

9 VICE CHAIRMAN MULVEY: They had five
10 minutes.

11 CHAIRMAN NOBER: You have five minutes in
12 rebuttal?

13 MR. ROSENBERG: Yes, Mr. Chairman.
14 Obviously, time is short, and I'll try to address a
15 bunch of points quickly.

16 In terms of a burden of proof, the Board,
17 to a significant extent, sits in two capacities.
18 It's, in part, I guess an umpire calling balls and
19 strikes. It also has an independent duty to get
20 things right. So there is a -- an inherent duality
21 there. I do think Defendants could have presented
22 more, and had adequate duty to do so. This taking

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1 what the trackage rights fee corresponds into, and
2 into the construction of how many miles of railroad,
3 ignoring all other means of traffic, is just not a
4 very meaningful figure in any sense.

5 Otherwise, you know, our design of the
6 stand-alone railroad I think is very logical and very
7 sound. Because of how the Board interprets cross-
8 subsidy, we are not permitted to build out to segments
9 that don't serve the issue traffic. If we couldn't
10 expand our railroad to include the Powder River Basin,
11 we are also can't expand it to include the terminals,
12 either on the West Coast or Chicago, or the other
13 points that the traffic moves to.

14 The lines we utilize are heavily traveled,
15 and the traffic that's there happens to be competitive
16 intermodal traffic. It's the traffic that's available
17 to us, and it's the traffic we ought to be able to
18 utilize. Again, you know, what we heard here a few
19 weeks ago is that this traffic earns its cost of
20 capital, notwithstanding the fact it is competitive,
21 not withstanding the fact that it is below the
22 jurisdictional, and not withstanding the fact that

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1 some of it probably moves below 100 percent of
2 variable costs. The fact that -- you know, the
3 reasonableness of having this traffic cover it's cost
4 of capital can be confirmed by consideration of the
5 former recyclables cap, and if anyone has a question
6 about that, I would be glad to explain it.

7 The routing of the traffic between Vaughn
8 and El Paso was specifically addressed in the Board's
9 August 2002 decision. At that point the Board said
10 that it was okay, so that's the basis that we went
11 ahead on that. The use of trackage rights was
12 addressed in the -- the -- No. In the 2002 decision,
13 so that's why we went ahead and did that. We've gone
14 through all these motions that Defendants have filed,
15 and we responded to the orders as they have -- as they
16 have come out.

17 The Kauders calculation was not based upon
18 on system average, you know, it was based upon
19 revenues and traffic over similar lines. It's a more
20 probative calculation than was indicated. We also
21 think that the fact that we covered the UP
22 attributable and unattributable costs on a below the

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1 wheel basis, is also a very meaningful fact that
2 demonstrates the reasonableness of the 3.2 mils
3 trackage rights fee, much less 8.35 or 9.2.

4 With maintenance away, defendants posit
5 very heavy staffing arrangements and, with that, as
6 with their transit times, they say it's got to be done
7 that way because we do it that way, and we've got
8 incentives to minimize our costs. That may all be
9 fine and good, but economic history is replete with
10 instances where newer firms come in with a different
11 business plan and different staffing arrangements and
12 are able to compete and take over market share and
13 profits repeatedly.

14 It's particularly interesting that, you
15 know, that one of the main criticisms that Defendant
16 has was -- I'll try to be very quick -- is that it
17 covered too much area and the Buckingham was not at
18 all analagous to that. The Buckingham is a 200-mile
19 railroad, you know, it covers -- it has spot
20 maintenance for that entire line with a staff of 12.

21 In terms of fuel, there wasn't -- I can't
22 believe there was always a pipeline at Belen. You

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1 know, the ACE represents a substantial locomotive
2 demand, that would encourage someone to build out from
3 there. And, if you have further questions, I'd be
4 glad to answer them.

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