



Surface Transportation Board
Washington, D.C. 20423-0001

August 18, 2022

Mr. Mike Bilovesky
Kansas City Southern Railway Company
P.O. Box 219335
Kansas City, MO 64121

Mr. Daniel Deboer
CSX Corporation
3019 Warrington St.
Jacksonville, FL 32254

Mr. Steve Ewers
Norfolk Southern Corporation
1200 Peachtree St. NE
Atlanta, GA 30309

Ms. Lindsey Fisher
Canadian National Railway Company
17641 Ashland Ave.
Homewood, IL 60430

Mr. Todd Glissman
BNSF Railway Company
2650 Lou Menk Dr.
Fort Worth, TX 76131

Mr. Jon Harman
Canadian Pacific
120 South 6th St.
Minneapolis, MN 55402

Ms. Laura Heisterkamp
Union Pacific Corporation
1400 Douglas St., Stop 1310
Omaha, NE 68179

Mr. Ted Johnson
CSX Corporation
500 Water St.
Jacksonville, FL 32202

Mr. Ryan Leonard
Norfolk Southern Corporation
Three Commercial Place
Norfolk, VA 23510

Ms. Kira Murphy
Canadian Pacific
Building 7550, Ogden Dale Rd. SE
Calgary, AB T2C4X9, Canada

Mr. David Przednowek
Canadian National Railway Company
821 Lagimodiere Blvd.
Winnipeg, MB R2J028, Canada

Mr. Dan Schueth
Kansas City Southern Railway Company
427 West 12th St.
Kansas City, MO 64105

Mr. Jacob Thomas
Union Pacific Corporation
1400 Douglas St., Stop 1310
Omaha, NE 68179

Mr. Jim Titsworth
BNSF Railway Company
2600 Lou Menk Dr., NOC1-034
Fort Worth, TX 76131

Dear NGCC Class I Railroad Members,

The National Grain Car Council (NGCC) was created in 1994 by our predecessor agency, the Interstate Commerce Commission (ICC). Since that time, NGCC has served an important role by providing advice and guidance on current and emerging issues related to the transportation of grain by rail and global marketplace conditions affecting supply and demand for U.S. grain. A key strength of NGCC is its diverse and balanced membership, which includes representatives of all Class I railroads, large and small grain shippers, short line railroads, and the private railcar industry. Accordingly, NGCC is well situated to offer vital and timely information to the Board about prevailing operating conditions in the rail industry, as well as the railroads' preparedness to meet the needs of an economic sector that comprises approximately 10% of rail shipments annually, measured by tonnage.

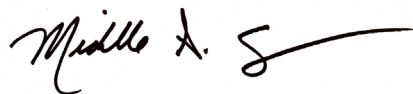
In anticipation of the upcoming August 25, 2022 NGCC meeting in Kansas City, MO, the Board is particularly interested in your reports related to your preparedness to meet the demands of the Fall harvest as it begins to ramp up in September and extends through the turn of the year. As you know, in light of current challenges affecting the four largest Class I railroads, the Board is concerned about the Class I railroads' ability to meet grain shipping needs and is highly focused on whether railroads will have sufficient crew, locomotive, equipment, and capacity resources along key corridors supporting domestic and international markets. For these reasons, the Board looks forward to the reports of the NGCC railroad members, especially as they relate to their readiness posture in comparison to past years. At the same time, the Board is very interested in the views of NGCC's shipper, short line, and railcar industry members on these issues.

The Board looks forward to the upcoming meeting and to a robust and informative discussion with NGCC's members.

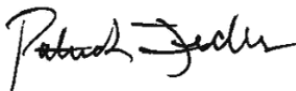
Sincerely,



Martin J. Oberman
Chairman



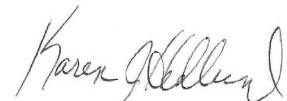
Michelle A. Schultz
Vice Chairman



Patrick J. Fuchs
Member



Robert E. Primus
Member



Karen J. Hedlund
Member