Annual Report Form H

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COMMERCE COMMISSION RECEIVED

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ADMINISTRATIVE SERVICES
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BUJGET BUREAU No. 60-R103.6 Approval Expires 8-31-59

ANNUAL REPORT

OF

REA EXPRESS, INC.

DELINATED ACTOR ACTOR DESCRIPTION

TO THE

INTERSTATE COMMERCE COMMISSION

FOR THE

YEAR ENDED DECEMBER 31, 1970

NOTICE

1. This Form for annual report should be filled out in triplicate and two copies returned to the Interstate Commerce Commission, Bureau of Transport Economics and Statistics, Washington 25, D. C., by March 31 of the year following that for which the report is made. Attention is specifically directed to the following provisions of Part I of the Interstate Commerce Act:

Sec. 20. The Commission is hereby authorized to require annual, periodical, or special reports from carriers (as defined in this section) and from lessors (as defined in this section), to prescribe the manner and form in which such reports shall be made, and to require from such carriers and lessors specific and full, true, and correct answers to all questions upon which the Commission may deem information to be necessary, classifying such carriers and lessors as it may deem proper for any of these purposes. Such annual reports shall give an account of the affairs of the carrier or lessor in such form and detail as may be prescribed by the Commission.

Said annual reports shall contain all the required information for the period of twelve months ending on the 31st day of December in each year, unless the Commission shall specify a different date, and shall be made out under oath and filed with the Commission at its office in Washington within three months after the close of the year for which report is made, unless additional time be granted in any case by the Commission. * *

Any person who shall knowingly and willfully make, cause to be made, or participate in the making of, any false entry in any annual or other report required under this section to be filed, * * * or shall knowingly or willfully file with the Commission any false report or other document, shall be deemed guilty of a misdemeanor and shall be subject, upon conviction in any court of the United States of competent jurisdiction, to a fine of not more than five thousand dollars or imprisonment for not more than two years, or both such fine and imprisonment: * *

Any carrier or lessor, * * * or any officer, agent, employee, or representative thereof, who shall fail to make and file an annual or other report with the Commission within the time fixed by the Commission, or to make specific and full, true, and correct answers to any question within thirty days from the time it is lawfully required by the Commission so to do, shall forfeit to the United States the sum of one hundred dollars for each and every day it shall continue to be in default with respect thereto.

As used in this section * * * the term "carrier" means a common carrier subject to this part, and includes a receiver or trustee of such carrier; and the term "lessor" means a person owning a railroad, a water line or a pipe line, leased to and operated by a common carrier subject to this part, and includes a receiver or trustee of such lessor.

The respondent is further required to send to the Bureau of Transport Economics and Statistics, immediately upon publication, two copies of its latest printed annual report to stockholders. If its annual reports to stockholders are not printed, that fact should be stated at the foot of this page.

2. The instructions in this Form should be carefully observed, and each question should be answered fully and accurately, whether it has

been answered in a previous annual report or not. Except in cases where they are specifically authorized, cancellations, arbitrary check marks, and the like should not be used either as partial or as entire answers to inquiries. If any inquiry, based on a preceding inquiry in the present report form, is, because of the answer rendered to such preceding inquiry, inapplicable to the person or corporation in whose behalf the report is made, such notation as "Not applicable; see page —, schedule (or line) number — "should be used in answer thereto, giving precise reference to the portion of the report showing the facts which make the inquiry inapplicable. Where the word "none" truly and completely states the fact, it should be given as the answer to any particular ingairy or any particular portion of an inquiry. Where dates are called for, the month and day should be stated as well as the year. Contomary abbreviations may be used in stating dates.

- 3. Every annual report should, in all particulars, be complete in itself, and references to the returns of former years should not be made to take the place of required entries, except as herein otherwise specifically directed or authorized.
- 4. If it be necessary or desirable to insert additional statements, typewritten or other, in a report, they should be legibly made on durable paper and, wherever practicable, on sheets not larger than a page of the Form. Inserted sheets should be securely attached, preferably at the upper margin; attachment by pins or clips is insufficient.
- 5. All entries should be made in a permanent black ink, except those of a contrary and unusual character, which should be made in red ink.

Money items (except averages) throughout this annual report form should be shown in units of dollars, adjusted to accord with footings.

- 6. Each respondent should make its annual report to this Commission in triplicate, retaining one copy in its files for reference in case correspondence with regard to such report becomes necessary. For this reason three copies of the Form are sent to each corporation concerned.
- 7. Except where the context clearly indicates some other meaning, the following terms when used in this Form have the meanings below stated:

COMMISSION means the Interstate Commerce Commission. RESPOND-ENT means the person or corporation in whose behalf the report is made. THE YEAR means the year ended December 31 for which the report is made. THE CLOSE OF THE YEAR means the close of business on December 31 of the year for which the report is made; or, in case the report is made for a shorter period than one year, it means the close of the period covered by the report. The beginning of the Year means the beginning of business on January 1 of the year for which the report is made; or, in case the report is made for a shorter period than one year, it means the beginning of the period covered by the report. THE PRECEDING YEAR means the year ended December 31 of the year next preceding the year for which the report is made. THE UNIFORM SYSTEM OF ACCOUNTS FOR EXPRESS COMPANIES means the system of accounts for express companies embraced in the various classifications prescribed by the Interstate Commerce Commission, effective on July 1, 1914, and all amendments and revisions thereof and supplements and additions thereto prescribed by the said Commission.

NO PRINTED ANNUAL REPORT SENT TO STOCKHOLDERS FOR THE INDEX SEE THE INSIDE OF BACK COVER

ANNUAL REPORT

OF

REA EXPRESS, INC.

TO THE

INTERSTATE COMMERCE COMMISSION

FOR THE

YEAR ENDED DECEMBER 31, 1970

Name, official title, and office address of offithis report:	cer in charge of correspondence with the Commission regarding
(Nema) EUGENE B. KANIA	(T:+to) VICE PRESIDENT. FINANCE

(Office address) 219 EAST 42ND STREET, NEW YORK, N.Y. 10017

(Street and number, city, State, and ZIP Code)

Answers to the questions asked should be made in full. In case any changes of the nature referred to under question 4, 5, or 7, on the opposite page, have taken place during the year covered by this report, they should be explained in detail on page 46.

1. Give in full the exact name of the corporation holding the franchise under which operations are carried on. Use the word "The" or "Company" only when it is a part of the corporate name. The name should also be given uniformly chroughout the report, notably on the cover and title page and in the 'Oath" at the end. If the report is made by receivers, trustees, committees of bondholders, or individuals otherwise in possession of the property, state names and facts with precision.

2. If incorporated under a special charter, give date of passage of the act; if under a general law, give date of filing of certificate of organization; if a reorganization has been effected, give date of reorganization. If a receivership or other trust, give date when such receivership or other possession began. If a partnership, give date of formation and also names in full of present partners.

8. Give reference to laws of each State or Territory under which organized. Include any grant of corporate powers by the United States, Canada, or other foreign country; also all amendments to charter.

4. Give reference to special or general laws under which each consolidation was effected. Specify Government, State, or Territory under the laws of which each company consolidated with the present company was organized; give reference to the charters of each, and all amendments to them. Cases in which corporations have become inactive and have been practically absorbed through ownership or control of capital stock, or otherwise, so that they do not keep up independent organizations for financial purposes, and no distinction is made in operating or in accounting by reason of the original separate organization, may be included here and explained in answer to this and the next following inquiry.

7. State the occasion for the reorganization, whether by reason of foreclosure of mortgage or otherwise, according to the fict. Give date of original organization and refer to laws under which organized.

H			

1. Exact name of company making this report REA Express, Inc. [See Instructions, p. 2.]	
2. Date of incorporation December 7, 1928	
3. Under laws of what Government, State, or Territory organized? If more than one, name all. Give reference to each statute and all as	mend-
ments thereof State of Delaware (General Corporation Law)	
4. If a consolidated company, name the constituent companies. Give reference to charters of each, and all amendments of same	
Not a consolidated company	
5. Date and authority for each consolidation	
6. State whether respondent is a corporation, a joint-stock association, or a firm or partnership. Corporation	
7. If a reorganized company, give name of original organization and refer to laws under which it was organized.	

Give the names and post-office addresses of the various officers called | and titles and the location of their offices. If the duties of an officer for. If there are receivers, trustees, committees, or other officers not provided for in the list, who are recognized as in the controlling management of the company or of some department of it, give also their names facts under "Explanatory Remarks" below.

DIRECTORS

Name	Post-office address	Date of expiration of term
Tom Kole	219 East 42nd St., New York, N.Y.100	17 October 28, 1971
Spencer D. Moseley Arthur M. Wisehart		
Artnur M. Wisenart		
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PRINCIPAL OFFICERS

Title	Name	Official address
Chairman of the Board	Spencer D. Moseley	219 East 42nd St., New York, N.Y. 10017
President & Chief Executive Officer		ll ll
Vice President & Executive		"I
Assistant to the President	Irvin B. Jenkins	"
Vice President, Finance		
Vice President & General Counsel	Arthur M. Wisehart	+
Vice President Operations &		
Service Control	Roger J. Corgel	"
Vice President, Transportation		
Services	James G. Cunningham	"
Vice President, Terminal &		
Marketing Services	Daniel J. Kerrigan	"
Vice President, Sales		"
Vice President, Industrial Relations	Taumanaa D Magga	II II
Secretary	Anthum M Wischant	11
Controllar		"
Assistant Treasurer	Walter Ohliger	n n
Assistant Secretary	Robert A Rurman	"
Maniatant C	1 A D M-1-1 T	
Assistant Secretary Assistant Secretary	V. Madeline Stratenwerth	"
beer coary	7 8 1100002210 001 0000111 01 011	***************************************

	***************************************	***************************************
	J	

Officer to whom correspondence concerning this report should be addressed:

Name	Title	Official address
Eugene B. Kania	Vice President, Finance	219 E, 42nd St., New York, N.Y. 10017

In the table headed "Corporations controlled by respondent" should be entered the names of all corporations which are controlled either solely or jointly by the carrier making this report.

By "Control" is meant ability to determine the action of a corporation. Attention is specifically directed to Section 1 (3) (b) of Part I of the Interstate Commerce Act which provides that, "For the purposes of sections 5, 12 (1), 20, 204 (a) (7), 210, 220, 304 (b), 310, and 313 of this Act, where reference is made to control (in referring to a relationship between any person or persons and another person or persons), such reference shall be construed to include actual as well as legal control, whether maintained or exercised through or by reason of the method of or circumstances surrounding organization or operation, through or by common directors, officers, or stockholders, a voting trust or trusts, a holding or investment company or companies, or through or by any other direct or indirect means; and to include the power to exercise control."

In the column headed "How established" should be entered the form of control exercised. The following are the most important forms of control:

- (a) Right through title to securities issued or assumed to exercise the major part of the voting power in such corporation.
- (b) Right through agreement of some character, or through some other source than title to securities, to name the majority of the board of directors, managers, or trustees of the controlled corporation.

- · (c) Right to foreclose a first lien upon all or a major part in value of the tangible property of the controlled corporation.
- (d) Right to control only in a specific respect the action of a controlled corporation.

A least of the property of a corporation is not to be classed as a form of control.

In the column headed "Extent" should be shown the extent of the interest of the respondent in the controlled corporation; for example, in the case of a corporation controlled through ownership of a majority of its stock the entry might be "75% of stock," or in the case of a jointly controlled corporation it might be "10% of stock."

In liect control is that exercised through an intermediary. When the intermediary is a holding company or any other corporation or an individual not making an annual report to the Commission the name of the controlled corporation should be entered with the name of the intermediary. If the intermediary is an operating company which makes an annual report to the Commission the indirect control need not be shown.

In the column headed "Other parties to agreement for joint control" should be entered the names of the corporations or others who with the respondent corporation jointly control the corporation listed.

An inactive corporation is one which has merely a legal existence and neither conducts operations nor maintains an organization for financial purposes. All other corporations are to be regarded as active.

CORPORATIONS CONTROLLED BY RESPONDENT If indirect, name of intermediary through which control is established (f) Sole or joint How established Extent Other parties to agreement for joint control (b) (d) Active corporations: * * * * Railway Express Agency, Purchase of all Sole Direct Incorporated, of Virginia 100% stock issued 100% REXCO, INC. REXCO Supply, Inc. Purchase by REXCO, INC., of all stock issued 100% Indirect REXCO, INC. Fast Service Shipping 100% Indirect Terminals, Inc. Inactive corporations: 37 43 44

In answering the questions on the opposite page, shareholders are to be considered as identical with stockholders. Joint-stock companies, even though they have no stock issues, should answer all applicable questions in full.

The answers to the questions numbered 7 and 8 should be governed by the instructions and definitions on page 6, as they may apply.

EXPLANATORY REMARKS

STOCEHOLDERS

Give the names of the thirty security holders of the respondent who, at the date of the latest closing of the stock book or compliation of list of stockholders of the respondent (if within one year prior to the actual filing of this report), had the highest voting powers in the respondent, showing for each his address, the number of votes which he would have had a right to cast on that date had a meeting then been in order, and the classification of the number of votes to which he was entitled, with

respect to securities held by him, such securities being classified as common stock, second preferred stock, first preferred stock, and other securities, stating in a footnote the names of such other securities (if any). If any such holder held in trust, give (in a footnote) the particulars of the trust. If the stock book was not closed or the list of stockholders compiled within such year, show such thirty security holders as of the close of the year.

				NUMBER OF VOTES, CLASSIFIED WITH RESPECT TO SECURITIES			RITIES ON WHICH BASED	
Line	Name of security holder	Address of security holder Number of votes to which security holder was entitled						
No.			holder was entitled	Common	PREFERRED		Other securities with voting power	
	(a)	(b)	(e)	(d)	Second (e)	First (f)	(g)	
1 2	REA Holding Corporation	219 East 42nd Street, New York, N.Y.	2 368 428	x	-		_	
3	Spencer D. Moseley	219 East 42nd Street, New York, N.Y.	37 500	x	-			
5	Florida East Coast Railway Company	1 Malaga Street, St. Augustine, Fla.	12 456	x	-	-	-	
7 8	Chicago, Great Western Railway Company	400 West Madison St., Chicago, Ill.	8 304	X		······	-	
9						*************		
11 12		********************************						
13 14	***************************************	***************************************					***	
15	***************************************							
17	***************************************	***************************************	****************					
20	***************************************	***************************************				***************		
21 22								
23 24	***************************************					***************		
25 26 26								
27 28								
29 30	***************************************	***************************************						

FACTS PERTAINING TO CONTROL OF RESPONDENT
1. Date of last meeting of stockholders for election of directors October 9, 1970
2. Date of last closing of stock books before end of year for which this report is made
3. Total number of stockholders of record at the date required in answer to question a
4. Has each share of stock one vote? Yes
If otherwise, explain voting rights

The state of the s
5. Has any issue of securities contingent voting rights?No
If so, explain character of such rights
6. Has any issue of securities special privileges in the election of directors? NO
If so, explain character of such privileges
The Tribing of the second of t
7. Did any individual, association, corporation or corporations, transportation or other, control the respondent at close of year? Yes.
If control was so held, state: (a) The form of control, whether sole or joint
(a) The form of control, mounts out a plant
(b) The name of the controlling corporation or corporations REA Holding Corporation
(c) The manner in which control was established
(c) The manner in which control was established
(d) The extent of control 97.6%
Divect
(e) Whether control was direct or indirect
(f) The name of the intermediary through which control, if indirect, was established
Q/ 114 man vi 114 man
8. Did any individual, association, or corporation, as trustee, control the respondent at close of year?
If control was so held, state:
(a) The name of the trustee
(b) The name of the beneficiary or beneficiaries for whem the trust was maintained
(e) The name of the beneficiary of beneficiaries for which the trust was maintained

INSTRUCTIONS FOR ANSWERING QUESTIONS ON FAGES 11, 12 AND 13

The mileage to be returned on pages 11, 12 and 13 is, in the case of railroads and electric lines, the single-track mileage; in the case of other carriers, the actual distance between termini.

When operations in Canada, Mexico, Cuba or Puerto Rico are carried on as integral parts of the respondent's business, the mileage covered therein should be reported under the proper headings on pages 11, 12 and 13.

The statement should be made of the facts as they existed at the end of the year, or of any shorter period, for which operating returns are made. If the operation of any mileage was begun or discontinued within the period covered by this report, a statement of essential facts relating to such changes should be made on page 46.

Returns in column (c) should be made in whole miles. Eliminate items less than .5 and increase those of .5 or more to a whole mile.

General description of basis for payments:

Code No.

- 1 Agreement between REA Express, Inc. and Railroad Companies 2 Short Line Agreement
- 3 Standard Air Express Agreement
- 4 Percentage of Gross Revenue
- 5 Contractor's Tariff Rates
- 6 Cost Plus
- 7 Rate per Month
- 8 Rate per cwt.
- 9 Rate per Shipment

- 10 Rate per Piece
- 11 Rate per Mile
- 12 Rate per Trip
- 13 Rate per Day
- 14 Rate per Pound
- 15 Rate per cwt. plus surcharge
- 16 11/2¢ per 1cl carfoot mile-

871/2% of Carload Revenue (C&NW)

17 Special Graduate Charges 18 Rate per Trailer

19 Rate per Car 20 Rate per CFM

MILEAGE COVERED

Name every carrier through which the respondent operates, observing the following order: (1) Railroads, (2) Motor, (3) Air, (4) Electric, (5) Water, (6) Miscellaneous.

ine	Name of carrier Railroads		t change mileage*	Tot	tal miles l of year (c)	Amo	unt paid ling expr	for	Basis of payment code No.
	(8)		(b)						(e)
1	Alabama Great Southern R.R. Co. (The)				295	\$		006	<u>_</u>
	Alaska R.R. (The)				489		7	594	1
	Apache Ry. Co. (The)				-				2
	Atchison, Topeka and Santa Fe Ry. Co. (The)		70	7	615	3	074	247	1
	Atlanta and West Point R.R. Co.				87			-	1
	Baltimore & Ohio R.R. Co.			1	845	1	940	994	1
	Bath and Hammondsport R.R.Co.(American Exp.Co.	/			-			33	2
	Bath and Hammondsport R.R.Co. (American Exp. co.	d			109		193	522	·····
8	Boston and Maine R.R.		005						1
)	Burlington Northern, Inc.	9	995		995		707	.121.	
0	Burlington-Rock Island R.R. Co.				214				<u>T</u>
1	(Operated jointly by Chicago, Rock Island,								
2	Pacific R.R. Co. and Ft. Worth and Denver)								
3	Camas Prairir R.R. Co.							-	1
	Canadian National Ry. Co.				225			715	1
4	Canadian Pacific Ry. Co.							-	1-18
5		******					*******	_	7
8	Carolina Southern Ry. Co. (The)	******			251		11	699	1
7	Central of Georgia Ry. Co.	+ = = = = = = =			252	****	STATE OF THE REAL PROPERTY.	905	
8	Central R.R. Co. of New Jersey (The)				252	****	300	-202	
9	Central Vermont Ry., Inc.	******							<u>†</u>
20	Chesapeake and Ohio Ry. Co. (The)				533		256	186	1
11	Chicago & Eastern Illinois R.R. Co.			*****	287			.937	1
22	Chicago and North Western Ry. Co.				-		24	700	16
	Chicago and Western Indiana R.R. Co.				11			-	1
23	(Operated jointly by Erie-Lackawanna								
24									. * * * * * * * * * * * * * * * * * * *
25	and Monon R.R.	(5	000				Elie	845	1
26	Chicago, Burlington & Quincy R.R. Co.	12	.083.				242	.942.	····
27	Chicago Great Western Ry. Co.								
28	Chicago, Milwaukee, St. Paul and Pacific R.R. Co	s	*****		953		-929	776	
29	Chicago, Rock Island and Pacific R.R. Co.			4	483		.982	.432.	1
30	Cincinnati, New Orleans and Texas Pacific								
	Ry. Co. (The)				336		155	420	1
31	Cliffside R.R. Co.				_			-	1
32			124)			****			1
33	Clinchfield R.R. Co.		. thirt is			****	9	665	1
34	Colorado and Southern Ry. Co. (The)							-902	1
35	Davenport, Rock Island and Northwestern R.R.				35.				
36	(Operated jointly by Chicago, Burlington								*.***
37	& Quincy R.R. Co. and Chicago, Milwaukee,								
38	St. Paul & Pacific R.R. Co.)								*****************
	Delaware and Hudson R.R. Corporation (The)				369		75	039	1
39	Denver and Rio Grande Western R.R. Co. (The)				912			016	1
40					210				19
41	Detroit, Toledo and Ironton B.B. Co.				. Sast. V				1
42	Duluth, Missabe and Iron Range Ry. Co.								
43	East Carolina Ry,			*****			000		
44	Erie-Lackawanna R.R. Co.]]	.393		0.76	391.	
45	Florida East Coast Ry, Co.								<u>-</u>
46	Ft. Worth and Denver Ry. Co.						2	910	1
47	Gainesville Midland R.R. Co.				-			-	1-18
48	Georgia R.R.				210		22	736	1
	Georgia Northern Ry. Co.		-		39			_	1
19	Georgia, Ashburn, Sylvester and Camilla Ry. Co.			******				_	1
50	Georgia, Ashburn, Sylvester and Camilla Ry. Co.			******	262		166	804	1
51	Georgia Southern and Florida Ry. Co.			******					7
52	Grand Trunk Western R.R. Co.				334			366	
53	Great Northern Rv. Co.	1 (4	.948)				293	626	ļ
54	Great Western Ry, Co, (The)				-				l
55	Greenville and Northern Ry. Co.				_			-	1
	Gulf, Mobile & Ohio R.R. Co.				334			_	1
56	Illinois Central R.R. Co.			2	377		482	572	1
57			00	2/	455	7.1		287	
58	Carried Forward	1	901	30	477	T,	1 400	1001	

MILEAGE COVERED-Continued

ine Vo.	Name of carrier (a)		change ileage*	Total miles end of year		Amount paid for hauling express			Basis of payment code No.
			(b)		(c)		(d)		(e)
1	Brought Forward	159	90)	36	455	s. 14	460	287	
2	Kansas City Southern Ry. Co. (The)								1
3	Kentucky and Indiana Terminal R.R.				1				1
4	(Operated jointly by Baltimore and								
5	Ohio R.R. and Monon R.R.)								
6	Lake Superior & Ishpeming R.R. Co.								7
0	Lehigh and Hudson River R.R.						~~~~~	947	7
1	Lehigh Valley R.R. Co.				455	*****	205		7
3									
	Louisiana & Arkansas Ry, Co,				454			409	
0 .	Louisville and Nashville R.R. Co.			2	888		-545.	0.15	
1 .	Louisville and Wadley R.R. Co.								
2 .	Lowville & Beaver River R.R. Co. (The)				-				1
3	Maine Central R.R. Co.				-			-	1
	Marianna & Blountstown R.R. Co. (The)				-			_	1
	Midland Ry. of Manitoba		*****		66			-	1
	(Operated jointly by Great Northern Ry. Co.		*****						***************************************
	and Northern Pacific Ry. Co.)				*******				***************************************
	Missouri-Kansas-Texas R.R. Co.		*****						
1					607		251	255	
1	Missouri Pacific R.R. Co.			3	607		254	32.1.	-
	Monon R.R.					*****			<u>1</u>
1	Moscow, Camden and San Augustine R.R.						*******		1
	Mt. Hood R.R. Co.				-			-	1
	Napierville Junction Ry. Co.							-	1
	Nelson & Albemarle Rv. Co.				-			-	1
	New Jersey and New York R.R. Co. (The)		*****		_			_	1
	New Orleans and Northeastern R.R. Co.	******					*******		1
	New York & Long Branch R.R.				38		******	*******	7
	(Operated jointly by Central R.R. of				50	****			***************************************
-									*****************
	New Jersey and Pennsylvania R.R. Co.)		*****						***************************************
1	Norfolk and Western Ry. Co.			2	160		562	562	1
	Northern Pacific Ry. Co.			3	065		3	297	
	Northwestern Pacific R.R. Co.				-			-	1
	Oregon Trunk Ry.							-	1
	Penn Central Transportation Company			5	848	2	956	864	1
	Pennsylvania-Reading Seashore Lines			an arranta					1
	Peoria & Pekin Union Ry				0	*****	******		7
-	Peoria & Pekin Union Ry. (Operated jointly by Chicago & Illinois								
-	Operated Joinery by Chicago & IIIInois				******				*******
1.	Midland Ry. Co. and Illinois Central R.R.C	P	*****				******		
-	Piedmont Northern Ry.				55.				l
-	Pittsburgh and Lake Erie R.R. Co. (The)								1
	Quanah, Acme & Pacific Ry. Co.						*******		1
	Reading Co.				308		260 86	580	1
1	Richmond, Fredericksburg and Potomac R.R. Co.				113		86	547	1
1	Rutland Ry. Corporation				_			-	1
1	St. Louis-San Francisco Ry. Co.			1	712	1	396	215	1
-	St. Louis-San Francisco and Texas Ry. Co.				-1		- who da		1
-	St. Louis Southwestern Ry. Co.				271	*****	02	811	1
-					271		25.	STT.	
-	Sandersville R.R. Co.								
1	San Diego & Arizona Eastern Ry. Co.								<u>+</u>
	Santa Maria Valley R.R. Co.							-	<u>l</u>
	Seaboard Coast Line Railroad Company			4	318	1	367		1
	Soo Line R.R. Co.			1	393			985	1
-	Southern Pacific Co.			5	340		966	308	1-18
-	Southern Ry. Co.	*******		2	202	2	911		1
	Spokane, Portland and Seattle Ry. Co.	*******	*****					809.	1
-	Stewartstown P. P. Co (The)				379			0119	2
-	Stewartstown R.R. Co. (The)								1
-	Stockton Terminal and Eastern R.R.						******		
	Carried Forward	(90)	71	137	27	128	302	

Name of Carrier (a)	Net Change in Mileage *			Basis of Payment Code No.
Brought Forward	(90)	71 137	\$27 128 302	
Tavares and Gulf R.R. Co. Tennessee Central Ry. Co. Terminal R. R. Association of St. Louis (Operated jointly by Baltimore & Ohio R.R Chicago & Eastern Illinois Ry Chicago, Burlington & Quincy R.R Chicago, Rock Island & Pacific R.R New York Central R.R. Co Gulf, Mobile & Ohio R.R Illinois Central R.R Louisville and Nashville R.R Missouri-Kansas-Texas R.R Missouri Pacific R.R. Co St. Louis-San Francisco Ry. and		38		1 1 1
Pennsylvania R.R.) Texas and Pacific Ry. Co. (The) Toronto, Hamilton and Buffalo Ry. Co. (The) Trona Ry. Co. Tuskegee R.R. Co. (The) Union Pacific R.R. Co. Wadley Southern Ry. Co. Western Pacific R.R. Co. (The) Western Ry. of Alabama (The)		1 234 - - 4 591 - 924 88	507 604 (73) - 1 519 995 864 940 (18)	1 1 1 1 1 1 1
TOTAL	(90)	78 012	\$30 020 750	

Name of Carrier (a)	Net Change in Mileage *	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No.
	<u>M O T O R</u>			
Abler Transfer, Inc. Ahnapee & Western Ry. Co. Air Transport, Inc. Alabam Freight Lines, Inc. Alamo Express, Inc. Albany & Northern Ry. Co. All American Transport, Inc. Al's Truck Lines, Inc. Amburn Freight Line Arkansas Western Ry. Co. (The)	(91) 33 (136)	64 84 - 358 51 40 80 26 31 32	\$ 4 584 - 93 1 074 - 58 2 160 1 194	8-9 2 8 8 8 8 1 8 8 8
Arlington-Darrington Truck Co. Arnolds Transfer Arrowhead Transportation Co. Asbury Transportation Co.		18	151 256 278 395	15 8 11
Ashland Airport Service Ashland-Harlow Freight Lines Ashland Transfer	9	9 151 21 46	937 583 204 1 043	9 8 8 4
Athens, La. Truck B & B Bus Line BT Truck Line	(89) 80	- 80	993 18 1 177	7 8
Baker Trucking Service Baltimore and Eastern R.R. Co. Barber Transportation Co. Barkley Truck Lines	(214) (98)	138		1 8 7
Barton Truck Line Basse Express Basse Truck Line, Inc. Beaufort & Morehead R.R. Co.	(70) 204	334 - 270 4	1 402 322 15 923	8 8 8 1 8
Beaufort Transfer Co. Beaver Express Service, Inc. Belleville, Pa. Truck	299	898 15	8 399	8 7
Bend-Portland Truck Service, Inc. Bills Cannonball Express	(407)	-	(51)	8 8
Bill Clark Truck Lines Bisher Truck Line	179	179 43	4 803 510	8 8
Blackball Freight Service Blacksburg, Va. Truck Bob's Transfer & Storage Co. Boerne Truck Line Bethemy Express	99	99 7 - 30	1 255	8 12 4 8
Bonifield Bros. Truck Line Border Freight Lines, Inc.	90	59 90	730	8 8 12
Boston & Maine Transportation Co. Bostwick Truck Lines Bradley's, Inc.	123	54 123 29	59 983 939	8 7
Brooks Transportation Co. Brown Line	(49)	33	577 891	8
Browning Truck Line Browning Freight Lines, Inc.	(19)	19	-	8 8
Burlington Truck Lines, Inc. Burk Motor Freight C-B Truck Lines, Inc.	84	245	2 781 306 7 688	8 8 8
Carried Forward	27	3 811	\$ 121 854	

Name of Carrier (a)	Net Change in Mileage *	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No.
Brought Forward	27	3 811	\$ 121 854	
Calais, Me., Truck		211	12 479	8
Campbell "66" Express, Inc.	(77)		>	8
Canning Truck Service	17	67	3 871	8
Carrollton R.R. (The)		10	-	1 8
Carson Valley Freight Lines	45	45		8
Central Freight Lines, Inc. Central of Georgia Motor Transport Co.	21	184	4 176	8
Century Motor Freight	(103)	977	17 478	20
Chicago & Illinois Midland Ry. Co.		234	5 265	7-8-9
Chippewa Motor Freight, Inc.		33	2 065	7
Churchill Bros. Truck Lines		33	2 00)	8
Clark Bros. Transfer, Inc.		36	5 525	
Clemens Truck Line, Inc.	58	58	10 209	9 8
Colorado Springs Limon Transp. Co.	86	159	915	8
Commercial Packing & Delivery Service		43		8
Consolidate Copperstates, Inc. Consolidated Freightways		-		
Consolidated Motor Express, Inc.	86	86	1 754	8
Continental Freightways	00	00	410	8
Coronet Enterprises	(54)		51	8
Coudersport and Port Allegany R.R. Co.	` , ',	33		1
Crawford Freight Line		170	758	7
Crawford, H. S.		-	262	8
Creech Bros. Truck Lines		-	-	8
Crites Transfer			3 247	8
Crouch Bros., Inc. Crouse Cartage Co.	29	29		8
Cummings, M. W.	(103)			5-8
Curry Motor Freight Lines, Inc.	217	282	3 526	8 4
Curtis, Elmer		-	135	8
Dahlgren, Va. Truck (U.S. Government)		25	-57	8
Dardenelle & Russellville R.R. Co.		5		ì
Davis Truck Line		102	666	8
Delta Lines, Inc.				8
Denver Climax Truck Line, Inc.	(34)	-	370	8
Denver-Limon-Burlington Transfer Co. Desert Express		168	(58)	4
Dismond Freightways, Inc.		22 20	103	8
Dodd's Truck Line, Inc.		135	18	9 8
Ellsworth, Me., Truck	(22)	+37	10	8
Esmond, N.D., Truck	\ ''	78		7
Estes Express Lines		168	5 696	8
Evans Transfer		-	6 840	8
Evansville & Ohio Valley Ry. Co., Inc.	(34)	-	-	7 8
Evergreen Freight Exhibitors Film			8	8
Express Delivery		-	743	8
Fillmore, Utah Truck		6	0770	7 8
Flatt's Truck Service		93	272 574	
Ft. Gaines, Ga. Truck		26	714	7
Fortune Transfer			242	7 8
Foster's Transportation Service		38	1 031	9
Carried Forward	159	7 516	\$ 210 455	

Name of Carrier (a)	Net Change in Mileage (b)	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No.
Brought Forward	159	7 516	\$ 210 455	
Frank's Van Namee's Express Corp.	(26)	-	-	8
Freeman Truck Line		-	-	8
Fritz Truck Lines F.W.G. Bus Line	(16)	55	264 161	7
Gallatin-Portland Freight Lines	(10)		101	8
Garrett Freight Lines, Inc.			9	8
General Motor Lines	33	33	731	_
Gene's Transfer	(31)	-		8
Georgia Northern Railway Co.		36	-	7
Gerdin Transfer, Inc.	(35)	-	-	7
Gettysburg Transfer Co.			-	12
Gibson Motor Lines	43	43	(5)	8
Gilpin County Express		101	46	8
Glendenning Motorways, Inc. Gragg Truck Line	(80)	134	2 859	5 8
Great Lakes Express	13	13	625	8
Great Northern Railway Motor Freight Divisio		296		12
Green Bay & Western R.R. Co.		229	_ /	1
Gresham Transfer, Inc.		18	1 304	8
Greyhound Bus Lines		84	799	8
Grothaus Express	(64)			8
Gulf Transport Co.		40	-	2-7-11
Hackenberg, R.J.	87	87		8
Hall & Wells Truck Line	128	128	357	8
Hall's Motor Transit Co. Harpeth Freight Lines, Inc.	51	51 20	1 910	8
Hawkeye Motor Express, Inc.	(100)	20	(117)	8
Helphrey Motor Freight	28	28		8
Henry, Donald W.		_	138	8
Herder Truck Lines		103	(157)	
Highline Transfer		72	590	5 8
Highway Express, Inc.	50	50	108	8
Hodges Transportation Co.		144	(265)	8-12
Holton-Inter-Urban Ry. Co.		10	-	1
Hooker Motor Freight	1.6	46	886	8
Howard Flora Freight Line Hull Express	46	40	(46)	8 8
Humansville Truck Line	(34)		(40)	8
I. & S. McDaniel, Inc.	(34)		114	8
Ideal Truck Lines, Inc.		344	7 824	
Illinois California Express, Inc.	(61)	323	3 648	9 8 8
Interstate Motor Lines Freight, Inc.		-		8
Ireland Transfer & Storage Co.		-	484	8
J. O. Maloney	. 29	29	-	8
Jackson Express	(130)		-	9 8
Jackson Truck Line, Inc.	(81.)	29	2 084	8
Jackson Victor Express	(74)	81		9 8 8
Jacobs Trucking Service James Jackson Express Service	(80)	01		8
Jones Truck Lines, Inc.	(00)			8
Joplin - Lamar Express			509	8
Kansas City Southern Transport			-	8
Carried Forward	(64)	10 042	\$ 235 315	

Name of Carrier	Net Change in Mileage *	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No.
Brought Forward	(64)	10 042	\$ 235 315	
Variable Nation Park Art				7
Kavanaugh Motor Freight	(59)		1 616	7 8
Kavlis Truck Line		163	1 696	
Kayway Motor Freight, Inc. Kewaunee, Green Bay & Western R.R. Co.		31	1 090	1
Kewaunee, Wis. Truck		29	248	9 1 8
King Transfer Co.	24	24	602	8
Kingson Truck Lines		132		
Kirkman Bros. Transp. & Sun Valley Stages	(83)			7 8 8 8
Kootenai Motor Freight	61	61	124	8
L & C Transfer			1 134	8
L & E Freight Lines, Inc.	86	86	-	8
Lakeland, Ga. Truck	20	20	-	7 8
Lang Transit Co.	68	68		8
Lange Truck Line	102	3.02	1 432	8
Larson Transportation Co.	(0-1	214	5 398	8
Las Animas Transfer Co.	(85)		771	8
Laurel Transfer		115	4	8
Lester Freight Lines, Inc.	328	115 328	3 031	8
Lewis Truck Lines, Inc.	(4)	320	2 1/21	7
Lewisburg, W. Va. Truck Limousine Line	54	54	681	7 8
Link Trucking Co.		182	1 131	8
Logan Valley Transfer, Inc.		76	614	8
Long Transportation			-	8
Longs Express, Inc.	46	46	1 306	8
Los Angeles City Express		-	1 542	8
Louisiana, Arkansas & Texas Transport Co.		-		8
Louisiana Midland Ry.		79	-	5 8
Louisville, New Albany and Corydon R.R. Co.		8	563	8
Louisville Transfer		24	276	8
Lyons Transfer Co., Inc.		90	1 155	8
M & G Truck Lines	(92)		619	7
M & R Transfer	(92)	77	(314)	
M & S Transfer		593	6 251	17
Magic Empire Express Mahnomen-Detroit Lakes Transfer Co.		36	0 2,1	7
McCloud River R.R. Co.		17		2
McCormack Transportation Co.	(125)		-	7
McHenry, N.D. Truck		96	-	7 7 7
McNeil Truck Line		38	1 369	7
Merchants Fast Motor Lines, Inc.	348	680	5 773	5 8
Merit Transport Corporation	-	-	44 478	8
Midwest Motor Express, Inc.	(52)	618	10 663	7 9
Milford Transfer	(20)			9
Miller Bus Line	(29)		-	7-8
Milliken Johnstown Truck Line, Inc.	(200)	50	230	8
Mills Truck Line	(120)		9 010	7 8 8 7 8
Milne Truck Lines, Inc.		535	8 019	8
Minnegate Missensin Truck Lines Inc	(292)		1	7
Minnesota-Wisconsin Truck Lines, Inc. Minot-Bottineau Trucking Service	(2)2)		1 956	8
Mississippi Freight Lines, Inc.		71	- ,,,,	8
transparing treatment rules, the				
Carried Forward	112	14 776	\$ 337 698	

Name of Carrier (a)	Net Change in Mileage* (b)	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No. (e)
Brought Forward	112	14 776	\$ 337 698	
Missouri Pacific Truck Lines, Inc. Mistletoe Express Service Moapa Valley Freight Morgan Express, Inc. Mueller Trucking Co. Murphy Motor Freight Lines, Inc.	472 42 (470)	5 479 2 846 51 646 42	94 816 73 743 4 937 6 144 849	11-13 11 8 17 8 7
Murray-Midvale Truck Line N & W Transport Services, Inc. Navajo Freight Lines, Inc. Neillsville, Wis. Truck Neuendorf Transportation Co. Nevada Northern Ry. Co. Nevada Truck Lines	(20)	201 187 20 75 146 323	5 481 1 902 285 3 902	8 8 12 5 8
New York Central Transport Co. Niesen Truck Line North Eastern Motor Freight, Inc. North Park Transportation Co.		1 345 67 - 122	1 190 541 2 283	11 7 8 8
North Stratford, N.H. Truck Northern Pacific Transport Co. Northwest Motor Freight Co. Nussbaum Trucking, Inc.	235	23 659 133	1 080 332 2 659	7 8 8 8
Oakley Expressways Oklee, Minn. Truck Oliver Taxi	84 (64)	84 - - 50	2 915 34 4 225	8 7 8 17
Ontonagon, Mich. Truck Oregon-Nevada- California Fast Freight, Inc. Orr, James C. Truck Orscheln Bros. Truck Lines, Inc.	297 (117)	364	1 980 207 8 046	8 8 17 8
Overnite Transportation Co. Overseas Transportation Co. Pacific Intermountain Express Pacific Motor Trucking Co.	(170) 151 (10)	32 151 3 588	25 888 228 201 4 956	8 8 20 8
Palmer Brothers, Inc. Park City Truck Line, Inc. Pawnee Transfer Payne Freight Lines		334 35 35 146	18 512	8 8 7
Pecos Valley Southern Ry. (The) Peoria & Rockford Bus Line Petaluma and Santa Rosa R.R. Co. Peters Truck Line	(37)	- 7 145	164 13 678 208	2 8 1 8
Petersen & Petersen, Inc. Philipp Transit Lines, Inc. Platte Valley Express	(136) (52)	42	7 064	8 12 8 8
Portland Express, Inc. Pozzi Bros. Transportation Co. Prattsburgh Ry. Corporation Pyn Bus Line	120	42 15 98 142	1 322 8 706	8-12 1 9-10 8
Rapid Freight Service, Inc. Raymond Motor Transportation, Inc. R. D. Hallock Trucking Red Arrow Freight Lines Red Ball Motor Freight, Inc.	53 (32) (655)	53	23 (638) 6 768	8 11-13 5 8
Carried Forward	(95)	32 707	\$ 858 568	

Name of Carrier (a) Brought Forward	Net Chang's in Mileage* (b) (95)	Total Miles end of Year (c) 32 707	Amount Paid for Hauling Express (d) \$ 858 568	Basis of Payment Code No.
Surburban Express Co.			4 872	8 8
Santa Fe Trail Transportation Co.	243	985	9 564	8
Richmond Cartage Co.	45	45	2 430	8
Ringsby Truck Lines	834	1 320	5 13.8	8 8 8
Rio Grande Motor Way, Inc.	(162)	1 195	15 728	9
Roberts Trucking Co., Inc.		311	2 284	5-8
Rock Island Motor Transit Co.		217	3 889	8
Rohr, R. Romans Motor Freight, Inc.	28	353	(539)	8
Ross Transfer, Inc.		190	2 941	8
Rude Transportation Co.	(191)	-		8
Rural Truckers, Inc.	(22)	-	-	8
S & S Auto Freight		24	1 032	8
St. Cloud Transfer	(8)	-		9
St. Marys R.R. Co.	,,	11		1
Ste. Genevieve, Mo. Truck	(22)	100	-	7 8
Salmon River Stages		109	17 481	8
Salt Creek Freightways	(12)	1 058	17 481	7
Sauk Centre, Minn. Truck Sea Land Service, Inc.	(14)		58 102	8
Seatrain Lines California			29 361	8
Schultz, Ben			19	8
Service Transportation Lines		52	469	8
Seymour Transfer Line, Inc.		55	2 180	8
Shearers Express, Inc.		54	574	8
Sheridan Truck Line	(32)	-	-	8
Shippers Express	(45)	223	-	8
Sierra R.R. Co.		45	1 439	5
Sites Silverwheel Freightlines, Inc.	94	544	5 726	8
Smoky Mountain R.R.	(10)	30	-	100
Snohomish Auto Freight Co., Inc.	(42)	2 089	74 120 878	8 2
Southern Pacific Transport Co. Southern Ry. Co.	75	207	105 510	20
Southwest Motor Transport, Inc.	118	396	17 528	9
Southwestern Transportation Co.	70	544	18 693	2-8
Spokane-St. Maries Auto Freight		59	524	8
Starbuck, Minn. Truck	(19)			7
Star Motor Freight, Inc.		188	1 947	5
Star Transport		-	2 168	7
Sulphur, Okla. Truck	01	10	493	7 8
Sun Valley Stages	84	84	3 532	8
Syracuse Transfer	145	64	304 1 034	8
System 99	(4)	145	1 034	7
Tell City, Ind. Stage Tenney, Minn. Truck	(39)			7
Texas & Pacific Motor Transport Co.	(32)	981	192 118	2
Thomas Cartage, Inc.	102	182	1 170	9
Thrasher Freight Lines		106	42	9 8
Thunderbird Freight Lines		223	7 082	8
Tillamook-Portland Auto Freight, Inc.		77	1 186	8-9
Tom's Transfer	15	15	2 222	8
Transway Corporation	10-	15	1 638	8
Trans-Western Express	469	469	9 225	8 8
Tri-State Transportation Co.	(46)			0
Carried Forward	1 583	45 250	\$ 1 508 556	

Name of Carrier (a)	Net Change in Mileage *	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No.
Brought Forward	1 583	45 250	\$ 1 508 556	
Twin City Freight, Inc. United Buckingham Freight Lines Valley Copper System Van Derhule Transfer & Storage Co. Vaught Truck Line Virginia Freight Lines, Inc. Visalia Electric R.R. Co. Voegele Truck Line Walkup's Merchants Express Wallace-Colville Motor Freight, Inc. Waller Truck Co., Inc. Wapello, Iowa Truck Weiser, Idaho Truck Weiser, Idaho Truck Wenatchee Valley Auto Freight West Brothers, Inc. Westbury Motor Freight West Nebraska Express, Inc. Western Gillette, Inc. Western Maryland Ry. Co. Westway Motor Freight, Inc. Whalen Truck Line White Motor Express, Inc. White Sulphur Springs & Yellowstone Park Ry. Co. Wilson Trucking Corporation Winters Truck Line Witte Transportation Co. Woodsfield, Ohio Truck	(270) (58) 33 (71) (149)	573 -147 36 -16 99 86 74 33 28 80 24 139 164 99 23 149 166 332 20	27 780 1 984 4 083 416 - 1 045 1 596 5 736 362 375 277 (1 116) (1 247) 304 - 2 042 116 - 12 851 10 229 203	8889881787887888888888884
Wycoff Co., Inc. Yreka Western R.R. Co. Yuma County Transportation Co. Railway Express Agency - Line Hauls	163	503 8 166	4 299	8-14
performed by the use of employes and equipment	1 715	107 647	-	-
TOTAL	2 893	155 862	\$ 1 556 359	

Basis of Payment Code No.

Name of Carrier (a)	Net Change in Mileage *	Total Miles end of Year (c)	Amount Paid for Hauling Express (d)	Basis o Payment Code No
<u>A</u> <u>I</u>	R			
Air Canada Airlift International Air West Alaska Airlines, Inc. Alitalia Airlines Allegheny Airlines, Inc. American Airlines, Inc.	(742)	5 194 6 653 4 410 1 927 2 898 31 374	\$ 267 631 89 054 234 778 25 110 1 215 623 6 884 128	300000000000000000000000000000000000000
Aspen Airways, Inc. Braniff Airways, Inc. Chicago Helicopter Airways, Inc. Compagnie Nationale Air France Continental Air Lines, Inc. Delta Air Lines, Inc.	(37)	113 11 184 - 742 7 284 22 08h	1 057 1 640 221 5 115 1 110 837 4 490 761	3 3 3 3 3 3
Eastern Air Lines, Inc. Flying Tiger Line, Inc. Frontier Airlines, Inc. Los Angeles Airways, Inc. Mohawk Airlines, Inc.	374 155	34 468 4 249 5 351 2 205 1 358	3 612 227 347 977 445 801 35 459 383 092	3 3 3 3 3
National Airlines, Inc. New York Airways, Inc. North Central Airlines, Inc. Northeast Airlines, Inc. Ozark Air Lines, Inc.		6 393 57 2 678 6 609 8 233 2 419	614 370 3 294 884 626 431 414 1 471 550 530 684 13 879	3 3 3 3 3 3
Pan American World Airways, Inc. Piedmont Aviation, Inc. San Francisco and Oakland Helicopter Air, Inc. Seaboard World Airlines Southern Airways, Inc. Trans-Caribbean Airways, Inc.	·	9 270 12 6 068 2 400	396 501 56 795 13 174 235 740 13 209	3
Trans-Texas Airways Trans World Airlines, Inc. United Air Lines, Inc. Western Air Lines, Inc.	368	3 071 7 830 30 653 7 140	299 544 4 371 108 8 161 009 889 699	3 3 3 3
TOTAL	118	234 327	\$39 175 467	

Name of Carrier (a)		cal Miles i of Year (c)	Amount Paid for Hauling Express (d)	Basis of Payment Code No.
	<u>W A T E E</u>	3		
Trans-Oceanic				
Matson Navigation Co. States Steamship Co. Sea Land Service, Inc.		2 288 2 091 1 500	\$ 323 536 19 909	
	TOTAL	5 879	\$ 343 445	
Inland and Coastwise				
Foss Alaska Lines Black Ball Transport, Inc. Canadian Pacific Ry. Co. Woods Hole, Martha's Vineyard and		1 404 100 90	\$ 13 095 6 192 1 244	8 8
Nantucket Steamship Authority		38	6 561	
Young Brothers Limited		557	11 673	
	TOTAL	2 189	\$ 38 765	
	TOTAL WATER	8 068	\$ 382 210	
M	ISCELLANEO	US		
Air Taxi				
Command Airways Greylock Airways		68 125	\$ 21 655	
	TOTAL	193	\$ 21 808	
Air Surface Hauls				
Inland Key Aviation Ozark Airlines		-	\$ 15 251	
	TOTAL INLAND	-	\$ 15 301	+
Trans-Oceanic Airlift International Delta Air Lines, Inc. Eastern Air Lines, Inc. Northwest Air Lines, Inc. Pan American World Airways, Inc. Trans-Caribbean Airways, Inc. United Air Lines, Inc.		2 650 2 650 2 650 2 682 6 868 1 605 2 400		8 8 8 8 8 8
TOTAL TRANS-OCEANIC		21 505		
TOTAL AIR SURFACE HAULS		21 505	\$ 15 30	+
TOTAL MISCELLANEOUS		21 698	\$ 37 112	2

MILEAGE COVERED-Continued

ine vo.	Name of carrier (a)	N tr	Net change in mileage* (b)		Total miles end of year (c)			ount paid for ling express (d)	Basis of payment code No.
1							\$		
3									
5									
7		SOMM	ARY	*					
	Railroads		(90)	78	012	30	020	750	
3	Motor	2	893	155	862	<u>1</u>	556	359	
5	Air		118	234	327.	39	175	467	
	Electric				- -				
)	Water			8	068		382	210	***
1	Miscellaneous		********	21	698			112	
3	TOTAL	2	921	497	967.	71	171	898	
5	***************************************							******	
7									
9	***************************************								
1									
3						******			
5									
37						******			

^{*}Show decrease in parenthesis.

INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGE 14

There should be shown on page 14, by States and Territories alphabetically arranged, the total mileage covered by the respondent on the lines of each of the several classes of carriers.

If mileage in Canada, Mexico, Cuba or Puerto Rico has been included in the statements on pages 11, 12 and 13, the total mileage for each

should be shown separately following the totals for the various States and Territories.

Mileage should be reported to the nearest whole number, dropping fractional miles under 0.5 and raising those of 0.5 or more.

MILEAGE COVERED—Continued

MILEAGE BY STATES AND TERRITORIES

ine	State or Territory		Railroad mileage	Mo	otor carrier mileage	A 1	di lines mileage	Miscellaneous mileage (e)	Total mileage		
	(a)		(b)		(c)			(e)	120	(f)	
1	Alabama		711		019		705	700		435	
2	Alaska		489 885				074	799		362	
	Arizona		*******	2	261		823			969	
	Arkansas		252	3	WENT OF PARTY AND PERSONS	3 .	029			439	
	California		565			15	290			512	
	Colorado	2	Section of the latest	3	745	<u>Q</u>	541		13	446	
	Connecticut		175		347		320			842	
	Delaware		23		236		324			583	
,	District of Columbia		562		35	12	209		18	807	
	Florida			2	036		227		18	871	
	Georgia		317		327		661	557		557	
2	Hawaii								-	manufacture and and	
3	Idaho		797		941		756		- 4-	494	
	Illinois		739		576	J	414			THE RESERVE THE PARTY OF THE PA	
	Indiana	2	204		119	6	145		AT THE RESERVE AND ADDRESS OF THE PARTY OF T	468	
	Iowa	2	731	2	628	3	333		8	692	
	Kansas		726		002	4	596		13	324	
	Kentucky		291	4	325 891		610		1 9	461	
	Louisiana		960	3	white the same and a same					086	
)	Maine				978		108		d	200	
	Maryland		242		223		855	48	1 3	654	
2	Massachusetts		255		561		790		d	151	
3	Michigan		170		752	4	440		8	931	
	Minnesota	3		3	353						
,	Mississippi		796	3	552	3	884		minner -	232	
	Missouri	3	482	5	259	5	362 808		14	530	
	Montana			2					10		
8	Nebraska	2	416	3	251		805		TO	472	
	Nevada	1	105		.550		676			331	
0	New Hampshire		200		368		538			242	
1	New Jersey		399		906		937		10	568	
2	New Mexico		694		491	6	000	183	10	830	
3	New York		854		2(1)		733	103	112	581	
	North Carolina		166	4	682	- 6				136	
5	North Dakota		286	1	336		514		214	503	
6	Ohio		acceptate		*******	6					
7	Oklahoma		250	2	489		809		170	548	
	Oregon		043		706	3	083		7 14	832	
9	Pennsylvania			3	679	8			14		
0	Rhode Island		49		37		505		10	288	
	South Carolina		248		NO SO WER WARDS AS NO SO		345		10		
2	South Dakota		387		990		570			947	
	Tennessee		864	4	243		064		11		
	Texas	6	034	1.13	076	16				334	
,	Utah		992		679	2	287			.958	
3	Vermont		68		519		331		7.0	918	
7	Virginia		571	3	534		798	272		810	
,	Washington				569	4	857			141	
	West Virginia		715		542		792			228	
)	Wisconsin				823		083		à	229	
	Wyoming		323	3	The same of the sa	3	980	1 859	1,60	545	
2	Total, United States			155	861	224				*****	
3	Canada		167		11	9	347		10	038	
	Cuba									******	
5	Mexico										
8	Puerto Rico						*******				
7					-					500	
8	Grand total	75	012	1155	862	1234	327	2 382	1470	583	

Under "Mileage not assignable to States or Territories" should be | be stated. reported all mileage, such as coastwise, lake, and river mileage, not within the boundaries of any State or Territory. When such mileage is on waters belonging to any country other than the United States, the facts should | as reported on pages 11, 12 and 13.

The total mileage shown in the recapitulation should be the total mileage covered by the respondent on the lines of all classes of carriers

MILEAGE COVERED-Concluded

MILEAGE NOT ASSIGNABLE TO STATES OR TERRITORIES

10	Name of line (a)		Mileage (b)
	Trans-Oceanic Steamship Line		
	Matson Navigation Co.	2	288
	States Steamship Co.	2	091
	Sea-Land Service, Inc.		500
***	Total	5	879
	Trans-Oceanic Aircraft Routes		
	Airlift International - New York - San Juan, Puerto Rico - Miami, Fla		
	San Juan, Puerto Rico	2	650
	Delta Air Lines, Inc New York - San Juan, Puerto Rico - Miami, Fla		650
	San Juan, Puerto Rico		050
	Eastern Air Lines, Inc New York - San Juan, Puerto Rico - Miami, Fla San Juan, Puerto Rico	2	650
	Northwest Airlines, Inc Seattle, Washington - Honolulu, Hawaii	2	650
	Pan American World Airways, Inc Seattle, Washington - Honolulu, Hawaii	2	682
	Pan American World Airways, Inc New York - San Juan, Puerto Rico -		
	Miami, Fla San Juan, Puerto Rico		650
	Pan American World Airways, Inc Seattle, Washington - Fairbanks, Alaska		536
	Trans-Caribbean Airways, Inc New York, N.Y San Juan, Puerto Rico United Airlines, Inc San Francisco, Calif Honolulu, Hawaii	1	605
	onited Airlines, inc ban francisco, calli nonotuta, nawali		400
	Total	21	

	Total	27	384

RECAPITULATION

Line No.	Class of carrier				
61	Raiiroads	78 012 -			
62	Motor lines	1155 862 /			
63	Air lines 230327121505 = 255932				
64	Electric lines				
65	Water carriers 2 189 1 5 8 79 = 8 0 6 8	2 189			
66	Miscellaneous lines.	1.93			
67	Total	470 583			

TRANSOCEANIC CONTRACT STEAMSHIP LINES AND LINES IN FOREIGN COUNTRIES

Ocean-going mileage Boat (miles) 5,879 Mileage in foreign countries..... (miles)

Aircraft 21,505

Total 27,384

497,967

Upper part of page.

The Uniform System of Accounts for Express Companies should govern the classification of "Capital stock."

Give the number of shares and the par value per share of each class of stock authorized by charter, articles of association, or vote of stockholders, with the total amount authorized for each class. In the column "Total par value outstanding" should be shown the total par value outstanding of certificates or receipts issued to represent permanent interests in the respondent company or interests which, if terminable, are so only at the option of the company. For the purposes of this report, capital stock is considered as "issued" when certificates are signed and sealed and placed with the proper officer for sale and delivery. All capital stock issued and not canceled is considered to be "outstanding."

If any stock is commonly designated as "Guaranteed," it should be so indicated. Appropriate entries should be made for Scrip, as "Common," "Preferred," or other, according to its kind.

In case any "Preferred" or "Debenture" stock is outstanding the rate of dividend requirements should be shown and it should be stated whether the dividends are cumulative or noncumulative.

The total amount outstanding of each class of capital stock should be entered in the column "Total par value outstanding," being divided so as to show: (1) The par value of certificates (pledged or unpledged) held in the company's treasury, by its agents or trustees, or otherwise subject to its control: (2) the par value of certificates issued and outstanding and not held by the company, its agents or trustees, or subject to its control.

Changes in the amount or character of "Capital stock" during the year covered by this report should be explained in detail on page 46.

Lower part of page.

Under "Purpose of the issue" two statements are desired: One for that portion of the stock issued during the year covered by the report, the other for the total number of shares of stock issued and outstanding. In case the present management is unable to ascertain the consideration upon which stock was originally issued, the fact should be definitely stated.

The analysis called for should be made in detail of each kind of capital stock and not merely for the total amount issued.

This table is intended to show the actual purpose for which stock is issued. If, for example, stock is sold for cash with the purpose of using the cash for the purchase of securities, the entry should be made opposite "Issued for acquisition of securities," and not opposite "Issued for cash."

"Issued for cash" covers issues made for the general purposes of the corporation and sold for cash.

"Issued for real property and equipment" includes issues for the purchase of real estate, buildings, and equipment.

"Issued for acquisition of securities" includes both direct exchange of securities and acquisition through the conversion of the issue into cash followed by purchase of the securities.

Full explanations of the transactions involved should be given. If the space is not sufficient, insert an additional sheet for the purpose.

									(CAPITA	L STO	CK										
Line		Number of shares authorized Par value of one share			Total par value authorized			Total par value outstanding			TOTAL PAR VALUE HELD BY RESPONDENT							Total par value not held by respondent				
Line No.	Kind										In treasury			Pledged as collateral			In sinking or other funds (h)		y respond	Remarks (j)		
	(a)		(b)	Lann	(c)	8	I	Lac	*	1	1.50	8	03 76		8	_	\$			426	k88	- di
1	Common		5/0	000	1.00		576	poo		530	+2(03 //0) =						420	-	
3	PreferredNONE																					
4 5	Receipts outstanding for installments paid																				-	
6	Total	2	576	000	1.00	2	576	000		530	450		03.76	52		_			2	426	688	
ine	Purpose of t		8			Number of shares issued during year			Cash realized on amount issued during year (c)		Total number of share outstanding (d)			res Total cash reali								
21	Issued for cash:	NONI	2			x x	NON	11	\$ x z	NON	xx	* *	356	000	* x :	NONE	x x					
23	***************************************						-															
25 26 27	Issued for real property and e Common Preferred	NON!	E			x x	x x	x x	x x	* *	Z X	* *	x x	* *	x :	x x	x x					
29	Issued for acquisition of secur Common	ities: NONI	E			xx	x x	xx	x x	x x	xx	xx	11	* *	x :	x x	* ×				*********	
32 33 34 35 36	Issued for Services (A) Common Preferred (A) Itemization of S		ices			x x	NON		* *	NON	x x	* *	174	¥ x 450	x :	NONE	x x					
37 38 39 40 41	29 Key employees Participation Pl	an	der	REA S	Stock		NON	3		NON	3		174	450	(a)	NONI	\$	iss	lding sued	Corp its s	oration hares	y REA on (which to same eplacemen
3 4 5 6 7																						
8 9 0 11																						
52 53	***************************************						NON			NON			530	Lec		NONE		-				

The Uniform System of Accounts for Express Companies should govern the classification of "Funded debt."

Under the head of outstanding should be included the total par value of outstanding funded debt issued by the respondent company, and the total par value of outstanding funded debt issued by other companies, the payment of which has been assumed by the respondent company. For the purposes of this report, bonds are considered as "issued" when they are certified by trustees and placed with the proper officer for sale and delivery. All bonds issued and not canceled are considered to be "outstanding." The amount of each issue of funded debt entered in the column "Total par value outstanding" should be divided so as to show:

(1) The par value of certificates or other evidences of funded debt (pledged or unpledged) held in the company's treasury, by its agents or trustees, or otherwise subject to its control; (2) the par value of certificates or other evidences of funded debt issued and outstanding and not held by the company, its agents or trustees, or subject to its control.

In the column "When payable" under "Interest" give the dates on which coupons fall due.

Under "Amount accrued during the year" give the aggregate of the monthly charges for the proportion of interest which has accrued on the

funded deat of the respondent, whether the same has matured or not during the period covered by this report; but interest which accrued previously to the date beginning the year covered by this report, although it may have matured within the year, should not be included in the "Amount accrued during the year." Interest should not be returned on funded debt of the reporting company "Held in treasury," "Pledged as collateral," or "In sinking or other funds."

Under "Amount paid during the year" give the actual amount of coupons retired or canceled, and also the amount covered by deposit of cash for payment. If the returns include the amount of coupons retired or canceled on securities held in the respondent's treasury, a statement of the aggregate amount of such coupons should be shown under "Explanatory Remarks" below.

For matured funded debt details similar to such as are required on page 19 (or 21) for unmatured funded debt should be given under "Explanatory Remarks" below.

In case any changes have taken place in the amount or character of "Funded debt" during the year covered by this report, such changes should be explained in detail on page 46.

FUNDED DEBT

	TERM			TOTAL PAR V	VALUE HELD BY		Total Par			INTEREST				
Designation of Bond or Obligation	Date Date of of Issue Maturity	Total Par Value Authorized	Total Par Value Outstanding	In Treasury	Pledged as Collateral	In Sinking or Other Funds	Value Not Held by Respondent	Rate	When Payable	Amount Accrued during the Year	Amount Paid Durin the Year			
Collateral Trust Bonds			NONE											
Miscellaneous Funded Obligations:														
Equipment Obligations - (A) Automotive Equipment - Chattel Mortgage	- November 15, 1970	\$ -	\$ -	\$ -			\$ -	(B)	Quarterly	\$ 31 318	\$ 36 358			
Equipment Obligations - Automotive Equipment - Chattel Mortgage	- January 15, 1972		2 444 217	1 824 517			619 700	(B)	Quarterly	93 555	101 583			
Promissory Note -	- December 28, 1972		340 000				340 000	5%	On Demand	17 000				
Promissory Note -	- January 6, 1973		500 000	-			500 000	7%%	On Demand					
Equipment Obligations - Refrigerator Cars Conditional Sale Agreement	- December 1, 1972		1 226 331			- /	1 226 331	4-3/4%	Semi-annually	83 543	86 704			
Non-Negotiable Notes -	- December 31, 1973		27 206 376				27 206 376	5%	Semi-annually	1 360 319	1 360 319			
Promissory Note - Terminal Property and Defrigerator Cars - Real Property and Chattel Mortgage	- December 31, 1977		6 822 000	-			6 822 000	7%	Semi-annually	636 705	495 215			
Automotive Equipment - Leases	- Various		4 142 737	弋			4 142 737	Various	Monthly		286 980			
			\$42 681 661	\$1 824 517	_		\$40 857 144			\$2 222 440	\$2 367 159			

⁽A) Liquide ed during calendar year

⁽B) One percent above the minimum commercial lending rate

Upper part of page.

Under "Recapitulation of funded debt" should be given the totals of the kinds of debt returned on page 19. Interest account should not be returned on funded debt of the reporting company "Held in treasury," "Pledged as collateral," or "In sinking or other funds."

Changes in the amount or character of "Funded debt" during the year covered by this report should be explained in detail on page 46.

Lower part of page.

Under "Purpose of the issue" two statements are desired: One for that portion of the funded debt issued during the year covered by the report, the other for the total amount of funded debt issued and outstanding. In case the present management is unable to ascertain the consideration upon which funded debt was originally issued, the fact should be definitely stated.

The analysis called for should be made in detail for each kind of funded debt and not merely for the total amount issued.

This table is intended to show the actual purpose for which funded | space is not sufficient, insert an additional sheet for the purpose.

debt is issued. If, for example, funded debt is sold for cash with the purpose of using the cash for the purchase of securities, the entry should be made opposite "Issued for acquisition of securities," and not opposite "Issued for cash."

"Issued for cash" covers issues made for the general purposes of the corporation and sold for cash.

"Issued for real property and equipment" includes issues for the purchase of real estate, buildings, and equipment.

"Issued for acquisition of securities" includes both direct exchange of securities and acquisition through the conversion of the issue into cash followed by purchase of the securities.

Under "Total cash realized" state the net amount of money which actually accrued to the company upon the negotiation of the securities. In case the present management is unable to ascertain the consideration upon which funded debt was originally issued, the fact should be definitely state1; but the cash realized on the issues of the year should be given.

Full explanations of the transactions involved should be given. If the space is not sufficient, insert an additional sheet for the purpose.

			1	RECA	PITULA	TION	OF F	UNDED	DEB'	T										
Ī	Kind of bond or obligation	Total par value outstanding			TOTAL PAR VALUE HELD BY RESPONDENT						Total	Total per velve not held				INTE	REST			
Line No.					In treasury		Ple	Pledged as collateral (d)		In sinking or other funds (e)		Total par value not held by respondent			Amount secrued during the year (g)			Amount paid during the year (h)		
	(a)				- ((c)				(e)		(1)		-	(g)	-		1 1	u)	
	Colleteral trust bonds	\$	NONE		s N	ONE	s N	ONE	* 1	NONE	\$	NON	IE .	3	NONE		\$	NC	NE	
1	Miscellaneous funded obligations Non-Neg. Notes	27	206	376		1		11		11	2	7 206	376		1 360 3	19	1	360	319	
2	Miscellaneous runded obligations		NONE	V-1		7	-	11		11		NON		-	NONE				NE	
3	Receipts outstanding for funded debt Equipment Obligations-Automotive Equip	6		954	1.82	4 51	7	11		11		4 762				73		hoh	921	
4	" Definition Con	7	-1	331	N	NE		71		11		1 226	331	-	124 8 83 5	43		424 86	704	
5		7	662	000		1	-	11		17		7 662				05		495		
6	Promissory Notes	42		661	7 80	51	Z N	ONE	-	NONE	The same of the sa	0 857	Married Street, or other Persons			40	2		159	
7	Total	46	1001	DOT.	1.1.200	72.	[]	ONE.		ra Otati		7.1921						1-25-1-1	2000-1	
Line No.	Purpose of the issue (a)	Total par value issued during the year			Cash realized on an issued during the ;		amount he year	nount Tota		al par value utstanding (d)		Total cash realized (e)			Remarks (f)					
		s	1		4	1	1	2		1	\$									
21	Issued for cash:	* * * * *	xx	xx	xxx	xx	xx	xxx	xx	xx	xxx	xx	xx .							
22	ADDITION TO COOL																			
23	Promissory Notes		NONE		N	ONE		6	822	000	12	500	000							
					xxx	xx	xx	xxx	YX	xx	xxx	xx	xx -							
24	Issued for real property and equipmont: Automotive Equipment	xxx	NONE	XX		ONE	* *	6	586	954	1	NON	- 1							
25	Refrigerator Cars		NONE		N	ONE	-	1	226			NON								
26									*******	- 25-25					*******					
27	Issued for acquisition of securities: NONE	xxx	XX	xx	xxx	xx	XX	xxx	xx	XX	xxx	XX	XX -		************					
28	NONE									-				*******						
29										-										
30	Issued for	xxx	xx	xx	xxx	XX	xx	XXX	IX	X X	XXX	1 1	II -							
31	***************************************		DIONIT		TY	ONE		07	206	376	27	206	276							
32	Refinancing of Advances		NONE			ANT-			-500	12.00		200	215-							
33										-									**********	
34	Promissory Note - Issued for								21.0	1000		NON		*****	*****					
35	Accounts Payable	********	NONE			ONE.				000				*****		****				
36			500	000	N	ONE			500	000		NON								
37	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,																			
38		*******	******	*****																
39				****					*****											
40		****		******				*******												
41						00 to 00 to 00 to 00 to		*********	******											
42					********										******				*******	
43									******										******	
44									******											
45																				
40																				
10	***************************************					1														
47						1														
48			******																	
49										1										
50	***************************************	*****					*******													
51												*******							**********	
52	***************************************		******						******											
53			500	000		DNIT		1,0	681	667	39	706	376							
54	Total	******	500	000	N	DNE		145	LOOT	LOOT		1-170	1310-	****						

Security for funded debt.

This table is intended to show what property is mortgaged for the payment of the funded debt reported on page 19. The statement should be concise, and should show the security given for every class of bond or other secured obligation outstanding against the company.

The entries of bonds or other secured obligations in the first column should be in the same order as on page 19. If any securities have been piedged for funded debt, they should be listed in detail in the last column with the par value of the amount of each security pledged. The securities pledged should also appear in the "Pledged" columns on pages 30, 31, 32 and 33, as may be appropriate.

Miscellaneous physical property.

This table should show a list of the properties whose valuation is included in account 503, "Miscellaneous physical property," in the General Baiance Sheet, page 44, together with a statement of their revenues (or income), expenses, net income or loss, taxes, and book value. The net total of the column "Net income or loss" should be carried to the Income Account on page 27 and entered as an income or a deduction, as the case may require.

All items with a book value less than \$25,000 may be combined under a single entry designated "Minor items each less than \$25,000."

Equipment Obligations Automotive Equipment 79,020 shares of Integrated Container Service Industries Corp. convertible preferred stock Promissory Notes due Subsidiary December 28, 1972 NONE		
Equipment Obligations		
January 13, 1972	ar value (d)	
Subsidiary December 28, 1972 NONE NONE NONE	79	020
December 1, 1972		
December 31, 1973		
December 31, 1977		
### July 20, 1975 NONE NONE ### MISCELLANEOUS PHYSICAL PROPERTY Line	79	020
Description of property Revenues (or income) Expenses Net income or loss Taxes Hook v		
Not Owned Not Own Not Owned Not Owned Not Owned Not Owned Not Owned Not Owned Not Own Not Ow		
Frame Buildings on Land Not Owned Wickes, Ark. KCS R/W - 1 (1 1 10 (6 1 10 10 10 10 10 10 10 10 10 10 10 10 1		
Wickes, Ark. KCS R/W 1 680 179 1 501 -		
50 Other Than Frame Buildings On Land Not Owned 52 On Land Not Owned 75 1 425 95 58 Orlando, Fla. ACL R/W 1 500 75 1 425 95 56 Monros, La. IC R/W - 63 63 - 56 Tulsa, Okla. SL&SF R/W - 205 (205) - 57 Tulsa, Okla. MS&F R/W 1 800 539 1 261 1 727 58 Amarillo, Tex. FW&D R/W - 200 (200) - 60 (A) Building Sold - June, 1970 - - - - 62 - - - - - - 64 - - - - - - 66 - - - - - - 67 - - - - - - - 68 - - - - <td></td> <td>706</td>		706
84 Orlando, Fla. ACL R/W 1 500 75 1 425 95 85 Monroe, La. IC R/W - 63 (63) - 86 Tulsa, Okla. SL&SF R/W - 205 (205) - 87 Tulsa, Okla. MS&F R/W 1 800 539 1 261 1 727 88 Amarillo, Tex. FW&D R/W - 200 (200) - 80 (A) Building Sold - June, 1970 - 200 (200) - 61 - - - - - 62 - - - - 63 - - - - 64 - - - - 65 - - - - 66 - - - - 67 - - - - 68 - - - - - 69 - - - - - -		
60 (A) Building Sold - June, 1970 61 62 63 64 65 66		162
65		
68 Total 5 305 1 366 3 939 1 986		

INSTRUCTIONS FOR ANSWERING QUESTIONS ON OPPOSITE PAGE

Cost of real property and equipment.

The purpose of this table is to show in detail the cost of all property covered by account 501, "Real property and equipment," as carried in the General Balance Sheet, page 44, classified in accordance with the Uniform System of Accounts for Express Companies. The expenditures for real property and equipment during the year should be assigned among the columns provided on the following basis of general application:

In the column headed "From special appropriations and through issue of securities" should be entered amounts which, as of the end of the year, represented additions and betterments made through the exchange of securities of the respondent's own issue and also through expenditures of funds realized from the sale of such securities or of other funds which were intended to be replaced with proceeds from the sale of actual or anticipated issues of such securities. Details respecting amounts so in-

cluded should be entered under "Explanatory Remarks" below. In this column also should be entered amounts representing expenditures of cash or other working assets for additions and betterments which, as of the end of the year, it had been determined should be charged to appropriations of Income or Surplus definitely set aside for the purpose of improvements.

In the column headed "From cash or other working assets" should be entered all amounts representing expenditures of cash or other working assets for additions and betterments other than amounts which, as of the end of the year, it had been determined to charge to special appropriations of Income or Surplus, or to meet through issues of securities.

The amounts entered in the column "Credits for property retired" should represent the credits to the several accounts for property abandoned, sold, or otherwise retired.

EXPLANATORY REMARKS

COST OF REAL PROPERTY AND EQUIPMENT

			EXP	ENDITUR	ES FOR 1	REAL P	ROPERT	Y AND E	QUIPMEN	T DUR	ING THE	YEAR									
Line No.	Account	From and t		appropr	iations ecurities	From	84	r other w	orking	Cred		oroperty (d)	retired	Total		lose of prear	eceding	Tot	tal cost to	o close of	year
	(a)			(b)				(e)				(a)	,			(6)		-		**	1
1 2 3 4 5 6	I. Land: (121-01) Land and Land Rights II. Buildings: (121-02) Buildings and appurtenances on land owned	x 1	x x		x x	x x	x x	10 20 31 432 484	The state of the s	\$ x x x	x x	383	572 844 820 814 478		* * 8	537 749 495 438 684		x x x		or the green williams	494 543 314 069 926
7 8	Total buildings	x x	x x	x x	x x	X A	x x	XX	XX	x x	x x	r r	xx	x x	x x	x x	xx	xx	11	xx	x x
9 16 11 12 13 14 15 16	(121-03) Revenue Equipment (121-04) Service Cars and Equipment (121-05) Shop and Garage Equipment (121-06) Furniture and Office Equipment (121-07) Miscellaneous Equipment						2	- Innerenter	113 091 672			215 16 13 88 424	878 380 798		3 14	435 791 295	672		3	265 428 819 262 173	518 383 389
18 19 20 21 22 23 24	Total equipment. Total real property and equipment.							488				758	in Sections		101	219	761	dia Commission on	THE STATE OF THE PARTY OF THE P	949	DE LONGER PLOTON DE

DEPRECIATION RESERVE-BUILDINGS AND EQUIPMENT

Give particulars of the credits and debits made to account No. 548, "Accrued depreciation—Buildings and equipment" during the year. If any entries are made in columns (d), (e), and (i), state the facts occasioning or an appropriate explanation of the difference should be made.

								CRE	DITS TO	RESERV	DURI	NG THE	YEAR			
Line No.	Account	Balar	nce at be	ginning		CHARGES	TO OPE	RATING	EXPENS	ES						
140.	(a)		(b)		Cu	rrent acc	ruals	8	Prior yes	ar nts	0	ther cred	lite	7	otal cre	dits
		\$	(0)		s	(0)		\$	(4)		8	(e)		\$	(f)	Ī
1	II. Buildings:	x x	xx	X X	x x	x x	xx	x x	, 1 1	x x	x x	xx	x x	xx	xx	XI
2	(122-02) Buildings and appurtenances on land owned.		652	The second second		154	warmage.			580	 		*******		******	189
3	(122-10) Buildings and appurtenances on land not owned	2		994.		178	815		1169	846	}				8	969
4	(122-08) Improvements to buildings not owned	- 2	347			658	643		7066	1,06					658	643
5	Total buildings		529	721	-	992	221	-	(266	426	-				125	001
6	III. Equipment:	I I	xx	xx	xx	x x	xx	xx	x x	x x	II	x x	xx	x x	x x	x t
7	(122-03) Revenue Equipment	62	909	851	3	565	471	1	623	078		754	.033	5	942	582
9	(122-04) Service Cars and Equipment		237	705		12	655		>cocat	-212		$\frac{754}{(2)}$			12	655
10	(122-05) Shop and Garage Equipment		539	858		42	485								42	485
11	(122-06) Furniture and Office Equipmen	t 2	751	590		191	678					*******	*******			678
12	(122-07) Miscellaneous Equipment	9	380	555	1	553	951					428	130	1	982	081
13												(3)	H		227.	
14	***************************************															
15			******													
16										******						
17			******							******	*****	******				
18				****												
19	***************************************		0									-0-		_		
20	Total equipment		819	- CONTRACTOR - CON	2	AND DESCRIPTION OF THE PERSON NAMED IN	240	-		078	1		1.63			481
21	Total real property and equipment	.82	349	1280	16	.350	46.7	-lL	1-350	652	11	185	163	8	897	282
							DEBITS	TO RE	SERVE D	URING T	HE YE	AR				
Line No.	Account					Charges	for	()ther del	oits	Т	otal deb	its	Bal	ance at	
	(g)					(h)	nts		(i)			(J)			(k)	
					\$			\$			\$			\$		
1	II. Buildings:				1 X	x x	x x	x x	x x	X X	xx	x x	x x	x x	X X	хх
2	(122-02) Buildings and appurtenances on land owned.					243	269			*****		243	269		-597	77
3	(122-10) Buildings and appurtenances on land not own	red	******			481	965					481	965		293	1.990
4	(122-08) Improvements to buildings not owned		~ = ~ ~ ~ ~ ~ ~ ~ ~				553	-	-			838	553	- 6	416	960
5	Total buildings				-						-		-		710	20
6	III. Equipment:				XX	II	II	XX	h X	XX	X 1	II	xx	x x	x x	X X
7	(122-03) Revenue Equipment				9	389	710				9	389	710	59	462	72:
8	(122-04) Service Cars and Equipment						198					16	- wante		234	
10	(122-05) Shop and Garage Equipment					11	204					11	204		571	
11	(122-06) Furniture and Office Equipmen	t				81	936					81	936	2		
12	(122-07) Miscellaneous Equipment				2	769	468		428	130	3	197		8	165	338
13							******		(3)							
14	*****									******						
15								-				******				-
16																
17																
18								-								
10					10	269	516		1.00	120	100	607	61.6	773	001	201
10					116	1209	1370		140	1130	12	1090	646	1 (1	Car	1394
20	Total equipment Total real property and equipment		*******			108				130			199		Francisco C	~ ~ /

- (1) Adjustment necessary to convert Assets from Group Method to Unit Method of Accounting for Depreciation Approved by I.C.C. reference ACA-K March 16, 1971.
- (2) Adjustment to reflect capitalization of Dollar-Option lease contracts on June 28, 1970.
- (3) To reflect adjustment for retirement of fixed assets in April, 1970.

DEPRECIATION RATES—BUILDINGS AND EQUIPMENT

1. Show in column (b) for each primary account, the composite rate used in computing the depreciation charges for the month of December, which should be the same as that appearing in the depreciation order in effect at the close of the year unless the use of component rates has been authorized, in which event show the composite rate actually developed from the component rates used. Show also the composite percentage for each of the general subdivisions and for all depreciable property, ascertained by dividing the depreciation accruals for December applicable thereto by the total ledger value as of December 1 of the primary accounts included therein. If any changes in the rates as prescribed were effective during the year give full particulars.

2. Show in column (c) for each primary account, for the general subdivisions indicated, and for all depreciable property, the ratios of the depreciation charges actually included in the accounts during the year to the average monthly ledger value of the property. Unless component rates have been used in computing the monthly depreciation charges or there have been changes in the composite rate for the primary accounts during the year, the percentages in columns (b) and (c) should be the same. The average monthly ledger value for computation of entries in column (c) should be determined by adding the monthly ledger value to which the depreciation rates were applied and dividing the total by 12.

Line No.	Account (a)	Annual compo at close of y (see instruct)	rear	Ratio of deprec charges to ave monthly ledger (see instruction	rage value	Remarks (d)
			%		%	
1	II. Buildings:	* * * *	x x	* * * *	x x	
2	(121-02) Buildings and appurtenances on land owned	1	71	1	98	
3	(121-10) Buildings and appurtenances on land not owned	1	45	2	47	
4	(121-08) Improvements to buildings not owned	11	03	10	84	
5	For all depreciable buildings accounts	1	62	4	69	
6	III. Equipment:	x x x x	x x	* * * *	x x	••••••
7	(121-03) Cars	3	19)			
9	(121-03) Automobiles		142	9	50	
10	(121-03) Line Equipment	14	83)			
11	(121-05) Garage Equipment	3	44)	5	25	
12	(121-05) Shop Equipment	6	63)			
13	(121-06) Office Furniture and Equipment		00) 1	66	
14	(121-06) Office Safes		00)		
15	(101 07) m	6	45)	10	08	
16	(121-07) Trucks (121-07) Miscellaneous Equipment	8	81)			
17						
18	***************************************					
19)	05	5	47	
20	For all depreciable equipment accounts	Wat I memoriment memoriment memories	95	2	22	
21	For all depreciable accounts		160	1	.33	

INSTRUCTIONS FOR ANSWERING QUESTIONS ON OPPOSITE PAGE

Give the Income Account of the respondent for the year in accordance with the rules prescribed in the Uniform System of Accounts for Express Companies.

If the Operating Revenues, Express Privileges, and Operating Expenses

of any subsidiary companies are included in the returns made on the opposite page, a list showing the names of such companies should be given under "Explanatory Remarks" below.

Deficit entries should be indicated in parenthesis.

EXPLANATORY REMARKS

RE A

INCOME STATEMENT

300-OPERATING REVENUES

310 320 330 340 350	Domestic Express Foreign Express Interline Express Other Express Other Revenue	\$306 997 003 (1 922) 1 965 151 189 363 4 087 891
	Total Operating Revenues	\$313 237 486
	500-OPERATING EXPENSES	
510 520 530 540 550 560 570 590	Equipment Maintenance Transportation. Terminal Operations Marketing Finance and Administration. Personnel. Executive	\$ 18 950 593 164 241 638 106 918 792 3 361 434 7 991 046 16 678 704 910 033 5 353 812
	Total Operating Expenses	\$324 406 052
	Net Operating Revenue	\$(11 168 566)
	600-NONOPERATING INCOME	
610 620 630 640	Noncarrier Income	\$ 365 034 301 492 665 254
	Total Nonoperating Income	\$ 1 331 780
	Total Income	\$(9 836 786)
	700-NONOPERATING EXPENSES	
710 720 730	Interest Expense Debt Expense and Credit Other Expenses	\$ 2 639 296 496 380
	Total Nonoperating Expenses	\$ 3 135 676
	Ordinary Income Before Income Taxes	\$(12 972 462)
	800-INCOME TAXES ON ORDINARY INCOME	
810	Income Taxes on Ordinary Income	\$(140 223)
	Ordinary Income	\$(12 832 239)

INCOME STATEMENT

900-EXTRAORDINARY AND PRIOR PERIOD ITEMS

	See THIS THE THE THIN THE TIME				
910 920 930	Extraordinary Items (Net)	\$(1	238 878	209 (A) 730)(B)
	Total Extraordinary and Prior Period Items	\$(1	64.0	521)
	NET INCOME (OR LOSS)	\$(3	14	472	760)
	900-EXTRAORDINARY AND PRIOR PERIOD ITEMS				
(A)	Account 910 - Extraordinary Items (Net)				
	(1) Net Gain on sale of Land and Building - Wooster Street, New York City Property	\$		230	566
	(2) Equity in undistributed net earnings of Affiliated Companies (Rexco, Inc. and its subsidiaries) at December 31, 1970			136	684
	(3) Penalties Levied - U.S. Customs, Licenses and Taxes	(14	731)
	(4) Loss and Retirements of Land and Buildings	(116	167)
	(5) All other Items - Net			1	857
	Total	\$		238	209
(B) A	Account 920 - Prior Period Items (Net)				
	(1) Prior Year adjustment to reflect unit depreciation on				
	Revenue Equipment	\$(1	550	764)
	(2) Prior Year adjustment to reflect unit depreciation on buildings			266	426
	(3) Writeoff of over-the-road Franchise Costs	(795	650)
	(4) Outstanding checks remaining unpaid one year from issue date			213	080
	(5) Adjustment of Investment in Subsidiary Company - Fast Service				
	Shipping Terminals, Inc.	(6	300)
	(6) All other Items - Net	(5	522)
	TOTAL Earned Surplus Account	\$(1 8	378	730)
	it January 1, 1970 (Page 45)			120	
	ary Income (Loss) (Page 27)	$\frac{(1)}{(1)}$	5 9		361)
	Account 910 - Extraordinary Items (Net)		5 7	714	
	Account 920 - Prior Period Items (Net)	(1 8	378	730)(B)
Defic	it December 31, 1970 (Page 45)	\$(1	7 5	593	382)

INSTRUCTIONS FOR ANSWERING QUESTIONS ON THIS PAGE

Operating revenues

The returns in the upper table on this page should represent the Operating Revenues of the respondent classified in accordance with the instructions contained in the Uniform System of Accounts for Express Companies.

Separately operated properties

Under this heading should be entered amounts receivable or amounts | Loss" on page 27.

payable under the terms of agreements or contracts, whereby the profit or the loss resulting from the separate operation of the property of other companies having an independent corporate existence is receivable or payable in whole or in part by the respondent. The "Net total" should be carried to the Income Account and entered as "Separately Operated Properties—Profit" or as "Separately Operated Properties—Loss" on page 27.

OPERATING REVENUES

Line No.	Account (a)	Amor	unt of revor the year (b)	renue	Remarks (c)
		\$			
1		xxx	xx	xx	3
2					
3	***************************************				
4	***************************************				
5	***************************************				
6	***************************************	xxx	xx	xx	
7	***************************************				
8	***************************************				
9		xxx	xx	xx	
10	***************************************				
11	~				***************************************
12	***************************************	See	Opera	ating	Revenues on Page 27
13	***************************************	********			
4	***************************************			*******	
5	***************************************				
6	***************************************	*********			
7	***************************************				
8					
9	***************************************				
0	***************************************				***************************************
			-		
2					

SEPARATELY OPERATED PROPERTIES

No.	Name of property (a)	Location (b)	Profit (e)		Loss (d)
41			\$	\$	
42					
13	***************************************		 	 	
44				 	
16				 	
7		*****		 	
0					
1 .			 -	 	

			 -	 	

INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 30 AND 31

An octive express corporation is one which either operates express property or maintains an organization for financial purposes. An inactive express corporation is one which has been practically absorbed in a controlling corporation, and which neither operates express property nor maintains an organization for financial purposes.

No entries should be made on these pages for securities the valuation of which is represented in account 501, "Real property and equipment," in the General Balance Sheet, but a detailed statement of such holdings should be made under "Explanatory Remarks" below.

Securities of "Holding" companies should be included with "Other than express companies."

On pages 30 and 31 should be reported all stocks, except those issued or assumed by the respondent, that are shown as assets in the General Balance Sheet. These stocks are to be classified as "Pledged" or "Unpledged." If any of the stocks shown are pledged as security for funded debt, they should also be listed under "Securities pledged" on page 23.

Under "Cost or book value" give the valuation at which the stocks specified are carried to the balance sheet. The totals of this column under "Pledged" and "Unpledged" on page 30 should be entered against account 504(a), while the corresponding totals on page 31 should be included in the entries against account 505 (a).

In the columns under "Dividends declared" give the rates

and amounts of dividends declared during the year on the stocks reported. Amounts of dividends accruing on stocks sold or otherwise disposed of during the year should also be included, but the par value, or cost or book value, or such stocks should not be included in the totals. The dividends accruing on stocks controlled but not owned by the respondent should also be reported.

In case any changes in the holdings of stocks have occurred during the year covered by this report, a full explanation of such changes should be given on page 46.

A detailed explanation of changes during the year in the book value of securities owned should be made on page 46.

EXPLANATORY REMARKS

SECURITIES OWNED-STOCKS-NOT HELD IN SINKING OR OTHER FUNDS

		0		PLE	DGED					UNPL	EDGED			Dn	IDENDS I	DECLARED	
Line No.	Name of corporation and security (a)	Total	al par vs	due	Cost	or book	ralue	Tot	al par val	tue	Cost	or book v	naltee	Rate (f)		Amount (g)	
		\$	Γ	Τ	8			8			8	T		%	8	T	
1	Stocks of system corporations: Express companies—Active:	***	* *	XX	***	x x	x x	***	x x	xx	***		xx	***	***		
3 4	Railway Express Agency, Incorporated, of Virginia				NE				-	*******			000			NONE	
5	Express companies—Inactive:	xxx	x x	т х	x x x	x x	х х	xxx	x x	x x	xxx	x x	х х	x x x	xxx	xI	x x
7				NO	NE	******		********				NONE				NONE	
10	Other than express companies—Active:	xxx	x x	x x	* * *	x x	x x	xxx	x x	x x	* * *	x x	x x	* * *	xxx	x x	x x
11	REXCO, INC.			NC	NE			********	50	000		20	000			NONE	
13	Other than express companies—Inactive:	xxx	x x	xx	xxx	ХX	хх	* * *	x x	хх	XXX	x x	x x	x x x	xxx	x x	x x
16																	
17	Total			NO	NE				20	000		45	000			NONE	

SECURITIES OWNED—STOCKS—Continued Not Held in Sinking or Other Funds

				PLE	DGED					UNPL	EDGED			Dr	VIDENDS I	ECLARED	
ie i.	Name of corporation and security (a)	Tota	ai par va (b)	lue	Cost	or book	value	Tot	(d)	lue	Cost	or book (e)	value	Rate (f)		Amount (g)	
	Miscellaneous investments in stocks: Express companies—Active:	\$	xx	xx	\$	x x x x	x x x x	\$	x x NONE	xx	\$	xx	x x x x	% *** ***	\$	xx	xx
	Express companies—Inactive:	xxx	xx	x z	xxx	xx	xx	XXX	x x NONE	xx	xxx	xx	xx	xxx	xxx	xx	xx
1	Other than express companies—Active:	x x x	x x	x x	xxx	x x	xx	xxx	x x	x x	***	х х	x x	* * *	***	x x	x x
	REA of Canada Central Cooperative Oil Association Certificate of Membership - Pinnacle Club Integrated Container Service Industries Corporation		158	NOI NOI NOI 041	NE NE	661	901		ų none	49 25 000		1	49 40 000			NONE NONE NONE * 7	
	* 5% Stock Dividend received for year ended December 31, 1970 (7,184 shares)																
1 1 1	Other than express companies—Inactive:	xxx	xx	xx	xxx	xx	xx	xxx	NONE	xx	xxx	xx	x x	xxx	xxx	xx	x x
-	Total		158	041	1	661	901		1 24	074		1	089			7	181

INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 32 AND 33

An active express corporation is one which either operates express property or maintain, an organization for financial purposes. An inactive express corporation is one which has been practically absorbed in a controlling corporation, and which neither operates express property nor maintains an organization for financial purposes.

No entries should be made on these pages for securities the valuation of which is represented in charges to "Real property and equipment," as shown in the General Balance Sheet, but a detailed statement of such holdings should be made under "Explanatory Remarks" below.

Securities of "Holding" companies should be included with "Other than express companies."

On pages 32 and 33 should be reported all funded debt, except that issued or assumed by the respondent, that is shown as

assets in accounts 504 and 505 in the General Balance Sheet. This funded debt is to be classified as "Pledged" or "Unpledged." If any of the funded debt shown is pledged as security for other funded debt, it should also be listed under "Securities pledged" on page 23.

Under "Cost or book value" give the valuation at which the funded debt specified is carried to the balance sheet. The totals of this column under "Pledged" and "Unpledged" on page 32 should be included in accounts 504 (b) [and (c) when applicable] and 505 (b) [and (c) when applicable], respectively, while the corresponding totals on page 33 should be included in the entry against account 505 (b).

In the columns under "Interest accrued" give the rates and amounts of interest accrued during the year on the funded debt reported. Amounts of interest accruing on funded debt sold or otherwise disposed of during the year should also be included, but the par value, or cost or book value, of such funded debt should not be included in the totals. The interest accruing on funded debt controlled but not owned by the respondent should also be reported. Interest accrued should not be credited unless the income is reasonably assured by past experience, guaranty, anticipated provision, or otherwise. In other cases the amount shown should be based upon the interest actually collected, crediting within the year the portion earned.

In case any changes in the holdings of funded debt have occurred during the year covered by this report, a full explanation of such changes should be given on page 46.

A detailed explanation of changes during the year in the book value of securities owned should be made on page 46.

EXPLANATORY REMARKS

SECURITIES OWNED-FUNDED DEBT-NOT HELD IN SINKING OR OTHER FUNDS

Line	Name of a second			PLE	DGED					UNPL	EDGED			IN	NTEREST A	CRUED	
No.	Name of corporation and security (a)	Tot	(b)	lue	Cost	or book (e)	value	Tot	(d)	ue	Cost	or book (e)	value	Rate (f)		Amount (g)	
1 2 3	Funded debt of system corporations: Express companies—Active:	* * * * * * * * * * * * * * * * * * *	xx	xx	* x x x x x x x x	x x x x		* x x x x x x x		* * *			x x x x	% * * * * * * * * * * * * * * * * * * *	\$	xx	
4 5	***************************************								NONE					**********			
6 7	Express companies—Inactive:	xxx	xx	x z	xxx	xx	x x	xxx	x x	x x	xxx	x x	x x	* * *	xxx	xx	x x
8									NONE				*******	*********			
10	Other than express companies—Active:	* * *	xx	xx	xxx	xx	xx	xxx	x x	xx	xxx	xx	xx	XXX	xxx	xx	xx
13				*******		******											
14	Other than express companies—Inactive:	xxx	x x	x x	x x x	x x	x x	x x x	хх	x x	xxx	xx	xx	x x x	* * *	xx	x x
16									NONE			*******					
18	Total								NONIB								

SECURITIES OWNED—FUNDED DEBT—Continued Not Held in Sinking or Other Funds

ine	Name of corporation and security			PLR	DGED					UNPL	EDGED			I:	NTEREST A	OCRUED	
10.	(a)	Tot	al par vs	due	Cost	of book v	ralue	Tot	al par va	lue	Cost	or book v	ralue	Rate (f)		Amount (g)	
1 2 3	Miscellaneous investments in funded debt: Express companies—Active:	* * * * * * * * * * * * * * * * * * * *	xx	xx	* xxx xxx	xx	xx	\$ xxx xxx	xx	xx	* xxx xxx	x x x x	xx	% xxx xxx	* * * * * * * * * * * * * * * * * * * *	xx	xx
4									NONE					**********			
8 7	Express companies—Inactive:	xxx	xx	xx	xxx	xx	xx	xxx	xx	xx	xxx	xx	xx	xxx	xxx	X X	x
8									NONE								
0	Other than express companies—Active: Non-Negotiable Promissory Note-Terminal Properties,	inc.	xx	x x NO	xxx NE	xx	xx	111	433.	643	xxx	433	643	6.80%	IXX	× x 29	86
	Non-Negotiable Promissory Notes - Management Systems & Control Corporation			No	ne				70	000		70	000	10%		2	41
4 5	Certificate of Deposit - Union Bank Claim Insurance Deposit Held in Escrow	1 2	500 800	000	1 2	500 800	000							7.50%		37	.50
7														**********			
														**********		*******	****
	······································												- (********			

						******				******				**********			
					********	*******							******			******	
-													******				

1																	****
1							******				A						
-														**********			
-					*********								******			*******	
-	Other than express companies—Inactive:	***	x x	x x	***	x x	x x	* * *	NONE	x x	***	x x	x x	***	***		X
1																	****
	Total	4	300	000	4	300	000		503	643		503	643			69	60

INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 34 AND 35

Marketable securities

See applicable instructions on pages 30 and 32.

The total of the column "Cost or book value" for Stocks on page 34 and the corresponding total for Funded Debt on page 35 should be included in accounts 504 and 505 in the General Balance Sheet.

Summary of securities owned

It is the purpose of the upper table on page 35 to provide for the assembling of all securities, except those held in sinking or other funds, owned by the respondent, classified as indicated by the various items, with the total par value and the total income received from each class.

For "Stocks" and "Funded debt," the entries should be made in accordance with the details shown on the various pages referred to.

If any entries are made for "Miscellaneous securities" owned, a detailed statement should be supplied (under "Explanatory Remarks" below)

showing the manner in which the "Cost or book value" of the securities concerned has been classified for the purposes of the balance-sheet statement.

The "Total" of the column "Dividends or interest" for "Stocks" should agree with the entry for account 307, "Dividend income," in the Income account, page 27, and the corresponding total for "Funded uebt" should agree with the entry for account 308, "Income from funded securities." The income, if any, from "Miscellaneous securities" should be included in the entry for "Interest on other securities, loans, and accounts."

Securities owned or controlled through an intermediary

The lower portion of page 35 is for the entry of securities owned or controlled by the respondent through an intermediary which does not make an annual report to the Commission.

SECURITIES OWNED-Continued

Marketable Securities-Stocks

								D	IVIDENDS	DECLARI	ED
Line No.	Name of corporation and security (a)	Par val	ue of sectowned (b)	urities	Cost	or book v	alue	Rate (d)		Amount (e)	
1	Express companies—Active:	\$ xxx	xx	xx	\$ xxx	xx	11	% xx	* * * * * *	xx	xx
3						NONE					
5 6	Express companies—Inactive:	x x x	xx	xx	xxx	xx	xx	x x	***	x x	xx
7 8						NONE			********		
9	Other than express companies—Active:	xxx	xx	xx	***	1 1	xx	* *	xxx	xx	xx
11 12						NONE					
13 14											
15 16 17											
18											
20 21											
22 23											
24 25											
26 27									*********		
28									********		
31 .											
33 .	Other than express companies—Inactive:	xxx	x x	xx	xxx	xx	3 1	x x	xxx	x x	x x
35 36						NONE					
37 . 38 .	The state of the s					NONE					
39	Total			1		HONE	******		•		

SECURITIES OWNED—Continued Marketable Securities—Funded Debt

Line No.	Name of corporation and security	Par va	lue of sec	urities	Cost	or book v	alue		INTEREST	ACCEUED	
No.	(a)		owned (b)			(e)		Rate (d)	•	Amount (e)	
1	Express companies—Active:	\$ xxx	xx	xx	\$ xxx	xx	xx	% xx	* * * * * * * * * * * * * * * * * * * *	xx	xx
3						NONE					
5	Express companies—Inactive:	xxx	xx	11	xxx	xx	x x	xx	***	11	x x
7						NONE			**********		
9	Other than express companies—Active:	***	xx	x x	xxx	xx	11	xx	x x x	xx	x x
11						NONE					
12 13						-					
15											
16	Other than express companies—Inactive:	111	xx	xx	xxx	z x	xx	11	xxx	xx	x x
17					*******	NONE					******
19 20											
21	Total					NONE				1	

SUMMARY OF SECURITIES OWNED Not Held in Sinking or Other Funds

Line No.	Stocks of respondent "In treasury" and "Pledged as collateral" (p. 17) Stocks of express companies—Active (pp. 30, 31 and 34) Stocks of express companies—Inactive (pp. 30, 31 and 34) Stocks of other than express companies—Active (pp. 30, 31 and 34) Stocks of other than express companies—Inactive (pp. 30, 31 and 34) Total Funded debt of respondent "In treasury" and "Pledged as collateral" (p. 21) Funded debt of express companies—Active (pp. 32, 33 and 35) Funded debt of other than express companies—Active (pp. 32, 33 and 35) Funded debt of other than express companies—Active (pp. 32, 33 and 35) Funded debt of other than express companies—Inactive (pp. 32, 33 and 35) Total MISCELLANEOUS SECURITIES: Miscellaneous securities of respondent "In treasury" and "Pledged as collateral" Miscellaneous securities of express companies—Active Miscellaneous securities of express companies—Inactive Miscellaneous securities of other than express companies—Active Miscellaneous securities of other than express companies—Active	Par vi		Dividenás or in	ntercst
	Stocks of respondent "In treasury" and "Pledged as collateral" (p. 17)	\$		\$	1
30	STOCKS:	x x x x		xxx xx	
31	Stocks of respondent "In treasury" and "Pledged as collateral" (p. 17)	1	03 762	NONE	
32	Stocks of express companies—Active (pp. 30, 31 and 34)		NONE	NONE	
33	Stocks of express companies-Inactive (pp. 30, 31 and 34)		NONE	MONE	
34	Stocks of other than express companies—Active (pp. 30, 31 and 34)	1	32 115	NONE	
35			NONE	NONE	
36			35 877	NONE	
37	FUNDED DEBT:			*** **	xx
38	Funded debt of respondent "In treasury" and "Pledged as collateral" (p. 21)	1 8	54 517	NONE	
39	Funded debt of express companies—Active (pp. 32, 33 and 35)		NONE	NONE	
40	Funded debt of express companies—Inactive (pp. 32, 33 and 35)		NONE	NONE	
41	Funded debt of other than express companies—Active (pp. 32, 33 and 35)	50	03 643	69	601
42			NONE	NONE	
43			8 160	69	601
44	MISCELLANEOUS SECURITIES:	III I		*** **	3.4
45	Miscellaneous securities of respondent "In treasury" and "Pledged as collateral"		NONE	NONE	
46			11	"	
47	Miscellaneous securities of express companies—Inactive.		1	11	
43					
49				""	
50	Total		NONE	NONE	

Does the respondent own or control any express securities (stock, funded debt, or miscellaneous) through any intermediary which does not make an annual report to the Interstate Commerce Commission?No......

Insert below a list of such holdings, if any, giving name of corporation and of security held, par value of holdings, and name of intermediary through which control of such securities is established.

Line No.	Name of corporation (a)	Name of security held (b)	Par value of holdings	Name of intermediary (d)
60		NONE		
0.7				
62				

INSTRUCTIONS FOR ANSWERING QUESTIONS ON OPPOSITE PAGE

On the opposite page should be given details as indicated for the respective amounts included in balance sheet accounts 502, "Sinking funds;" 516, "Insurance and other reserve funds;" 517, "Provident funds;" and 518, "Fidelity and indemnity funds."

The names of the funds as entered in each table should be sufficiently descriptive to make identification easy.

Under "A. Income and disbursements during the year," should be entered the income and disbursements of the sinking or other funds for the year. The income may accrue from contributions by the respondent, fund."

from investments, or from miscellaneous sources, such as profit derived from the purchase and sale of securities.

Disbursements should not include payments of cash for the purchase of securities to be held in the fund, nor should income include any credits, other than profits, on account of the conversion of securities into cash, etc.

Under "B Assets at close of year," should be entered a detailed list of the securities held in each fund, the par value and the cost or book value of these securities, and the amount of cash held in the fund. The total assets will be the sum of the columns "Cost or book value" and "Cash in fund."

EXPLANATORY REMARKS

SINKING AND OTHER FUNDS

A. Income and Disbursements During the Year

							INO	DME								
2 3 4 5 Eus P 10 P 11 S 12 13 14 15	Name of fund (a)	Cash ag	ppropriat fund (b)	ions to		e to fund vestment (c)		Other	income to	fund		Total (e)		Dis	bursemer (f)	ito
1	Sinking funds:	\$ xx	xx	x x	8 x x	xx	**	\$ * * * * * * * * * * * * * * * * * * *	ıı	xx	\$ x x	xx	x x	\$ x x	11	xx
3					**********		NO	NE							******	
5	Total															
6	Insurance and other reserve funds: Business Investment Deposit:	xx	xx	xx	xx	xx	xx	xx	xx	xx	xx	xx	xx	2.1	xx	xx
8	State of Oregon (A) Lease Performance Security:						77.						77.			
	Pic-Walsh Freight Co.															
	St. Louis, Mo. (B)						03		-	*******		ļ	63			

	Total						140						140			-
	Guaranty or indemnity funds:	xx	x x	xx	x x	хх	11	11	x x	xx	x x	11	xx	xx	xx	x x
8				******			*******									
9	Total						NC	NE								

* Accumulation of Discount

B. Assets at Close of Year

Line			81	ECURITIE	S IN FUND	,		C	ash in fun	d		Total	
No.	Name of fund and security (a)	1	Par value (b)		Cost	or book v	ralue		(d)			(e)	~
31 32	Sinking funds:	\$ x x	xx	xx	\$ x x	x x	x x	* * * * * * * * * * * * * * * * * * * *	хх	1 1	8 x x	x z	z x
33 .													****
34	***************************************				**********								
35						NONE	********					*******	
36		******	******			*******		********				******	
37												-	-
38	Total		-			-	-	-	-	-		-	
39 40	Insurance and other reserve funds: Business Investment Deposit:	xx	хх	xx	xx	x x	хх	x x	хх	xx	x x	хх	xx
41	State of Oregon (A)		5	850	5	718						5	718
42 .	Lease Performance Security: Pic-Walsh Freight Co. St.Louis, Mo. (B)		5	500	5	329						5	329
44	Workmens Compensation Deposit:							********		*******	**********		
45 46	State of Connecticut (C)		9	000	2	000						9	000
48													
50 .													
52											******		******
53	Total		20	350	20	047						20	047
54 55 56	(A) U.S. Treasury Bearer Bonds (6) - 21/2/6 Callable 9/15/67 Due 9/15/72	x x	* *	* *			x x		xx		11	x x	* *
57 . 58 .	(B) U.S. Treasury Bearer Bonds (2) - 4% Callable 8/15/68 Due 8/15/73 (C) U.S. Treasury Bearer Bonds - 7 3/4%												
60	Callable 12/15/69 Due 2/15/71												

R-1 1970 REA EXPRESS, INC.

INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGE 40

The returns on page 40 should represent the Operating Expenses of | ing expenses during the year for "Depreciation" should be shown in detail the respondent classified in accordance with the instructions contained in the Uniform System of Accounts for Express Companies.

The various bases used in determining the amounts charged to operat-

under "Explanatory Remarks" below.

Annual

Credit entries should be indicated in parenthesis.

EXPLANATORY REMARKS

Bases of Charges to Operating Expenses for Depreciation

Depreciation charges to Operating Expenses were made monthly in conformity with instructions prescribed by the Interstate Commerce Commission per letter dated March 16, 1971, reference ACA-K, noting procedures for effecting the change from the group plan of depreciation accounting to the unit plan effective January 1, 1970.

Classes of	f Property by Accounts	Annual Percentage Rates
* 121-02	Structures on Land Owned Frame Other than Frame Capital Improvement Program	1.67 1.33 2.00
* 121-10	Structures on Land Not Owned Frame Other than Frame Capital Improvement Program	1.67 1.33 2.00
* 121-08	Leasehold Improvements	11.03
* 121-03	Revenue Equipment Refrigerator Cars Other than Refrigerator Cars Trucks - Gas - 1½ Ton and Less - Gas - 2 " " Over Tractors - Gas Trucks - Electric Electric Power Storage Batteries Trailers Trucks - Gas Safes Cargotainers Dowmetal Container Trucks) Steel Containers	3.17 4.75 - 11.88 - 7.92 11.88 2.00 20.00
121-05	Shop and Garage Equipment Motors, Generators and Battery Equipment Motors and Appliances Trucks Machines and Appliances (Shop) Motors and Motor Generators	4.00 3.33 2.86 6.67 4.00

EXPLANATORY REMARKS-Continued

See "Instructions" on page 38

classes of	Property by Accounts (Continued)	Annual Percentage Rates
121-06	Furniture and Office Equipment	
121 00	Billing M.chines and Typewriters Adding, Listing and Calculating Machines)	5.00
	Rugs, Carpets and Draperies	10.00
	Scales	3,57
	Office Machines and Appliances	7.14
	Label Making Machine	10.00
	Motors	10.00
	Machines and Appliances	6.67
	Office Safes	2.00
121-07	Miscellaneous Equipment	
	Trucks and Trailers	2.86
	Electric Motor Trucks	3.33
	Electric Power Storage Batteries	9.09
	Gas Tractors - Platform, Garage and Shop	10.56
	Electric Tractors	7.92
	Passenger Automobiles	20.00
	Conveyor Equipment	
	Auto Sort Conveyor	9.00
	Portable Roller Gravity Conveyor	5.63
	Machines and Appliances (Shop)	6.67
	Machines and Appliances (Office)	7.14
	Motorcycles	16.67
	Two-way Radio	9.00
	Personnel Carrier	16.67

^{* -} Unit plan of depreciation accounting.

			PRIMARY OP	ERATING
Secondary Operating Expenses	rating enses Ol Payroll O2 Employees' welfare O3 Advertising O4 Taxes and licenses O5 Utilities O6 Supplies O7 Services purchased O8 Unclassified O9 Traveling 10 Communications 11 Pensions 12 Insurance 13 Depreciation 14 Professional services 15 Donations 16 Uncollectible revenues 17 Equipment rentals 18 Purchased transportation 19 Commission agents 20 Real property rentals 21 Tires and Tubes 22 Motor fuel and oil 23 Demurrage and detention 24 Regulatory fees Inventory adjustments	Equipment Maintenance 510	Transportation 520	Terminal 530
01	Payroll	\$ 8 031 564	\$ 54 939 250	\$ 67 034 428
02	Employees' welfare	1 841 237	12 638 491	15 285 474
03	Advertising	-	-	7
04	Taxes and licenses	25 742	3 061 268	1 563 962
05	Utilities	-		1 745 560
06	Supplies	2 910 945	(297 587)	1 453 211
07	Services purchased	4 192 346	38 523	1 227 061
08	Unclassified	25 039	315 782	204 654
09	Traveling	64 466	283 549	444 528
10	Communications	-	10 045	3 570 161
11	Pensions	-	-	
12	Insurance	-	9 268 842	112 264
13	Depreciation	130 265	4 001 370	2 202 180
14	Professional services	7 460		
15	Donations	-	-	
16	Uncollectible revenues	-	-	
17	Equipment rentals	686 674	3 653 495	485 680
18	Purchased transportation	-	71 171 898	
19	Commission agents		(213 675)	4 844 642
20	Real property rentals	25 402		6 744 987
21	Tires and Tubes	1 016 408	-	
22	Motor fuel and oil	23 401	4 775 312	
23	Demurrage and detention	-	710 261	
24	Regulatory fees	-	-	
25	Inventory adjustments	-	-	-
95	Other expense transfers	(30 356)	(115 186)	
TOTALS		\$18 950 593	\$164 241 638	\$106 918 792
				CALL COLONIA DE LA COLONIA DE LA CALLA DEL CALLA DEL CALLA DE LA C

E	X	P	E	N	S	E	A	C	C	0	U	N	T	S	

Operat 54		Market 550		Finance Administr 560		Per	sonr 570	nel	Ex	ecut			rand	
\$2 079	417	\$3 847	679	\$10 587	554	\$	393	208	\$2	215	672	\$149	128	772
473	039	877	723	2 417	638	(33	903	047)		512	848		143	403
	/-	1 724	248		-			-			-	1	724	248
	-		-		-	18	247	338		238	806	23	137	116
	-		-		-			-			7	1	745	567
85	753	(25	966)	79	989		13	129		313	720	4	533	194
33	476	241	659	269	958		92	703		117	883	6	213	609
23	725	138	630	224	353		63	908		83	580	1	079	671
303	254	943	016	210	260		59	925		258	251	2	567	249
15	979	54	531	806	813			-		5	655	4	463	184
	-		-		-		864	506			-		864	506
	-		-		-	15	051	150		236	608	24	668	864
2	733	3	000	13	248			-		5	671	6	358	467
243	142	46	572	677	134		23	224	1	194	356	2	191	888
	-		-		-			-		11	112		11	112
	-		-	33'7	671			-			-		337	671
13	411	114	888	905	820			-		9	522	5	869	490
	-		-		-			-			-	71	171	898
	-		-		-			-			-	4	630	967
86	281	25	066	160	000		3	989		156	121	7	201	846
	-		-		-			-			-	1	016	408
1	224		-		-			-				4	799	937
	-		-		-			-			-		710	261.
	-		-		-			-		7	854		7	854
	-		-		-			-			-			-
	-		-	(11	734)			-		(13	854)		(171	130)
\$3 361	434	\$7 991	046	\$16 678	704	\$	910	033	\$5	353	812	\$324	406	052

MISCELLANEOUS INCOME

në o.	Source of income (a)			s incom	ie		Expens (c)	es		Net I	niscellane income (d)	ous
-	Car mileage earnings from railroads on refrigerator cars owned by respondent	8				8				\$	0.5.5	7883
2 .	cars owned by respondent										862	882
-												
-					******		-					
-				******	*******	*******	-		******			
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6			*****									1
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3												
9												
0			-					1000	The least		862	1 0

INSTRUCTIONS FOR ANSWERING QUESTIONS ON PAGES 43, 44 AND 45

Taxes and assessments.

Taxes are classified according to the basis used for computing the amount to be paid. From this point of view, taxes are either ad valorem or specific. Fees and assessments which are not constant from year to year are not taxes within the strict meaning of this classification, but for the purpose of this report should be returned as "Miscellaneous."

Under ad valorem taxes should be returned all taxes computed on the basis of value, no matter by whom the appraisement is made, in what manner the appraisement is made, or to what grade of government the payment is made.

Under specific taxes should be included all taxes computed on some arbitrarily selected basis, as the amount of stocks and funded debt issued or outstanding; the gross or net earnings; the dividends paid; or any other partinent quality or fact. In the column "Pay-roll taxes" include excise taxes levied on the carrier under the provisions of Federal and State Social Security Acts, Railroad Unemployment Insurance Act, and the Carriers' Taxing Act of 1937.

No provision is made for "franchise" taxes, because this word has no distinctive meaning as employed in State enactments. Most franchise taxes are taxes on the valuation of the whole or a part of the property, arrived at by some method prescribed in the statute: or they are current payments for a privilege. Such taxes find their place in the classification provided as specific or ad valorem.

It is intended that taxes that accrue on buildings and other real prop-

erty not used directly in connection with the express business of the respondent should be returned in the column provided under "Miscellaneous physical property" on page 23.

Taxes paid to the United States Government under internal-revenue acts should not be distributed by States.

The various kinds of United States Government taxes, such as income tax, taxes payable to the U.S. Government for old-age retirement and unemployment insurance, surtax on undistributed profits, stamp tax on sale or issue of capital stock, etc., should be separately reported.

The total of taxes on the opposite page should agree with the amount shown as "Express taxes" in the Income Account on page 27.

Comparative general balance sheet.

In making returns of "Assets" and "Liabilities" the instructions and definitions contained in the Uniform System of Accounts for Express Companies should be observed.

Contingent assets and liabilities should not be included in the body of the balance-sheet statement, but should be shown in detail in a supplementary statement.

Important changes reflected in the balance-sheet returns should be fully explained on page 46, in accordance with the provisions thereof.

All credit entries on the "Asset side" and ail debit entries on the "Liability side" should be indicated in parenthesis.

EXPLANATORY REMARKS

I			A	D VALO	REM TA	x							SPECIFIC	TAX											
	State or Territory	On the vs	alue o	of real	On the or bond tion bas divide	value of second of operations	valua-	On	stocks, bo loans, etc	nds,	On g earnin or c	gross or n igs, rever dividend	et	On traffic, physical q property of or on pr	uality perate vilege	of	Pay	roll taxes	Mi	scellaneo	us	Internal U.S. Gov	vernment	Total	
-	(a)	()	b)			(c)			(d)			(e)		(f)				(g)		(h)	,	(1	1)	 (j)	-
	Alabama Alaska Arizona Arkansas British Columbia California Colorado Connecticut Delaware District of Columbia Florida Georgia Hawaii Idaho Illinois Indiana Iowa Kansas Kentucky Louisiana Maine Maryland Massachusetts Michigan Minnesota Mississippi Missouri Montana	1	26 33 3 3 68 68 63 1 19 58 10 9 1 (1 8 53	300 7 341 587 615 267 819 196 321 142 002 125 123 530 100 413 467 567 743 670 428 931 938)	(6)	761 100 56 200 105 - 095 - 58 100 - 153 - 446 446	\$	(d)		•	6 6 3 3 13 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	765 698 44 586 723 501 339 459 436 993 892 102 200 566 363 461	\$ (f)	7 0 1 3 1 6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	065 72 312 465 525 437 554 401 280 1335 52 335 98 98 98 13 205 361 15	\$	(g)	\$	10 7 124 14 25 11 8 58 47 261 47 17 30 15	638 424 448 023 193 510 233 200 509 637 056 906 434 415 363 836 897 724 560 206 797 124 046 385	\$		44 15 11 342 43 63 20 12 14 11 12 13 10 29 42 17 16 21 29 150 69 35 112 7	
	Montana Nebraska Nevada New Hampshire New Jersey New Mexico New York North Carolina North Dakota Ohio Oklahoma Oregon Ontario Pennsylvania Carried Forward	10	68 16 5 7 6	114 245 237 836		1	20 687 128					9 20 5 20	212 212 732 370		1 3 3 3 5 1 3 8	784 372 124 170 95 324 728 34 161 36 398				50 4 50 4 410 65 2 151 8	648 192 634 073 505 524 857 027 990 614 109 289			7 25 7 9 105 4 676 90 7 233 16 34 2 151 365	

TAXES AND ASSESSMENTS AD VALOREM TAX SPECIFIC TAX On the value of real and personal property On the value of stocks or bonds; or on valuation based on earnings, dividends, or other results of operations On traft, or some physical q. dity of property ope; atad, or on privilege State or Territory Miscellaneous Internal revenue, U.S. Government Total On stocks, bonds, On gross or net Pay-roll taxes earnings, revenue, or dividends (a) (b) (d) (h) (i) 159 1 880 678 184 359 129 830 3 365 629 Brought Forward 752 466 Puerto Rico 10 Rhode Island 45 55 South Carolina 365 South Dakota 361 78 Tennessee 11 109 107 Texas 14 Utah 469 15 749 Vermont 184 841 18 942 Virginia. 217 42 Washington 14 416 West Virginia 79 93 915 946 Wisconsin 14 89 5 Wyoming 15 917 50 16 18 042 534(A) (B)203 897 (D) (140 |223) - 19 | 023 |71" U. S. Government 17 18 179 406 18 042 343 178 361 22 996 407 Total 19 20 21 22 23 24 \$14 476 22 Federal Excise Tax - Railroad Retirement Tax Adt 25 3 566 309 Unemployment Insurance Contributions - Railroad Unemployment Insurance Act 26 27 Total \$18 042 534 28 29 (B) Federal Use Tax on highway motor vehicles 30 31 Air Excise Tax Paid to Airlines under Domestic Agreement 32 33 Federal Income Tax credit - Affiliated Companies (Not shown in secondary expense 35

41

Total

COMPARATIVE GENERAL BALANCE SHEET - ASSET SIDE

1.00-ASSETS

110-Current Assets

Balance at Beginning of Year			Balance at Close of Year	Net Change During Year Increase (Decrease)
\$ (484 598) 186 014 27 635 786 (845 423) 786 961 5 418 348 312 176	111 112 113 114 115 116 117 118 119	Cash. Temporary investments. Notes receivable. Accounts receivable. Reserve for uncollectible receivables. Material and supplies. Prepayments. Affiliate receivables. Other current assets.	\$ 625 972 4 300 000 25 646 27 299 764 (2 000 000) 731 636 2 044 695 625 404	\$ 1 110 570 4 300 000 (160 368) (336 022) (1 154 577) (55 325) (3 373 653) 313 228
\$33 009 264		Total current assets	\$33 653 117	\$ 643 853
		120-Tangible Property		
\$46 091 780	121	Operating property	\$41 605 441	-\$(4 486 339)
\$46 093 474		Total tangible property	\$41 607 173	\$(4 486 301)
		130-Permanent Investments		
\$ 2 033 508 2 110 654	131 132	Affiliate investments	\$ 2 177 308 2 169 545	\$ 143 800 58 891
\$ 4 144 162		Total permanent investments	\$ 4 346 853	\$ 202 691
		140-Other Assets		
\$ (7 645 685) 54 907	141 143 144	Intangible property\$ Less: 142-Accumulated amortization. Deferred charges	\$ 1 205 800 418 490	\$ 8 851 485 363 583
\$(7 590 778)		Total other assets	\$ 1 624 290	\$ 9 215 068
\$75 656 122		TOTAL ASSETS	\$81 231 433	\$ 5 575 311

BALANCE SHEET SUPPLEMENT

CONTINGENT LIABILITIES

December 31, 1970

(Not Reflected in Balance Sheet Liabilities Page

(1) PENSION PLANS

(a) Supplemental Retirement Plan \$3,250,000

This plan covers substantially all employees not represented by collective bargaining agreements. The amount shown represents the excess of the actuarially computed value of vested benefits over the amount in the pension fund as of January 1, 1970.

(b) Unfunded Retirement Plan \$2,900,000

This older plan covers former employees. Although the company is not legally obligated to continue payments under the plan, the amount shown represents the estimated liability at June 28, 1970.

(2) SUITS FILED AGAINST COMPANY AS CO-DEFENDANT

These suits seek damage or recission of sale to the public of 175,102 shares of Integrated Container Service Industries Corporation Common Stock, which were acquired by converting Preferred Stock (convertible to 1.5 shares common) received from Integrated Container for an additional 13% interest in REA Leasing Corporation. (REA Leasing Corporation was fully disposed of to Integrated Container by November 1, 1969.) The gain to Railway Express on sale of the Integrated Container common shares approximated \$6,500,000. Counsel is of the opinion that it is not yet possible to ascertain whether there will ultimately be any liability imposed upon the defendants. Under the terms of the Underwriting Agreement for the sale, the Company is indemnified by the seller and underwriters against liability arising out of alleged untrue statements or omissions of material fact contained in the Registration Statement of Prospectus.

(3) OBLIGATIONS UNDER LEASE AGREEMENT \$7,500,000 PER ANNUM (APPROXIMATE)

A major portion of the Company's leases of terminal facilities, offices and transportation equipment are for terms of three years or less.

200-LIABILITIES

210-Current Liabilities

Balance at Beginning of Year					ance e of	at Year	Di	uri Inc	Char ng l reas	lear se
\$ - 7 227 047	212 213 214	Dividends declared	\$		000 246		\$ (100000000000000000000000000000000000000	000	000 411)
4 008 485 25 559 503 522 211 57 823	215 216 217 218 219	Other taxes accrued					(4		
\$37 375 069		Total current liabilities	\$	46	426	417	\$	9	051	348
		220-Long-Term Obligations								
\$ 4 157 672	221 222 223	Equipment obligations Bonds Other long-term obligations	\$	6	609	334(A)	\$	2	451	662
\$ 4 157 672		Total long-term obligations	\$	6	609	334	\$	2	451	662
		230-Advances Payable	_		•					
\$ 340 000 35 324 262	231	Affiliate advances payable	\$	33		000 ¹ 533(Å)	\$ (The state of the s	000 729)
\$35 664 262		Total advances payable	\$	34	493	533	\$(1	170	729)
		240-Other Liabilities								
\$ 7 397 309 (8 244 256)	241 242	Reserves Deferred credits	\$	7	926 942	293 550	\$		528 186	984 806
\$(846 947)		Total other liabilities	\$	8	868	843	\$	9	715	790
		250-Shareholders' Equity	_							
\$ 2 426 688	251 252 253 254	Preferred stock	\$	2	426	688	\$			
(3 120 622)	255	Earned surplus		(17	593	382)	(14	472	760)
\$(693 934)		Total shareholders' equity	\$	(15	166	694)	\$(14	472	760)
\$75 656 122		TOTAL LIABILITIES	\$	81	231	433	\$	5	575	311
Note:			-							-

Estimated accumulated net income tax reduction realized since December 31, 1961 because of the investment tax credit authorized in the Revenue Act of 1962 compared with the income taxes that would otherwise have been payable without such investment tax credit... \$ 129,518

Estimated amount of future earnings which can be realized before paying Federal Income Taxes because of unused and available net operating loss carryover on December 31,1970 \$28,000,000

⁽A) This amount includes installments of \$3,270,572 which will be paid during calendar year 1971.

IMPORTANT CHANGES DURING THE YEAR

It is the purpose of the questions asked on this page to obtain a full explanation of all important changes occurring during the year covered by this report, and attention is especially called to the necessity of answering these questions in an explicit manner. Specific dates

should be given in the answers to questions 1, 5, 6, and others, whenever pertinent.

See, also, "Instructions," pages 2, 10, 16, 18, 30, 32 and 42.

Present statements as follows:

- All important changes during the year which result in (a) the beginning of new transportation service, (b) the abandonment of transportation service, or (c) a major reorganization or consolidation of transportation service.
- 2. All important purchases of equipment for new lines.
- 3. All other important physical changes.
- 4. All consolidations or reorganizations effected.

- 5. All new stocks issued.
- 6. All new funded debt issued.
- 7. All changes in the respondent's holdings of stocks and funded debt.
- Adjustments in the book value of securities owned and reasons therefor.
- 9. All other important financial changes.

QUESTION NO. 1

Please refer to page

QUESTION NO. 2

During the year the Company purchased on Dollar Option Lease Contracts 563 units of Equipment (trucks and tractors) over five and six year term leases. The amount capitalized was \$5,235,957; Finance cost aggregated \$1,159,830.

QUESTION NO. 3

NONE

QUESTION NO. 4

NONE

QUESTION NO. 5

NONE

QUESTION NO. 6

NONE

QUESTION NO. 7

NONE

QUESTION NO. 8

NONE

QUESTION NO. 9

NONE

CONTRACTS, AGREEMENTS, ETC.

Here give a concise statement of all important contracts, agreements, arrangements, etc., with other companies or persons, together with revisions, modifications, terminations, and other changes thereof, concerning the transportation of express matter or the conduct of express business, which became effective or were renewed during the year covered by this report. Give the statement in the following order:

- 1. Railroad companies.
- 2. Electric transportation companies or lines.
- 3. Carriers by water.
- 4. Motor carriers.
- 5. Other express companies.
- 6. United States Government.
- 7. Other contacts.

Information concerning contracts of minor importance may be omitted. A contract of minor importance is defined as one involving receipts or payments of less than \$25,000 per year, and which, by its terms, is otherwise unimportant.

Compliance with the requirements of this schedule does not relieve the respondent of the duty placed upon common carriers by Section $\theta(5)$. Part I, of the Interstate Commerce Act, which reads as follows:

"Every common carrier subject to this part shall also file with said Commission copies of all contracts, agreements, or arrangements with other common carriers in relation to any traffic affected by the provisions of this part to which it may be a party."

1. RAILROAD COMPANIES

Effective January 1, 1969 an agreement was executed by REA and Traffic Executive Association - Eastern Railroads representing the eastern railroads for the handling of express traffic in trailers on flat cars within Official Territory.

Effective January 1, 1969 an agreement was executed by REA and the Southern railroads members of the Southern Freight Association for the handling of express traffic on trailers on flat cars within Southern Territory.

Effective January 1, 1969 an agreement was executed by the Railroad Members of Western Railroad Traffic Association for the handling of express traffic in trailers on flat cars within Western and Mountain Pacific Territories.

NO. 2 - NONE

NO. 3 - NONE

NO. 4 - NONE

NO. 5 - NONE

NO. 6 - NONE

NO. 7 - NONE

8. AIRLINE COMPANIES

REA Air Express is a priority, expedited service provided by REA and 33 participating air carriers; REA offers this unique "Air Express" service to more than 18,000 U.S. Communities through 522 airports.

The 1964 Air Express Agreement was extended during a long period of negotiations in 1969 and 1970.

In 1970, Air Express shipment volume was down more than 11% compared with the previous year. This drastic loss was the direct result of the threatened embargoes of Air Express traffic which received wide industry and national press coverage during July, 1970. Shippers, threatened with the loss or disruption of Air Express service, were forced to find other means of transportation. They could not afford to risk the possibility of delays if Air Express were embargoed.

In July and August, 1970, a U. S. District Court issued temporary injunctions ordering the service continued, but the damage had been done.

Effective October, 1970, a new Air Express Tariff with a complete reformation of rates became effective. At the same time, the Air Express Agreement was extended through June 30, 1972.

INSTRUCTIONS FOR ANSWERING QUESTIONS ON THIS PAGE

Upper part of page

In this table should be entered a list of all the equipment owned by the respondent at beginning of year and at close of year, together with its depreciated book value on those dates.

Lower part of page

In this table should be given the number and face value of the various

forms of remittance paper there listed which were issued during the year covered by this report.

In answer to the questions "Number of express offices in the United States at close of year" and "Number of offices in the United States at which money orders were on sale at close of year," give the number of regular local offices (not including branch offices in towns where regular offices were maintained) at which express matter was received and delivered and at which money orders were on sale.

COMPARATIVE STATISTICS OF EQUIPMENT OWNED AT CLOSE OF YEAR AT BEGINNING OF YEAR Item Line No. Number Value Number (b) (c) (a) 431 19 603 (121-03) Revenue Equipment 356 108 (121-04) Service Cars and Equipment 584 244 814 248 563 (121-05) Shop and Garage Equipment 737 (121-06) Furniture and Office Equipment (121-07) Miscellaneous Equipment 16 17 21 25 400 202 22 654 990 224 STATISTICS OF FINANCIAL PAPER ISSUED Number Amount Item Line No. (c) (b) (a) NONE NONE (108) Money orders. 506 840 211 539 (109) C.O.D. cheeks... 42 (110) Limited and unlimited cheques. 43 (111) Travelers' cheques..... 44 (112) Telegraph and cable transfers. 45 (113) Letters of credit. 46 31 506 840 211 539 47 626 Joint with railroads. Number of express offices in the United States at close of year All others. Number of offices in the United States at which money orders were on sale at close of year. Number of shipments carrying prepaid express charges, reported forwarded, and carrying collect express charges, reported during year...

EMPLOYEES, SERVICE, AND COMPENSATION

Particulars of the number of employees, of the services rendered by them, and of the compensation paid for such services should be compiled in accordance with the following instruc-

Column 1.—"Reporting divisions" refers to the divisions of employees shown in the Classification of Express Employees

adopted by the Interstate Commerce Commission.

Column 2 .- Averages called for in this column should be obtained by adding the number of employees on the payroll in each of the stated classes during the payroll period containing the 12th day of each month and dividing by 12. Every count should cover not only employees actually on duty during the period of the count, but also employees under pay not so on duty if absent from service on sick or other leave or held subject to call for duty.

Column 3.-Number of employees assigned to work less than

a full day, to be obtained by totaling the number of such employees at work each calendar day (less Sundays and holidays)

and dividing by the number of such days.

*Column 4.—Total hours of straight time divided by 7½ times the number of calendar days (less Sundays and holidays) in the year. This gives the number of persons required to accomplish the work done under straight time if each person worked 71/4 hours a day every day except Sundays and holidays.

Column 5.—Hours paid for at basic rates before overtime.

Column 6 .- Straight-time hours of employees assigned to

work less than a full day.

Column 7.—Overtime hours of all employees.

Column 8.—Compensation for hours shown in column 5. Column 9 .- Compensation for hours shown in column 6. Column 10.—Compensation for hours shown in column 7.

Column 11 .- Total compensation for straight time, overtime,

and all other payments.

Extent of part-time work.—If any employees other than the "short-time" employees are assigned to work less than the normal number of days per week, the extent of such part-time assignments and the occupations affected should be explained.
"Full day" means the number of hours that employees in

regular assignments are required to work on days other than Saturday or other short days in lieu thereof.

If any compensation was paid or is payable under labor awards of the current year, include the amount applicable to the current year in the appropriate columns and give particulars of amounts applicable to prior years (back pay) in a supplementary statement on page 51, by groups of employees. For purposes of this report, labor awards are intended to cover adjustments resulting from the decisions of Wage Boards and voluntary awards by the respondent incident thereto.

Line No.	Division No.	Reporting division		er of oyees g the	Dai aver numb short- emple	er of time yees	Numi emple yes (comp	oyee- ars uted)		al straig me hou		Hourshort- emple (include prece- column (#	time by ses fed in ding mn)	Over hos	278	corr	Total pensal straig time (8)	tion th	Comper of short emple (include prece- celum	t-time yees led in	Compensor for over	time	Total of pensat	tion
		(1)	(2	,	(3	1	- (4	1		(8)				- "	ĺ	8	(0)		\$	Í	8		8	1
1		I. EXECUTIVES, OFFICIALS, AND STAFF ASSISTANTS		xx	**	xx	* *	xx	xx	xx	xx	* *	xx	11	xx	xx	xx	xx	xx	* *	xx	x x	** **	XX
2	1	Executive and general officers.		_75				385		152						<u>j</u>	555	720					5216	1720
3	2	Staff officials, division officers, and assistants		381				as management		777					-	-	216	-						- 750
4	(901)	Total (executives, officials, and staff assistants)		456		-	-	460		930	456				-		139	093		-		_	1+37	1693
8	100-7	II. PROFESSIONAL, CLERICAL, AND GENERAL	x x	xx	xx	xx	xx	xx	xx	x x	xx	xx	xx	xx	xx	xx	XX	XX	* *	x x	xx	xx	XX XX	XX
6	3	Professional and subprofessional assistants.		2				2			904						26	913						1 37.
7	4	Chief clerks (A)		30				32		- manne	474	*****					283	502			-512			3 401
8	5	Chief clerks (B), head clerks, and clerical specialists		589				609	MARNER	1233				I week week	1894	Samuela	191	608			146		*****	
	6	Clerks	7	339			1	348		2728		*****		45	469	10	747)		270			
10	7	Nonlisting adding and calculating-machine operators		45				46			746				612		356	975				706		0 681
11	8	Stenographers and typists.		227				553		463					506]]	777	309	***			912		
12	9	Office attendants		111				114		230	570			2	656		890				16	075	906	6 435
13	10	Route agents		-							573						5	-2526				57.0		33
14	11	Route agents Agents—office, depot, and terminal		859				892		1805	EL HARA				1849	*****	cenen	059			30	200	The second second	6 208
15	12	Foremen—vehicle, depot, and platform	1	438			1	515		3065	Estern				7444		665				653			5 600
16	13	Warehouse and platform clerks.	5	205			2	288		4629	852				777	ALCOHOL:	1063	III CONTRA			1094			15/
17	14	Warehouse and platform laborers		924			1	982		4011		****			3811		1586	A Comment			1114	SIS KON	THE RESERVED A STREET	
10	15	Vehicle employees	5	871			6	169	1	2485	Bunner.	西班牙斯西州州		677	7996			632			4101	464	55249	109
10	16	Police		. 59				60		122	160				8		Section.	88				50	55	93
20	17	Claim agents and claim adjusters		12				13		25	589				29	-	134				100	184		
	(902)	Total (professional, clerical, and general)		711			1 15	1299	1 3	4966	1170			11531	+551	112	1586	780)		17439	735	133020	0 21,
21	(902)	III. TRAIN TRANSPORTATION	* * *	x x	xx	x x	xx	xx	xx	xx	xx	xx	xx	xx	xx	xx	xx	xx	x x	* *	x x	xx	x x x	x x,x
22	100	Train messengers		06				27			679				LB42		555	53	2		8	õia	F3	0.54
23	18	Train helpers and guards.													L.									or mt.
24	(903)	Total (train transportation)		26				27		53	679		1		1842		1555	53	2		0	012	F3	0 54
25	(903)	IV. MAINTENANCE AND STORES	x x	xx	* *	xx	x x	xx	x x	xx	x x	xx	xx	x x	xx	x x	xx	N X	xx	xx	xx	XX.	x x x	XX
26	000			213				215		431	+566			1	7326			45			111	621		
27	20	Foremen		431				431		871	1323	}		4	5443	1	3701	1 76			281	093	398	2 85
28	21	Machinists	-1-	71				72		1116	5122	>		10	0694		633				67	972	70	1 68
29	22	Other craftsmen		22			1	21		43	3113	3			3291			86			19		CHARLES OF STREET	
30	23	Apprentices and helpers—all trades		137		1	1	139			1174			1 (8193			3 06				80		
31	24	Garage employees.		1 0)			1			7187				806			61			4	971	The second Second	4 59
32	25	Laborers, unclassified		888	,			1886	5	1793				8	5753	1	7668	3 48	0		535	62	820	4 10
33	(904)	Total (maintenance and stores)		079)		16	672		33743	- Sentence of the			132	2146	14	0617	7 48	5		7983	372	14860	0 85

COMPENSATION OF OFFICERS, DIRECTORS, ETC.

Give the name, position, salary, and other compensation, such as bonus, commission, gift, reward, or fee of each of its officers, directors, pensioners, or employees to whom the respondent paid \$20,000 or more during the year covered by this report as compensation for current or past service over and above necessary expenses incurred in discharge of duties. If more convenient, this schedule may be filled out for a group of companies considered as one system and shown only in the report of the principal company in the system, with references thereto in the re-ports of the other companies. Any large "other compensation" should be explained in a footnote. If salary of an individual was changed during

the year, show salary before each change as well as at close of year. If an officer, director, etc., receives compensation from more than one transportation company (whether a subsidiary or not) or from a subsidiary company, reference to this fact should be made if his aggregate compensation amounts to \$20,000 or more and the detail as to division of the salary should be stated. By salary (column (c)) is meant the annual rate at which an employee is paid, rather than the amount actually paid for a part of a year when the salary is changed. Also, when a 10 percent (or other percent) reduction is made, the net rate and not the basic rate should be shown.

Line No.	Name of person (a)	Title (b)	Salary per annum as of cause of year (see instructions)	Other compensation during the year (d)
			8	8
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12		***************************************		
13		***************************************		
14				
15		********************************		
16				
17				

PAYMENTS FOR SERVICES NOT RENDERED BY EMPLOYEES

In the form below give information concerning payments, fees, retainers, commissions, gifts, contributions, assessments, bonuses, pensions, subscriptions, allowance for expenses, or any form of payments amounting in the aggregate to \$20,000 or more during the year to any corporation, institution, association, firm, partnership, committee, or any person (other than one of respondent's employees covered in preceding schedule) for services or as a donation. In the case of contributions of under \$20,000 which are made in common with other carriers under a joint arrangement in payment for the performance of services or as a donation, each such contribution shall be reported, irrespectively of the amount thereof, if the total amount paid by all contributors for the performance of the par-ticular service is equal to the sum of \$20,000 or more.

To be included are, among others, payments, directly or indirectly, for legal, medical, engineering, advertising, valuation, accounting, statistical, financial, educational, entertainment, charitable, advisory, defensive, detective, developmental, research, appraisal, registration, purchasing, architectural, and hospital services; payments for expert testimony and for handling wage disputes; and payments for services of banks, bankers,

trust companies, insurance companies, brokers, trustees, promoters, solicitors, consultants, actuaries, investigators, inspectors, and efficiency engineers. The enumeration of these kinds of payments should not be understood as excluding other payments for services not excluded below.

To be excluded are: Rent of buildings or other property, taxes payable to the Federal, State, or local governments, payments for heat, light, power, telegraph, and telephone service, and payments to other carriers on the basis of lawful tariff charges, as well as other payments for services which both as to their nature and amount may reasonably be regarded as which both as to their nature and amount may reasonably be regarded as ordinarily connected with the routine operation, maintenance, or construction of a railroad, but any special and unusual payments for services should be reported.

If any doubt exists in the mind of the reporting officer as to the reportability of any type of payment, request should be made for a ruling before filing this report.

Line No.	Name of recipient (a)	Nature of service (b)	Amount of payment (c)
-			
31	Lois, Holland, Calloway, Inc.	Advertising	1 448 466
32	Management Systems & Control Corporation	Consulting	378 640
33	A. T. Kearney & Co., Inc.	Consulting	246 349
34	Leibman, Williams, Bennett, Baird & Minow	Legal	214 307
35	Mainstem Corporation Nelson Corporation	Consulting	207 388
36	Nelson Corporation	Advertising	144 868
37	Ernst & Ernst	Auditing	124 730
38	Anspach, Grossman, Portugal	Consulting	66 009
39	Booze, Allen & Hamilton, Inc.	Consulting	5810001
40	Public Relations Board, Inc.	Consulting	55 447
41	Cahill, Gordon, Sonnett, Reindel & Ohl	Legal	34 000
42	Executive Health Examiners	Medical Examinations	31 757.
43	Bleakley, Platt, Schmidt & Hart	Legal	30 000
44	Pinkertons, Inc.	Security Services	29 697
45	Management Science America, Inc.	Consulting	27 000
46	Ketchum, MacLeod & Grove, Inc.		24 008
47	Carried forward to Page		3 121 665

Name of Recipient	Nature of Service	Amount of Payment
(a)	(b)	(c)
Brought Forward from Page 50		\$3 121 665
Richmar Printing, Inc. Craveth, Swaine & Moore Bernard Edwards Howard P. Hoffman Associates Lyman C. Sprague	Advertising Legal Advertising Consulting Legal	23 722 22 969 22 757 22 500 20 068
	TOTAL	\$3 233 681

Give the name, position, salary, and other compensation, such as bonus, commission or fee of each of its officers directors pensioners or employees gift, reward, or fee of each of its officers, directors, pensioners, or employees to whom the respondent paid \$20,000 or more during the year covered by this report as compensation for current or past service over and above necessary expenses incurred in discharge of duties. If more convenient, this schedule may be filled out curred in discharge of duties. If more convenient, this schedule may be filled out the principal companies considered as one system and shown only in the report of the custom with references thereto in the reports of the the principal company in the system, with references thereto in the report of the company in the system, with references thereto in the reports of the company in the system. the principal company in the system, with references thereto in the reports of the other companies. Any large "other compensation" should be explained in a footnote. other companies. Any large other compensation should be explained in a loother salary of an individual was changed during the year, show salary before each change as well as at close of year. If an officer, director, etc., receives change as well as at close of year. If an officer, director, etc., receives compensation from more than one transportation company (whether a subsidiary or not) compensation from more than one transportation company (whether a subsidiary or not) compensation amounts to \$20,000 or more and the detail as to division of the salary or from a subsidiary company, reference to this fact should be made if his aggregate should be stated. By salary (column (c)) is meant the annual rate at which an compensation amounts to \$20,000 or more and the detail as to division of the samulance is not a salary (column (c)) is meant the annual rate at which an amount actually not constant the many the samulance and t employee is paid, rather than the amount actually paid for a part of the year when a longer cent (or other per cent) reduction is the salary is changed. Also, when a 10 per cent (or other per cent) a made, the net rate and not the basic rate

	rate and not the basic rate sho		is aggregate the salary ch an year when
C. W. Bock C. Lane, Jr. As J. J. Kiely, Jr. As R. F. Maixner R. E. Brown J. J. Tewes R. Stonisch J. V. Kessler T. J. Delutis E. E. Brown O. F. Lewis, Jr. Direct J. A. Donnelly	Chairman of the Board President V.P., Finance & Adm. V.P., Finance & Adm. V.P., Sales V.P., Operations & Service Conv. V.P., Pacific Reg. & Western Region V.P., Southeastern Region V.P., Central Relations M.P., Industrial Relations M.P., Industrial Relations M.S. V.P., Operating Statistics M.S. V.P., Operating Statis	\$105.182.71 80,564.87 57,773.03 29,540.98 48,623.93 39,867.42 30,296.17 29,463.77 32,218.98 29,540.98 29,540.98	Other Compensation during the year (d)

Name of Person

Title

Salary per annum as of close of year. (see instructions)

Other Compensation during the year (d)

A. S. Bleiwas A. E. Larsen A. G. Cooper F. Cousar J. H. Boland D. J. Christie D. J. Elbert, B. J. Jordan T. L. Borg J. F. K. Cassi T. G. Sourlis J. J. Martin J. A. Teter J. M. Sheehan	Jr. Director, Labor Relations-Field Director, Sales Director, National Accounts	\$ 20,153.28 25,909.00 21,467.18 22,292.13 21,181.68 22,179.59 22,192.69 26,511.76 23,934.04 23,588.89 24,058.61 20,735.19 20,041.40 24,931.40
F. J. Simonell S. Himber J. D. Fenty H. T. Domery P. C. Dotson J. F. Goodson R. C. Schliesk F. A. Leahy R. R. Miller J. V. Purcell G. R. Blanda J. F. Cagnina M. O. Hilgert	i Reg. Mgr., Air & Int'l. Oper. Reg. Mgr. Reg. Mgr., Sales Reg. Mgr. Reg. Mgr. Reg. Mgr.	21,115.00 27,424.80 20,539.74 24,260.40 20,064.19 24,451.95 20,961.71 22,211.96 21,430.28 20,942.48 20,329.28 24,787.33

VERIFICATION

The foregoing report must be verified by the oath of the officer having control of the accounting of the respondent. It should be verified, also, by the oath of the president or other chief officer of the respondent, unless the respondent states on the last preceding page of this report that such chief officer has no control over the accounting of the respondent. The oath required may be taken before any person authorized to administer an oath by the laws of the State in which the same is taken.

OATH

(To be made by the officer having control of the accounting of the respondent)

State of	NEW	YORK]					
		YORK		88:					
)					
RAY		MAIXNER are the name of the affiar		makes oath and	says that he is .	CONT	ROLLER	rial title of the affia	
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ot			(Insect)	here the exact legal title	or name of the responde	ent)			
knows that such orders of the In his knowledge a books of accoun	books had terstate C and belief to t and are	supervision over to ve, during the peri- ommerce Commission he entries contained in exact accordance prect and complete	od covered by to ion, effective d d in the said re therewith; th	the foregoing report turing the said per port have, so far a at he believes that	rt, been kept in go iod; that he has o s they relate to m t all other statem	ood faith in carefully exa- atters of accepts of fact	accordance wi amined the sal count, been ac contained in	th the account id report, and curately taken the said report	to the best of from the said are true, and
and including	JA	NUARY 1		1970 to a	nd including		DECEMBER	31,	19 70
and including				, 10, (0 a	164	mand	(Signature of at	ines	*
		Subscribe	ed and sworn to	before me, a	NOTA	RY PUBLI	C	, in and for	the State and
		county above	named, this	30 th	day of	Epril		, 1971	
						//		1	Use an
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						1	leury 7	telle	/
						(Signature of	officer authorized	to administer oaths)
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			(By the	president or other chief	officer of the respondent	t) C	commission E		0, 1972
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Deate of	************	***************************************		88:					
County of	NEW YOR	K							
	EUGENE	B. KANIA				VICE	PRESIDENT	, FINANCE	
		ere the name of the affin	nt)	makes oath and	says that he is .	(1	nsert here the offic	cial title of the affia	nt)
of			R	EA Express,	Inc.		*****		************
		mined the foregoin	(Insurt	here the exact legal title			ed in the said	report are true	and that the
said report is a	correct a	nd complete state	ment of the bu	siness and affairs	of the above-nan	ned respond	ent during th	he period of t	ime from and
including	JAN	UARY 1	1970 to and	i including	DECEMBER	31, , , 1	9 70		
meraning						_	01	1 -	
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		My commissi	on capitos				1 -		mpression seal.
				NOTARY PUBL	IRY FULLE	York Ch	ury to	elle	

INSTRUCTIONS APPLYING TO OFFICE MEMORANDA, PAGE 55

[For use of Commission only]

Every entry on the opposite page should be clearly and carefully made, with black ink. Ditto marks (") or "do." are not to be used.

Under "C. Correspondence," In the "Answer needed" column, use check (\checkmark) if a reply to letter written is requisite; use "No" in other cases. A letter received pertaining to this report, but not in reply to a letter sent, should be recorded under "Answer;" and on the same line, under "Officer addressed," should be inserted the word "None." In case any letter received merely acknowledges receipt of letter sent, insert a second check (\checkmark) under "Answer needed" to indicate that there is still lacking a reply to our original letter. When this reply comes to hand record it under "Answer," opposite the entry to which it properly pertains, at the same time crossing out thus (\checkmark) the "second check" just mentioned.

In the "Subject" column, under "D. Corrections," specify briefly the matter corrected.

In making entry of "Name" of "Clerk making examination," of "Officer addressed," of "Officer sending letter or telegram," Officer of Commission," and "Clerk making correction," always enter the surname first, writing initials of name last, as, for example, Smith, J. H., Jones, J. R., etc. Make sure that the surname of every "Officer" is correctly spelled and that the proper initials are given.

Under "Title," use abbreviations as follows: Pres., V. P., Sec., Treas., Compt., Asst. Compt., Gen. Aud., Aud., Gen. Man., C. E., Gen. Supt., G. P. A., etc.

Under "Month," use the following: Jan., Feb., Mar., Apr., May, June, July, Aug., Sept., Oct., Nov., and Dec. Enter the numerals of the "Year" in full.

EXPLANATORY REMARKS

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