
7			******** ****** ******	
8				
9				
10				
12				
13				
14				
15				
16				
17	10 A			

#### PAYMENTS FOR SERVICES NOT RENDERED BY EMPLOYEES

in the form k-low give information concerning payments, fees, retainers, compositions, gifts, contributions, assessments, bonuses, pensions, subscriptions, allowance for expenses, or any form of payments amounting in the aggregate to \$20,000 or nor uring the year to any corporation, institution, association, firm, par ship, committee, or any person (other than one of respondent's em, eyes covered in preceding schedule) for services or as a donation. In the case of contributions of under \$20,000 which are made in common with other carriers under a joint arrangement in payment for the performance of services or as a donation, each such contribution shall be reported, irrespectively of the amount thereof, if the total amount paid by all contributors for the performance of the particular service is equal to the sun of \$20,000 or more.

To be included are, among others, payments, directly or indirectly, for legal, medical, engineering, advertising, valuation, accounting, statistical, financial, educational, entertainment, charitable, advisory, defensive, devective, developmental, research, appraisal, registration, purchasing, architectural, and hospital services; payments for expert testimony and

for handling wage disputes; and payments for services of banks, bankers, for handling wage disputes; and payments for services of banks, bankers, trust companies, insurance companies, brokers, trustees, promoters, solicitors, consultants, actuaries, investigators, inspectors, and efficiency engineers. The enumeration of these kinds of payments should not be understood as excluding other payments for services not excluded below.

To be excluded are: Rent of buildings or other property, taxes payable to the Federal, State, or local governments, payments for heat, light, power, telegraph, and telephone service, and payments to other carriers on the basis of lawful tariff charges, as well as other payments for services which both as to their native and account may reasonably be regarded as

which both as to their nature and amount may reasonably be regarded as ordinarily connected with the routine operation, maintenance, or construction of a railroad, but any special and unusual payments for services should be reported.

If any doubt exists in the mind of the reporting officer as to the reportability of any type of payment, request should be made for a ruling before filing this report.

Line No.	Name of respient (a)	Nature of service (b)		Amount of payment (e)	
	Mainstem. Inc.	Consulting	5	75 919	
32	Nellson, Inc.	Advertiging		91 128	
33	Arthur Andersen & Co.	Auditing		80 000	
34	Leva. Haves. Symington, Martin & Oppenheimer	Legal		55 634	
35	0.1100 0. 1. 0. 1. 0. 1. 0. 1. 0. 1. 0. 1.	Legal		53 000	
36	Ernst & Ernst	Auditing		52 020	
37	Anderson, Allegaert & Russell	Legal		48 733.	
38	Richmar, Printing, Inc.	Advertising		43 037	
39	Bleakley, Platt, Schmidt, Hart & Fritz	Legal		36 614	
40	Aviation Advisory Service, Inc.	Consulting		30 300	
41	J. Woodrow Thomas	Legal		21 500	
42	Executive Health Examiners	Medical Examinations		21 341.	
43				0XX XXX	
44	***************************************	TOTAL		09 559	
45			\$70	*****	
46		.,			
47	Total				

# COMPENSATION OF OFFICERS, DIRECTORS, ETC.

Give the nere, position, salary, and other compensation, such as bonus, commission, gift, reward, or fee of each of its officers, directors, pensioners, or employees to whom the respondent paid \$20,000 or more during the year covered by this report as compensation for current or past service over and above necessary expenses incurred in discharge of duties. If more convenient, this schedule may be filled out for a group of companies considered as one system and shown only in the report of the principal company in the system, with references thereto in the reports of the other companies. Any large "other compensation" should be explained in a feetnote. If salary of an individual was changed during the year, show salary before each change as well as at close of year. If an officer, director, etc., receives compensation from more than one transportation company (whether a subsidiary or not) or from a subsidiary company, reference to this fact should be made if his aggregate compensation amounts to \$20,000 or more end the detail as to division of the salary should be stated. By salary (column (c)) is meant the annual rate at which an employee is paid, rather than the amount actually paid for a part of the year when the salary is changed, Also, when a 10 per cent (or other per cent) reduction is made, the net rate and not the basic rate should be shown.

Nome of Person	Title	Salary per annum as of close of year (see instructions)
(8)	(b)	(c)
T. Kole	President & Chief Executive Officer	110,000.00
A. M. Wisehart	Senior Vice President & General Counsel	
	and Secretary	66,000.00
J. G. Cunningham	Senior Vice President-Operations	50,000.00
E. B. Kania	Vice President-Finance	40,000.00
C. F. Simonelli	Senior Vice President & Chief Administration Officer	70,000.00
P. J. Eyrne	Vice President-Air & International Services	60,000.00
R. J. Corgel	Vice President-Labor Relations & Service Control	40,150.00
S. L. Aiges	Vice President-Labor Relations	38,701.39
J. J. C. Martin	Vice President-Traffic & Economic	30,102.33
0. 0. 0	Regulation	40,000.00
D. J. Kerrigan	Vice President-Marketing	23,677.17
L. R. Masse	Vice President-Industrial Relations	34,136.98
F. D. Ruud	Vice President-Law	-31,432.32
A. M. Curtis	Area Vice President	29,917.68
R. A. Simpson	Vice President-Marketing & Sales	32,607.28
J. Gallo	Area Vice President	34,903.96
J. F. McQuaid	Operations Vice President, Central	34,098.52
E. E. Parkinson	Operations Vice President, West	34,098.52
R. F. Maixner	Treasurer	* 30,712.99
W. S. Boden	Controller	24,922.86

Name of Person

Title

Salary per annum as of close of year (see instructions)

(a)	(b)	(c)
A. R. Taintor, Jr.	Assistant Secretary	32,254.68
C. M. Moni	Director Marketing-Air Express &	
	International	40,000.00
R. V. Carey	Manager Disbursements	20,168.13
R. J. Wellman	Regional Manager, Labor Relations	24,697.43
J. J. Kiely	Regional Manager	27,280.95
J. F. Goodson	Regional Manager	24,840.09
R. C. Beans	Regional Manager	25,579.82
W. Balabanow	Regional Manager, Labor Relations	24,455.47
M. T. Hopper	Regional Sales Manager	21,493.61
J. R. Sowell	Regional Manager	23,842.07
C. P. Kelly	Regional Staff Assistant	20,406.34
G. E. Cole	Director, Market Research	21,380.15
W. A. Trylor	Manager, Real Estate	20,369.49
Cl Lane	Director, Labor Relations	29,608.92
B. R. Dravis	Director, Air Express	24,999.97
J. A. Teter	Director, Air Express Sales	27,952.20
P. C. Dotson	Regional Manager	23,842.07
R. A. Barshow	Director, Idne Haul Services	20,985.16
J. H. Boland	Mirector, Claims	22,614,41
M. J. Wozniak	Staff Assistant	22,422.98
J. A. Dormelly	Director, Computer Operations	22,279.54
P. H. Mason	Regional Manager	24,840.09
W. J. Thompson	Regional Menager, Air Express	20,328.68
R. R. Miller	Regional Manager	24,164.34
G. R. Blanda	National Account Executive	24,150.47
C. C. Hess	Regional Manager, National Accounts	20,369.49
R. C. Schlieske	Regional Manager	25,675.42
M. O. Hilgert	Systems Manager, Line Hawl Control	26,683.17
T. E. Coyne	Regional Manager, Air Express	20,328.68
R. L. Hemmer	Director, Service Control	25,675.42
C. W. Bock	Assistant Vice President	25,533.43
A. E. Largen	Corporation Manager, Tinternal Audit	25,219.69
W. W. Rosenberg	Assistant Director, Special Projects	20,265.71
D. J. McManus	Regional Staff Assistant	20,240.74
B. M. Berger		23,305.00
F. V. DeBiase	Director, Fleet Maintenance	28,302.26
J. D. Fenty	Director, Personnel Administration	24,178.17
	Director, National Accounts	
P. G. Wolfe	Director, Regulatory Proceedings	21,390.35
H. A. Buono	Regional Manager, National Accounts	24,247.15
J. A. Cunninghan	Director, Systems Planning	23,287.72
E. E. Brown	Regional Manager	26,673.78 22,870.03
D. J. Christie	Regional Manager, Labor Relations	
M. Engelsher	Director, Pricing	26,967.13
J. F. Cagnina	Director, Personnel Administration	27,307.80
K. E. Beehner	Director, Sales	113,832.97
J. J. Kincaid	Director, Insu. Ace	1/3,984.74
K. E. Bostwick	Director, Computer Services	21,022.86
R. A. Rurman	Mirector and General Attorney	22,215.04

-2 ...

## COMPENSATION OF OFFICERS, DIRECTORS, ETC.

Give the name, position, salary, and other compensation, such as bonus, commission, gift, reward, or fee of each of its officers, directors, pensioners, or employees to whom the respondent paid \$40,000 or more during the year covered by this report as compensation for current or past service over and above necessary expenses incurred in discharge of duties. If more convenient, this schedule may be filled out for a group of companies considered as one system and shown only in the report of the principal company in the system, with references thereto in the reports of the other companies. Any large "other compensation" should be explained in a footnote. If salary of an individual was changed during the year, show salary before each change as well as at close of year. If an officer, director, etc., receives compensation from more than one transportation company (whether a subsidiary or not) or from a subsidiary company, reference to this fact should be made if his aggregate compensation amounts to \$40,000 or more and the detail as to division of the salary should be stated. By salary (column (c)) is meant the annual rate at which an employee is paid, rather than the amount actually paid for a part of the year when the salary is changed. Also, when a 10 per cent (or other per cent) reduction is made, the net rate and not the basic rate should be shown.

Name of Person	Title (b)	Salary per annum as of close of year (see instructions) (c)	
T. Kole	President & Chief Executive Officer	110,000	
C. F. Simonelli'	Senior Vice President & Chief Administration Officer	70,000	
A. M. Wischart.	Senior Vice President & General Counsel, and Secretary	66,000	
J. G. Cunningham	Senior Vice President-Operations	50,000 54,800	
R. J. Corgel	Vice President-Labor Relations & Service Control	40,150 44,78	
P. J. Byrne	Vice President-Air & International Services	60,000	
E. B. Kania .	Vice President-Finance	40,000	
J. J. C. Martin	Vice President-Traffic & Economic Regulation	40,000	
C. M. Moni	Director Marketing-Air Express & International	40,000	

#### VERIFICATION

The foregoing report must be verified by the oath of the officer having control of the accounting of the respondent. It should be verified, also, by the oath of the president or other chief officer of the respondent, unless the respondent states on the last preceding page of this report that such chief officer has no control over the accounting of the respondent. The oath required may be taken before any person suthorized to administer an oath by the laws of the State in which the same is taken.

		ОАТИ	
	(To be mad	e by the officer having control of the accounting of the responder	16)
	NEW YORK		
Etate of		***************************************	
County of	NEW YORK	84;	
	EUGENE B. KANTA		P PRESTDENT_PINANCE
*********	(Insert bare the name of the affisht)	makes oath and says that he isVIC	(Insert bars the official title of the affiant)
01		REA Express, Inc. (Insert here the exact legal title or name of the respondent)	·*************************************
that it is his knows that su orders of the his knowledge books of acco	duty to have supervision over the books ich books have, during the period covers. Interstate Commerce Commission, effece e and belief the entries contained in the sount and are in exact accordance therewi	of account of the respondent and to control the d by the foregoing report, been kept in good fait tive during the said period; that he has carefull aid report have, so far as they relate to matters of the that he believes that all other statements of ent of the business and affairs of the above-name	th in accordance with the accounting and other y examined the said report, and to the best of of account, been accurately taken from the said fact contained in the said report are true, and
and including	JANUARX.l.		DECEMBER 31, 19.72.
	Subscribed and sw	orn to before me, a	
	county above named, t	his 30 th day of Mos	ch, 19.73.
	My commission expires		Use an L.S.
		SUPPLEMENTAL OATH  By the president or other chief officer of tire respondent)	Notary Public, State of New York Qualified in Putnam County Commission Expires March 30, 1974
State of	NEW YORK		
	NEW AUBA	48:	
County of	NEW YORK	****************	
	WALTER S. BODAN	CC	ONTROLLER
********	(Insert here the name of the affiant)	makes oath and says that he is	(Insert here the official title of the affiant)
-1			
01	***************************************	(Insert here the exact legal title or name of the respondent)	
that he has c	arefully examined the foregoing report;	that he believes that all statements of fact con he business and affairs of the above-named res	tained in the said report are true, and that the pondent during the period of time from and
including		to and including DECEMBER. 31	, 19.72.
		***************************************	Synature of affacts
	Subscribed and sw	orn to before me, aNOTARY PUBLIC	, in and for the State and
	county above named, t	5-0 Pm	Leh 1973.
	My commission expires		Use an Ie. impression and
	and a commission of the	<u>-1</u>	
		7/	in tull
		(Bignat	ure in officer authorized to administer cather

Qualified in Putnam County Commission Expires March 30, 1974

#### INSTRUCTIONS APPLYING TO OFFICE MEMORANDA, PAGE 55

[For use of Commission only]

Every entry on the opposite page should be clearly and carefully made, with black ink. Ditto marks (") or "do." are not to be used.

Under "C. Correspondence," in the "Answer needed" column, use check ( $\checkmark$ ) if a reply to letter written is requisite; use "No" in other cases. A letter received pertaining to this report, but not in reply to a letter sent, should be recorded under "Answer;" and on the same line, under "Officer addressed," should be inserted the word "None." In case any letter received merely acknowledges receipt of letter sent, insert a second check ( $\checkmark$ ) under "Answer needed" to indicate that there is still lacking a reply to our original letter. When this reply comes to hand record it under "Answer," apposite the entry to which it properly pertains, at the same time crossing out thus ( $\checkmark$ ) the "second check" just mentioned.

In the "Subject" column, under "D. Corrections," specify briefly the matter corrected.

In making entry of "Name" of "Clerk making examination," of "Officer addressed," of "Officer sending letter or telegram," Officer of Commission," and "Clerk making correction," always enter the surname first, writing initials of name last, as, for example, Smith, J. H., Jones, J. R., etc. Make sure that the surname of every "Officer" is correctly spelled and that the proper initials are given.

Under "Title," use abbreviations as follows: Pres., V. P., Sec., Treas., Compt., Asst. Compt., Gen. Aud., Aud., Gen. Man., C. E., Gen. Supt., G. P. A., etc.

Under "Month," use the following: Jan., Fab., Mar., Apr., May, June, July, Aug., Sept., Oct., Nov., and Dec. Enter the numerals of the "Year" in full.

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