

UNITED STATES OF AMERICA

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SURFACE TRANSPORTATION BOARD

PUBLIC HEARING

RAIL FUEL SURCHARGES

EX PARTE 661

+ + + + +

THURSDAY, MAY 11, 2006

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The Public Hearing convened in Hearing Suite 760, 1925 K Street, N.W., Washington, D.C. 20423-0001, pursuant to notice at 9:00 a.m., Chairman Douglas Buttrey presiding.

SURFACE TRANSPORTATION MEMBERS PRESENT:

DOUGLAS BUTTREY Chairman  
FRANCIS MULVEY Vice Chairman

PANELISTS:

GOVERNOR BRIAN SCHWEITZERA  
TERRY WHITESIDE, WHEAT & BARLEY COMMISSIONS  
STEVEN STREGE NORTH DAKOTA GRAIN DEALERS

ASSOCIATION

DAN MACK NATIONAL GRAIN & FEED  
ASSOCIATION  
JUDY GILLIES THE FERTILIZER INSTITUTE  
ERIC WILKEY TRANSPORTATION, ELEVATOR, &  
GRAIN MERCHANTS ASSOCIATION  
TERRY VOSS AG PROCESSING  
GEORGE TELFER ALLIANCE OF AUTOMOBILE  
MANUFACTURERS/DAIMLER  
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JAY ROMAN	AMEREN ENERGY FUELS & SERVICES/ESCALATION CONSULTANTS
THOMAS CROWLEY	WESTERN COAL TRAFFIC LEAGUE
PETER PFOHL	WESTERN COAL TRAFFIC LEAGUE
BILL MOHL	ENTERGY CORPORATION
THOMAS WILCOX	THE AES CORPORATION
AMES HELLER	CONCERNED CAPTIVE COAL SHIPPERS
MICHAEL LOFTUS	CONCERNED CAPTIVE COAL SHIPPERS
STEPHEN POCSIK	TOTAL PETROCHEMICALS USA, INC.
MICHAEL MCBRIDE	TOTAL PETROCHEMICALS USA, INC./EDISON ELECTRIC INSTITUTE
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THOMAS SCHICK	AMERICAN CHEMISTRY COUNCIL
CHARLES LINDERMAN	EDISON ELECTRIC INSTITUTE
TOM HUNT	BNSF RAILWAY COMPANY
JAMES FOOTE	CANADIAN NATIONAL RAILWAY CO.
MARCELLA SZEL	CANADIAN PACIFIC RAILWAY
CHRISTOPHER JENKINS	CSX TRANSPORTATION
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1 P-R-O-C-E-E-D-I-N-G-S

2 9:01 a.m.

3 CHAIRMAN BUTTREY: Well, good morning to  
4 everyone. I'd like to call this hearing to order and  
5 welcome everyone here today for the Surface  
6 Transportation Board's Public Hearing on Rail Fuel  
7 Surcharges and the proceeding entitled STB Ex Parte  
8 No. 661.

9 I'm pleased that today's hearing is being  
10 simultaneously video webcast available for viewing  
11 through the Board's website.

12 I'd like to welcome all those who are  
13 tuned in and watching over the Internet in addition to  
14 those who are here in person with us today.

15 Vice Chairman Mulvey and I are keenly  
16 aware of the concerns that have been raised regarding  
17 the level of rail fuel surcharges, the way in which  
18 they are calculated, how they are levied and who is or  
19 is not paying them.

20 After considerable thought and discussion,  
21 we concluded that a public hearing could be very  
22 beneficial to provide shippers the opportunity to

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1 publicly comment on the impact of these added charges  
2 and their effect on the competitiveness of rail  
3 shipped commodities and merchandise and to give each  
4 of the major railroads the opportunity to present  
5 accurate information about their individual  
6 surcharges.

7 We are all painfully aware that fuel  
8 prices are at an all-time high. Today volatility of  
9 fuel prices and supply seems to be the norm not the  
10 exception. We all deal with it in our daily lives as  
11 we buy gasoline for our personal vehicles. But for  
12 the railroads, the sticker shock and unpredictability  
13 of the current fuel environment has an even bigger  
14 impact.

15 Our railroads are a relatively fuel  
16 efficient way to move freight. And their fuel  
17 efficiency has been increasing in recent years as  
18 newer locomotives are added to the fleet. The cost of  
19 fuel is a very significant operating expense for  
20 railroads. Their U.S. operation consume several  
21 billions of gallons of diesel fuel each year.

22 I have not heard anyone suggest that

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1 railroads should not be able to respond to the  
2 dramatic increases in their fuel cost by imposing  
3 surcharges. After all, for the primary freight moving  
4 competitors, the trucking industry, diesel fuel  
5 surcharges are an accepted practice.

6 Rather, the concern seems to be focused  
7 more on how these rail fuel surcharges are calculated  
8 and applied. Or put another way, with a transparency,  
9 predictability and fairness of the process.

10 We are not without some guidance in this  
11 area. This is not the first time Federal regulatory  
12 process has struggled with fuel surcharge issues. Our  
13 predecessor, the Interstate Commerce Commission faced  
14 a near crisis situation when diesel fuel prices  
15 escalated sharply after OPEC imposed its 1973 oil  
16 embargo.

17 Back then the ICC had jurisdiction over  
18 motor carrier rates and practices as well as rail.  
19 The rapid escalation of fuel prices hit the  
20 independent truckers especially hard. Those owner-  
21 operators were typically under contract to perform  
22 transportation of regulated commodities for a carrier

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1 with operating authority for which the owner-operator  
2 received a fixed percentage of the transportation  
3 rate. The transportation rate was set by the  
4 regulated carrier.

5 The owner/operator was responsible for  
6 paying all initial costs connected with providing the  
7 transportation including fuel out of its fixed  
8 percentage of the transportation rate.

9 Fuel cost rose rapidly in the late 1970s  
10 and the owner/operators faced a severe cost crunch.  
11 The ICC authorized the regulated motor carriers to  
12 impose fuel surcharges on short notice, but this was  
13 not enough to solve the problem.

14 Because the carriers did not pay for the  
15 fuel, they had little incentive to impose surcharges  
16 promptly. And not all of the surcharges passed  
17 through to the owner/operator because of the terms of  
18 the contracts.

19 Several interim steps through the late  
20 1970s also proved insufficient. The ICC finally  
21 mandated that carriers must pass through to their  
22 owner/operators the maximum allowable surcharge amount

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1 regardless of the terms of their agreements with the  
2 owner/operators.

3 I'll read that again. After several  
4 interim steps through the late 1970s proved  
5 insufficient. The ICC finally mandated that carriers  
6 must pass through to their owner/operators the maximum  
7 allowable surcharge amount regardless of the terms of  
8 their agreements with the owner/operators.

9 This order was issued by the ICC in 1981  
10 in a proceeding called Ex Parte Number 311, Sub-part  
11 4.

12 Although the ICC issued this order with  
13 the best of intentions to help hard-pressed  
14 owner/operators, the Federal Court ultimately struck  
15 it down as being beyond the agency's authority.

16 In a 1983 holding, the 5<sup>th</sup> Circuit Court  
17 of Appeals found that the ICC had exceeded its  
18 statutory authority when it intruded so far into the  
19 specifics of how the industry controls surcharges to  
20 recover increased fuel cost. And, in effect, altered  
21 the terms of the private agreements between the  
22 carriers and the owner/operators. This decision which

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1 is printed at 698 F.2d, 1266, is some of the only  
2 court guidance we have in this area.

3 While the facts of that 1983 case are  
4 different from the situation before us today in some  
5 respects, the two situations are very similar and they  
6 both involve indexed mileage-based transportation fuel  
7 surcharges. The Court's basic message is a good one  
8 to keep in mind as we proceed here today. The agency  
9 must be mindful of the limits on its statutory  
10 authority.

11 I think it's also instructive to consider  
12 what the court did not have a problem with in this  
13 case. It clearly did not have a problem with the idea  
14 of fuel surcharges per se to enable carriers to cope  
15 with fluctuating fuel costs.

16 With that background, let's turn to  
17 today's hearing. We have a substantial list of  
18 shippers, railroads and other interested parties that  
19 will testify. Some of the questions that may be  
20 raised include the nature of the various rail  
21 surcharges, how they are applied, how much revenue  
22 they generate, how different classes of traffic are

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1 affected, what index is used for escalation, and how  
2 the Board should treat rail fuel surcharges in the  
3 uniform rail costing system or URCs.

4 The Board, of course, has an open mind  
5 about these issues. All the testimony, both oral and  
6 written, will be given full consideration at this  
7 proceeding. I would also like to note that the Board  
8 has received comments from two members of Congress,  
9 Senator Conrad Burns and Senator Byron Dorgan. They  
10 requested that their comments be put in the record for  
11 this proceeding and they have been as will comments  
12 that may be received later from any other members of  
13 Congress.

14 I plan to run straight through the witness  
15 list today in order until about noon. We'll break for  
16 lunch and resume an afternoon session that will begin  
17 promptly at 1:00 p.m. The hearing will continue until  
18 all speakers have been heard.

19 I will now turn to Vice Chairman Mulvey  
20 for his opening statement.

21 Vice Chairman Mulvey.

22 VICE CHAIRMAN MULVEY: Thank you, Chairman

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1 Buttrey. And good morning, and let me add my welcome  
2 to our panelists and those attending the hearing  
3 today. We have a full house today.

4 As the Chairman noted the Board does,  
5 indeed, have an open mind with regard to the issue of  
6 fuel surcharges. What troubles the shippers, why the  
7 railroads need them, and how assessing them and  
8 reporting them could be improved.

9 We're holding this hearing today to gather  
10 information about how various fuel surcharge programs  
11 work, to provide a forum to hear the views of all the  
12 parties and to open a dialogue between the parties  
13 that will help us move towards resolving the problems  
14 created by fuel surcharges.

15 From the shipper perspective, I can fully  
16 understand their desire to be treated fairly. Their  
17 call for more transparency in the process is  
18 reasonable as are their concerns about how fuel  
19 surcharges are developed and applied.

20 And as we stated in our March 14<sup>th</sup> notice  
21 of this hearing, the Board is most interested in the  
22 issue as to whether railroad fuel surcharges are being

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1 set in such a manner so that they are used to recover  
2 only the increased costs for the particular movements  
3 to which the surcharge is applied.

4 Certainly, no one is suggesting that  
5 railroads should not be allowed to recoup their  
6 increased fuel costs. Simply browsing through the  
7 many filings in this proceeding, shows general shipper  
8 support for a fair fuel surcharge program.

9 But the railroads run into problems with  
10 their shippers when the surcharges appear to be profit  
11 centers, rather than cost recovery mechanisms, and  
12 when there is a lack of clear correlation to increases  
13 in the cost of fuel actually paid by the railroads and  
14 actually used for the particular movements.

15 I believe the Board's authority in this  
16 area depends largely on how the surcharges are  
17 characterized. Prior decisions on surcharges, while  
18 providing some guidance, do not give us a clear-cut  
19 answer as the circumstances are sufficiently different  
20 today from those in the prior decisions.

21 While engaging in today's collective  
22 endeavor to shed some light on the issues surrounding

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1 railroad surcharge programs, it is my hope that we  
2 will establish a substantial record, documenting the  
3 concerns of shippers, suggestions for improvement on  
4 the part of the railroads and ways in which the STB  
5 can help the railroads and shippers to work together  
6 to find mutually acceptable solutions.

7 Thank you.

8 CHAIRMAN BUTTREY: Thank you, Vice Chairman  
9 Mulvey.

10 I believe we're ready to start with our  
11 first witness. It's my pleasure at this time to  
12 welcome the Governor of Montana, the Honorable Brian  
13 Schweitzer to testify.

14 Governor Schweitzer.

15 And if you have anybody with you that you  
16 would like to introduce, you're certainly welcome to  
17 do that as well.

18 GOVERNOR SCHWEITZER: Thank you very much.

19 Mr. Chairman, Vice Chairman Mulvey, Staff  
20 of the Board, I'd like to thank you for the  
21 opportunity and welcome the chance to present the  
22 comments on railroad fuel surcharges in this area.

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1 I stand before you--I'm actually sitting  
2 down, as the Governor of Montana, but also as a farm  
3 producer, a businessman and most importantly as a  
4 citizen who has had many years of experience dealing  
5 with our railroad problems in Montana.

6 All four of my grandparents arrived in  
7 Montana on Jim Hill's Railroad. They got that ride  
8 for nothing. He put them on a homesteader's box car  
9 from Ellis Island, brought them out to Montana and  
10 that was in 1909. That's the only free ride we got on  
11 the railroad. We've been paying for it ever since.

12 I could have come here with a bunch of  
13 big-shot lawyers, but I see the room is full of them  
14 already, and talk to you about all of the issues that  
15 only an attorney would understand. But instead I came  
16 here personally and I want to demonstrate my concern  
17 for the lack of focus and energy the past Board has  
18 shown about the continuing plight of American industry  
19 in the rising of monopoly power of the railroads.

20 I want to thank personally Chairman  
21 Buttrey for his recent visits to Montana to view for  
22 himself the problems that we are facing with a single

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1 market dominated railroad. You, Mr. Chairman, and  
2 Vice Chairman Mulvey, and any Board staff are welcome  
3 to come to Montana at my personal invitation and I'll  
4 assure you that the next time you come, there will be  
5 some time for fishing and fooling around. We worked  
6 pretty hard the last couple of times. The next time  
7 you'll get a chance to do a little fishing.

8 The state of the railroad situation in  
9 Montana can definitely be described as a spirit of  
10 hope and a story of survival. Montana ranks third  
11 among the states in whole wheat production.  
12 Specifically, it ranks third in spring wheat  
13 production. Second in durum production and Montana  
14 also ranks third in barley production, third in  
15 lentils, third in dry animal feed, second hog feed  
16 production, second in flax.

17 Montana originated over 37 million tons of  
18 rail traffic. It's ranked 17<sup>th</sup> in the nation. At  
19 the same time, Montana bridged 78 million tons of rail  
20 traffic.

21 Our spirit of hope is buoyed by the fact  
22 that, well, things can't get much worse. And Montana

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1 is tough. We'll seek compromise solutions to our most  
2 vexing problems. Our story of survival is centered  
3 around the fact that this Board and its predecessor,  
4 the ICC, have allowed the creation of a monopoly in  
5 Montana in a land where the goods we produce are  
6 mostly bulk commodities and the movement by rail to  
7 points outside of Montana.

8 Now, Montana is dominated by a single  
9 railroad, BNSF, which controls 94 percent of Montana's  
10 rail system. This makes Montana the number one rail-  
11 dominated state in the country.

12 After Montana at 94 percent is Delaware at  
13 83, followed by Idaho at 80 and North Dakota at 66,  
14 South Dakota at 54. BNSF controls over 91 percent of  
15 the tonnage hauled out of Montana, 92 percent of the  
16 rail revenue in the state and since 1975, Montana has  
17 seen over 1,900 miles of rail line abandoned. 1,900  
18 miles of rail abandoned in Montana. Over 37 percent  
19 of our rail miles, because there's no rail to rail  
20 competition.

21 The distances are large, very large. To  
22 put the vastness in perspective, if one were to place

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1 one quarter of Montana over Washington, D.C., the  
2 outer corner would extend all the way to Chicago.

3 Montana's top four industrial activities  
4 are agriculture, tourism, mining and lumber.  
5 Montana's economy and wealth is thus highly dependent  
6 upon production and shipment of commodities. In order  
7 for these commodities to have high value in Montana,  
8 they must be shipped to points outside the state or  
9 country to market. It is this absolute reliance upon  
10 good, affordable and efficient transportation that  
11 brings me here today.

12 We hope for a better day where fairness  
13 and regulation and more rail competition will rule the  
14 land. Meanwhile, we struggle every day trying to  
15 survive under a monopoly.

16 Here's the math. Large land area plus low  
17 population, plus lack of large internal markets, plus  
18 long distance for markets, plus raw commodity economy  
19 equals heavy reliance on the rails.

20 Our Montana concerns are founded on four  
21 points. Rail transportation is vitally important to  
22 Montana's raw commodity based economy. Montana's rail

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1 system increasingly serves simply as a bridge for long  
2 distance traffic. Increasing numbers of short lines  
3 and abandonments have reduced Montan's shipper access  
4 to class one rail service and domination of one class  
5 railroad continues as the number one freight issue in  
6 Montana.

7 Well, shippers used to take cases to the  
8 Surface Transportation Board expecting to get fair and  
9 balanced treatment. But shippers haven't found any  
10 relief for a long, long time. They have instead  
11 become so discouraged by the past few years that only  
12 a very few have the funds or confidence to bring a  
13 case.

14 Faced with the effects of railroad  
15 monopoly that were withering away, the key element of  
16 Montana's economy, Montana in 1980 filed a class  
17 action case. We pursued the McCarty Farms case for 17  
18 years. In this case, the ICC on December 14<sup>th</sup>, 1984,  
19 found that BN had market domination and that its rates  
20 were unreasonable. The administrative law judge  
21 further found that the rates were higher than 300  
22 percent of the variable costs.

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1           The State of Montana spent \$3.1 million,  
2           that's the bad news. The good news for all of you in  
3           this room was spent on lawyers. And we found the  
4           rates were not excessive.

5           This Board ruled against the farm  
6           producers in Montana after changing the regulatory  
7           standards twice. Regulatory oversight of the  
8           railroads or lack of it affects everything we do in  
9           Montana every single day.

10           Montana has borne the freight charges on  
11           commodities produced in Montana. We have no choice.  
12           You may not want to hear it, but from where we stand,  
13           this Board with its past actions and those of the  
14           former ICC, created the railroad mess in Montana and  
15           we have done little to fix it.

16           We didn't want a single monopoly railroad  
17           in our state. We stated that over and over again in  
18           the hearings that preceded the creation of Burlington  
19           Northern. But your predecessors made it happen and  
20           they allowed the three major transcontinental  
21           railroads to cross Montana to form a single company in  
22           Burlington Northern. Montana went from four healthy

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1 transcontinental railroads in 1970 to one today that  
2 dominates the entire state.

3 Then when the Milwaukee Road, ICC's  
4 designated competitor for BN failed, just nine years  
5 later, no one from this Board or the ICC came out to  
6 Montana to clean up the monopoly mess that they  
7 created and we live with it every day.

8 I'm here to tell you that we are tired of  
9 paying more than our fair share. We in Montana are  
10 supportive of fair treatment of all rail shippers.  
11 We're tired of being abused by poor service. We're  
12 tired of having a monopoly railroad service, only rail  
13 lines that they want to service and not the railroads  
14 important to the citizens of Montana. And even though  
15 are still in service, they still use the railroad  
16 lines in Montana to hide from the tax man by storing  
17 thousands of cars on the light density lines and  
18 Chairman Buttrey, you saw those thousands of cars when  
19 you were in Montana.

20 They are unable to service the customers  
21 on those locked lines and later used this lack of  
22 service for grounds for abandonment and you saw that

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1 at Big Sandy where we had cars lined up from Big Sandy  
2 nearly to Haver and now we're trying to abandon that  
3 line.

4 Chairman Buttrey on his last visit to my  
5 State saw this firsthand and heard directly from the  
6 people of Montana about their struggles with the  
7 railroad.

8 I realize that you at the Board will see  
9 in these remarks areas that are not germane to the  
10 proceedings at hand. But you also have to realize  
11 that it's not every day that a governor gets a chance  
12 to talk to you. And so I thought I might share a few  
13 other things with you.

14 The fuel surcharge issues is a perfect  
15 example of what has gone awry with the monopoly  
16 railroads. In Montana we pay some of the highest  
17 freight rates in the nation regardless of business.  
18 Why? Well, Chairman Buttery heard why when he came  
19 out to Montana. Everyone of those farmers that pay  
20 these rates, they know why. It's lack of rail to rail  
21 competition. In Montana the car shortages start early  
22 and last longer. Why? Lack of rail competition.

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1                   When BNSF and UP introduced the concept of  
2 fuel surcharges several years ago, they based their  
3 fuel surcharges on rate levels. Thus, those who were  
4 the most captive who had paid the highest rates paid  
5 the most fuel surcharge. Montana is tired of paying  
6 more for their fair share and that was an unreasonable  
7 practice.

8                   After a great deal of rhetoric and  
9 exchange with BNSF over a number of years, BNSF  
10 announced for direct shipments from Montana, wheat and  
11 barley, that there would be a mileage-based fuel  
12 surcharge program because it would be inherently fair  
13 to those with elevated rate levels. This amounted to  
14 recognition by BNSF that rate-based surcharges are an  
15 unfair rate practice.

16                   And my transportation advisors told me  
17 before we saw that devil in the details from BNSF that  
18 Montana would be paying more after a switch to a  
19 mileage-based fuel surcharge than they were under the  
20 revenue-based fuel surcharge. And you know what? We  
21 got our money's worth. They were right.

22                   Today, Montana rail rates are just as high

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1 or higher with the mileage-based fuel charges than  
2 they were under the revenue-based fuel charges. Why?  
3 Well, because BNSF simply raised the underlying rates  
4 and then applied a slightly smaller mileage-based fuel  
5 surcharge than the revenue-based fuel surcharge.  
6 Plus, BNSF is again making more money while we in  
7 Montana are again subsidizing the rest of the rail  
8 shippers and railroads in this country.

9 Yes. BNSF has stated that mileage-based  
10 fuel charges would collect essentially the same amount  
11 of surcharge as the revenue-based programs. In an  
12 area such as Montana where the rate levels are among  
13 the highest in the nation, the switch to a mile-based  
14 fuel charge in Montana should show substantial relief  
15 from excessive rate-based fuel charges. The switch  
16 resulted in higher rates. And that makes my point to  
17 show that railroads continue to over-collect from  
18 Montana.

19 I want you at the Board to understand that  
20 the truth is that the transportation rates we pay  
21 include all charges. Transportation to the grain  
22 elevators, handling, rail rate and fuel surcharges and

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1 all of those charges continue to go up and up.

2 BNSF is contemplating modifying and  
3 reducing the effect of mile-based fuel surcharges on  
4 those shippers but not in areas like Montana where  
5 they have a monopoly. Again, Montana is paying more  
6 than our fair share and we are darn tired of that.  
7 Since I'm in Washington, D.C., I said darn tired.

8 It is my view that when the Stagger Rail  
9 Act of 1980 was passed Congress was seeking two major  
10 outcomes by focusing on deregulation. The charge was  
11 to (1) produce a stronger rail industry than the one  
12 that we had at the time, plagued with multiple  
13 bankruptcies and (2) to be protective of the captive  
14 rail customers from potential abuse that might occur  
15 due to decreased regulatory oversight and the  
16 inevitable consolidations that would occur in the  
17 future.

18 There is a call for balance in this bill  
19 from Congress.

20 Chairman Buttrey and I have visited at  
21 length about this increased rail to rail competition  
22 that was called for by Congress in the Staggers Act

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1 in Title 49, Subtitle IV, Part A, Chapter 101, Section  
2 10101, Rail Transportation Policy. The word  
3 "competition" is utilized in four of the 15 parts.

4 Number one "To allow to the maximum  
5 extent possible competition and the demand for  
6 services to establish reasonable rates for  
7 transportation by the rail."

8 Number four, "To ensure the development  
9 and continuation of a sound railroad system with  
10 effective competition among rail carriers and with  
11 other modes to meet the need to the public and the  
12 national defense."

13 Five, "To foster sound economic conditions  
14 in transportation and to ensure effective competition  
15 and coordination between rail carriers and other  
16 modes."

17 And number six part "To maintain  
18 reasonable rates when there is an absence of effective  
19 competition and where rail rates provide revenues  
20 which exceed the amount necessary to maintain the rail  
21 system and track capital."

22 The most pressing question and the heart

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1 of this exploration is what is best to address the  
2 public interest? After all, protecting the public  
3 interest is clearly what Congress desires when it  
4 makes changes in regulatory schemes. In our mind, the  
5 rail customer, the public, needs a competitive rail  
6 transportation system that provides fairly priced,  
7 safe and reliable service.

8 Are fuel surcharges that recover more than  
9 the system-wide fuel cost increases incurred by the  
10 railroad reasonable carrier practice? No.

11 Are fuel surcharges that recover more fuel  
12 surcharge for a particular movement than has occurred  
13 by a railroad, a reasonable carrier practice? Again,  
14 no way.

15 Are fuel surcharges that are levied on  
16 only a part of the rail shippers at levels that return  
17 all or more than all of the fuel price increases for  
18 the whole railroad system, a reasonable carrier  
19 practice? No.

20 Are fuel surcharges levied on Montana rail  
21 shippers who have no alternative other than rail  
22 movement that compensate the railroad for the lack of

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1 fuel surcharges on other railroad movements a  
2 reasonable carrier practice? Again, no.

3 One shipper should not be charged more  
4 than the actual fuel allocated to the movement of  
5 their goods.

6 When the BNSF's fourth quarter 2005 price  
7 for fuel was \$1.69 a gallon. At the same time in  
8 December 2005, they were assessed an 18.5 fuel  
9 surcharge on movements from Montana. On movement from  
10 Great Falls, Montana, to the Pacific Northwest in  
11 dollars per car, the rate was \$3,029 per car.

12 My costing experts, and we pay them a lot  
13 of money, tell me that the estimated fuel cost on BNSF  
14 for each gross ton mile per gallon is \$758, based on  
15 published fourth quarter 2005.

16 So, for an 882 mile haul, the estimated  
17 fuel cost would be about \$315.60. Yet, the BNSF was  
18 collecting an 18.5 percent fuel surcharge based upon  
19 a rate of \$560.36, which is a surcharge revenue fuel  
20 ratio of 1.78.

21 And the BNSF was and continues to assess  
22 the fuel surcharges that are greater than the actual

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1 fuel costs on movements from Montana even under the  
2 mileage-based fuel surcharge system. An unfair rate  
3 practice.

4 Remember that when BNSF in January of 2006  
5 changed to a mileage-based fuel surcharge for these  
6 same Montana movements, our rates actually increased  
7 again.

8 And Montana needs fairness in pricing by  
9 railroads. They should not have to continue to bear  
10 more than their fair share. And that is why this  
11 Board exists, to bring fairness of practice to the  
12 markets dominated by a monopoly railroad industry.

13 A lot of change is needed. The railroad  
14 needs to price fairly. I am hopeful that you will  
15 find that the way the fuel surcharges are being  
16 implemented is an unfair rate practice and that you  
17 will open a rule-making proceeding to instill fairness  
18 to the marketplace.

19 I hope that you will see a new day at this  
20 Board with you, Chairman Buttrey, the great fisherman,  
21 and Vice Chairman Mulvey initiating a more balanced  
22 approach that was called for by the Congress in the

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1 1980 Staggers Rail Act, because there are so many  
2 lawyers here and they're billing so many customers,  
3 I'm not going to go on any further. But I will enter  
4 the rest of my remarks in the written testimony.

5 Thank you very much for this opportunity  
6 and we'll see you in Montana. Thank you.

7 CHAIRMAN BUTTREY: Thank you, Governor,  
8 very much for your testimony today. I'd like to also  
9 thank you personally for the courtesy you extended me  
10 on my two visits to Montana and I'm sure we'll be  
11 seeing you out there again sometime in the future.

12 We're trying very much to keep this  
13 hearing on schedule. I know you have other  
14 appointments today, but I want to give the Vice  
15 Chairman a chance to say anything he might like to say  
16 to you.

17 Thanks for coming such a long way to be  
18 here.

19 VICE CHAIRMAN MULVEY: Thank you, Chairman  
20 Buttrey.

21 Like the Chairman, I've also spent some  
22 time in Montana. I lived there for awhile back in the

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1 late '60s, early '70s and it's a beautiful, beautiful  
2 state. I've been there a number of times since then.

3 I'm not one of the lawyers in the room.  
4 I'm an economist. And as an economist I believe  
5 heartily in competition. My whole career has been  
6 spent promoting competition and trying to see what we  
7 could do to offset the evils of barriers to entry and  
8 monopoly. And I feel the same way about the railroad  
9 industry in this country. We need to make sure that  
10 competition prevails and when competition does not  
11 prevail, the shippers are treated fairly.

12 Both Chairman Buttrey and I are dedicated  
13 to the proposition that we are responsible for  
14 balancing the interest of shippers for reasonable  
15 rates with the needs of the railroads to earn adequate  
16 returns. And we are looking at the way the Board does  
17 things and the way in which we approach our analyses  
18 to make a process that's as fair as possible and to  
19 make sure that shippers receive justice before the  
20 Board where justice is needed.

21 So, with that I thank you for your  
22 testimony, sir, and have a safe trip back to Montana.

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1 CHAIRMAN BUTTREY: Thank you.

2 I'd like to now call the first shipper  
3 panel as identified as Panel 2 in this hearing.

4 Speaking will be representatives of the  
5 Wheat and Barley Commission, the North Dakota Grain  
6 Dealers Association, National Grain and Feed  
7 Association, the Fertilizer Institute, the  
8 Transportation, Elevator and Grain Merchants  
9 Association, and Ag Processing.

10 We'd like to welcome our guests today at  
11 the Board. And what I'd like to do is, if I could for  
12 each panel, we'll hear the testimony of all the  
13 witnesses on the panel first.

14 I'd like to remind all witnesses that we  
15 have read all the testimony that has been submitted.  
16 Therefore, each witness should summarize their  
17 presentation and emphasize the main points that they  
18 would like to make. Also stay within the time  
19 allotted.

20 Following the testimony we'll turn to  
21 questions by myself and Vice Chairman Mulvey  
22 alternating the questions and generally limiting

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1 ourselves to five minutes a piece and hopefully not  
2 even that much because of the pressing time before us  
3 today.

4 I would appreciate if each one of you  
5 would identify yourself for the record when you begin  
6 your testimony.

7 And let's begin from my left and proceed  
8 across the panel to my right. And our first witness  
9 may proceed.

10 MR. WILKEY: Chairman Buttrey and Vice  
11 Chairman Mulvey, good morning. My name is Eric  
12 Wilkey. I am Vice President of Arizona Grain. My  
13 office is in Casa Grande, Arizona.

14 I'm also Chairman of the Transportation,  
15 Elevator and Grain Merchants Association on whose  
16 behalf I appear before you this morning. TEGMA is a  
17 North American trade association that brings together  
18 global grain companies, domestic shippers and  
19 receivers, railroads, port storage houses, inspection  
20 agencies and others involved in the shipment of North  
21 American grain to customers all over the world.

22 Taking this mix of the membership provides

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1 a unique perspective on grain handling and  
2 transportation. And I want to thank you for hosting  
3 this hearing.

4 Our position is TEGMA does not dispute the  
5 right of U.S. rail carriers to utilize a fuel  
6 surcharge to offset an unexpected rise in fuel costs.  
7 However, those surcharges should not become profit  
8 centers for rail carriers.

9 TEGMA comes to this hearing to ask the STB  
10 to encourage the uniformity and fairness in the  
11 application of fuel surcharges. TEGMA has worked to  
12 develop a market-based solution that would allow  
13 shippers to better manage their fuel price exposure.  
14 At issue is the disparity, the wide disparity of  
15 methods used to assess fuel surcharges.

16 In April 2005, to be proactive on this,  
17 TEGMA held a fuel surcharge workshop in Kansas City,  
18 Missouri. Every class one railroad was invited.  
19 Initially, many accepted. However, anti-trust  
20 concerns kept them from attending. We believe the  
21 Surface Transportation Board can play an important  
22 role in having that discussion amongst those parties.

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1                   We as attendees developed a proposal for  
2                   an over-the-counter instrument to hedge the financial  
3                   risk associated with changes in fuel prices and fuel  
4                   price volatility. We have shared this proposal with  
5                   the industry, with the class one railroads and  
6                   included it in our testimony in the hearing held last  
7                   fall on the Staggers Act.

8                   TEGMA believes that if U.S. rail carriers  
9                   adopted a mileage-based surcharge formula and used a  
10                  common price index and not to be prescriptive, but  
11                  some examples might be the 9XCD1 or the national U.S.  
12                  average on highway diesel fuel price index. We  
13                  believe an effective economically priced hedge for  
14                  rail fuel surcharges could be built.

15                  TEGMA encourages the STB to use its  
16                  position and its power to promote the uniformity among  
17                  the class one rail carriers for fuel surcharge  
18                  programs. And to facilitate discussions with the  
19                  class one railroads and others concerned to avoid the  
20                  anti-trust question. This way a market-based solution  
21                  could be developed and applied to this difficult  
22                  issue.

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1 I know from myself in a company that I  
2 work with grain is priced to customers various feed  
3 yards and feed mills, export customers'. Not on a  
4 one-month basis, which we have some idea of what those  
5 fuel surcharges would be one month out, but on a  
6 three, a six, twelve month and possibly even longer  
7 period. And these fuel surcharges not knowing them  
8 ahead of time and not having a way to effectively in  
9 a price-efficient way hedge that risk out creates  
10 great risk.

11 Any company such as mine that has taken a  
12 bet on what fuel prices would do in the last two years  
13 has made a pretty dangerous bet and one that probably  
14 wasn't very economically based.

15 So, therefore, we would thank you for the  
16 time to present this thought and this idea. We think  
17 it is one part of the fuel surcharge question and a  
18 reasonably market-based solution to solving it.

19 Chairman Buttrey, Vice Chairman Mulvey, we  
20 thank you for holding this important hearing.

21 CHAIRMAN BUTTREY: Thank you.

22 MR. VOSS: Thank you, Chairman Buttrey and

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1 Vice Chairman Mulvey.

2 My name is Terry Voss and I'm Senior Vice  
3 President of Ag Processing, headquartered in Omaha,  
4 Nebraska. We've already submitted a written  
5 statement, so I'll be brief with this.

6 First off I need to mention that I'm a  
7 member of the Rail Shipper Transportation Advisory  
8 Council for the NTB as well as the National Grain Car  
9 Council.

10 The remarks I make today and in my  
11 statement are those of our membership and not of those  
12 two committees. In fact, in our meetings you have  
13 advised us that we cannot talk about anything active  
14 in front of the Board and specifically the fuel  
15 surcharge.

16 Our company is owned by 211 grain  
17 cooperatives located throughout the Midwest. We've  
18 talked to a lot of them and they've called us and  
19 they've encouraged us to participate in this hearing  
20 on their behalf.

21 AGP operates 14 slow grain processing,  
22 refining ethanol, soy diesel plants as well as several

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1 grain elevators. One hundred percent of our shipments  
2 are subject to fuel surcharges. AGP has no problem  
3 with fuel surcharges, with the concept as long as it's  
4 there to recover the spikes and the swings in the  
5 prices. It should be a cost-based mechanism, however.

6 I'll give you an example. We have a fuel  
7 surcharge, we have a freight shipment that moves from  
8 the Midwest to California, from Iowa to California.  
9 Soy bean meal. Railroad car rates \$3,975 a car. The  
10 private car rate is \$438 less or \$3,537 a car. The  
11 reason that is is the railroad nets that out. They  
12 normally pay a mileage allowance for furnishing the  
13 car. This car they just netted out and we get the  
14 reduction of the mileage to the freight rate.

15 The issue is that \$438 difference in the  
16 freight rate is also in the fuel surcharge. A 13-1/2  
17 percent fuel surcharge in May and 15 percent in June,  
18 we paid \$59 a car more on a railroad-owned car than we  
19 do on an AGP car. It's the same exact car, same exact  
20 weight, same exact product, same origin, same  
21 destination and literally are hooked together in the  
22 same train. That is inequitable. That's not a fuel

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1 cost that should be passed through.

2 There's no cost difference in my mind in  
3 pulling a railroad owned car versus an APG car. I'll  
4 disagree with Eric here in a little bit. We're a  
5 member of TEGMA and we visited earlier. AGP does not  
6 support the retail fuel highway diesel or the West  
7 Texas Intermediate Crude Index for a benchmark.

8 Railroads don't operate on a highway and  
9 they don't pay the fuel tax that the trucks do, which  
10 are included in the highway diesel tax. We feel the  
11 railroad should use a wholesale price that are paid by  
12 industrial customers which is available by the  
13 Department of Energy on their website. This price  
14 excludes the taxes that are levied by each state.  
15 This year alone, for example, six states have already  
16 increased the fuel tax that they charge. This  
17 artificially in my opinion inflates the benchmark  
18 where the railroads bench off of. This number,  
19 however, is still part of the calculation when they  
20 figure their fuel surcharges.

21 We don't believe the freight surcharge as  
22 applied to the freight rate has any relationship to

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1 the fuel cost itself. Fuel surcharges have a very  
2 significant impact on our company and our ability to  
3 market. As our costs increase, our availability to  
4 compete decreases. In fact, today we are losing soy  
5 business to South America and Brazil.

6 BNSF came out with the mileage-based fuel  
7 surcharge as the governor said earlier. We support  
8 that concept. I think they're on track. No pun  
9 intended, but I think they are a little bit wrong in  
10 their methodology on how they figure the cents per  
11 mile allowance.

12 I also question why coal is \$.22 per mile  
13 and agricultural products are 50 percent more or \$.33  
14 per mile on a fuel surcharge from that.

15 Carriers do provide you with R1 reports  
16 annually and we've looked at those and we had a  
17 consultant look at those and it seems like the fuel  
18 surcharges are quite high. We expect fuel surcharges  
19 to continue and they should be, I guess, as long as  
20 they're tied to the recovery of the fuel shipment cost  
21 itself in effect when the rate was established. It  
22 would be our preference to be stated in miles, which

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1 can easily be achieved. All of us have that in those  
2 computers. If the railroads don't adopt this soon  
3 voluntarily, we would ask that the Board do something  
4 and maybe in another proceeding.

5 Thank you.

6 CHAIRMAN BUTTREY: Thank you, sir.

7 MR. MACK: Good morning, Chairman Buttery,  
8 Vice Chairman Mulvey.

9 My name is Dan Mack. I'm Vice President  
10 of Transportation for Seed, Incorporated, located in  
11 St. Paul, Minnesota.

12 I'm here today, however, representing the  
13 National Grain and Feed Association for which I serve  
14 as Chairman of the Rail Shipper and Receiver  
15 Committee.

16 We commend the STB for conducting this  
17 hearing. As you aware, NGFA and with the Fertilizer  
18 Institute and Forest Products Association of Canada  
19 sponsored a study of fuel surcharges in late 2004 and  
20 engaged in discussions with six of the largest North  
21 American class one carriers in 2005 regarding our  
22 collective concerns of the fuel surcharges.

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1           Our interest and first work directly with  
2 carriers was partly at the urging of the STB for  
3 railroads and their customers to seek private sector  
4 solutions. Some carriers were responsible for this  
5 private sector initiative and made modifications in  
6 2005 and 2006. Other carriers have resisted  
7 refinements that might improve formula accuracy and  
8 equity.

9           More than one year has elapsed since we  
10 began those discussions. Therefore, this hearing is  
11 timely. And as an outcome of this proceeding, the NST  
12 raised the issue of whether rail fuel surcharges are  
13 part of the rail rate or could be considered an  
14 unreasonable practice. In NGFA's view, it would be a  
15 misuse of the ICCTA to require a shipper with a  
16 complaint regarding the structure of fuel surcharges  
17 to bring a formal rail rate challenge at a potential  
18 cost of several million dollars.

19           The railroads have stated their fuel  
20 surcharges are necessary to recover unanticipated  
21 increases in fuel costs. NGFA does not disagree.  
22 However, if fuel surcharges are being used for some

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1 other purpose, the railroads have been misleading  
2 their customers. A fuel surcharge has never been  
3 necessary and would not be necessary today except to  
4 recover fuel costs that are not anticipated at the  
5 time the freight rate is established. If the railroad  
6 uses fuel surcharges for some other purpose, it is an  
7 unreasonable practice.

8 Fuel surcharges have been described by  
9 carriers as hardship measures designed to recover  
10 unanticipated costs. As such, they do not fit into  
11 the mold of the type of railroad rates intended to be  
12 subject to only those with regulatory oversight  
13 applicable to market-oriented rates.

14 NGFA believes that the Board not only has  
15 authority under its unreasonable practice jurisdiction  
16 to require carriers to be more transparent with fuel  
17 surcharge practices, but also to regulate the manner  
18 in which fuel surcharges are calculated.

19 I'd like to discuss with you some of our  
20 primary concerns regarding fuel surcharges.

21 First, we agree that railroads have the  
22 right to recover unanticipated increases in fuel

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1 expenses provided such surcharges are reasonably  
2 related to the increase in market fuel expenses that  
3 have occurred after the railway freight rates were  
4 published. Importantly, the measure of what is  
5 reasonable excessive should be applied on a shipment  
6 basis and not system-wide for each railroad.

7 Second, in constructing a reasonable fuel  
8 surcharge mechanism, we think it makes business sense  
9 for the carrier to exclude hedging gains and losses.  
10 Hedging strategies are internal to each business and  
11 will vary by carrier.

12 Some have suggested that fuel hedging  
13 mechanisms for shippers might be a part of the  
14 solution to the surcharge issues. NGFA doesn't agree  
15 with this as a remedy. Over time, taking a zero sum  
16 gain it can act direct for assessments that may be  
17 considered excessive. Hedging mechanisms are the risk  
18 of the individual carriers and their individual  
19 choice. The losses and gains shouldn't fall to their  
20 own benefit.

21 Thirdly, most railroads assess fuel  
22 surcharges on a percentage of the base rate. This

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1 fact alone creates immediate concern regarding the  
2 reasonableness of surcharges on individual shipments.  
3 This because rail rates are not in general highly  
4 correlated with the fuel expense of individual  
5 movements. Rather, they are an outgrowth of the  
6 differential pricing.

7 NGFA and many other shipper businesses  
8 offer examples of surcharge cost discrimination that  
9 occurs among shippers because the surcharges are  
10 applied to rates.

11 Four, some carriers take the position that  
12 as long as the full collected surcharge revenues do  
13 not exceed the full increase in fuel costs compared  
14 with a base period, the fact that some individual  
15 shippers are being assessed successfully should not be  
16 an issue. We have a fundamental disagreement with  
17 this stance. The practice that transfers cost burdens  
18 from one customer to another is unreasonable. An  
19 unreasonable practice that adversely affects only a  
20 portion of the railroad's customers is still an  
21 unreasonable practice.

22 In our view, it is not justifiable for a

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1 carrier to charge a portion of his customers excess  
2 fuel surcharges to compensate for commercial decision  
3 to not assess the charges on other customers.

4 Fifth, rail fuel surcharges have caused a  
5 great deal of skepticism on the rail customers. A  
6 portion of this skepticism is driven by a lack of  
7 transparency by the carriers in reporting information.

8 In NGFA's written submission we provide  
9 some estimates of the average per car or compensation  
10 costs of the current surcharges. It should be noted  
11 we did make several assumptions in deriving these  
12 estimates.

13 We offer specific recommendations on the  
14 additional data needed by rail customers to assess  
15 whether the surcharges they paid initially are  
16 reasonably related to fuel cost increases.

17 The additional data should be provided  
18 voluntarily by carriers. If railroads expect their  
19 customers to pass down increased fuel costs, then they  
20 should be more than willing to provide appropriate  
21 documentation to demonstrate they are only assessing  
22 charges that recover those costs and nothing more.

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1           However, to ensure uniform compliance and  
2 ensure data comparability, we urge the STB to require  
3 the reporting of this information by the carriers.

4           Our analysis indicates that comparing the  
5 fourth quarter 2005 to a base fuel cost period in the  
6 fourth quarter of 2001, the average shipper paying the  
7 full surcharges is being overcharged on all six major  
8 class one carriers. The range in over compensation of  
9 fuel costs increased its range from \$10 to over \$80  
10 per car under what we view to be very conservative  
11 assumptions.

12           Keep in mind that this is only for the  
13 average shipper. Those shippers that already paid the  
14 highest rates are likely to be overcharged more.

15           To explain why we believe overcharges are  
16 occurring. First, there's a fundamental bias in some  
17 of the carriers' formulas. What we mean is that as  
18 the price of oil and diesel fuel rise, the formula and  
19 calculation provide more surcharge revenue than can be  
20 justified by the true cost impacts on the carrier's  
21 operation.

22           Another factor that affects most of the

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1 carriers is a formula so designed in an area when rail  
2 rates were much lower than today. Applying the same  
3 formula in today's higher rate environment creates a  
4 double dipping effect caused by the interaction of  
5 higher fuel surcharges percentages applied to a  
6 substantially higher rate.

7 Our point is that many of the factors that  
8 affect fuel surcharge assessments have changed. Those  
9 that have changed are rail rates, the relationship  
10 between diesel oil and crude oil prices, fuel  
11 efficiency and lastly the overall level of fuel  
12 prices. Because of these changes, we recommend that  
13 each of the carriers undertake a serious review of the  
14 accuracy and equity of current fuel surcharge formulas  
15 and make necessary adjustments.

16 In this review, we also urge the carriers  
17 to consider alternative means of assessing surcharges  
18 that are truly more related to fuel cost increases of  
19 individual shipments. Specifically, we would  
20 recommend the following: First, the carrier should  
21 seriously consider surcharge systems that are not  
22 applied to the freight rate. Because of the equity

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1 issues caused by differential pricing and because of  
2 re-escalations over time, possibly per car charges and  
3 some adjustment to mileage ranges on an individual  
4 basis should be evaluated.

5 Secondly, to assess fuel surcharges only  
6 to the appropriate extent necessary to allow carriers  
7 to recover fuel cost increases unknown at the time the  
8 freight rate was published.

9 Third, if surcharge formulas continue to  
10 be applied to rates, railroads need to undertake more  
11 frequent review and adjustments to formulas to avoid  
12 the double dipping of multiplying higher fuel  
13 surcharges to a higher rate.

14 Lastly, if surcharge formulas continue to  
15 be applied to rates, raise the base fuel price at  
16 which surcharges begin. This so as to lower the  
17 surcharge percentage. This will tend to reduce  
18 inequities in applying the surcharge percentage to the  
19 different rate structures.

20 If the carriers choose to not make  
21 voluntary corrections to the programs within a  
22 reasonable time frame, we urge the STB to issue

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1 guidelines to primary carriers on an accepted  
2 methodology for assessing the fuel surcharges.  
3 National Grain and Feed appreciates the opportunity to  
4 speak before you today.

5 CHAIRMAN BUTTREY: Thank you very much.

6 Mr. Strege.

7 MR. STREGE: Thank you. Good morning, Mr.  
8 Chairman and Vice Chairman, staff and all of the  
9 testifiers and all those in the room.

10 My name is Steve Strege. I'm here on  
11 behalf of the North Dakota Grain Dealers Association  
12 and we are a trade association of country grain  
13 elevators in North Dakota and a few in bordering  
14 states who receive grain for farmers, clean it,  
15 segregate it by qualities and ship it to both domestic  
16 users and export ports.

17 Fuel surcharges raise overall  
18 transportation costs. This impacts grain elevators  
19 and the price they can pay the farmers for their  
20 grain.

21 The unpredictability of fuel surcharges  
22 creates a problem for grain elevators offering forward

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1 price contracts to farmers. Rural communities are  
2 affected when less is received for agricultural  
3 production in the area. Increased costs can detract  
4 from the competitiveness of our grain on the world  
5 market. Fuel surcharges have many ripple effects.

6 We too thank you for holding this hearing  
7 and for focusing on the right question, whether  
8 railroad fuel surcharges actually reflect the  
9 increased fuel cost on the shipment being assessed.

10 CHAIRMAN BUTTREY: Mr. Strege, excuse me  
11 just a moment.

12 Is his microphone on? They are having  
13 trouble hearing in the back. I'm not sure that all  
14 the people in the room can hear and I was a little  
15 concerned about that. You may have fans back at home  
16 that want to hear what you have to say.

17 MR. STREGE: Oh, they're cheering right  
18 now, I'm sure. They probably cheer more for Dan  
19 though.

20 We aren't here today to talk about whether  
21 railroads collect enough in total fuel surcharges  
22 system-wide to cover their increased fuel costs

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1 system-wide. At the other extreme, I don't think  
2 anyone is asking that railroads calculate a unique  
3 surcharge for each shipment, although they may have  
4 the data to do just that.

5 Our primary message to you today is that  
6 railroad fuel surcharges be reasonably cost-based.  
7 You will hear much evidence that they aren't.

8 Railroads unilaterally impose these  
9 charges. Rail customers are forced to pay because  
10 they have no effective alternative means of  
11 transportation. The broad interest in this hearing  
12 testified to the concern and the economic pain  
13 suffered.

14 I read several of the shipper statements.  
15 Common themes include evidence of over charges and the  
16 desire for cost-based surcharges. We think it is time  
17 for the STB to take a closer look and to effect more  
18 positive change. It's time for railroads to get  
19 surcharges in line with actual increased costs.

20 Because BNSF is the larger carrier in my  
21 region and because it had the higher fuel surcharge  
22 over most of the past couple years, it has drawn the

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1 most attention in the Northern Plains.

2 Early last year BNSF said it was  
3 collecting fuel surcharges on only half of its revenue  
4 base to the extent some payers were being overcharged  
5 to make up for those who were not paying. This is  
6 robbing shipper Peter to pay expenses generated by  
7 shipper Paul. This is an unreasonable practice on any  
8 railroad.

9 According to a brokerage house analysis  
10 quoted in our written submission, some railroads were  
11 using fuel surcharges to pad their bottom lines.  
12 Railroad earnings were said to face a head wind or  
13 drag if fuel prices declined. We believe assessing  
14 more fuel surcharge than actual increased fuel expense  
15 is an unreasonable practice.

16 Gentlemen, you have read our written  
17 testimony including the spreadsheet about increased  
18 fuel cost versus fuel surcharge on BNSF. It view fuel  
19 costs from mid-2002 when BNSF last had zero surcharge  
20 and compared that to fourth quarter 2004. To its  
21 credit, the BNSF has changed its method of  
22 calculation. But on a specific movement basis, our

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1 experience and data point out the inaccuracy of using  
2 a rate-based method of calculation which all the  
3 railroads except the BNSF still do. So, I would like  
4 to highlight a few things from that experience.

5 In one case, the fuel surcharge on a train  
6 load was over \$41,000 when the actual increased cost  
7 was less than \$14,000. Surcharges were up six or  
8 seven times the increased fuel cost.

9 Surcharges sometimes exceeded total fuel  
10 cost. Surcharges on different grains from the same  
11 origin to the same destination varied by 50 percent.  
12 These are unreasonable practices.

13 In some case, surcharges were less for  
14 longer hauls than for shorter hauls of the same weight  
15 or much the same route. In one example a haul nearly  
16 1,300 miles paid 17 percent more for a car a mile than  
17 a haul of almost 1,750 miles. We think that defies  
18 common sense and is an unreasonable practice.

19 We compliment BNSF Railway for making the  
20 change to a mileage-based surcharge on grain and coal  
21 this past January 1. This is a step in the right  
22 direction. It has at least partially eliminated some

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1 of the distortion just mentioned. We think other  
2 railroads should follow BNSF's lead and improve upon  
3 it. It seems common sense that mileage must be a  
4 component of a reasonably cost-based fuel surcharge.

5 Driving the family car or a railroad  
6 locomotive 1,000 miles consumes more fuel than driving  
7 it 500 miles.

8 Another component to a mileage-based  
9 surcharge is the per car mile charge. We wonder how  
10 BNSF arrived at \$.33 per mile for grain this month but  
11 only \$.22 per miles on coal. This assumes to say that  
12 coal should be increased but rail customer confidence  
13 is shaken by a process that yields such variable  
14 results.

15 The railroads feed crude oil price or  
16 highway diesel price in one end of a black box and out  
17 the other end on their fuel surcharge. We need  
18 transparency in this process so rail customers know  
19 they are paying what is necessary and no more.

20 While we applaud the BNSF lead in  
21 switching to mileage based, mileage based is not an  
22 end-all. It must be accompanied by an accurate per

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1 mile charge. I am told that short lines and regional  
2 railroads operating in my state get none of the fuel  
3 surcharge collected by the major carriers. Clearly  
4 these smaller railroads have additional fuel expense.  
5 The welfare of these smaller railroads in this regard  
6 is of interest to us and should be to the Board.

7 Railroad fuel surcharges are a big deal by  
8 anyone's measure. According to its own financial  
9 reports, over 57 percent of BN's total fuel cost in  
10 2005 was covered by a fuel surcharge. It has been  
11 over two years, about two years, since fuel surcharges  
12 took off in a steady upward climb. With the recent  
13 run up in crude oil prices, fuel surcharges on all  
14 railroads will become even more of an issue. Some of  
15 that may be justifiable. Some of probably not. It is  
16 time for the Board to exert its influence and  
17 authority on the railroads on behalf of rail customers  
18 to inject equity into the situation.

19 Our association believes that several  
20 principles should apply to railroad fuel surcharges.  
21 Our short list and what Mr. Mack has said, assessing  
22 fuel surcharges is justified only if the railroad is

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1 not recovering its increased fuel cost through some  
2 other mechanism such as rate increases or the rail  
3 cost adjustment factor.

4 Surcharges should cover the increased cost  
5 of fuel on the shipments to which they are applying.  
6 They should be cost-based. Basing a fuel charge on a  
7 rate is not an accurate reflection of true increased  
8 cost and penalizes captive shippers more than others.  
9 The rail customers who pay fuel surcharges should pay  
10 for only their own use. They shouldn't have to make  
11 up the shortfall for rail customers who don't pay.

12 If surcharges are necessary, then it seems  
13 like short lines and regional railroads should get  
14 their fair share. Rail customers are entitled to know  
15 how their fuel surcharges are being calculated and if  
16 they are equitable.

17 Open the black box.

18 One of our members contacted me last week  
19 with the thought that where fuel surcharges have been  
20 very excessive there should be a rebate back to the  
21 payers. This is something the STB might want to  
22 consider.

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1 Thank you, Mr. Chairman and Vice Chairman  
2 Mulvey for the opportunity and I will try to answer  
3 any questions that you might have.

4 CHAIRMAN BUTTREY: Thank you, Mr. Strege.  
5 Mr. Whiteside.

6 MR. WHITESIDE: Mr. Chairman and Vice  
7 President Mulvey, thank you and the staff. I  
8 appreciate the opportunity here to address you.

9 I represent a number of wheat commissions  
10 and barley commissions including Montana Wheat and  
11 Barley Committee, Colorado Wheat Administrative  
12 Committee, Idaho Barley, Idaho Wheat, Nebraska Wheat  
13 Board, the Oklahoma Wheat, South Dakota Wheat  
14 Commission, the Texas Wheat Producers as well as the  
15 National Association of Wheat Growers.

16 The reason I go through the list is that  
17 I'm going to cover a very large area and the concerns  
18 are virtually the same.

19 I totaled up the number of minutes today  
20 and it's going to be about 320 minutes so I'm going to  
21 go very quickly.

22 We have presented a written statement and

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1 I just want to cover a couple of points because I'm  
2 honored to be on this panel. This is like a panel of  
3 friends. We've worked together most of us on a number  
4 of occasions.

5 The Wheat Commission or the Wheat and  
6 Barley Producers recognize that the railroads need to  
7 recover unanticipated increases in fuel. We have no  
8 quarrel with the concept. We think if the methodology  
9 is fair and equitable to all rail customers and  
10 collections are not exceeding recovery of charges for  
11 changes in fuel, then we think it's a reasonable  
12 practice.

13 Fuel surcharges need to be cost-based.  
14 You've heard all down the panel. And they need to be  
15 based upon the fuel expended for individual movements.

16 The current process has four basic claws.  
17 The current rail fuel surcharge program is collecting  
18 from less than the full universe of customers. You've  
19 heard that coming down the line. Rail customers less  
20 than the full universe that are being assessed fuel  
21 surcharges are being charged surcharges that are  
22 greater than the incremental increase in the fuel cost

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1 incurred by the railroads for that particular moment.

2 Number three, some of the rail customers  
3 are being charged fuel surcharges based upon rate  
4 level and some are being charged upon mileage formulas  
5 which creates a differing level of fuel surcharge  
6 burdens on different rail customers.

7 And number four, the methodologies for  
8 attaining the fuel surcharge information leads to  
9 uncertainty in the calculating of the correct fuel  
10 surcharge assessment. What Mr. Strege calls the black  
11 box.

12 Our calculations, we all have them and  
13 have shown that the fuel surcharge, fuel cost ratios  
14 of using fourth quarter in '05 run about 25 to 40  
15 percent higher than actual costs. Clearly, we're  
16 being assessed incremental fuel costs that lead us to  
17 the conclusion that there is an over collection  
18 process going on when they're collecting 40 percent  
19 more in fuel surcharge than the entire allocated fuel  
20 cost of the movement.

21 We think any future methodology prescribed  
22 by this Board must be readily ascertainable, fairly

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1 applied and predictable. You'll have some witnesses  
2 later in the day that will talk about transparency all  
3 day.

4 I think it's important that we recognize  
5 that the Board has in our opinion ample authorities  
6 and their authority is broad enough to examine and  
7 correct this fuel surcharge program.

8 Railroads have tried to sell their fuel  
9 surcharge programs as necessary to recover  
10 unanticipated increases in fuel cost for the shipments  
11 to which the surcharges are applied. Clearly, as Dan  
12 Mack has said, if the fuel surcharges are being used  
13 for over collection or additional profit, the  
14 railroads probably have been misleading their  
15 customers.

16 When a freight rate is established it has  
17 a built-in fuel cost. A fuel surcharge is supposed to  
18 collect that over and above what's in the rate. And  
19 it's what was not anticipated at the time that the  
20 freight rate was published.

21 To the extent that the railroad uses a  
22 fuel surcharge for some purpose other than that, it

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1 becomes an additional profit center and that clearly  
2 is an unreasonable practice.

3 Summary. The Wheat and Barley Commission  
4 want to thank the Board for the opportunity to present  
5 these comments to the Board.

6 The opportunity to present comments on  
7 this issue provides a needed forum to examine the  
8 legitimacy of the fuel surcharge assessment as being  
9 practiced by the nation's railroads. We who shoulder  
10 the burden of the assessment look forward to the  
11 future Board action on this issue through the  
12 promulgation of rules that will bring fairness to the  
13 fuel surcharge assessment process.

14 We also hope as the Governor just spoke of  
15 that this hearing signifies a dawning of a new era of  
16 this Board that will continue through hearing  
17 processes like these to shine its light on rail  
18 practice and customer rail customer issues and will be  
19 the source of promulgated change.

20 And I thank you.

21 CHAIRMAN BUTTREY: Thank you, sir.

22 MS. GILLIES: Chairman Buttrey, Vice

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1 Chairman Mulvey. My name is Judy Gillies. I'm the  
2 Director of Transportation for the J.R. Simplot  
3 Company Ag Business Group. We are headquartered in  
4 Idaho where the fishing is great, by the way, Chairman  
5 Buttrey.

6 The Ag Business Group has been plotted the  
7 Western based manufacture of agriculture fertilizers.  
8 These fertilizers are distributed domestically to  
9 growers for use on crops such as gains, rice,  
10 potatoes, vegetables and fruit.

11 Simplot Company is also a member the  
12 Fertilizer Institute or TFI. TFI is the national  
13 trade association for the fertilizer industry which  
14 represents fertilizer producers, distributors, retail  
15 agricultural dealerships, equipment suppliers,  
16 engineering firms, distributors, retail agriculture  
17 dealerships, engineering firms, importers and other  
18 companies involved in agriculture.

19 Many TFI members use rail transportation  
20 and have a strong interest in the fuel surcharge  
21 methodologies applied by the rail industry. Fuel  
22 surcharges if administered properly are an appropriate

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1 means for railroads to recover charges with today's  
2 highly volatile fuel costs. Shippers recognize the  
3 importance of financially strong railroads and the  
4 need for railroads to recover extraordinary fuel  
5 costs. However, TFI members are concerned that the  
6 fuel surcharge methodologies employed by class one  
7 railroads are over-recovering the fuel costs.

8 TFI co-sponsored a rail fuel surcharge  
9 study with the National Industrial Transportation  
10 League, National Grain and Feed Association, and other  
11 organizations in the year 2004. The result of that  
12 study substantiates this concern.

13 While there are numerous problems with the  
14 current fuel surcharge methodologies used by the class  
15 one railroads three problems stand out.

16 One is that the fuel surcharges are not  
17 based on actual cost. All but one class one railroad  
18 assesses a fuel surcharge based on a percent of the  
19 transportation rate of each move.

20 If fertilizer rates are a commodity  
21 market-based rather than mileage-based rate due to  
22 the differential pricing of rail transportation rates,

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1 commodities assessed higher rates must pay more in  
2 fuel surcharges than commodities assessed a lower  
3 rate. This is so even when the cost of fuel is the  
4 same.

5 A second problem with the current fuel  
6 surcharge methodology is the lack of transparency.  
7 Shippers find it difficult to determine the cost of  
8 fuel for a particular move. It's equally difficult to  
9 determine if the shipper is paying too much under the  
10 fuel surcharge methodology program today.

11 The third problem TFI is concerned with is  
12 that there is no measure to verify the extent of over-  
13 recovery by the class one railroad. It is TFI's  
14 understanding that some shippers do not pay fuel  
15 surcharges due to exclusions in current contracts.  
16 Railroads should not assess higher fuel surcharges to  
17 shippers not protected by current exclusion clauses to  
18 recover the fuel costs of shippers with the exclusion.

19 As previously mentioned, rail rates for  
20 fertilizer are market-based. Factored into these  
21 rates is the cost of steel, labor and fuel. Fuel  
22 surcharges are calculated as a percentage of that rate

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1 which itself already contains a fuel component.

2 Fuel surcharge assessments are charged  
3 monthly. This swing in rail rates makes planning and  
4 pricing difficult for each fertilizer season.

5 For example, if fuel surcharge changes  
6 from 10 percent to 13 percent that difference on a \$45  
7 per ton rate is \$1.35 a ton. When multiplied by the  
8 millions of tens of fertilizer shipped on the  
9 railroads each year, the impact to our industry is  
10 significant.

11 Passing on the fuel surcharges to  
12 America's farmers is a difficult, if not impossible  
13 task. Farmers use fertilizer, plant nutrients and  
14 micro nutrients to grow the grain, corn, potatoes,  
15 vegetables, fruit and other products.

16 Because of the ever increasing cost  
17 pressures upon the farmers, they are very concerned  
18 about their input costs and often simply cannot afford  
19 to pay the higher transportation rates. Thus, it is  
20 the manufacturers of these important components of our  
21 agricultural economy that must cover the fuel  
22 surcharge cost.

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1           Again, TFI and shippers in general  
2 appreciate the need for the rail carriers to recover  
3 the incremental fuel costs. However, we request that  
4 the methodologies used to assess fuel surcharges be  
5 based upon the cost of fuel used for a particular  
6 move. Additionally, we ask the Board to require full  
7 disclosure of fuel costs to the shippers.

8           Thank you for your consideration in this  
9 most important matter.

10           CHAIRMAN BUTTREY: Thank you very much for  
11 all your comments this morning. And we appreciate you  
12 being mindful of our time schedule.

13           I'd like to change the order just a little  
14 bit if we could and ask the Vice Chairman if he has  
15 any questions at this time. Normally the Chairman  
16 goes first, but I'm going to offer that to the Vice  
17 Chairman.

18           VICE CHAIRMAN MULVEY: Thank you, Chairman  
19 Buttrey. I'll start off with a comment to Mr. Wilkey.

20  
21           I found your proposal for an over-the-  
22 counter instrument that would allow shippers to hedge

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1 the financial risk associated with fuel increases  
2 commendable. It's one thing to complain about the  
3 practices of railroads but quite another thing to  
4 develop a market-based solution to the problem for  
5 yourself.

6 And while we have a mountain of testimony  
7 complaining about practices, yours is one of the few  
8 that came up with a concrete resolution or a specific  
9 approach to the problem. So, I thank you for that.

10 A couple of people mentioned the  
11 difference between the rate for grain and the rate for  
12 coal by BNSF even though it's mileage based. And that  
13 the grain rate is \$.33 a car mile and the coal rate  
14 \$.22 a car mile.

15 Could that be attributed to differences in  
16 density or the differences in the terrain that grain  
17 and coal normally travel over?

18 Mr. Voss, you mentioned it.

19 MR. VOSS: I don't know exactly how they  
20 figure it. Basically, if you run a hopper train of  
21 grain or soy bean meal or something like that, you got  
22 286,000 pounds gross on the rail. You're going to

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1 have the same thing in coal. So, I think if you're  
2 pulling 100-car train of coal or a 100-car train of  
3 grain, I don't know that it makes a lot of difference  
4 as far as weight pull.

5 Co-efficient drag, I don't know. I'm not  
6 an engineer. I don't know how that works, but the  
7 train, I don't know. I don't know that there would a  
8 50 percent difference in terrain.

9 VICE CHAIRMAN MULVEY: 50 percent is giving  
10 them a lot.

11 MR. VOSS: It does to me.

12 VICE CHAIRMAN MULVEY: You also mentioned--

13 MR. STREGE: I think Terry hit it right on  
14 the nose that the weight is the same generally or  
15 pretty close to the same and the coal cars are  
16 aluminum and so the return trip would be lighter,  
17 although the gross weight of the shipment would be  
18 approximately the same.

19 A terrain might vary, but any railroad  
20 movement is going to encounter some hills and valleys  
21 and some flat plains. And as you said, Mr. Mulvey, 50  
22 percent difference is quite a bit. We'd be delighted

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1 if we could, you know, just drop down to the coal  
2 rate.

3 VICE CHAIRMAN MULVEY: Mr. Voss, you  
4 mentioned you polled your membership in your  
5 testimony. I was wondering if you and your members  
6 would be amenable to sharing in more detail  
7 information that came out of that survey?

8 MR. VOSS: I would submit it. I don't have  
9 it available. I mean, I've got some notes available,  
10 but I would submit it for the record if you want it.

11 VICE CHAIRMAN MULVEY: Thank you very much.  
12 I appreciate that.

13 MR. VOSS: Do you want it for the record?

14 VICE CHAIRMAN MULVEY: Yes, please.

15 MR. VOSS: Okay.

16 VICE CHAIRMAN MULVEY: Thank you.

17 I have another question.

18 CHAIRMAN BUTTREY: Go ahead.

19 VICE CHAIRMAN MULVEY: Okay.

20 Mr. Mack, your association urges the STB  
21 to issue guidelines and parameters to carriers on  
22 certain methodologies with assessing the surcharges.

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1 But does the Board really have the expertise in this  
2 area? Should the STB give some guidance as to what is  
3 reasonable in general terms, by stating, for example,  
4 that surcharges should bear some direct relationship  
5 to the consumption of fuel. Or would you have the  
6 Board design the entire programs, which I'm not sure  
7 that we can do?

8 MR. MACK: I think that the way you would  
9 do that obviously and some of the burden would be the  
10 Board. Some of the burden would be on the rail  
11 industry, shipper, vendor should come together and  
12 determine what is an equitable and logical approach.

13 Obviously, the authority lies in your  
14 side--

15 VICE CHAIRMAN MULVEY: You said that you  
16 expected that the benefits from hedging should go to  
17 the carriers. They take the risks and, therefore,  
18 they should get the benefit or pay the costs if they  
19 hedge wrong. But that's not widely agreed upon by  
20 other members of the shipping community.

21 Does anybody have differences as to how  
22 hedging should be treated? Should we take into account

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1 hedging in determining what a fair fuel surcharge is?  
2 Or should we agree and say that the railroads are  
3 taking the risk and they should benefit or not  
4 depending upon what happens?

5 MR. MACK: I can give a perspective.

6 Our perspective is simply that the risk  
7 assessment is entirely up to the railroads whether  
8 they choose to hedge or not. Essentially, a hedge is  
9 locking in a price. It's not necessarily locking in  
10 a better price derived at a later date or a worse  
11 price. It's simply deciding to lock in a price.

12 If there's a gain from that hedge, that  
13 should be the reward to the carrier for taking that  
14 risk. If there's a loss to that hedge or in other  
15 words they could apply for fuel at a later date at a  
16 cheaper price, but they'd made a decision to hedge,  
17 that's also their burden of error.

18 Our perspective from the shipper community  
19 is that we're not asking for a refund nor do we want  
20 to make an additional payment to cover any losses that  
21 may occurred from a decision to hedge.

22 VICE CHAIRMAN MULVEY: Some have suggested

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1 that hedging should be taken into account in deciding  
2 whether or not how much the rates should increase if  
3 the railroads had hedged the price the fuel.

4 Anyone want to comment?

5 MR. VOSS: I agree with Dan. You know, if  
6 they want to hedge, and put the money in their pocket.  
7 Fine. You know, they're going to be upside down  
8 sometime on it. And they're going to have a lot of  
9 systems and we don't want to participate in those.

10 MR. WHITESIDE: I guess I would agree with  
11 Also, Mr. Mulvey. The amazing thing is that the way  
12 it works right now is, we've talked to the boroughs  
13 and they've said well the hedging should be ours, but  
14 the losses should be yours. And that's not fair  
15 either. So, I think divorcing both of them probably  
16 makes a lot of sense.

17 CHAIRMAN BUTTREY: We've heard anecdotal  
18 information and your testimony to the proposition that  
19 there may be other customers, rail customers, other  
20 than contract customers who are not paying fuel  
21 surcharges for one reason or another.

22 I don't know whether any of you have

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1 information or evidence of that practice being  
2 prevalent in the industry or not. But we keep hearing  
3 that over and over again that the contract carriers  
4 that have these provisions in the contracts that do  
5 not allow escalation clauses or fuel surcharges, any  
6 extra charges that can be placed top of the rate  
7 that's in the contract being prohibited.

8 Is it your understanding or do you believe  
9 that there are situations out there where there are  
10 certain customers who are getting preferential  
11 treatment by carriers who are not under contract for  
12 one reason or another?

13 MR. STREGE: Mr. Chairman, I could address  
14 that perhaps.

15 I submitted a letter with my written  
16 comments from the Burlington Northern Sante Fe that a  
17 year ago they were collecting from only 50 percent of  
18 their revenue base. I don't know if the other people  
19 were all contract or not. That was not said, but at  
20 that point it was only half. It is a serious problem  
21 because if you're trying to make up 100 percent from  
22 50 percent, well, then you're going to have to over

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1 charge them.

2 CHAIRMAN BUTTREY: Is anyone suggesting  
3 that there is some mechanism for getting to that issue  
4 and how you would get to that or solve that problem by  
5 going after the contract situation or the contract has  
6 concluded that no fuel charges can be assessed? I  
7 mean, there doesn't seem to be anybody who is  
8 suggesting that there is some way to do that.

9 MR. STREGGE: Mr. Chairman, if the railroad  
10 agreed with these shippers that there would not be an  
11 escalation clause for a fuel surcharge, I guess they  
12 should be stuck with it. But they should not be  
13 allowed to collect the shortfall from somebody else.

14 CHAIRMAN BUTTREY: The data that has been  
15 used to support the argument or support the facts  
16 about the difference between the charges of grain and  
17 coal interests me. I was wondering if you could tell  
18 me if some effort has been made in the collection of  
19 that data and the presentation of that data, to show  
20 the difference between fuel surcharges for coal and  
21 grain. Is there some information you might be able to  
22 shed on that? Anyone on the panel?

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1 MR. VOSS: I'll just throw in a thought.

2 If the fuel surcharge is in the contract,  
3 I don't think they would publish it on the website  
4 every month. I think it would be hidden in the  
5 contract or in a contractual agreement between the  
6 shipper and the railroad.

7 MR. WHITESIDE: Our experience has been  
8 with our clients is that up until about 1999/2000,  
9 there were contracts that were being made by the  
10 railroads that had no cost escalation in them for  
11 fuel. Right after that, we starting seeing RCAF--  
12 well, before that a small percentage of RCAF, then the  
13 full RCAF was being applied in the contracts after  
14 that. And then generally the last couple of years  
15 they being ALF-2 plus fuel.

16 So, what we're seeing is that as those  
17 contracts that were cut back in the late `90s are  
18 coming due, they're going to be subject to at least  
19 ALF-2s probably in fuel. So, that catch-up will occur  
20 at some point, if you're following what I'm saying.

21 But I think the recognition is that in  
22 1999 no one ever thought about fuel as being something

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1 that would just skyrocket. And so they weren't even  
2 building them into a lot of the contracts that I've  
3 been associated with.

4 MR. VOSS: Our company has not been  
5 successful at all in renewing any of our contracts  
6 without the fuel in it. So, now all of our contracts  
7 are subject to fuel. At one time, not all of them  
8 were. And that may be what the railroads are  
9 unwinding and I'm going to assume that as they renew  
10 these contracts, they're going to treat those the same  
11 as they did us and make them subject to fuel.

12 MR. MACK: Chairman Buttrey, you asked a  
13 question earlier, if I may, about are we seeing any  
14 fuel surcharge or a need for anything but perhaps a  
15 contract that was written with a fuel surcharge? To  
16 my knowledge, I have not seen that.

17 MR. WHITESIDE: We have heard evidence too,  
18 some discussion about on the mile-based from the  
19 higher mileage areas that one of the railroads is  
20 looking at a block mileage to cover a whole area  
21 instead of applying individual mileages.

22 Again, the shorter mileage people probably

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1 end up suffering in that kind of an environment.

2 CHAIRMAN BUTTREY: Do any of you pay fuel  
3 charges based on actual railroad mileage or is it  
4 figured on some other basis like taking out the old  
5 Rand-McNally map and measuring it or something?

6 MR. VOSS: All the mileage on Burlington  
7 Northern SF is real mileage.

8 MR. WHITESIDE: I talked a little bit about  
9 in my statement about the transition trauma that was  
10 associated a little bit with that. I don't blame the  
11 railroad because it was trying to come up with a new  
12 methodology. But it became very complicated for awhile  
13 until finally settled on rail miles. That's in my  
14 statement.

15 So, if we ever come up with some  
16 methodology, it should be very clear and transparent.

17 CHAIRMAN BUTTREY: Is there only one  
18 railroad that's using the rail miles or are other  
19 people using different types of indices?

20 MR. MACK: to my knowledge, BNSF is the  
21 only one. And it applies on BNSF direct only, not on-  
22 -

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1                   What I'm saying on a lot of it they're  
2 probably applying on coal and it applies on grain.  
3 Other commodities, I believe, for the most part are  
4 still a percentage of the freight rate for the freight  
5 bill.

6                   VICE CHAIRMAN MULVEY: You mentioned  
7 mileage-based surcharge being fairer than rate-based  
8 surcharges. If you could design the system to replace  
9 the current rate-based surcharges, would the BNSF  
10 system be the one you would choose? Or could you  
11 envision some other kind of justice in that system or  
12 other system that might be fairer?

13                   Everyone seems to agree that we need to  
14 cover the cost of fuel to the extent possible.

15                   Does anybody have a suggestion for a more  
16 optimal system than the one we have now or the one  
17 that BNSF has proposed or is using?

18                   MR. VOSS: I'm not saying the BNSF system  
19 is optimal. It is a good system. I think it's just  
20 priced wrong. I think the BN system is a good model  
21 as long as it's cost-based and the miles charged for  
22 mile reflects the cost base.

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1                   MR. WHITESIDE: I think I agree with Terry.  
2                   I think that that's a good start. The real issue is,  
3                   if it's over collecting, if it's collecting more than  
4                   the total fuel of the whole movement and just the  
5                   incremental, then the system is still awry a little  
6                   bit. It needs some adjustment.

7                   MR. STREGE: I would say that mileage has  
8                   to be a part of the equation. I think it would be  
9                   obvious.

10                  Now, the other factors that would go into  
11                  it, wheat probably one. Maybe there is something  
12                  about the aerodynamics of train movement and I don't  
13                  want to make it too complicated. You don't want to  
14                  have railroads assessing a unique fuel surcharge on  
15                  each movement, but those are some of the factors that  
16                  we know and miles has to be one of them. And it's a  
17                  matter of getting that multiplier, that per mile  
18                  charge correct and letting the shippers know how they  
19                  arrived at that.

20                  Open the black box so people can see  
21                  what's going on so that we can be assured that it is  
22                  recovering fuel costs--increased fuel cost only and

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1 not being used for some other means or other goal.

2 VICE CHAIRMAN MULVEY: Would it be worth it  
3 to help assessing such a charge on a merchandise train  
4 rather than a unit train of coal or grain? It would  
5 be more difficult to hustle out all the individual  
6 commodities and all the individual grains on a  
7 merchandise train and assessing a charge for each one  
8 of those.

9 MR. VOSS: I'll say day to day it applies  
10 on all the ag products whether it's soy bean oil or  
11 ethanol or whatever it might be. Single carloads that  
12 run in manifest trains today.

13 All agricultural products are subject to  
14 that mileage already. So, I think that model may be  
15 in place.

16 MR. MACK: I also want to make a comment,  
17 I guess, on the mileage per car, if I may. And I  
18 think it's more conducive --there's more greater  
19 collection of cost. It should be noted though that --  
20 is a little more burdensome on a rate base so that's  
21 some disadvantages.

22 And also certainly in the transition

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1 period when you shift from a percentage to miles,  
2 there are some market distortions that you incur that  
3 do change the economics of modern values from one  
4 market to another.

5 CHAIRMAN BUTTREY: I have to get this on  
6 the record. There seems to be agreement on this panel  
7 at least. There may not be on other panels but  
8 certainly on this panel that some type of nationwide  
9 indexing system will be preferable to what we have  
10 now.

11 Is that an accurate statement and if it's  
12 not, I'd like to know why it's not?

13 MR. VOSS: Yes. It is.

14 CHAIRMAN BUTTREY: It is accurate on this  
15 panel.

16 We want to thank you very much for coming  
17 today. We appreciate your testimony. It will go on  
18 the record obviously and we'll get prepared for the  
19 next panel.

20 I'd like to call the second shipper panel  
21 identified as Panel 2B in the Notice of Hearing.

22 Speaking will be representatives of the

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1 alliance of Automobile Manufacturers, Daimler  
2 Chrysler, Ameren Energy Fuels and Services, Western  
3 Coal Traffic League, Entergy Corporation and the AES  
4 Corporation.

5           Again, Vice Chairman Mulvey and I will  
6 hold our questions for the panel until all have  
7 testified. I would appreciate again if each speaker  
8 would identify yourself for the record at the outset  
9 of your comments and we'll continue to proceed with  
10 the witnesses from left to right.

11           It's also apparent that there are some  
12 witnesses who are appearing here who are wearing a  
13 little bit different hats than they sometimes do.  
14 We'd like to have for the record if you're  
15 representing someone other than what we have here.  
16 We'd certainly like to know that for the record.

17           Do we have enough chairs?

18           I'd like to encourage all of you to speak  
19 as close to the microphone as you can to accommodate  
20 people who are trying to listen in the audience and  
21 also people who are trying to listen over the  
22 Internet.

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1                   We'll start from my left to my right  
2 whenever we're ready on the PowerPoint.

3                   MR. PFOHL: I'll get started while they're  
4 loading the Power Point.

5                   CHAIRMAN BUTTREY: Please proceed.

6                   MR. PFOHL: Chairman Buttrey, Vice Chairman  
7 Mulvey, my name is Peter Pfohl and I'm with the law  
8 firm of Slover and Loftis. Accompanying me here today  
9 is Tom Crowley, President of L.E. Peabody and  
10 Associates, an economic consulting firm.

11                   Together we're here today on behalf of the  
12 Western Coal Traffic League, an association of 18  
13 electric utilities that collectively move  
14 approximately 140 million tons of coal by rail on an  
15 annual basis.

16                   Mr. Crowley and I appear today to  
17 summarize our written submission and to answer your  
18 questions.

19                   I'll start and then I'll turn to Mr.  
20 Crowley who will summarize the economic analysis he  
21 conducted for the League.

22                   The Board has called this hearing to

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1 discuss the question of whether the carriers' programs  
2 are being used only to recover the increased costs of  
3 fuel for the particular movement to which the  
4 surcharge is applied.

5 The answer to this question is clearly no.  
6 As Mr. Crowley will attest to in a few minutes, for an  
7 average western coal haul, both UP and BN collect  
8 significantly more in fuel surcharges in the chart  
9 than the change in their fuel costs to the tune of  
10 between \$.53 per ton and \$.95 per ton for an average  
11 coal move.

12 Coal League members are well aware of the  
13 recent run up in gas prices and they don't generally  
14 have an issue with the carriers' attempting to recoup  
15 the costs of their services.

16 Twenty-five years ago the ICC adopted the  
17 rail cost adjustment factor index as a mechanism to  
18 enable the railroads to adjust their rates to cover  
19 changes in their service costs.

20 As Mr. Crowley will explain, unlike the  
21 price data currently relied on by the western carriers  
22 in their fuel surcharge programs, the RCAF fuel index

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1 closely tracks the carriers' per gallon cost of  
2 locomotive diesel fuel.

3 Well, the carriers apparently have decided  
4 to move away from the proven RCAF index by  
5 implementing more lucrative fuel surcharge programs  
6 that overcompensate them for their incurred fuel  
7 costs. And this is on top of the well-publicized  
8 general rate increases they have been able to sustain  
9 on their coal customers in the last few years. And  
10 these programs are indeed lucrative.

11 Under the western carriers' programs, 22  
12 percent of surcharges have been applied on the line  
13 haul rate per ton of coal. UP and BNSF alone  
14 collected \$2.1 billion in fuel surcharges in 2005.  
15 And as applied on a single average western coal haul,  
16 surcharges are approximately \$30,000.

17 Under governing precedent, rail carrier  
18 surcharge programs have been sparingly permitted in  
19 the past. Those programs were authorized to address  
20 unexpected and precipitous increases in prices that  
21 were verified by the carriers. But they are for a  
22 limited period, typically lasting for no longer than

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1 one year.

2 The carriers' current programs fail this  
3 test as well. The carriers are not implementing fuel  
4 surcharges across the board in all common carrier  
5 traffic on a long-term basis.

6 The carriers will likely argue that they  
7 have instituted their programs and come to rationally  
8 deal with the fuel price increases. However, under  
9 governing precedent, when evaluating the  
10 reasonableness of railroad practices, the question to  
11 be considered is not whether the practice can be  
12 described as rational from the railroads' perspective.  
13 But instead whether the practice is reasonable as  
14 applied.

15 The problem with the railroads' programs  
16 is that they are not reasonably applied today.

17 The Board is the only regulatory watchdog  
18 that is capable of addressing industry fuel surcharge  
19 practices on a consistent basis in a manner throughout  
20 the nation and with a view towards balancing the  
21 interests involved.

22 The Coal League submits that the Board has

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1 the obligation to ensure that the carriers do not  
2 continue to collect any fuel surcharges on movements  
3 that do not reasonably track their increases in fuel  
4 costs.

5 The Coal League's analysis verifies that  
6 UP and BNSF fuel surcharge programs bear no reasonable  
7 relationship to their involved service costs to  
8 individual customers. And they should not be allowed  
9 to be sustained in their current form. Carriers  
10 should instead employ the standard and proven cost  
11 recovery mechanism, the RCAF, to recover increased  
12 fuel costs on individual movements.

13 Thank you and I'll now turn to Mr. Crowley  
14 to describe his analysis.

15 MR. CROWLEY: Good morning Chairman  
16 Buttrey, Vice Chairman Mulvey.

17 I was asked to evaluate two issues related  
18 to fuel costs. And particularly I was asked to  
19 evaluate BNSF and UP.

20 The chart on the screen summarizes the  
21 results of our evaluation of the fuel surcharge  
22 program and whether or not it recovers the incremental

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1 costs of higher fuel prices.

2 The matrix on the left is in dollars per  
3 ton and way across the bottom we see the two different  
4 BNSF fuel surcharges. One is a percentage, which is  
5 the first one on the left. The one in the middle is  
6 BNSF's mileage fuel surcharge and the right is UP's  
7 fuel surcharge.

8 The analysis that we performed first  
9 evaluated the average move for coal. We calculated  
10 the average rate for both BN and UP. Then we  
11 calculated the average fuel surcharge from the  
12 beginning of the fuel surcharge program through 2005.  
13 This represents that change in that time period.

14 We did the same analysis for BNSF's and  
15 UP's fuel cost, again using the average  
16 characteristics of an average coal train.

17 The results of our finding first for the  
18 cost. The incremental change in the fuel cost  
19 experienced by BN as you see on this chart is \$.53 a  
20 ton. That would be the same for both fuel surcharges.

21 For the Union Pacific, the change in their  
22 fuel costs were \$1.02 per ton.

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1                   The green line reflects the application of  
2                   the fuel surcharge for coal for both of these  
3                   carriers.

4                   For BNSF on a percent basis, the fuel  
5                   surcharge would generate \$1.30 per ton and the  
6                   difference between those two numbers obviously is the  
7                   amount that the fuel surcharge over-recovers.

8                   For the mileage fuel surcharge, the fuel  
9                   surcharge revenue is \$1.48 per ton and again  
10                  considerably greater than the cost or the incremental  
11                  cost associated with fuel.

12                  For the Union Pacific the numbers are.  
13                  The fuel surcharge generated \$1.58 per ton and the  
14                  incremental change in fuel cost for Union Pacific  
15                  resulted in \$1.02 per ton.

16                  Now, both of these carriers are over-  
17                  recovering their fuel costs increases.     Their  
18                  incremental fuel cost increase.

19                  The second page of this exhibit are the  
20                  numbers and the values and the sources that support  
21                  the three columns on the previous graph.

22                  The second question I was asked to address

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1 is whether or not the fuel index portion of the RCAF  
2 accurately tracks the fuel cost changes.

3 What this chart shows you is the change in  
4 the RCAF fuel index. That portion of the total RCAF  
5 that is fuel. That would be the blue line. And what  
6 we're measuring is the cumulative percent change from  
7 one 1/2/04 which is when BN began its fuel surcharge  
8 program and tracks it through the end of 2005.

9 The purple line or the chartreuse line or  
10 whatever you want to call that color, represents the  
11 change in BNSF's fuel price per gallon. And you can  
12 see over the same two time periods that the RCAF fuel  
13 index actually increases faster than the change in  
14 BNSF's fuel price per gallon.

15 The next chart is a similar analysis  
16 except we have substituted the Union Pacific for the  
17 Burlington Northern and moved the beginning of the  
18 analysis back to 1/2/03, which is the time period when  
19 the Union Pacific began their fuel surcharge program.  
20 And you can see a similar result to what we saw on the  
21 previous chart.

22 On a cumulative basis from 1/2/03 through

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1 the end of 2005, the RCAF fuel index actually  
2 increased faster than the change in UP's fuel price  
3 per gallon.

4 The next chart on the last page are the  
5 numbers that support the numbers that were plotted on  
6 the previous two graphs.

7 Thank you.

8 MR. MOHL: Hello and good morning, Chairman  
9 Buttrey and Commission Mulvey.

10 I would like to thank the Board for taking  
11 up the issue of fuel surcharges and allowing me the  
12 opportunity to speak with you today.

13 My name is Bill Mohl. I'm the Vice  
14 President of Commercial Operation for Entergy  
15 Services, Inc., a subsidiary of Entergy Corporation.

16 I'm responsible for the procurement of all  
17 limited and long-term resources for both fuel and  
18 generation for the Entergy operating companies.

19 The purpose of my testimony today is to  
20 highlight Entergy's concerns with the fuel surcharge  
21 programs instituted by the nation's railroads. I will  
22 not address the Board's authority to review fuel

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1 surcharges or issues related to mileage-based  
2 surcharges, both of which are sufficiently covered in  
3 our written comments.

4           Entergy Corporation is an integrated  
5 energy company engaged primarily in electric power  
6 production and retail distribution operations. We own  
7 and operate power plants with approximately 30,000  
8 megawatts of electric generating capacity and deliver  
9 electricity to 2.7 million utility customers in  
10 Arkansas, Louisiana, Mississippi and Texas, as well as  
11 numerous wholesale entities.

12           Our generation fleet includes several coal  
13 plants. Most of the coal fueling these plants comes  
14 from the Powder River Basin in Wyoming and is shipped  
15 to the plants by rail cars.

16           For example, Entergy's subsidiary, Entergy  
17 Gulf States, receives coal shipped from the Powder  
18 River Basin pursuant to contracts with BNSF and the  
19 Kansas City Southern Railway or KCS.

20           These and other railroad transportation  
21 contracts now impose fuel surcharges upon the buyer.

22           In order to simplify my testimony today

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1 and relate specific real life experiences with  
2 railroad fuel surcharges, I will occasionally refer to  
3 the Burlington Northern Sante Fe coal transportation  
4 contract for Entergy Gulf States Nelson Plant in  
5 Louisiana.

6 BNSF imposes fuel surcharges under that  
7 contract through BNSF's Public Rules Book 6100, item  
8 3380.

9 I wish to emphasize, however, that Entergy  
10 surcharge issues are not limited to Burlington  
11 Northern, but apply to all railroads having  
12 transportation contracts subject to fuel surcharge  
13 tariffs.

14 Contrary to the claims of some of the  
15 railroads, Entergy is not requesting re-regulation of  
16 the railroads. As a threshold manner, Entergy does  
17 not object to the concept of fuel surcharges, provided  
18 that the surcharge is allowable under the contractor  
19 tariff, is limited to the purpose of recovering or  
20 refunding genuine documented variations in fuel costs  
21 from those assumed and built into the transportation  
22 rates to which they apply and are transparent and

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1 subject to regulatory oversight.

2 To insure that this prerequisite is met,  
3 Entergy recommends that five pass-through principles  
4 be applied to any railroad fuel surcharge mechanism.  
5 These principles are:

6 (1) Fuel surcharge mechanisms should be  
7 strictly cost-based and should not increase the  
8 railroad's profitability to the movement to which they  
9 apply.

10 (2) Fuel surcharge mechanisms should be  
11 transparent and subject to the oversight of regulatory  
12 authority, in this case, the Board.

13 (3) Fuel surcharge mechanisms should  
14 provide for both positive and negative fuel surcharges  
15 to allow railroads to recover significant fuel cost  
16 increases, as well as allow customers to recover  
17 significant fuel cost decreases, as compared to the  
18 fuel costs assumed and built into the rates to which  
19 they apply.

20 In addition, no minimum fuel surcharge  
21 should apply.

22 (4) While we prefer the use of a

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1 railroad's actual cost to calculate fuel surcharges,  
2 to the extent an index is used, the index should be  
3 determined by the Board with input from shippers and  
4 other stakeholders to most accurately track variations  
5 in the actual unit costs the railroads pay for fuel.

6 Lastly, non-fuel costs should be clearly  
7 segregated from fuel costs. Cost adjustments based  
8 upon indices that include both fuel and non-fuel costs  
9 should reflect the relative split between the two and  
10 prevent over-recovery.

11 These five principles are not new to the  
12 market. They're based on similar principles which are  
13 applicable to Entergy and other utilities that pass  
14 through fuel costs for electric generation directly to  
15 their customers. For these companies, fuel cost  
16 related price adjustments both upward and downward are  
17 accomplished through an expedited regulatory process  
18 conducted separate and apart from the utility's other  
19 cost-related rate adjustments.

20 Adopting and applying Entergy's proposed  
21 principles would help insure that railroads recover  
22 their actual fuel costs for rail movement, the stated

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1 purpose for fuel surcharges and that their customers  
2 are not overcharged for fuel.

3 Today there are no such assurances. In  
4 fact, BNSF's fuel surcharge at Entergy Nelson's plant  
5 is expressly not strictly cost-based and allows for  
6 the possibility of significant cost over-recovery.

7 The absence of a cost-driven surcharge is  
8 apparent from the way it is calculated. The fuel  
9 surcharge is determined by taking a pricing variable  
10 and multiplying it by the base rate which includes  
11 market components entirely unconnected to the  
12 railroad's fuel expense.

13 For BNSF's fuel surcharge, the variable is  
14 established by the index price for on-highway diesel  
15 fuel for HDF. The formula provides that if the HDF  
16 index price is say between \$3.00 and \$3.039 over the  
17 billing period, the added fuel surcharge for that  
18 period is 22-1/2 percent of the base rate.

19 On its face, a fuel surcharge determined  
20 by reference to a base rate incorporating market rates  
21 is simply not cost-based.

22 The effect of this methodology is to

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1 increase incremental fuel surcharges when movements  
2 have high market values regardless of the movement's  
3 incremental cost to the railroad.

4 Further, the HDF index itself is not an  
5 appropriate measure of a railroad's actual fuel cost.  
6 It lacks the necessary nexus to BNSF's actual  
7 incremental fuel cost to serve as an appropriate proxy  
8 for use in the calculation of the fuel surcharge. The  
9 HDF index price is essentially the average retail  
10 price paid at truck stops and service stations for  
11 diesel fuel. But BNSF is able to buy its fuel in bulk  
12 at wholesale, not retail prices, and without certain  
13 taxes.

14 These and other differences introduce a  
15 level of unacceptable variability in the fluctuations  
16 between the HDF pricing index and BNSF's actual  
17 incremental fuel cost.

18 To illustrate the disconnect between  
19 incremental fuel cost recovery and actual fuel cost,  
20 consider this. According to BNSF's investor reports,  
21 BNSF's average cost for diesel fuel in the third  
22 quarter rose by 14.4 percent from 2003 to 2004. In

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1 contrast, the average HDF index price over the same  
2 period increased by 25.3 percent.

3 Under BNSF's fuel surcharge, BNSF shippers  
4 would have been forced to pay on an incremental basis  
5 almost double the increase BNSF actually incurred for  
6 its diesel fuel costs.

7 The structural flaws caused by the failure  
8 to have surcharges track actual fuel cost can lead to  
9 absurd results. Under the BNSF formula, for instance,  
10 fuel costs recovery can increase even when incremental  
11 fuel costs have not changed. A hypothetical  
12 illustrates this point.

13 Let's assume a multi-year transportation  
14 agreement with the BNSF fuel surcharge and an initial  
15 base rate of \$10.00 a ton tied to an index adjustment.  
16 If at the beginning of the contract term, the fuel  
17 surcharge rate is 20 percent of the base rate, the  
18 fuel surcharge adder would be \$2.00 a ton with an all-  
19 in rate of \$12.00 a ton.

20 Now assume that after one year all non-  
21 fuel index cost escalate by 5 percent and that fuel  
22 costs stay flat. The base rate would bump up to

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1 \$10.50 a ton and despite the fact that fuel cost did  
2 not rise at all, the fuel surcharge adder at 20  
3 percent of the base rate would increase to \$2.10 a  
4 ton.

5 Similarly, instead of staying flat, fuel  
6 costs actually dropped after that first year such that  
7 the fuel surcharge rate worked out to be 19.5 percent  
8 of base rate, the fuel surcharge would be \$2.05 a ton.  
9 An amount greater than the \$2.00 a ton in the first  
10 year when fuel costs were actually higher.

11 It makes no sense for a fuel surcharge to  
12 increase in periods of static or falling fuel prices.  
13 Yet, that is exactly what may happen under our rail  
14 transportation contracts.

15 Another failing of BNSF's fuel surcharge  
16 is that it does not provide for negative adjustments  
17 if and when fuel costs fall below a threshold level.  
18 Dips in fuel cost accrue exclusively to the railroad's  
19 benefit under the current formulation. This one-way  
20 treatment of fuel cost has been imposed by railroads  
21 and is fundamentally inconsistent with the purpose of  
22 the fuel surcharge.

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1                   Moreover, BNSF's fuel surcharge mechanism  
2 offers no assurance against double-dipping. Indeed it  
3 is quite possible that the current cost of fuel or at  
4 least a portion of it was already factored into new  
5 BNSF base rates and is being recovered from customers  
6 separate and apart from the fuel surcharge.

7                   We know that BNSF's fuel surcharge  
8 mechanism kicks in when the HDF index price exceeds  
9 \$1.24 per gallon. Yet, the HDF index price has not  
10 been below that level for four years since March of  
11 2002. The current base rates may include a cost that  
12 reflects all or some of this rise. Similarly, there's  
13 no guarantee that fuel cost increases captured by  
14 index adjustments and base rates are backed out of the  
15 BNSF fuel surcharge. In fact, we expect the opposite  
16 to be true.

17                   Regrettably, we are unable to be more  
18 informed about the specifics of fuel cost recovery.  
19 This information is in the hands of the railroads.  
20 Customers have no ability to review or audit in any  
21 meaningful way the recovery of fuel costs in railroad  
22 surcharges and base rates to insure they are receiving

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1 fair and just treatment. Thus, Board oversight in  
2 this area is vital.

3 And, again, I appreciate the opportunity  
4 to be able to present this to you today.

5 Thank you.

6 CHAIRMAN BUTTREY: Thank you very much,  
7 sir.

8 MR. WILCOX: Good morning, Chairman  
9 Buttrey, Vice Chairman Mulvey.

10 My name is Thomas Wilcox. I'm with the  
11 law firm of Troutman Sanders and I'm here on behalf of  
12 the AES Corporation.

13 CHAIRMAN BUTTREY: You need to get a little  
14 closer to the microphone and make sure it's on.  
15 That's good.

16 MR. WILCOX: Again, I'm here on behalf of  
17 the AES Corporation. I'm accompanied by Mr. Roger  
18 Prescott who is Executive Vice President of Peabody  
19 and Associates, just to the extent the Board has  
20 technical questions about AES' written submitted. And  
21 I'm also accompanied by Mr. Mark Michael, the AES  
22 Corporation, who is in the audience today.

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1 My testimony will again summarize the  
2 written comments submitted by AES on April 27<sup>th</sup> in  
3 this proceeding.

4 AES Corporation is a holding company with  
5 headquarters in Arlington, Virginia. It is a global  
6 power company with subsidiaries throughout the world.  
7 AES through its subsidiaries operates 20 electric  
8 generating facilities in the United States, 9 of which  
9 are coal-fired generating stations located in  
10 Oklahoma, New York, Indiana and Connecticut. These  
11 facilities burn approximately 12 million tons of coal  
12 per year. And it's delivered in a single line as well  
13 as joint line service by BNSF Railway Company, Norfolk  
14 Southern Railway Company, CSX and the Kansas City  
15 Southern as well as short lines in some instances.

16 BNSF, NS and CSX assess AES fuel  
17 surcharges in addition to the base railroad rates.  
18 These fuel surcharges have been established in public  
19 pricing circulations and tariffs but they apply to the  
20 contract service that is supplied by the railroads.

21 AES echoes, I guess, the consensus we've  
22 heard so far and I think you'll continue to hear that

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1 the railroads should fully recover the costs of diesel  
2 fuel needed to provide service to the AES utilities.

3 However, as discussed in the written  
4 comments in more detail, AES is convinced that the  
5 current fuel surcharge as imposed by the class one  
6 railroads, although represented as a means to recover  
7 spikes in diesel fuel costs, in fact, substantially  
8 overcompensate the railroads for their fuel costs, are  
9 in fact an increase in the overall rate for  
10 transportation.

11 The fuel surcharges have been imposed in  
12 addition to significant base-rated increase as AES'  
13 rail transportation contracts have come up for renewal  
14 in the past several years. In some cases, the  
15 combination of a double digit rate increase in the  
16 tariff fuel surcharge mechanism has resulted in the  
17 overall cost of transportation in certain facilities  
18 increasing 35 percent in the first month of a new  
19 contract.

20 Acceptance of the tariff fuel surcharge is  
21 presented on a take it or leave it basis, non-  
22 negotiable. All efforts by AES to modify or reduce

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1 the impact of the surcharge during contract  
2 negotiations were rejected.

3 First you have to have coal, so the only  
4 alternative for AES' plans that are captive through a  
5 single railroad was to take service under even higher  
6 common carrier rates and pay an even higher fuel  
7 surcharge because the fuel surcharge is based on  
8 rates. And then incur the considerable costs and  
9 significant uncertainty of a coal rate reasonableness  
10 case.

11 Faced with this alternative, AES  
12 essentially bit the bullet and has executed new  
13 contracts that accept the tariff fuel surcharges.

14 So, while AES applauds the Board for  
15 holding this hearing, AES echoes the comments that  
16 you've heard from others already that this proceeding  
17 highlights the need for increased competition in the  
18 rail industry and for the promulgation of fair rate-  
19 setting standards.

20 Stated another way, the ability of the  
21 class one railroads to force AES and other coal  
22 shippers to accept tariff fuel surcharges that

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1 substantially over-recover the fuel costs for the  
2 movement into a new contract, is a strong indication  
3 that there is insufficient competition in the rail  
4 industry today and insufficient regulatory constraints  
5 to prevent individual railroads from abusing their  
6 market power.

7 Again, AES does not object to the railroad  
8 serving AES' facilities' recovering spikes in their  
9 fuel cost associated with a particular movement via a  
10 surcharge. However, AES believes the Board should  
11 establish certain parameters.

12 First, there should be no fuel surcharge  
13 allowed when the rail cost adjustment factor is used  
14 to adjust the rate. The Board's predecessor  
15 determined long ago that fuel surcharges in addition  
16 to the RCAF are inappropriate and a double count of  
17 fuel costs.

18 If the railroads have a question of  
19 whether the RCAF is adequately recovering their fuel  
20 costs, they are free to ask the Board to modify the  
21 RCAF procedures to fix the problem they believe they  
22 have identified.

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1           Second, to the extent the rate is  
2 adjusted, use an index without a fuel component such  
3 as the all-inclusive index less fuel, AES agrees with  
4 Entergy that the provision should work both ways. The  
5 mechanism should be expressly limited to recovery,  
6 increases and refunding decreases in the fuel costs  
7 built into the transportation rate. A true fuel cost  
8 recovery method that is fair to both parties would  
9 track the increases and decreases in agreed-upon or  
10 established price per gallon of diesel fuel at the  
11 time the rate went into effect, multiplied by the  
12 gallons consumed by the movement.

13           Third, surcharge that the fuel cost is  
14 based upon must be transparent and subject to  
15 regulatory oversight. You've heard that many, many  
16 times this morning and AES agrees.

17           To the extent the Board has not already  
18 received sufficient data from the railroads it should  
19 modify its existing standards to require the railroads  
20 to submit the necessary data.

21           The Board has jurisdiction under 49 USC  
22 10702.(2) to determine whether the railroads' fuel

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1 surcharges are an unreasonable practice. AES believes  
2 the fuel surcharges implemented by the railroads  
3 serving AES facilities are unreasonable practices  
4 because they are designed to provide the individual  
5 railroad with revenues that exceed the spikes in  
6 diesel fuel costs for a particular movement.

7 AES' written comments set out in detail  
8 some of the reasons for why the surcharges do not  
9 track costs, some of them you've heard already from  
10 other speakers. So, I'll just summarize the points  
11 that AES raises which are very similar.

12 Each railroad employs a surcharge  
13 mechanism, multiplies the transportation rate by a  
14 percentage derived from the diesel price index.  
15 Conceptually because the mechanisms apply a multiplier  
16 to the transportation rate, they do not measure the  
17 actual fuel cost of a particular movement.  
18 Accordingly, the amount assessed essentially for fuel  
19 cost recovery bears no relation to the amount of fuel  
20 being consumed for the movement.

21 AES also agrees the WTI and HDF price  
22 indexes are not representative of what the railroads

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1 actually pay for fuel.

2 And the written comments include examples  
3 of how fuel hedging and volume discount purchasing of  
4 fuel by the railroads is commonplace.

5 The methods also do not measure accurate  
6 fuel costs because they do not factor in distance.  
7 Accordingly, the shipper with a shorter routing and  
8 you've heard already this morning, the higher rate  
9 will pay more fuel cost recovery than a shipper with  
10 a longer haul but a lower rate.

11 BNSF's attempt at mileage-based surcharge  
12 is in part a result of BNSF's admission that a  
13 percentage of revenue surcharge creates disparities  
14 between the surcharge and the actual incremental fuel  
15 costs.

16 The formulas are also not based on current  
17 fuel prices. They are based on index fuel price  
18 levels that have long since been exceeded and not  
19 represented as the current cost of fuel as the  
20 railroads factor in the new rates.

21 It must be presumed that some or all of  
22 the individual railroads' current cost of fuel is

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1 factored into the significant base transportation rate  
2 increases for AES' facilities. A representation by a  
3 particular railroad to the contrary should be  
4 critically analyzed by the Board.

5 Not raising the index threshold of the  
6 surcharge to reflect more current fuel prices built  
7 into the transportation rates results in the phenomena  
8 that was discussed by Mr. Mohl that you could have a  
9 current cost of fuel built into the new rate in the  
10 contract, fuel costs would stay flat, yet a surcharge  
11 would be assessed.

12 BNSF admits this in its April 24<sup>th</sup>  
13 announcement that it intends to rebate this current  
14 fuel surcharge threshold to \$64.00 a ton. It's  
15 essentially an admission that the current \$23.00 per  
16 barrel threshold currently used by BNSF is far too low  
17 and results in revenues that exceed fuel costs for  
18 particular movements.

19 Unfortunately, this change has no  
20 immediate impact on us yet because it only applies to  
21 rates that shoot out to July 1, 2006, when it's  
22 implemented.

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1           Do these surcharges as applied to AES  
2 actually recover the fuel costs for these movements?  
3 AES has performed an analysis for some of its plants  
4 and the answer is clearly yes. AES strongly suspects  
5 that a similar analysis for all its coal fired plants  
6 will produce the same results.

7           However, AES cannot present this  
8 information to the Board in a public forum due to  
9 confidentiality restrictions. It's willing to do so  
10 if ordered by the Board if that's consistent with the  
11 confidentiality provisions in its contract.

12           But all the data the Board needs to  
13 conduct a similar analysis and draw its own  
14 conclusions is in the hands of the individual  
15 railroads. The Board should adopt procedures for  
16 obtaining such data in the most transparent manner  
17 possible.

18           In conclusion, the Board needs to be  
19 proactive on this issue. AES believes it is no  
20 coincidence that the announcement of the hearing was  
21 followed shortly thereafter by NS's announcement of  
22 provisions to its tariff fuel surcharge.

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1                   Hopefully, continued action and oversight  
2 by the Board will result in further changes in other  
3 railroad surcharges.

4                   Just real quickly just to summarize AES'  
5 suggested recommendations.

6                   Clarify that the surcharges may be used  
7 for the purpose of recovering actual costs of fuel  
8 expended and refunding or crediting to the shipper  
9 decreases in fuel costs. Take appropriate action to  
10 correct the current publicly published railroad fuel  
11 surcharges which could be the creation of standards  
12 for them to follow and require each railroad to submit  
13 detailed data reflecting its actual costs of fuel and  
14 revenues associated with fuel cost recovery for each  
15 movement for which the fuel surcharge is assessed.

16                   Thank you.

17                   CHAIRMAN BUTTREY: Thank you, sir.

18                   MR. TELFER: Good morning, Chairman  
19 Buttrey, Vice Chairman Mulvey.

20                   My name is George Telfer. I work for  
21 Daimler Chrysler, but this morning I'm representing  
22 the Alliance of Automobile Manufacturers, which is an

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1 association of 9 finished vehicle manufacturers that  
2 have collaborated on this testimony and appointed me  
3 as their spokesman.

4 The importance of our industry in the  
5 economy can be seen in the fact that one out of every  
6 ten jobs in the U.S. is dependent on the automotive  
7 industry. On the other hand, the automotive industry  
8 is highly dependent on rail transportation.

9 We often hear things about captive  
10 shippers and so forth and in our industry we can  
11 consider ourselves to be captive to this mode of  
12 transportation even though we may not be  
13 geographically captive to a particular railroad in  
14 certain instances.

15 This can be seen in the fact that about 75  
16 percent of our finished product goes to dealers by way  
17 of rail at the distribution points. If this product  
18 were to be switched to a highway mode of  
19 transportation, it would take a ten-fold increase in  
20 the haul away rates that you see carrying cars on the  
21 highway, which just wouldn't work on the highway,  
22 number one. And number two, there just wouldn't be

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1 enough trucks, there just wouldn't be enough drivers  
2 to accomplish that.

3 So, the bottom line is that our industry  
4 needs to use rail. It isn't an option.

5 In addition to the finished vehicles we  
6 ship a lot of our materials into our plants by rail as  
7 well.

8 Before getting into the specific copy  
9 because of the fuel surcharge, one of the things that  
10 the Alliance wanted to make clear is that while we  
11 have concerns on this particular topic, and we do want  
12 to express, probably echo pretty much, what other  
13 shippers have said about the fuel surcharge mechanisms  
14 and where we would like to see things go. At the same  
15 time, we would like to reiterate that we really are  
16 not pushing for re-regulation. I certainly haven't  
17 heard that on behalf of other shippers either. But  
18 just to make that clear for the automotive industry  
19 that we're not looking for regulation. We're just  
20 looking for help and a voice in Washington that will  
21 help us work with the railroads to achieve the  
22 solutions that we think need to be put in place.

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1           One of the things that's been talked about  
2 this morning is that, gosh, fuel is going up. Has  
3 gone up. It's a problem. It isn't just a problem for  
4 the railroads. It isn't just a problem for fuel  
5 surcharges, but it's a problem for anybody that drives  
6 a car.

7           It becomes a particular problem that  
8 anybody that builds cars and tries to sell them,  
9 because number one, the customer is facing this  
10 additional cost. But also we're facing additional  
11 costs in the ingredients that go into that car because  
12 a lot of the things that go into the car are made out  
13 of petroleum, plastics and tires and various other  
14 components.

15           So, out costs are going up in many other  
16 areas along besides just this fuel surcharge issue.  
17 So, we feel the impact of fuel costs in many ways and  
18 so we can sympathize in that respect with the  
19 railroads' needing to recover that element of their  
20 cost. And, there again, echoing the sentiments of  
21 other shippers, we're not against railroads recovering  
22 that cost. We simply want to see a more equitable

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1 mechanism.

2 In recent years, we've seen railroads  
3 implement the fuel surcharges even where in the past  
4 we've enjoyed negotiated rates, confidential contracts  
5 and pretty much everything that the automotive  
6 companies have done with the railroads has been in  
7 that arena of negotiated rates and so forth.

8 However, what's happened more recently is  
9 the application of the fuel surcharges on top of this  
10 and the fuel surcharges are sort of step outside of  
11 that two-party arena and become more of a unilateral  
12 mandate on the part of the railroads. Perhaps that  
13 was necessary because of the urgency of the situation.  
14 But today we're in the position that, as many have  
15 expressed, that we may have gone too far.

16 So, like others, we're seeking, you know,  
17 some sort of review of that and step back and say,  
18 okay. Where do we go from here?

19 One of the problems that has been stated  
20 is that we really haven't seen the detailed analysis.  
21 We don't have the transparency to really see, okay,  
22 what are the fuel charges that are being assessed to

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1 automotive companies? Collecting the right amount of  
2 revenue for the railroads that is equivalent to the  
3 increase in fuel cost that it takes to haul our  
4 products, to haul our materials into our plants. Or  
5 are they, you know, making more money? Are they  
6 under-compensated? We just don't know.

7 So, basically like others, we've had to go  
8 to other sources of information and there are plenty  
9 of them out there as has been pointed out.

10 So, we've gone to those sources of  
11 information and by and large we've kind of come up  
12 with the same conclusions that others have come up  
13 with that it kind of looks like we might be paying too  
14 much. And this is based on a lot of public  
15 information in terms of, you know, how much railroads  
16 are paying for fuel. And then, of course, the more  
17 confidential information in terms of how much we're  
18 paying in fuel surcharges.

19 So, basically, by doing this kind of an  
20 end around analysis, I guess, the Alliance has come to  
21 the conclusion that the mechanisms are flawed. And,  
22 in fact, work to the financial advantage of the

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1 railroads at this point in time.

2 And as a result, we believe that the  
3 ability to mandate these fuel surcharges has become  
4 somewhat of a profit center for the railroads. And  
5 it's even starting to show up in some of the materials  
6 that railroads are publishing to their stockholders  
7 and I'm sure others in the room have seen those.

8 So, as been pointed out, the increases in  
9 the surcharges don't necessarily correlate to  
10 increases when the fuel itself rises or remains  
11 steady.

12 So, basically, to summarize the specific  
13 issues that the Alliance would present.

14 One, the current revenue-based surcharge,  
15 our percentage of the rate charge, do not correlate  
16 with the actual fuel costs incurred by the railroads  
17 on those shipments. Again, this is echoing what some  
18 of the other shippers have said.

19 So, what results then is that for higher  
20 value materials like finished vehicles where the rate  
21 is sometimes predicated on the value of the materials  
22 that are being shipped or the product that's being

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1 shipped, part of what's factored into the rate is the  
2 risk that the railroad is taking by handling this  
3 high-value product which is probably appropriate in  
4 terms of setting the rate.

5           Unfortunately, when you apply the fuel  
6 surcharge to that rate, now you're paying fuel on top  
7 of the value portion of the rate. So, we're paying  
8 for fuel on the value of our product. Well, because  
9 the price of fuel went up, it doesn't cost more to  
10 ship this high value product. And this is similar to  
11 other points that have been made along those lines.

12           One of the points that we wanted to bring  
13 up that's also been mentioned was the appropriateness  
14 of the use of the West Texas Intermediate Crude as a  
15 reference point or an index to adjust rates.

16           Some of the information that we have  
17 suggests that since 2001 the price of West Texas Crude  
18 has actually gone up at almost double the rate of  
19 diesel fuel. So, if you look at the index being used  
20 to establish the fuel surcharges, we even wind up  
21 paying too much surcharge. And then it kind of  
22 doesn't swing the other way because if it comes down

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1 to the baseline, then we don't, and the West Texas  
2 Crude being a more volatile index, falls below that  
3 baseline, then we don't get compensated for that.

4 One of the things that we questioned and  
5 one of the things we're hearing from the railroads is  
6 that they're becoming more fuel efficient and we  
7 applaud that and we hope that that continues.

8 In a paper that was authored by the AAR,  
9 which is entitled "The Old Review of U.S. Freight  
10 Railroads" which was just published the first of this  
11 year, they cite the fact that the railroads are three  
12 times more fuel efficient than trucks and railroad  
13 fuel economy is improving all the time.

14 Our experience, however, is despite using  
15 one-third less fuel, and improving all the time, we're  
16 actually paying on a proportional basis higher fuel  
17 surcharges for rail than we are for highway carriers.  
18 So, there again, it leads us to wonder, you know, is  
19 this mechanism working right. And we came to the  
20 conclusion that it probably isn't working right.

21 And then our fourth issue is that we find  
22 it frustrating that we don't have the ability to get

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1 the information from the railroads to justify the  
2 surcharge methodologies.

3 The requests for supporting documentation  
4 basically are rebuffed and the surcharges have become  
5 non-negotiable. It's just fuel went up, here's your  
6 charge.

7 So, in summary, there are four things that  
8 we're basically requesting from the Board.

9 (1) Surcharges should cover only the  
10 increased cost of fuel and not be a new source of  
11 profit for the railroads.

12 (2) Railroads should fully disclose both  
13 cost and revenue data related to fuel purchases and  
14 fuel surcharges. So, in other words, you'd see both  
15 sides of the ledger.

16 (3) Surcharges must be based on the price  
17 of locomotive diesel fuel used by the railroads and  
18 not some other index.

19 (4) And then finally, number four,  
20 railroads move from a rate-based surcharge to a  
21 consumption- based surcharge. And that would be  
22 something along the line of the 10 miles or something

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1       like that.

2                       So, I'd like thank you on behalf of the  
3 Alliance for conducting this hearing. I think it's a  
4 very worthwhile thing to do and I really appreciate  
5 being here.

6                       CHAIRMAN BUTTREY: Thank you, sir.

7                       MR. NEFF: Good morning, Mr. Chairman, Vice  
8 Chairman Mulvey.

9                       CHAIRMAN BUTTREY: You and Mr. Roman are  
10 appearing together. Is that correct?

11                      MR. NEFF: That's correct. Yes. I'll do  
12 the first half and Mr. Roman will do the second half  
13 of our testimony.

14                      Thank you for allowing Ameren to address  
15 the Board this morning on the subject to fuel  
16 surcharges.

17                      My name isn't Robert Ness. It's actually  
18 F-F. And I'm the Vice President of Fuel Supply for  
19 Ameren Energy Fuels and Services in St. Louis,  
20 Missouri.

21                      My responsibilities include the  
22 acquisition of coal and related transportation for all

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1 Ameren's electric subsidiaries.

2 The purpose of my testimony this morning  
3 is to address the impact of railroad fuel surcharges  
4 on Ameren's coal-fired generation. This testimony is  
5 given in support of Ameren's written comments which  
6 were filed previously with the Board.

7 Ameren is the largest shipper of Powder  
8 River Basin coal in the country, shipping over 35  
9 million tons annually. Ameren's plans rely on rail  
10 service as their primary mode of receiving their fuel.  
11 Our average haul is over 1,000 miles and our annual  
12 freight costs are expected to be over \$550 million in  
13 2007.

14 As are many shippers, our transportation  
15 on a whole is transitioning from fixed price  
16 confidential contracts to public pricing tariffs. And  
17 these new public pricing tariffs are being implemented  
18 by the western carriers often contain a non-negotiable  
19 fuel surcharge which made a significant impact on  
20 Ameren's full generation and Ameren's customers.

21 As an example, assuming that the diesel  
22 index remains at its April 15<sup>th</sup>, 2006 level of \$2.70

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1 per gallon, Ameren's fuel surcharges next year will  
2 add up to \$83 million. And with other shippers, the  
3 amount of the fuel surcharge that Ameren pays will go  
4 up and down depending on the price of the fuel-  
5 related diesel index.

6 Clearly, the fuel surcharge will amount to  
7 a large sum of money for Ameren and its customer. We,  
8 in turn, will have to recover that amount from our  
9 customers.

10 Now, Ameren does not dispute that  
11 railroads should be able to recover their increases in  
12 fuel costs. We have generation in coal, natural gas  
13 and fuel oil and we're familiar with the volatility in  
14 the fuel markets and the need to recover the fuel  
15 costs.

16 Utilities have an even larger percentage  
17 of their product costs tied to fuel than do the  
18 railroads. And most utilities are familiar with fuel  
19 hedging and fuel cost recovery methods.

20 First of all, I want to say fuel cost  
21 recovery should not be a mystery to the parties  
22 involved. Utilities have been recovering changes in

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1 their fuel costs for years through fuel adjustment  
2 clauses, purchased gas adjustment mechanisms and  
3 similar regulating tools.

4 Utilities understand the importance of  
5 recovering fuel costs, but we also understand that  
6 customers or regulators must be able to understand and  
7 be comfortable with the fuel adjustment mechanism.

8 With the utility fuel pass-through clauses  
9 that are generally regulated by state public service  
10 commissions, we found that what we would call poor  
11 common attributes of fairness. And I posted these on  
12 the screen here.

13 The first attribute of fairness we would  
14 call is the recovery of utility fuel costs should be  
15 based on actual cost that utilities incur.

16 The second attribute of fairness is that  
17 utility pass-through mechanisms are transparent.  
18 We've heard that term a lot this morning. The  
19 transparency of costs. That means all parties should  
20 know what costs are included, how the costs are  
21 calculated and the methodology of the calculation.

22 The third point is that utilities are not

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1 allowed to over-recover or benefit from this cost  
2 recovery of fuel. It is strictly recovery.

3 And the fourth point is that utilities are  
4 required to take actions to minimize the impact of  
5 volatile price changes in commodities like fuel  
6 through hedging programs and prudent purchasing  
7 practices.

8 Ameren believes that these attributes of  
9 fairness which are applied to utilities should also be  
10 applied to the railroad cost recovery mechanism. But  
11 we find that none of these characteristics are present  
12 in the fuel surcharge mechanism as currently practiced  
13 by the railroads. Many of the previous speakers had  
14 expressed the same thoughts.

15 It is Ameren's position that the fuel  
16 surcharge mechanisms imposed by the railroads in their  
17 public pricing tariffs do not adequately reflect the  
18 true cost of the increases, are not transparent enough  
19 to provide comfort to customers that the charges are  
20 fair and they're not structured to prevent over-  
21 recovery of fuel costs.

22 To address these issues further, Ameren

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1 has retained a recognized expert who specializes in  
2 contract escalations and I would like to turn the  
3 remainder of our turn over to Mr. Jay Roman of  
4 Escalation Consultants.

5 MR. ROMAN: Good morning. Chairman  
6 Buttrey, Vice Chairman, Mulvey.

7 I appreciate the opportunity to address  
8 the Board regarding fuel surcharges on behalf of  
9 Ameren.

10 We want to commend the Board for having  
11 this hearing. As you can see from the large number of  
12 people we have in this room, it's a pretty hot topic.  
13 People are really interested in it and I think  
14 everybody appreciates the attention that you're giving  
15 to this issue.

16 I'm here today on behalf of Ameren to  
17 explain irregularities in the manner in which  
18 railroads are imposing fuel surcharges on shippers.

19 At Escalation Consultants we do quite a  
20 bit of work with fuel surcharges and our findings  
21 support the prior testimony of Ameren that there are  
22 problems with the railroad fuel surcharge programs.

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1           The first attribute of fairness made by  
2 Ameren which is up on the board is that fuel surcharge  
3 cost recovery should be based on actual cost incurred  
4 by railroads. This is contrary to the methodologies  
5 established by railroads in these programs.

6           As an example, both western railroads use  
7 on-highway diesel fuel price to initiate their fuel  
8 surcharges. This the retail price index that is  
9 reflective of what on-highway vehicles pay for diesel  
10 fuel. This is not reflective of how the railroads  
11 incur their costs. All the class one railroads buy  
12 diesel fuel in bulk and pay wholesale prices, not  
13 retail prices for fuel.

14           The largest problem is, however, that fuel  
15 surcharges are applied against the entire rate, rather  
16 than just a portion of the rate associated with the  
17 fuel expenses. This application increases portions of  
18 the price for things other than fuel like labor and  
19 benefits and overhead, lots of expenses as well as  
20 profit.

21           The surcharge programs the railroads  
22 employ are very distant from the actual costs they

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1 incur. And this causes serious concerns about the  
2 accuracy of these programs. Based upon my more than  
3 30 years of experience with price escalation issues,  
4 I find that if you are escalating a very volatile cost  
5 like fuel by an escalation method that is not closely  
6 related to the cost that's actually being incurred,  
7 you're going to get very inaccurate results.

8 The analysis that we've done on this  
9 demonstrates that's what's happening.

10 Ameren's code of fairness number two is  
11 that fuel pass-through mechanisms need to be  
12 transparent and that all parties needs to know what  
13 costs are included. We've heard that a lot here  
14 today.

15 Rail fuel surcharges are based on fuel  
16 costs in late 2001 and early 2002. As a result there  
17 are now a total of four years of escalation included  
18 in these programs. It is not clear why surcharge  
19 programs allow railroads to charge shippers for four  
20 years of escalation on top of current rates. But what  
21 we do know is that these surcharge programs are asking  
22 shippers to accept that none of the large rate

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1 increases they have received since 2001 cover any  
2 portion of the increase in fuel expenses that have  
3 occurred in the last four years.

4 It is very difficult to accept this  
5 assumption without any type of documentation from  
6 railroads which demonstrate it's an accurate  
7 assumption.

8 From an analyst's standpoint, the greater  
9 the number of years of fuel escalation included in  
10 these surcharges, the less transparent these  
11 surcharges become.

12 In the future when we get even farther  
13 away from the base fuel cost and the surcharge, farther  
14 away from 2001, this lack of transparency with these  
15 programs is going to increase.

16 Ameren's point of fairness number 3. The  
17 fuel surcharges should not allow over-recovery is in  
18 conflict with the railroad's fuel surcharge programs  
19 because these programs appear to double count the cost  
20 increases.

21 The fuel surcharge programs of railroads  
22 are essentially asking shippers to accept that

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1 railroads are recovering the increased cost of  
2 expenses like labor and overhead through rate  
3 increases over the last four years but at the same  
4 time there is no recovery for the increased cost of  
5 fuel. This is very difficult to accept and it's a  
6 reason many shippers are concerned that fuel  
7 surcharges are double counting fuel cost increases.

8 Concerns about double counting of fuel  
9 increases are not being ameliorated by railroads as  
10 they have not provided anything to demonstrate the  
11 fuel cost increases since 2001 have been broken out  
12 from other expenses and removed from rates. Many  
13 shippers have incurred large rate increases over the  
14 last four years. This makes it hard to accept that  
15 none of these increases cover any portion of the  
16 railroad's increased cost of fuel.

17 Ameren's fourth and final point of  
18 fairness is that railroads should be expected to  
19 minimize their fuel expenses through hedging programs  
20 and prudent purchasing practices. Railroads like  
21 public utilities should have the obligation to keep  
22 costs down to the best of their abilities. This

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1 includes utilizing a well thought out reasonable  
2 hedging program with both financial and physical  
3 hedging.

4 As substantial consumers of fuel oil,  
5 railroads are in a unique position of being able to  
6 perform large-scale physical hedging. And in many  
7 cases, they're already doing this.

8 As a consumer of the actual commodity, the  
9 railroad's ability to hedge is much better than that  
10 of a shipper and railroads should strive to maintain  
11 the lowest fuel cost possible.

12 In conclusion, Escalation Consultants  
13 finds that the current fuel surcharge programs are  
14 illogical and I must say also confusing. Our analysis  
15 also demonstrate that railroads are over-recovering  
16 their fuel cost for these programs.

17 This afternoon in the consultants' portion  
18 of this hearing, I'll demonstrate how that is  
19 happening and some numbers on that issue.

20 Also this afternoon our proposal on how  
21 railroads' reporting requirements should be adjusted  
22 to provide rail customers and regulators with better

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1 information on carrier's fuel cost and the revenue  
2 collected through these surcharges will also be  
3 presented.

4 This concludes my testimony and I thank  
5 you for allowing me to address the Board on this issue  
6 today.

7 Thank you.

8 CHAIRMAN BUTTREY: Thank you, sir.

9 I thank the entire panel for being here  
10 today and for giving testimony in the hearing.

11 There seems to be a lot of interest among  
12 the shipper groups in finding some type of index which  
13 might be used for any type of analysis in the future.  
14 And I was wondering if there was any kind of unanimity  
15 out there on this panel about what that index might  
16 be?

17 There are those who say that coming up is  
18 some kind of nationwide index would not be appropriate  
19 because fuel prices fluctuate, because of the  
20 geographic differences around the country, nobody is  
21 convinced that of that apparently that are being  
22 afoot. I'd be interested in knowing what your

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1 thoughts are on that.

2 MR. ROMAN: There is a proposal or a  
3 recommendation that we're making this afternoon which  
4 these surcharges are applied against revenue. And  
5 they're applied against revenue to generate the  
6 increase in money that the railroads need to recover  
7 their fuel expenses. So, you have this relationship  
8 between fuel expenses and revenue. There could be an  
9 index that would be foreign which would reflect that  
10 fuel expenses are a percentage of revenue.

11 And if that is formed into an index that  
12 change would be reflective of how--essentially, it  
13 would make sure that the railroads would be no better  
14 off or no worse off than they were before fuel costs  
15 actually increased. But I'll go into that more in the  
16 presentation this afternoon.

17 MR. CROWLEY: May I add to that?

18 I think in the presentation that I made,  
19 which seems like hours ago, we still--I had you choose  
20 graphs and the graphs measured the exchange in the  
21 index that is already published, the fuel component of  
22 the RCAF unadjusted, pretty well tracks the changes in

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1 both BN's and UP's fuel costs. So, I think you have  
2 the mechanism in hand to track actual fuel cost  
3 changes.

4 MR. TELFER: Right, and from the auto  
5 industry, I think we would align with what Mr. Roman  
6 said with regard to some sort of an index that comes  
7 right from the railroad's actual costs. I think he's  
8 suggesting that the actual cost be used as a  
9 percentage of revenue and then track the fluctuation  
10 as a percentage. But adding to that, which maybe  
11 doesn't need to be added but I will, is that by no  
12 means that we would want to stay with the surcharge  
13 applied to the rate. So, while the index would be  
14 derived as a percentage fluctuation of fuel versus  
15 revenue, that doesn't mean that we would apply it to  
16 the revenue. But we would prefer to have it applied in  
17 some other measure such as ton miles.

18 CHAIRMAN BUTTREY: Mr. Neff, the grain  
19 shippers from this morning seems to think you're  
20 getting a pretty good deal on your fuel surcharge. I  
21 don't know if you were in the room or not, but they  
22 seem to think that you're coming out pretty good.

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1           Apparently, there is a huge difference  
2 between the fuel surcharge that's being applied to  
3 grain and to coal.

4           Can you explain why that might be true?

5           MR. NEFF: No. We don't ship any grain.  
6 I wasn't really aware of the differences until this  
7 morning. We have mostly our coal rates, so I can't  
8 explain the difference.

9           CHAIRMAN BUTTREY: Does anybody have any  
10 remarks on that?

11           MR. PFOHL: I'll just add that we  
12 demonstrated in our testimony that the surcharges as  
13 applied to coal movements, the railroads are over-  
14 recovering. And so there may be a difference in  
15 degree of over-recovery, but certainly coal shippers  
16 do not believe they are getting a good deal under the  
17 current implementation of--

18           VICE CHAIRMAN MULVEY: Everything is  
19 relative, I suppose.

20           We've heard a lot of discussion about the  
21 methodologies and the fairness of the way fuel  
22 surcharge are calculated which would be the proper

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1 indices, et cetera.

2 But in reading your testimonies, you also  
3 address the issues of the Board's authority. This is  
4 critical. What is the Board's authority in this area?  
5 There is some reference to the ICC's Ex Parte 211  
6 hearing. I think in that hearing the Commission was  
7 inclined to look at the RCAF as a way of getting at  
8 the increased fuel cost problem, rather than fuel  
9 surcharges.

10 And having said that, could you, and in  
11 most of your testimonies, did a very, very good job in  
12 addressing this issue of the Board's authority,  
13 comment on whether or not the Board has authority,  
14 whether or not this, in fact, is an unreasonable  
15 practice versus whether it's simply a rate issue and  
16 therefore if we're going to consider it, we should  
17 consider it in the context of a rate case?

18 MR. MOHL: From Entergy's perspective, we  
19 segregate what the base rate will consist of compared  
20 to fuel costs. And we think this fuel cost is an  
21 adjustment and not a rate that would come under your  
22 authority. And as both Mr. Neff and myself have

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1 testified, this is not uncommon at all and we're  
2 simply looking for a reasonable way and a practical  
3 way to ensure the railroads get compensated for fuel  
4 and their base rate issues remain outside of your  
5 jurisdiction. But these adjustments legally, strongly  
6 come under your jurisdiction.

7 VICE CHAIRMAN MULVEY: Others on this  
8 issue?

9 MR. TELFER: I think, and again, I'm not a  
10 legal expert.

11 It is a critical issue and I think from  
12 the automotive perspective what we tried to state was  
13 that we enjoyed the environment that has existed in  
14 the last 25 years. We think that it's done a lot for  
15 the partnership between the automotive shippers and  
16 the railroads. And we want to continue with that  
17 arrangement with regard to rates.

18 However, the fuel surcharge has not been  
19 presented by the railroads as a rate issue, but simply  
20 a means of recovering this uncontrollable cost.

21 We support the recovery of that  
22 uncontrollable cost, but we question the methodology.

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1 So, therefore, I would say it's not a rate negotiation  
2 issue, but more of a methodology issue that needs some  
3 oversight.

4 VICE CHAIRMAN MULVEY: Well, this afternoon  
5 or tonight we'll be discussing the issue as to whether  
6 or not there's a way to address this but there's a  
7 difference of opinion on how we should deal with it.

8  
9 A number of you addressed some of the law.  
10 Both Mr. Buttrey and I have figured out that the  
11 precedent in this area is fairly thin. So, if you can  
12 cite some cases--

13 Mr. WILCOX: There are a couple of decision  
14 early on. It's, I guess, the Parrish Heimbecker  
15 cases. I'm sorry, I butchered the name, where there  
16 used to be the light density fuel surcharge, a  
17 commodity surcharge on, I guess, 1070520 or whatever,  
18 that was a statutory authorization for surcharges.  
19 Then that was repealed and I believe in one of those  
20 decision, the Board S&C then said that that authority  
21 has gone away, but the Board still has jurisdiction  
22 under 10702 for unreasonable practices.

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1 I think you said something earlier that it  
2 depends on how it's assessed. And I think the cases  
3 are all over the map, but I think there is authority  
4 for treating, you know, the manner in which the actual  
5 mechanism does what it was represented to do, whether  
6 that's a reasonable practice or not.

7 And so it's sort of a bottom up analysis  
8 whether you can set standards that, in effect, will  
9 establish the level of the surcharge but really from  
10 the bottom up in terms of what are the correct  
11 parameters to establish.

12 VICE CHAIRMAN MULVEY: There's always the  
13 measure fairness or reasonableness. Everybody wants  
14 this to be fair but I'll try just to be reasonable and  
15 whether or not what the railroads are doing is a  
16 reasonable practice.

17 But if the railroads couldn't cross  
18 subsidize and we all recognize that the railroads are  
19 unable to levy fuel surcharge on all the traffic that  
20 they have because of contractual restrictions,  
21 therefore, if they could only level a cost-based--  
22 special cost-based surcharges on the traffic they

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1 could assess, they would have to eat, if you like, the  
2 other cost increases on most contracts where they  
3 couldn't. And we'll talk later about what percentage  
4 that is.

5 What would that do to the railroads bottom  
6 line and would that really hurt the railroads in terms  
7 of their ability to make the investments in the  
8 infrastructure that everybody is so concerned about,  
9 the capacity?

10 Where are the coal companies and the  
11 shipper and the utilities especially concerned about  
12 making investments in the Powder River Basin to make  
13 sure that their coal is flowing?

14 Would we compromise that if the railroads  
15 couldn't recover their total costs even if it meant  
16 some--

17 MR. CROWLEY: I don't think your premise is  
18 quite correct. You're assuming that all of the people  
19 that don't get this so-called fuel surcharge, all of  
20 the contracts that don't have a specific fuel  
21 surcharge are not paying the increased cost associated  
22 with the fuel. I think that basic premise is

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1 incorrect.

2 I think I demonstrated this morning that  
3 if you have an RCAF or if you had any index in your  
4 contract, that is recognizing the increase in fuel, if  
5 it's the RCAF it's in the railroad industry. If it's  
6 a GDIPD or some other general commodity index, that  
7 recognizes the increases in fuel in the industry as  
8 well.

9 So, I think we're talking more about a  
10 timing issue than a recovery issue. I think the  
11 timing is --there's a slight difference in the timing  
12 between when the fuel surcharge is implemented and  
13 when the RCAF is implemented. But that's all it is.  
14 This doesn't compromise monies for investment and  
15 infrastructure at all.

16 VICE CHAIRMAN MULVEY: Well, the RCAF comes  
17 out quarterly. And I guess the rail fuel is available  
18 monthly.

19 Would it be possible to come up with some  
20 sort of new RCAF which would take into account the  
21 more current changes in fuel costs so we'd have, say  
22 an RCAF monthly fuel index or RCAF and--but a fourth

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1 RCAF is you like. An RCAF MF which would have the  
2 monthly fuel costs adjustments along with the regular  
3 RCAF changes which come quarterly.

4 MR. CROWLEY: I don't think there's any  
5 problem with having a more frequent RCAF. I think  
6 that's something that can be done. But again I'm not  
7 sure that it's necessary.

8 In the development of a quarterly RCAF,  
9 the Association of American Railroads is forecasting  
10 what they think the fuel price will be and that is  
11 what you're basing your RCAF increase on. So, if their  
12 models are not correct in forecasting, then it's  
13 caught up in the next quarter. But if they're over-  
14 forecasting, they're over-recovering in that quarter.

15 So, to the extent we're talking about some  
16 slight noise here in the difference between what the  
17 forecast is and what the actual is for that particular  
18 quarter. But if you want to go more frequently, go  
19 more frequently but stay with what you have. It's  
20 working. Just make sure that it's implemented.

21 CHAIRMAN BUTTREY: Mr. Roman, maybe I heard  
22 this wrong, but there seemed to be some suggestion

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1 this morning that there might be some way that these  
2 fuel surcharges could be calculated on a per car rate,  
3 depending on the commodity of the merchandise being  
4 shipped.

5 Is that something that makes sense to you?

6 Maybe even the whole panel here. Is that something  
7 that might--

8 MR. ROMAN: Well, it depends. There's lots  
9 of things you can do that have the fuel surcharge  
10 based on that actual cost for the movement. And from  
11 a common standpoint, I mean, you would always like to  
12 have the method as closely related to the costs that  
13 are being incurred as possible. It's just a question  
14 of how much administrative time and effort is  
15 associated with developing that escalation method.

16 The railroads complained and said we don't  
17 want to have, you know a thousand different things  
18 that we need to administer around here. It certainly  
19 can be done. It's a question of the administration  
20 that it actually takes to do it.

21 CHAIRMAN BUTTREY: When you say  
22 administration, you're talking about the software

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1 development?

2 MR. ROMAN: Well, the software development  
3 and it takes more people to do, you know, a thousand  
4 different ways than it takes to do one.

5 But I actually think this issue that we're  
6 addressing here and if you really want to solve this,  
7 there's really two problems.

8 One is the fuel surcharges the railroads  
9 are applying. And the other is, the Board really  
10 needs to have the information in front of them to  
11 really see how these provisions are performing.

12 And some of the things in determining what  
13 you actually want to have, I think you have to have  
14 the data in front of you to show how well they're  
15 performing. Because if you want to structure  
16 something that's more closely related to the change in  
17 cost, you need to know what's good and bad about the  
18 current fuel surcharges. As we've looked at is, you  
19 need the input. You need a certain amount of  
20 information for the Board to very quickly and easily  
21 analyze these programs. Once you know how these  
22 programs are performing, it's much easier to actually

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1 develop what you actually want with these fuel  
2 surcharges.

3 And I look at a little of this as Tom was  
4 saying, maybe you can just use the RCAF. You can use  
5 existing things that are there.

6 But regardless of what you do use, I think  
7 if there's something that could be good to come out of  
8 this it would be that the Board would have the  
9 information they need to really have an educated  
10 assessment of how well these surcharges actually are  
11 performing.

12 And to me I thought out as the first step.

13 There's lots of things that can be  
14 developed, but if they're going to make it any better  
15 or they're going to be onerous, those kind of get  
16 knocked by the wayside for various reasons.

17 And so my presentation this afternoon gets  
18 into things that would be very helpful to the Board to  
19 really see, to make a better assessment of these  
20 programs and then go on from there.

21 VICE CHAIRMAN MULVEY: Yes, Mr. Telfer.

22 In your testimony you talked about the

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1 fact that you were not a captive shipper. But isn't  
2 it true that the percentage of the automobiles moving  
3 out of your plant was about 40 percent when the  
4 exemption was granted to your industry as an exempt  
5 commodity compared to 75 percent today?

6 MR. TELFER: I'm not familiar with that  
7 statistic. And my tenure in transportation goes back  
8 to just after the implementation of the Staggers Act.  
9 So, my experience prior to that was in the plants and  
10 in the flow of materials in the plant.

11 However, going back the last 20 years,  
12 let's say. I don't think that our percentage of  
13 vehicles within my company that are shipped by rail  
14 has appreciably increased. I think it's been right  
15 around the 70 to 75 percent level. Whether that's  
16 changed substantially with other automotive shippers,  
17 I just don't know. Certainly, the importers who have,  
18 you know, several of our members are  
19 headquarters/transplants. And for those companies  
20 over that period of time they've migrated from  
21 importing a lot of their product which would have  
22 necessarily involved a lot of rail shipping from the

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1 cost in, even though the costal areas are heavier  
2 marketed areas to shipping from domestic plants. And  
3 that, you know, warrants a whole different  
4 distribution pattern.

5 So, some of those kinds of things could be  
6 influencing that too.

7 VICE CHAIRMAN MULVEY: I am addressing the  
8 problem of double dipping. Mr. Crowley has suggested  
9 that the railroads today are pretty much fully  
10 recovering their increased cost of fuel through the  
11 RCAF. And that the fuel surcharges that they're  
12 receiving beyond that really are just going to the  
13 bottom line. And most of them are in excess of what  
14 fuel cost increases are.

15 Is that fair to say?

16 MR. CROWLEY: That's fair.

17 VICE CHAIRMAN MULVEY: Okay. Well, that's  
18 all I have then too for the time being.

19 Thank you very much.

20 CHAIRMAN BUTTREY: Thank you very much.

21 We have about 17 minutes until we are  
22 breaking for a lunch break. We're going to try to

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1 keep that schedule. So, the next panel, which is the  
2 third panel, Concerned Captive Coal Shippers, Total  
3 Petrochemicals USA, Inc., Arkansas Electric  
4 Cooperative Corporation, Degussa Corporation, Potlatch  
5 Forest Product Corporation, Griffin Industries and  
6 Graniterock.

7 I'd just like to put the panel on notice,  
8 if we could, for housekeeping purposes here. We're  
9 probably going to have to break this into two pieces.  
10 Maybe not legally break it, but we're going to try to  
11 adjourn here at 12:00 or as close to 12:00 as we can  
12 comfortably do that and reconvene at 1:00. I'll put  
13 the panel on notice to that here.

14 We'll get as far as we can and then we'll  
15 break.

16 So, I'd like to welcome the panel to the  
17 Surface Transportation Board today and would you  
18 please, as we have been proceeding from my left to  
19 right, so if everybody is ready, we'll go ahead and  
20 start.

21 You may proceed.

22 MR. LOFTUS: Thank you, Chairman Buttrey

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1 and Vice Chairman Mulvey.

2 My name is Michael Loftus. I'm appearing  
3 along with Mr. Heller on behalf of the Concerned  
4 Captive Coal Shippers group that have filed comments.  
5 The members of that group are listed in the comments.

6 I would like to make a few quick points  
7 and then turn it over to Mr. Heller.

8 First, we'd like to applaud the Board for  
9 initiating this proceeding on what is a very important  
10 issue for coal shippers as reflected in what you've  
11 already heard.

12 Second, we believe that the Board fairly  
13 has jurisdiction to deal with the reasonableness of  
14 the railroads' fuel adjustment mechanisms as rules and  
15 practices. We do not believe that an argument to the  
16 effect that the fuel surcharge has to be considered a  
17 part of the rate and can only be used as an issue  
18 relating to the reasonableness of the overall rate is  
19 a sound argument.

20 And I would direct your attention in that  
21 regard to pleadings filed by Norfolk Southern in  
22 Docket Number 42072, Carolina Power and Light Company

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1 v. Norfolk Southern Railway Company. That issue arose  
2 as you may recall in the initial decision the Board  
3 found the rates to be unreasonable. And then an issue  
4 arose as to whether the fuel surcharge could be  
5 assessed on those rates.

6 And if you'll look at NS's filings on 10/4  
7 and on June 18 on the fuel surcharge issue, you will  
8 see that they've characterized the fuel surcharge as  
9 a rule or practice and not as a part of the rate.

10 Third, we believe the Board correctly  
11 articulated the issue that you should be looking at in  
12 this matter and that is: Are the revenues being  
13 recovered through the fuel surcharge mechanisms,  
14 "directly and closely correlated to increases in the  
15 cost of fuel for the particular movement to which the  
16 surcharge is applied"?

17 We believe that is clearly the question  
18 you should be examining. And as Mr. Heller will  
19 address, we think it is very clear that the existing  
20 fuel surcharge mechanisms do not satisfy the standard.

21 Fifth, the Concerned Captive Coal Shippers  
22 group requests that the Board be clear in this

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1 proceeding that to be reasonable, a fuel surcharge  
2 mechanism should satisfy the standard I referenced a  
3 moment ago. Second, you should give the railroads a  
4 reasonable period of time to develop conforming fuel  
5 surcharge mechanism. Then after that period has  
6 passed, you should on complaint disallow any fuel  
7 surcharge mechanism that does not conform to that  
8 standard.

9 And, finally, where is the Board to direct  
10 the railroad to report additional fuel-related data to  
11 the Board as we have set forth in our comments?

12 Thank you.

13 Mr. Heller.

14 MR. HELLER: Thank you, Chairman Buttrey  
15 and Vice Chairman Mulvey.

16 My statement specifically analyzes the  
17 manner in which fuel surcharges are currently being  
18 implemented for specific coal movements.

19 In my testimony, I've compared the  
20 incremental fuel costs incurred by specific railroads  
21 resulting from higher diesel fuel prices associated  
22 with specific movements to the incremental revenues

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1 that they're receiving under the various fuel  
2 surcharge mechanisms for the coal traffic.

3 I performed this incremental cost versus  
4 incremental fuel surcharge revenue analysis to three  
5 typical coal movements from the period 2003 to 2005.  
6 One was an eastern movement. Two are western  
7 movements. One using the revenue based fuel surcharge  
8 mechanisms and the other using the BNSF mileage-based  
9 surcharge mechanisms.

10 Under each of these scenarios using  
11 typical rates and distances for coal movements, I show  
12 that the fuel surcharge significantly over-recovers  
13 the actual diesel fuel costs incurred by the railroads  
14 for each of these movements. That's similar to  
15 testimony you've heard from others.

16 In the case of the eastern movement on the  
17 Norfolk Southern, the recovery is 265 percent more  
18 than fuel surcharge revenue than it incurred in  
19 additional cost for the same period.

20 I know that BN has since decided to alter  
21 its approach as was discussed previously. It intends  
22 to embed the fuel surcharges into those rates.

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1 Under the existing approach which provides  
2 a shipper with minimal data about the fuel surcharge  
3 over-collections, I don't know that this approach  
4 accomplishes anything much more than making it more  
5 difficult as was pointed out previously to assess what  
6 portion of the fuel surcharge revenue increases are  
7 recovered under other mechanisms versus the fuel  
8 surcharge mechanism.

9 In the case of the Burlington Northern  
10 using a revenue-based fuel surcharge mechanism in  
11 place during 2005, I calculated that the fuel  
12 surcharge generated 84 percent more revenue for a  
13 typical coal movement than BN incurred in increased  
14 diesel fuel costs.

15 I then did the same calculation using the  
16 BN implemented car mile mechanism, same movement  
17 parameters and found that the example coal movement  
18 recovered 127 percent more than fuel surcharge revenue  
19 of the movement incurred in diesel cost increases.

20 This doesn't imply that a car mile-based  
21 fuel surcharge mechanism will always recover more than  
22 one based on revenue. It depends on the rate levels,

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1 the movement and the distances involved. But it does  
2 indicate that simply switching the form of the fuel  
3 surcharge does not necessarily remedy the over-  
4 recovery issue.

5 The level of the fuel surcharge even if it  
6 is based on parameters that more closely parallel the  
7 costs incurred in movement is important.

8 While the focus is on the fuel surcharge,  
9 it is important as Mr. Crowley pointed out to note  
10 that many railroad rates are also subject to the RCAF.  
11 In my paper I've shown the increase in the RCAF  
12 between the first quarters of 2003 and the fourth  
13 quarter of 2005. Over half of the RCAF increase  
14 during that period are a rate equivalent to 2.7  
15 percent in the actual rate is driven by fuel price.

16 While the railroads focus seems to be on  
17 comparing the fuel surcharge revenues with changes in  
18 diesel costs, it's important to note that fuel  
19 surcharge is not now and never has been the only cost  
20 recovery mechanism for increases in fuel prices.

21 When measuring the relationship between  
22 revenues recovered by the carriers from the fuel based

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1 cost adjustment mechanisms, it's important to consider  
2 the impact of the RCAF as well as the fuel surcharge.

3 Hedging has also been used by many of the  
4 carriers as discussed previously to mitigate the  
5 impact of diesel fuel price increases. I noted that  
6 some of the carriers' submissions before this panel  
7 specifically exclude the effects that hedging when we  
8 compare fuel surcharge recovery with increased diesel  
9 fuel costs. This will generally in the current  
10 environment cause the railroad comparisons to  
11 overstate the cost increases that they have incurred.

12 It also appears from various cites that I  
13 present in my paper the financial reports of the  
14 individual carriers as well as financial analyst  
15 reports during the last three years, some of the  
16 carriers took in more in fuel surcharge revenue than  
17 their increase in fuel costs.

18 As the carriers apply their fuel surcharge  
19 to a greater volume of coal traffic, carrying higher  
20 base rates as was pointed out previously, the effect  
21 of the fuel surcharge over time will likely be to  
22 accelerate the discrepancy between changes in diesel-

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1 related movement cost and the fuel surcharges.

2 With regard to your question about  
3 reporting mechanisms, I recommend that the Board  
4 collect and make available to shippers data which  
5 would better demonstrate this relationship between  
6 revenue collected as a result of fuel price increases  
7 under both a fuel surcharge program and a diesel  
8 component of the RCAF or other cost recovery  
9 mechanisms as a prelude to considering exactly what  
10 form of fuel surcharge would better match movement  
11 specific revenues and costs. I'm not sure that data  
12 is available right now.

13 I present specifics in my paper on types  
14 of data that are needed for that.

15 The railroads' contention that movement  
16 specific cost analysis would be unwieldy, could be  
17 true if it was done with very granular data, but I  
18 don't think that's necessary. Whole spectrums of  
19 options exist between a percentage-based fuel  
20 surcharge and something that looks like a cost  
21 analysis.

22 A program, for example, that aligns

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1 movements specific to fuel surcharge revenues and  
2 costs use metrics such as car miles or gross ton miles  
3 rather than revenue bases for assessing the fuel  
4 surcharge. However, as the BNSF examples shows,  
5 simply switching to a distance-based measure doesn't  
6 necessarily rectify the over-recovery problem.

7 Thank you for the opportunity to speak  
8 today.

9 CHAIRMAN BUTTREY: Thank you very much.

10 I think what we're going to do now is  
11 interrupt you right in the middle of these comments  
12 to break here for lunch and reconvene the hearing  
13 promptly at 1:00. Thank you very much.

14 (Whereupon, the hearing was recessed at  
15 11:53 a.m. to reconvene at 1:00 p.m. this same day.)

16 A-F-T-E-R-N-O-O-N P-R-O-C-E-E-D-I-N-G-S

17 1:02 p.m.

18 CHAIRMAN BUTTREY: Welcome. Will the  
19 hearing come to order please? We're resuming our  
20 hearing we began this morning. Glad to see you all --  
21 most of you all actually came back.

22 We were in the middle of the third panel,

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1 Shipper panel. Mr. Slavin was about to speak when I  
2 hope kindly interrupted him so, we could take a break  
3 for lunch. We'll try to be as civil about this  
4 process as we can be. So, we'll resume with the third  
5 panel, Shipper panel, this afternoon.

6 Mr. Slavin, you may proceed whenever  
7 you're ready.

8 MR. SLAVIN: Chairman Buttrey, Vice  
9 Chairman Mulvey, thank you for this opportunity to  
10 speak on this issue.

11 My name's Dan Slavin. I'm the Rail  
12 Service Manager for Graniterock Company and I'm going  
13 to speak a little bit on the effects of the fuel  
14 surcharge program that we're currently using on  
15 Graniterock and the communities in which we operate.

16 A little bit as background, Graniterock's  
17 a 106-year-old family owned construction materials and  
18 general engineering contractor. In 1992, we were the  
19 recipient of the Malcolm Baldrich National Quality  
20 Award.

21 Graniterock has been doing business with  
22 the railroad for its entire 106 years as the very

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1 foundation of the company was first centered around  
2 supplying railroad ballast to the railroads for  
3 expansion.

4 The company now supplies construction  
5 aggregates from Wilson Quarry near Watsonville,  
6 California to rail served locations from San Jose to  
7 San Francisco. Those are hauls from 40 to 90 miles.

8 These branch locations rely solely on the  
9 Union Pacific for daily rail service as congestion on  
10 highways and surrounding neighborhoods makes delivery  
11 of aggregates by truck impractical and undesired by  
12 local municipalities.

13 In the peak construction season, our rail  
14 shipments run between 90 and 115 rail cars per day.  
15 This averages out to anywhere between 11,000 and  
16 18,000 rail cars per year.

17 The nation is again experiencing an  
18 unpredictable large increase in the cost of diesel  
19 fuel as we all know. The increased diesel expense is  
20 a fact of life that all American business must deal  
21 with and we believe that the use of a fair fuel  
22 surcharge program is an acceptable method for

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1 recovering the unpredictable fuel cost increases. A  
2 fair fuel surcharge program only recovers the  
3 additional fuel expense and nothing more.

4 The current UP fuel surcharge is rate  
5 based using the national HDL average. We're unhappy  
6 with this program as implemented because we believe it  
7 over collects the actual fuel increase for our rail  
8 movements.

9 Taking 2001 as a base year, our analysis  
10 of railroad data indicates that for the combined  
11 2004/2005 period Graniterock overpaid the additional  
12 fuel expense by over \$240,000. In other words, the  
13 fuel surcharge was about 26 percent greater than  
14 required to recover the additional expense.

15 We believe that not all rail customers are  
16 paying the fuel surcharges. This practice, we  
17 believe, is a form of discriminatory pricing.

18 A recent Wall Street Journal article  
19 reported, the article was in the April 18th edition of  
20 this year, that the UP says it spent 1.38 billion more  
21 on fuel last year than it collected in fuel surcharge  
22 revenue partly because some long-term contracts lack

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1 surcharges.

2 This is consistent with the fact that the  
3 surcharges -- fact that the surcharges exceed the  
4 increased fuel cost, but at the end of the year, UP's  
5 financial disclosures indicate that the amount  
6 collected is not sufficient to cover fuel costs.  
7 Therefore, clearly, not all customers are paying the  
8 charge.

9 It appears that captive rail customers  
10 like Graniterock are forced to pay an excessive fuel  
11 surcharge to compensate for larger noncompetitive,  
12 non-captive shippers that are unwilling to pay the  
13 additional surcharge or have contracts. We believe  
14 this is unfair and must be corrected.

15 Excessive fuel charges coupled with higher  
16 than justifiable rate increases over the past two  
17 years are forcing freight back on to already congested  
18 highways and neighborhoods. This trend is not working  
19 in favor of American business and the American public.

20 The railroads must treat all shippers  
21 fairly. This includes captive shippers. A fuel  
22 surcharge must only collect the increased fuel expense

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1 for that shipper and nothing more. Captive shippers  
2 should not be expected to pay the surcharges the  
3 railroad cannot collect from larger non-captive  
4 shippers.

5 We seek the STB to intercede for all rail  
6 shippers to insure that railroads design and implement  
7 fuel surcharge programs that fairly recover only  
8 additional fuel expense for their rail movements.  
9 Captive rail shippers should not be held hostage to  
10 pay the expenses incurred by larger non-captive  
11 shippers.

12 Please note that Graniterock is charging  
13 its customers a surcharge on diesel fuel, asphalt used  
14 in our hot mix and other products that use petroleum  
15 products. However, these products are -- these  
16 surcharges are sufficient to cover only our increased  
17 costs and are not used to supply another source of  
18 profit. Not only do we believe that this is fair, but  
19 in our competitive business, no other surcharge method  
20 has been acceptable to our customers

21 And just in summary, re-stressing some of  
22 the points other speakers have made this morning,

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1 surcharges must be cost based, transparent and subject  
2 to oversight and thank you for this opportunity to  
3 speak.

4 CHAIRMAN BUTTREY: Thank you. Mr. Sharp.

5 MR. SHARP: Thank you, Chairman Buttrey  
6 and Vice Chairman Mulvey for the opportunity to  
7 address this issue before you today.

8 I am Steve Sharp with Arkansas Electric  
9 Cooperative. We own parts of three coal-fired plants  
10 in Arkansas that all burn Powder River Basin coal.  
11 So, obviously, our interest is in shipment of coal out  
12 of the PRB and I would invite you, Chairman Buttrey,  
13 if you've never fished in Arkansas, we've got some  
14 wonderful fishing. Especially trout fishing on the  
15 White River. It's really -- if you've never done  
16 that, really it's -- it's really --

17 CHAIRMAN BUTTREY: Actually, I have done  
18 that. Very successful.

19 MR. SHARP: I can tell you're a true  
20 fisherman if you done --

21 CHAIRMAN BUTTREY: I spent 22 years in  
22 Memphis. So, close enough.

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1 MR. SHARP: Oh, you were close by. Very  
2 good.

3 From our standpoint, I'm just going to go  
4 very quickly over some highlights. We have submitted  
5 testimony. With your permission when I get done, I've  
6 got another piece that we'd like to submit to the  
7 Board after today that actually I just got -- just got  
8 completed last night. I'll just go very quickly.

9 From our standpoint, the fuel surcharge  
10 issue is a perfect example of what happens when you  
11 don't have an open competitive market for freight  
12 transportation. To our way of thinking, that's a lot  
13 of why we got to this point.

14 We've got no problem with the concept of  
15 recovering unforeseen fuel costs in the type of tariff  
16 environment that the railroads are pushing towards,  
17 but we've seeing this implemented on a unilateral  
18 basis, you know, without input from the customers and  
19 like I say, we've already seen a couple of them change  
20 the system that they implemented not too long ago  
21 which there again is another indication that this  
22 wasn't necessarily well thought out and properly

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1 constructed system to begin with.

2 And we do have concerns that in a lot of  
3 the instances cost of these fuels and even indices are  
4 even being applied to the cost of these fuels that  
5 were meant -- originally at least meant to account for  
6 cost increases in the fuel. That there may be some  
7 double dipping in some of the cost going on.

8 But, we've also got a concern that as the  
9 Board looks at ways of improving this fuel surcharge  
10 situation that we retain some element of encouraging  
11 increased efficiency and increased productivity with  
12 the railroads. There's -- we've got a little bit of  
13 concern if the railroads are totally divorced from the  
14 fuel cost and the -- even the rate at which they're  
15 consuming fuel, that there will no longer be an  
16 incentive to push for higher efficiency locomotives  
17 and that sort of thing. We'd like for that to be  
18 preserved in this process if it's at all possible.

19 Another issue that I hadn't heard  
20 mentioned a lot this morning and starting back this  
21 afternoon, the highway diesel fuel that both UP and  
22 BNSF use to index their fuel surcharges through is in

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1 our thinking not a perfect way of doing this certainly  
2 and others have spoken to some problems with it, but  
3 our attorneys discovered that this is going to get a  
4 little worse even as soon as this fall.

5 The on-highway diesel fuel operators are  
6 going to be required this fall to comply with some new  
7 EPA requirements to phase in ultra-low sulfur diesel  
8 fuel for highway use. That is going to cause an  
9 increase in over-the-highway diesel costs. It's not  
10 going to have any effect on the diesel that the  
11 railroads purchase.

12 So, this is going to further disconnect.  
13 The railroads do have to convert to this low -- ultra-  
14 low sulfur diesel fuel, but not until 2012. So, there  
15 again, we would urge the Board to consider some way of  
16 disconnecting this highway diesel fuel index from the  
17 fuel surcharges before it gets even further out of  
18 kilter.

19 And the other category that I'd like to  
20 emphasize which some people have mentioned, but to our  
21 way of thinking, the effect that these fuel surcharges  
22 will have on -- is having and will continue to have in

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1 the future captive shippers, something that we're  
2 particularly sensitive to.

3 One of our large coal-burning plants is  
4 completely captive to the UP and, therefore, pays a  
5 higher rate to get that coal delivered to that plant  
6 and as long as these fuel surcharges are being applied  
7 to the rate and not to something that better  
8 appropriates what the actual fuel cost is, the captive  
9 shippers who are already paying higher rates because  
10 of their captivity and because of the situation that  
11 we find ourselves in with the railroads are just going  
12 to be hurt worse because it's that multiplying  
13 escalating affect that several people have already  
14 talked about and so, we would like to see -- we would  
15 like to see a different mechanism that did not -- does  
16 not apply to the entire rate.

17 In -- in part in response to the Board's  
18 request for this hearing, we did undertake to make an  
19 example of a couple of our plant situations and come  
20 up with some specific numbers that we thought would  
21 represent the railroad's fuel cost, the increase in  
22 their fuel cost and the increase that -- in revenue

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1 that they're going to get under the surcharge amount  
2 and that's the work I was referring to that was just  
3 finished last night and we'll submit that with the  
4 Board's approval. So, you will have that and everyone  
5 will have access to.

6 But, very briefly and this is our  
7 Independence plant in Arkansas and our White Bluff  
8 plant in Arkansas and this analysis was done by a  
9 consultant of ours and we did not use any confidential  
10 data at all. This is all using public numbers trying  
11 to come up with estimates for what the actual fuel  
12 cost was and what the surcharges would do.

13 In the case of the Independence plant, the  
14 fuel surcharge mechanisms over collect by \$8,000 per  
15 train. Now, this plant takes approximately 375 trains  
16 a year. It's a little more than one a day. So, that  
17 would result in an excess fuel revenue collection of  
18 \$3 million a year just for that one plant. Just for  
19 that one power plant in Arkansas and we believe this  
20 is a very conservative estimate and you can judge that  
21 for yourself when you see the numbers.

22 The other plant that we did the study for

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1 the White Bluff plant, it is in somewhat of a  
2 competitive rail situation with Burlington over there  
3 in UP.

4 The analysis of their different fuel  
5 surcharge mechanisms showed that as far as over  
6 collection per train, they're over collecting almost  
7 -- would over collect almost the same amount under the  
8 different fuel charges -- fuel surcharge mechanisms of  
9 about \$4,000 per train.

10 So, at that plant using this conservative  
11 method, it's about \$1.5 million per year of over  
12 collection. So, we will submit that.

13 And there again, I appreciate the chance  
14 to present these comments and our written testimony  
15 and be able to answer questions at the end of day one.

16 CHAIRMAN BUTTREY: Thank you and those  
17 have been read.

18 MR. SHARP: Thank you.

19 MS. ELHAKIM: Chairman Buttrey, Vice  
20 Chairman Mulvey, my name is Diane Elhakim and I'm the  
21 Logistics Manager for Degussa Corporation based in  
22 Parsippany, New Jersey and I'd like to thank you for

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1 giving me the opportunity to speak to you today.

2 This morning we heard individuals speak  
3 for many shippers and associations represent entire  
4 industries.

5 I am a shipper. I am a shipper and one of  
6 Degussa's core businesses is chemical and not only am  
7 I a chemical shipper, I am a captive chemical shipper.

8 And this morning, we heard about the  
9 practice of the railroads in assessing fuel surcharges  
10 as a percentage of the rate and historically chemical  
11 rates, presently and historically, are assessed some  
12 of the highest rates in the rail industry and the  
13 captivity factor adds to that.

14 So, I have submitted written testimony.  
15 In the interest of time, I just want to briefly touch  
16 on the focus of my testimony being that the unfairness  
17 and unreasonableness of the fuel surcharge being  
18 assessed as a percentage of the rate.

19 Speaking to you as an individual shipper  
20 today, I would just like to make a case in point.  
21 Degussa Corporation has embarked on a major project  
22 which involves millions of dollars, the construction

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1 of a plant, the procurement of a rail fleet which is  
2 no easy feat today given the long wait for cars. It  
3 was my task to procure a long-term rail contract for  
4 this move and I had in my hand an offer for a five-  
5 year contract with escalation factors based on  
6 indexes, the RCAF, for four years after the initial  
7 term.

8 After a short absence from the office, I  
9 came back to find my voicemail full of people on the  
10 project saying that the railroads had pulled back  
11 their offer. It was in the process of being executed,  
12 the contract and when I inquired about it, it was  
13 true. The railroad had pulled back their offer and  
14 reclassified my product as a PIH which is poison by  
15 inhalation and instead of a five-year contract, the  
16 new offer was a six-month contract with a 220 percent  
17 increase on the original rate offered and likewise,  
18 the fuel surcharge was increased by 220 percent.

19 Now, the characteristics of moving this  
20 shipment had no bearing on the cost of fuel. It was  
21 still a 58,000 pound tank car hauling 180,000 pounds  
22 of a liquid commodity and yet, due to this change, all

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1 things being equal in today's market, that would have  
2 added an additional \$150,000 per year over and above  
3 the original fuel surcharge.

4 Now, is this fair? Absolutely not.

5 The other situation I would like to talk  
6 about is that I can ask for a rate today, today and I  
7 will be given say a rate of \$3,000 per car plus fuel  
8 surcharge. But, the fuel surcharge is based on a 2002  
9 index and I have to think and I do believe that in the  
10 railroad's initial rate offer to me, that they take  
11 into consideration their current costs. They might be  
12 lagging behind a little bit, but I sincerely doubt  
13 that it's four years and if that's the case, thank  
14 God, Degussa isn't behind four years on my paycheck.

15 One of the key bench marks used today is  
16 the revenue to variable cost analysis and the STB  
17 places the threshold for rate reasonableness at 180  
18 percent over the railroad's variable cost. Due to the  
19 great fluctuation in this variable cost as it is  
20 today, I'm wondering if the fuel surcharge is flying  
21 under the radar.

22 It was mentioned before. Is the fuel

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1 surcharge a rate or a practice? And it could be  
2 argued both ways in several different ways depending  
3 on the situation and the interpretation.

4 For example, if a fuel surcharge can be  
5 negotiated, to me, that's a rate. If a fuel surcharge  
6 is applied based on a given scale across all  
7 commodities, that's a practice and again, it could be  
8 argued by different people different ways depending on  
9 the situation and the interpretation.

10 In speaking to you as an individual  
11 shipper today, I am not here seeking restitution. I  
12 say let the past stay in the past. I railroads for  
13 years have been deemed revenue inadequate and with the  
14 prosperous economy over the last two years and the  
15 record volumes that the railroads are handling,  
16 capacity issues, dwell times have been a problem for  
17 shippers as well as railroads.

18 With the increased revenues that the  
19 railroads have been receiving over the last two years,  
20 I think that this is a good thing regardless of how  
21 they got it because they've announced collectively \$8  
22 billion in infrastructure improvements which include

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1 double and triple tracking, main corridors, expanding  
2 yards, adding locomotives, hiring trainmen and crews.

3 In today's economy with the congestion  
4 both in the intermodal business and carload business  
5 because even though they're two modes, they share the  
6 same tracks. I think this is a good thing and it  
7 benefits the shippers in the long run.

8 However, moving forward, I think there  
9 must be a change in the way the railroads are  
10 calculating their fuel surcharges. Fuel surcharges  
11 are rampant. The fuel costs themselves are extremely  
12 high and I don't think they're going any higher. All  
13 the reports I've seen, they're not going any lower  
14 either.

15 So, I hereby request that the Surface  
16 Transportation Board investigate the method and  
17 calculation by which the railroads are applying fuel  
18 surcharges. I personally commend those railroads who  
19 are attempting and I say attempting to implement a  
20 mileage-based fuel surcharge based on a fair scale.  
21 It's a first step towards a change that is long  
22 overdue.

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1           And I also want to commend the Surface  
2           Transportation Board for allowing this hearing to  
3           bring this issue forward. Thank you very much.

4           CHAIRMAN BUTTREY: Thank you very much.  
5           Mr. Conway.

6           MR. CONWAY: Thank you, Chairman Buttrey  
7           and to Vice Chairman Mulvey.

8           My name is James Conway. I am Vice  
9           President of Sales and Marketing for Griffin  
10          Industries of Cold Spring, Kentucky.

11          Griffin Industries and this speaker would  
12          like to thank the Board for holding what we consider  
13          to be very important hearings on a very important  
14          topic and we'd also like to thank you for the  
15          opportunity to address the Board this afternoon in  
16          this session.

17          Griffin Industries is a 63-year-old  
18          family-owned company with 23 plants located in the  
19          southeast United States. By today's standards at  
20          least at this meeting, we would be considered a small  
21          company, but this subject is important to our owners  
22          and to our 1500 employees.

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1           We process agricultural waste products  
2 into usable commodities such as fats, oils and dairy-  
3 feed ingredients. Until recently, we operated a fleet  
4 of over 500 tank, box and hopper-bottom cars to assist  
5 us in the delivery of our finished products.

6           Recently, we've had to decrease the size  
7 of our fleet by over 10 percent because of increasing  
8 cost of delivery by rail providers. It has, in fact,  
9 caused us to change the people to whom we do business  
10 with and in some cases, have even had to lose  
11 customers of a longstanding nature.

12           Now, we had earlier submitted our written  
13 testimony and it is not my intent today to repeat the  
14 entirety of that document, but I would like to address  
15 what I think are some important issues that are really  
16 pertinent to the fuel surcharge.

17           As energy costs continue to change the  
18 landscape of American business, one area that has been  
19 especially hard hit by those higher energy costs is  
20 agribusiness. Basic commodities which represent the  
21 vast majority of agribusiness are traditionally very  
22 inelastic to price changes. Many times increased

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1 costs are absorbed by the producer rather than being  
2 passed through that maybe many other manufactured  
3 products can do. In fact, we sell on a delivered  
4 basis and we get all we can get, but we then absorb  
5 all increased costs.

6 Now, our company has had a longstanding  
7 partnership with many of the class one railroads in  
8 this country. We rely on their service and certainly  
9 we respect their right to earn a fair and reasonable  
10 profit for the service they provide, but we are also  
11 aware that they operate at a somewhat different  
12 competitive environment than many companies do.

13 As a customer, Griffin does not have the  
14 ability to change rail suppliers at its individual  
15 plant locations. We are locked in to the road that  
16 services that particular area and under that  
17 circumstance, it is imperative that regulations exist  
18 for the fair treatment of unusual cost events.

19 Now, with particular reference to the  
20 current practice of adding fuel surcharges to the base  
21 rates, I have four specific concerns that I'd like to  
22 express to the Board and I'd like to take just a few

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1 moments to expand on each of them.

2 First of all, we have been subjected to  
3 significant base-rate increases over each of the past  
4 few years. In fact, in the written testimony I  
5 submitted earlier, I cited that our average base rate  
6 went up 17½ percent in 2005 versus 2004 and these were  
7 on the heels of substantial increases in base rates  
8 both in '04 and '03.

9 Now, in all cases, these rate increases  
10 utilized the RCAF to calculate what those should be  
11 and as has been clearly demonstrated and testified  
12 earlier today, in our opinion, RCAF does, in fact,  
13 include the increased cost of fuel as part of its  
14 adjustment factor. In very simple terms, the  
15 increased fuel costs have already been factored into  
16 the base rates before any surcharge is added.

17 Number two, we do object to the fact that  
18 the fuel surcharge is calculated on the total of the  
19 base rate. In other words, the surcharge is  
20 calculated on that portion of the base rate that is  
21 designed to cover such things as labor, depreciation  
22 and other cost factors. All of this even though the

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1 percent of the surcharge is calculated on the actual  
2 increase in fuel. If one accepts the need for a fuel  
3 surcharge, it should not be applied to the entirety of  
4 the base rate.

5 Number three, that surcharges that are  
6 used today are based on the price of number two diesel  
7 fuel that was established in the 1990s and on the  
8 arbitrary rate of \$23 per barrel of crude oil. I  
9 would think that none of us would say that either of  
10 these two barometers are really relevant in today's  
11 economics. They are history.

12 This is especially true in consideration  
13 of the earlier contention that these increases had  
14 already been factored into the base rates. The  
15 railroad's contention that surcharges were only meant  
16 to be applicable for those temporary times that fuel  
17 costs are excessive is no longer applicable in today's  
18 real world economics. Higher fuel costs are a fact of  
19 life and have already been factored in to most base  
20 rates as I can determine and should no longer be a  
21 vehicle for revenue enhancement.

22 In view of these objections, if one is to

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1 accept the need for some type of increased fuel cost  
2 adjustment and as I said earlier we accept that fact,  
3 it should only be applied to the increases in true  
4 fuel costs since the last contract or the last tariff  
5 rate has been established. This would allow for true  
6 fuel cost increases relative to a specific rate and we  
7 implore the Board to consider this as a specific  
8 recommendation in future handling of fuel surcharges  
9 after recent or most recent base-rate changes have  
10 occurred.

11 Mr. Chairman, I would again like to thank  
12 the Board for giving Griffin Industries the  
13 opportunity to present our side of this important  
14 issue.

15 Please understand that we do not seek  
16 special treatment nor do we expect the nation's  
17 railroads to subsidize our business. We do ask that  
18 increased fuel costs be handled in a fair and  
19 reasonable manner, that if surcharges are truly needed  
20 that they be transparent, open and market driven,  
21 maybe you've heard that before today, and not used to  
22 exploit a captive customer's base that rely on the

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1 service and the function of these companies.

2 We look forward to a fair and reasonable  
3 action by this Board in this important issue.

4 Thank you for your time.

5 CHAIRMAN BUTTREY: Thank you very much,  
6 sir.

7 MR. WEISEL: Mr. Chairman, Mr. Vice  
8 Chairman, I wish I could sit here and say I agree with  
9 all my colleagues to the right, but I'll go through my  
10 process.

11 I'm from Idaho and I'm glad there's other  
12 people from Idaho, Montana and Eastern Washington.  
13 Hopefully, there's nothing wrong with the water out  
14 there. So, we're just trying to get through a lot of  
15 processes.

16 I'm Dave Weisel. I'm Director of  
17 Distribution for Potlatch Forest Products.

18 I'll give you a little bit of history.  
19 Potlatch celebrated their 100 years in 2003 and we're  
20 a forest products, lumber, particle board, paper,  
21 consumer products company and we got plants obviously  
22 around the 1.5 million acre trees in Arkansas, Idaho

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1 and Minnesota.

2 We have fuel surcharges in barges, motor  
3 carriers, ocean carriers that we use as well as rafts.  
4 So, it's not that we're against fuel surcharges. We  
5 have them and we understand that the carriers have to  
6 get their compensation for out of pocket cost, but  
7 doing it on applying the surcharges on the freight  
8 rate rather than seeking payment of the increase in  
9 the price paid for the consumed fuel, we believe is  
10 over compensating and an unreasonable practice.

11 And Potlatch is convinced that the  
12 surcharges that they have no more than reimburse the  
13 railroads for higher fuel costs they are incurring and  
14 they are not, in fact, establishing a profit center  
15 and we have seen nothing from the railroads as data to  
16 show us that the fuel surcharges are reasonable or  
17 explains why there should be such a wide disparity in  
18 the surcharges they are assessing particularly when  
19 a lot of them are pegged on the West Texas  
20 Intermediate Crude.

21 And you have a lot of formulas that  
22 recognize that the Surface Transportation Board is

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1 going to have a very difficult job in coming up with  
2 a reasonable, transparent type of program that we can  
3 all sit down and figure out, but I -- however, I would  
4 say I've got a pretty difficult job or these companies  
5 do of explaining this to our senior management.

6 I mean to give you a perfect example of  
7 something that transpired not too long ago, they said  
8 well, Dave, what are some of these guys pegging it on  
9 and I said well, West Texas Intermediate Crude. Well,  
10 some of them who even alluded that today it's such  
11 volatility that you can't budget for it. It does  
12 nothing to explain what's consumed. It does nothing  
13 to explain what's reasonable. It does nothing to  
14 explain where you're going in the future.

15 So, I do say the BNSF and their mileage  
16 program was a good attempt to get it on something that  
17 we all recognize. As somebody explained here this  
18 morning, you can recognize a car going a thousand  
19 miles is going to consume more than a car going 500  
20 miles. So, you can explain that, but explaining some  
21 of this is pretty difficult.

22 If you take the motor carrier as an

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1 example and I understand that's not rail, but you can  
2 take a motor carrier and you take the current fuel  
3 price and the base fuel price and the divide the  
4 result by the average miles per gallon efficiency for  
5 a truck. This results in a close approximation of the  
6 additional expense. The truck transportation actually  
7 incurs due to the increased fuel cost.

8 For example, where you can relate to,  
9 five/six miles per gallon increase in fuel costs for  
10 a truck that averages six miles per gallon or results  
11 in one cent per mile surcharge. You can relate to  
12 that.

13 And this is the reason we're looking at a  
14 cost-based fuel program that can be applied to all  
15 railroads. That way, we know what we're paying for.  
16 We know what's reasonable and we can track back  
17 pending the indexes and the data is relevant where  
18 we're going.

19 I did give you a handout. I'll just take  
20 a short moment of explaining what that is. We are not  
21 presently on the BNSF mileage program. So, that's the  
22 first thing I got to explain, but if you took these

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1 movements Prescott to Dallas, the current rail program  
2 under the current fuel surcharges at 223 miles, we'd  
3 be paying \$347 in fuel surcharge and you can equate  
4 that to a thousand board feet per car and a thousand  
5 board feet per car of fuel surcharge.

6 If you take longer miles, Lewiston to  
7 Chicago of 1743 miles, you're presently paying \$602 or  
8 \$622.

9 If you took the BNSF mileage program for  
10 the same 1743 miles, you're paying \$575 fuel  
11 surcharge. If you take the bottom one -- next to the  
12 bottom one, Gwinn, Michigan to Mobile, Alabama of 1220  
13 miles, you're paying \$394 under the present program.  
14 Under the BNSF program, you're paying \$403 fuel  
15 surcharge.

16 Under a Rule 11, Lewiston to Kingston,  
17 Pennsylvania for a 2413 mile movement, you're paying  
18 \$1,093 and if you break that out portion-wise, BNSF  
19 portion, Lewiston to Chicago, 1743 miles, you're  
20 paying \$622 and the NS portion for lesser miles from  
21 Chicago to beyond of 670 miles, you're paying \$471.  
22 The total BNSF mileage program for 2413 miles is \$796

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1 and if you take what the -- even the railroads are  
2 looking at this thing.

3 And I know it's in a Wall Street Journal  
4 article, but if you allow me to read this, it was in  
5 the May 8th Wall Street Journal and it says "At last,  
6 there's a way to get 410 miles per gallon and at  
7 Norfolk Southern, we're conscientious at the pump.  
8 We're always working to increase capacity while using  
9 less fuel. From improved infrastructure and shorter  
10 miles to on-board computers, we are able to accomplish  
11 an efficiency unimaginable just a few years ago.  
12 Today, we can move a ton of freight an average of 410  
13 miles on just one gallon of diesel fuel. Mileage that  
14 keeps America economy strong.'"

15 And I would have to say that, you know, we  
16 just have to take a reasonable and transparent and  
17 willing to work with the Board on anything that we  
18 need to work on to be able to explain ourselves at the  
19 end of the day.

20 Thank you, Mr. Chairman, Vice Chairman.

21 CHAIRMAN BUTTREY: Thanks to all of you  
22 for your testimony.

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1           The carriers are required under SEC rules  
2 to file a great deal of data concerning the internal  
3 workings of the individual companies and there's been  
4 a lot made here about the issue of transparency.

5           What is it that you would expect to get on  
6 this transparency issue from the carrier that's not  
7 already available in their SEC files? That they would  
8 be able to let out into the public domain so to speak  
9 without being too proprietary.

10           MR. WEISEL: Well, I think there are  
11 elements of fuel or data of fuel that they submit  
12 already to the STB and so, I guess what we'd like to  
13 see is we can equate miles to miles, but, you know,  
14 and you can even do test programs of figuring out  
15 okay, are we compensating. Sort of like we do intra.  
16 The motor carriers come back to us and say, you know,  
17 we got to adjust the miles per gallon because we're  
18 not getting that and they can prove that to us on the  
19 trucks themselves. We give them that additional  
20 increase.

21           So, it's a data exchange of reasonableness  
22 and you can equate it back to something that you can

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1 take to your upper management and say well, I'm  
2 changing from six miles per gallon to five and a half  
3 miles per gallon because they've proved to me that's  
4 what they're getting.

5 So, I guess I would say I'm not smart  
6 enough to know what data's out there, but there must  
7 be data out there because this article. Obviously, I  
8 don't know where they -- that's marketing grant it,  
9 but there must be data available to know what you can  
10 move a ton of freight, you know, a mile.

11 CHAIRMAN BUTTREY: Anyone else?

12 MR. LOFTUS: Mr. Chairman, I think there  
13 is one more member of this panel that hasn't spoken  
14 yet.

15 MR. POCSIK: Total Petrochemicals, sir.

16 MR. LOFTUS: We can come up after these  
17 people are finished if you like or we can do it now.  
18 Whatever you like, Mr. Chairman.

19 CHAIRMAN BUTTREY: I'm sorry. You weren't  
20 sitting up at the table there. You probably need to  
21 get your testimony in the record right away here  
22 before we proceed further with questions.

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1 I apologize for overlooking you.

2 MR. LOFTUS: That's all right.

3 CHAIRMAN BUTTREY: I'm sorry.

4 MR. POCSIK: There's a lot of interest in  
5 this topic for sure.

6 CHAIRMAN BUTTREY: You may proceed.

7 MR. POCSIK: Good afternoon, Chairman  
8 Buttrey and Vice Chairman Mulvey. I appreciate the  
9 opportunity to appear before you.

10 My name is Steve Pocsik and I'm Vice  
11 President of Supply Chain for Total Petrochemicals  
12 USA, Inc. or as we refer to it, TPI.

13 With me is our counsel, Michael McBride,  
14 who will address legal issues with respect to your  
15 authority over fuel surcharges.

16 I should start by saying that TPI is owned  
17 by the fourth largest oil company in the world, Total  
18 SA.

19 TPI is a part of the Petrochemicals Branch  
20 at Total SA and we manufacture and sell petrochemicals  
21 and plastic.

22 Our concern with this important issue is

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1 primarily related to the four to five billion pounds  
2 of plastic pellets we produce each year and our  
3 reliance on the railroads to transport our product  
4 throughout North America.

5 Now, although TPI is owned by an oil  
6 company, the Petrochemicals Branch is operated  
7 independently and is expected to stand on its own as  
8 a profitable financial venture. It not the intention  
9 of Total SA to subsidize its different divisions and,  
10 in fact, being focused on financial performance, Total  
11 SA is not required to own a petrochemical business in  
12 order to be profitable. One can validate this by  
13 looking at some competing oil companies who have  
14 chosen to spin off their petrochemical divisions. Two  
15 examples include BP which spun off its petrochemical  
16 business into what is now known as Ineos and Shell  
17 which spun off part of its petrochemical business into  
18 Basell.

19 Understanding that perspective, I hope you  
20 understand that as a major consumer of energy, energy  
21 which is not subsidized, we at TPI do understand what  
22 rising fuel costs mean to the bottom line. Fuel is as

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1 much a cost to TPI as it is the railroads.

2 I wish I could say that the plastics  
3 industry has the market power that the railroads have.  
4 If we did, then perhaps we could pass on to our  
5 customers the rising cost of fuel in the form of a  
6 fuel surcharge.

7 We're making a commodity, plastic pellets.  
8 Being in an intensely competitive business and fully  
9 subject to the anti-trust laws of the United States,  
10 my industry has to fight rising fuel costs not with  
11 unilaterally imposed fuel surcharges, but with  
12 improvements in efficiency.

13 Having said that, we can understand the  
14 basis for a fuel surcharge and since it is being  
15 imposed unilaterally and with discipline by the  
16 railroads, we have to accept the reality of fuel  
17 surcharges.

18 What we don't understand is the logic that  
19 is applied to the calculation method and the lack of  
20 transparency and, therefore, understanding as to  
21 whether or not these fuel surcharges are simply  
22 covering increases in actual fuel costs or whether the

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1 fuel surcharges are padding the pockets of the  
2 railroads with additional profits.

3 For us at TPI, the issue at hand is  
4 simple. We ship more than 20,000 hopper cars a year  
5 by rail. The rail mode is essential to us. At  
6 origin, one-third of our business is captive to a  
7 single railroad and at destination, more than half are  
8 captive to a single railroad and I point this out  
9 because current fuel surcharges as we've heard all  
10 morning are based on percentage of the rate that we've  
11 had and we all know that captive shippers pay anywhere  
12 from two to four times what shippers who have choice  
13 pay.

14 So, calculating the fuel surcharge as a  
15 function of the base rate means that for equivalent  
16 routes our captive ones pay two to four times as much  
17 as those routes that are competitively served. This  
18 pricing methodology is illogical and unfair.

19 The rates we pay in our current agreements  
20 have embedded in them the cost of fuel at some price.  
21 We know that is true or railroads would have been  
22 sharing fuel surcharges from the beginning. Instead,

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1 they began to impose surcharges as fuel prices began  
2 to rapidly increase over the last few years.

3 Our question is this. Are railroad fuel  
4 surcharges designed to recover the cost increase  
5 relative to the base price or the entire cost of fuel?

6 We are quite confident based on Wall  
7 Street reports that some double dipping is occurring.  
8 We are unsure of the extent to which this may be  
9 occurring specific to TPI due to the lack of  
10 transparency in reporting from the railroads.

11 It's unclear as to how the fuel surcharge  
12 as collected relates to the fuel that is consumed on  
13 our routes. By definition though, a fuel surcharge is  
14 a function of the rate and TPI's rates have less to do  
15 with mileage and more to do with whether routes are  
16 closed to a single railroad or competitively served.  
17 We can be certain that TPI is paying more than its  
18 share for the cost of fuel.

19 Only if a fuel surcharge is based on  
20 mileage or other proximity for actual fuel costs  
21 incurred could the methodology be fair.

22 As a shipper, what do I think is fair? We

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1 expect any fuel surcharge to be based on fuel  
2 consumption. More specifically, a fuel surcharge  
3 should be based on the actual fuel that is consumed  
4 for the ton miles related to our traffic. That means  
5 it should not be based on West Texas Intermediate or  
6 even highway diesel costs.

7 Moreover, we expect it to be based on  
8 unexpected price increases relative to the base price  
9 of fuel that's in the current rate structure. If the  
10 price of fuel decreases below the base and we're using  
11 a fuel surcharge methodology, we should get a credit.

12 In summary, we expect the fuel surcharges  
13 to be revenue neutral, to be based on fuel consumption  
14 for our specific routes and we expect open and  
15 transparent reporting of the accounting related to  
16 fuel surcharges.

17 Thank you very much for this opportunity  
18 to appear before you.

19 MR. MCBRIDE: Mr. Chairman, Mr. Vice  
20 Chairman, members of the staff, I am Michael McBride.

21 Let me begin and if I don't conclude  
22 within the time allotted on this panel, I am on the

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1 next panel and I'll complete the legal argument on the  
2 next panel.

3 In any event, I want to begin by saying  
4 that the question is not whether the railroads are  
5 fully recovering their costs through their fuel  
6 surcharges. That seemingly has been the question that  
7 some people have posed today.

8 The question ought to be whether the  
9 railroads are recovering all of their fuel costs.

10 Total is in favor of the railroads being  
11 able to recover all of their costs, but they do  
12 recover fuel costs already in their base rates as Mr.  
13 Pocsik has just indicated and through RCAF or other  
14 indexed adjustments. So, the question ought to be in  
15 addition, thereto, whether they are over recovering  
16 for their fuel costs by imposing fuel surcharges as  
17 well.

18 Now, this is not just a semantic dispute  
19 because it goes to the heart of your authority. It is  
20 not as if the railroads say these are rates and the  
21 shippers say these are practices and what's a fellow  
22 to do.

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1           Rather the fact is that the railroads say  
2           that they charge rates and the railroads then say and  
3           we charge fuel surcharges. They, in fact, charge fuel  
4           surcharges sometimes in separate invoices or at least  
5           as a separate line item on the same invoice.

6           Therefore, this is an admission against  
7           interest that a fuel surcharge is not a rate and as  
8           Mr. Loftus already indicated by admission through  
9           filings with this Board, Norfolk Southern has called  
10          surcharges rules for practices.

11          Therefore, by definition, the limitations  
12          on your authority over rates do not apply to separate  
13          charges that they call something other than a rate.  
14          This disposes of the Union Pacific versus ICC case  
15          cited in your notice. I should know. I argued that  
16          case on the side of the Board. That case was a  
17          challenge to rates. We alleged market dominance. The  
18          ICC did not make a finding of market dominance and all  
19          the court held was the ICC had to find market  
20          dominance when rates were being challenged. That is  
21          the extent of the holding in that case and it has  
22          nothing, therefore, to do with fuel surcharges.

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1                   We did not indicate -- understand that the  
2 Board wanted to adjudicate now whether the exact level  
3 of any surcharge was unreasonable and Vice Chairman  
4 Mulvey, I do concede the question is whether it is  
5 reasonable or unreasonable.

6                   But, we have proffered some evidence, some  
7 is attached to the Edison Electric Institute filing  
8 you'll be hearing about on the next panel. Others  
9 have pointed to a variety of Wall Street reports.  
10 There is plenty of evidence that the railroads are  
11 over recovering for their fuel costs.

12                   I will be happy to provide additional Wall  
13 Street reports if you want them and need them, but I  
14 would want to observe that the Norfolk Southern  
15 advertisement that the gentleman just read to you from  
16 this Monday's Wall Street Journal demonstrates that by  
17 the railroad's admission, they are achieving great  
18 gains in railroad fuel efficiency and those are not  
19 reflected in any fuel surcharge mechanism that the  
20 railroads are imposing. Not one despite the  
21 differences in the railroad's fuel surcharge  
22 mechanisms.

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1           There is a simple solution. If we're all  
2 grasping for how to solve the problem, the Board  
3 publishes the rail cost adjustment factor with  
4 productivity. That registers efficiency gains. As  
5 Mr. Crowley indicated, it's based on forecast prices.  
6 It's not a lagged index. It's a forecast index. If  
7 we want to return to first principles, you ought to  
8 say it is presumably reasonable to use the RCAF to  
9 adjust rates. Everything else may be subject to a  
10 complaint filed with the Board.

11           Thank you.

12           CHAIRMAN BUTTREY: Did that get everybody  
13 on this panel? I don't want to make the same mistake  
14 in the same hearing.

15           VICE CHAIRMAN MULVEY: I have one more  
16 here, but I guess --

17           CHAIRMAN BUTTREY: You what?

18           VICE CHAIRMAN MULVEY: I have one more  
19 testimony here, but --

20           CHAIRMAN BUTTREY: Do you have any  
21 questions you'd like to --

22           VICE CHAIRMAN MULVEY: Oh, yes, sure. I

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1 have a follow up.

2 CHAIRMAN BUTTREY: Go ahead.

3 VICE CHAIRMAN MULVEY: Mr. McBride, I'll  
4 start with you.

5 One of the things we heard is that if  
6 indeed the fuel surcharge is a practice and it's  
7 deceptive because it's not really tied to the price of  
8 fuel, couldn't the railroads just turn around and say  
9 okay, we're going to call it our rate.'` We're going  
10 to increase the rates by X amount and that's the end  
11 of it.

12 MR. MCBRIDE: Well, there's been an  
13 announcement by one railroad that that's, in fact,  
14 what it's going to do. As somebody suggested earlier,  
15 that may be a function of the fact that you held this  
16 hearing and the shippers will have to deal with that  
17 if, in fact, that's what happens on July 1. That's  
18 Norfolk Southern as I think you know.

19 But, I would observe to you that your  
20 concern about the railroads raising adequate revenues  
21 to pay for the infrastructure that they need which you  
22 and I have discussed more than once and which concern

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1 you and I share is not in anyway adversely affected by  
2 any action you might take on fuel surcharges. Because  
3 since 1980, there has been precious little limitation  
4 on railroad rate increases as we all know and if the  
5 railroads want to take rate increases and then face  
6 the possibility of a complaint or contractual action  
7 if there's a contractual limitation on that rate, then  
8 so be it. But, at least things would then be  
9 transparent and out in the open as to what they're  
10 doing.

11 But, there is no limitation on a  
12 railroad's ability to raise revenue. What the  
13 shippers are objecting to is that they have a rate  
14 whether it's agreed upon or otherwise and then the  
15 railroad says oh, and we're not recovering all of our  
16 fuel and so, we're going to surcharge for it  
17 separately and the shipper says well, show me you're  
18 not recovering all your fuel cost and the railroad  
19 says no and you've heard that over and over again and  
20 that's the problem and there is only one entity in  
21 America that can do anything about it and that's you.

22 VICE CHAIRMAN MULVEY: We need the data to

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1 do that.

2 MR. MCBRIDE: Absolutely, you can't  
3 regulate intelligently without the data.

4 CHAIRMAN BUTTREY: The article that I read  
5 about Norfolk Southern was a little confusing to me  
6 about how this rate would kick in. On first blush  
7 anyway, it would appear that there would be an  
8 inclusion of part of the fuel cost increase in the  
9 rate. Then there would be -- at some point-- a new  
10 fuel surcharge that would then kick in at a much lower  
11 percentage. So, it's a little bit of both. It's not  
12 just one or the other.

13 MR. MCBRIDE: That is true, but there's  
14 some curious things about it, too and we might hear  
15 more from them later because I obviously don't speak  
16 for them and I don't know with certainty how they're  
17 going to do it even. But, the clients are confused.  
18 I can tell you that.

19 But, here's what we seem to know. Norfolk  
20 Southern has said that the current surcharge was based  
21 on some much lower number, 23, 25, \$28 a barrel  
22 whatever it was. Fuel prices have now raised them to

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1 a much higher level as we all know.

2 Therefore, they say we're going to reset  
3 the rates at the \$64 per barrel price, but the curious  
4 thing was that when they said that crude oil prices  
5 were much higher than \$64 a barrel. So, where did \$64  
6 come from.

7 One of my clients suggested that it must  
8 have been the number they had in their budget, but  
9 there's no relationship to any actual cost of fuel at  
10 the time they did that and they've not provided any  
11 forecast that oil prices are going to be at \$64 on  
12 July 1.

13 So, we start from a number that seems  
14 arbitrary and then secondly, they say they're going to  
15 raise rates, and the concern that a lot of people have  
16 is does that mean then that that becomes a floor.

17 So, that the concerns you've heard today  
18 about if fuel should go back down to say \$40 to \$50 a  
19 barrel, there won't be any corresponding reduction,  
20 means that it becomes a one-way mechanism if you have  
21 it and this agency and its predecessor have had  
22 experience with that.

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1                   When the RCAF started to go down in the  
2 mid-'80s, the agency ruled that rates should go down  
3 accordingly, that adjustment mechanisms should be used  
4 to recover costs and not become profit centers and so,  
5 we had some concerns about how the NS rate mechanism's  
6 going to work.

7                   But, we have at least this much assurance,  
8 Mr. Chairman, that there may be some people who get an  
9 approved outcome from it because Norfolk Southern has  
10 been trying to surcharge on top of contractual rates  
11 that have adjustment for the RCAF in them. If they're  
12 going to at least try to raise rates that they have a  
13 right to raise let's assume, at least, they won't be  
14 trying to surcharge one hopes rates that are already  
15 being adjusted for fuel.

16                   So, it may be something of a mixed bag  
17 I'll concede that we have some very great concerns  
18 about and I think the arbitrariness of using something  
19 other than off-highway diesel using West Texas  
20 Intermediate or on-highway diesel which they don't  
21 burn instead of off-highway diesel which they do burn  
22 and then picking some arbitrary number like \$64 a

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1 barrel and using that as a floor perhaps, all lead to  
2 a lot of concerns in the shipping community that this  
3 whole fuel surcharge program is becoming a profit  
4 center and that we object to.

5 VICE CHAIRMAN MULVEY: The NS change may  
6 be similar to the BNSF change for the grain shipment  
7 and falls under the category be careful what you wish  
8 for. You may just get it.

9 With regard to Total, you were talking  
10 about the fact that between competitive and  
11 noncompetitive chemical traffic, obviously, the rates  
12 are different and, therefore, the fuel surcharges are  
13 different. Do you have any specific examples you can  
14 provide the Board as to whereas the movement and the  
15 weights, et cetera are roughly the same be it the fuel  
16 surcharge varies a lot because of the differences in  
17 the rates?

18 MR. POCSIK: Yes, in fact, we included  
19 that in our written testimony and if you would like  
20 more examples, we can provide more. We'd be pleased  
21 to do that.

22 VICE CHAIRMAN MULVEY: Thank you.

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1                   SPEAKER: I handed out several copies of  
2 the written testimony.

3                   VICE CHAIRMAN MULVEY: Okay.

4                   MR. POCSIK: We submitted separate written  
5 testimony.

6                   VICE CHAIRMAN MULVEY: Thank you.

7                   SPEAKER: Let me put it in the record.

8                   VICE CHAIRMAN MULVEY: Thank you.

9                   MR. POCSIK: Would you like more examples?

10                  VICE CHAIRMAN MULVEY: No, I haven't  
11 looked at this one yet. I was looking at Mr.  
12 McBride's testimony. So, we did read most of this,  
13 but it was a lot to read I'll tell you.

14                  Let me see. Mr. Heller, when you were  
15 calculating the fuel surcharges, how did you calculate  
16 them, the gross fuel surcharges? Were you doing the  
17 revenue calculations for the gross fuel surcharges?  
18 I mean there was some criticisms of the way they were  
19 done by a consultant for Escalation Incorporated in  
20 the sense that they were multiplying the fuel  
21 surcharges across all the traffic and not just for the  
22 traffic that pays them.

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1                   Did you do the same thing or were you more  
2 traffic specific in your estimates?

3                   MR. HELLER: I was very traffic specific.  
4 The way I did this was to do an individual move and do  
5 the calculation relative to an individual move. So,  
6 I wasn't trying to presume that the railroads were, in  
7 fact, applying the surcharges across all their  
8 traffic.

9                   The purpose of this was to illustrate. I  
10 just understood the question to be from an individual  
11 shipment. What would the effect of the revenue fuel  
12 surcharges be?

13                  VICE CHAIRMAN MULVEY: Graniterock, you  
14 said you're a captive shipper. You say that the  
15 railroads are engaged in discriminatory pricing, but  
16 the railroads are allowed to engage in price  
17 discrimination or random pricing. Isn't that so? So,  
18 why shouldn't they be allowed to differentially price  
19 the fuel surcharge if they can differentially price  
20 the traffic in general?

21                  MR. SLAVIN: Well, you know, we feel  
22 that's basically just unfair. Whether they are

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1 allowed to do so or not, it's, you know, it ought to  
2 be fair. It ought to be out in the open and --

3 VICE CHAIRMAN MULVEY: You said yes, it's  
4 not a rate? Because it's a practice not a price.  
5 It's not a rate.

6 MR. SLAVIN: We believe it's a practice.

7 VICE CHAIRMAN MULVEY: Okay. I have a  
8 question for the Arkansas Electric Company. What  
9 percent of the fuel surcharge increase is passed on ?  
10 How much does that affect your rates to your final  
11 customers? The fuel surcharge, as you say, costs you  
12 several millions of dollars, but in terms of the  
13 impact on the rate to the final electric consumers,  
14 how much is that?

15 MR. SHARP: Any increase we have in our  
16 fuel costs as a electric utility that's regulated in  
17 the state of Arkansas, that additional cost is passed  
18 on to our members.

19 VICE CHAIRMAN MULVEY: Um-hum.

20 MR. SHARP: So, you know, they pay every  
21 penny of it.

22 VICE CHAIRMAN MULVEY: But, how much is it

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1 to the final consumer? I mean sometimes this comes  
2 down to pennies a month for individual consumers.

3 MR. SHARP: Oh, as a percentage?

4 VICE CHAIRMAN MULVEY: Yes.

5 MR. SHARP: I can get that. I didn't  
6 calculate it as a percentage.

7 VICE CHAIRMAN MULVEY: Okay. You noted  
8 that the fuel surcharge rate on coal was about 5  
9 percent higher than on carload traffic, but wouldn't  
10 that be due to the fact that coal would be heavier and  
11 therefore, because of that, it might be more fuel  
12 intensive than carload traffic?

13 MR. SHARP: Well, there are quite a few  
14 differences between the way, as I understand it, like  
15 I say, we don't ship any carload grain traffic, but we  
16 are involved in a lot of coal and there are a lot of  
17 differences. There again, in the shipment of this  
18 coal, these are all unit trains that are kept whole as  
19 a unit. Typically, 135 cars for our use.

20 VICE CHAIRMAN MULVEY: Yes.

21 MR. SHARP: All of our coal comes from the  
22 Powder River Basin. Comes to the power plants in

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1 Arkansas and I think the cars go straight back. So,  
2 you don't get this adding cars on, taking cars off and  
3 so forth. That unit train stays intact from Wyoming  
4 to Arkansas and back.

5 And from Wyoming to Arkansas, the loaded  
6 trains are coming in that direction. The elevations  
7 up in Wyoming are about 5,000 feet. In Arkansas, it's  
8 about 300 feet. So, you're going downhill. You're  
9 going downhill with loads and you're going uphill with  
10 the empties always, every trip and that saves fuel.  
11 I mean there's a big difference between just coasting  
12 a train downhill.

13 Now, obviously, there are areas where they  
14 got to go uphill and downhill, but the overall  
15 difference is downhill. So, it's going to take less  
16 energy.

17 Where a lot of your grain movements are  
18 east/west in nature and you don't see such a big  
19 difference in the elevation.

20 VICE CHAIRMAN MULVEY: That may explain  
21 some of the rate differences.

22 MR. SHARP: It could.

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1 MR. LOFTUS: Vice Chairman Mulvey --

2 VICE CHAIRMAN MULVEY: Yes.

3 MR. LOFTUS: -- if I may, I'm on this  
4 panel. I just walked --

5 VICE CHAIRMAN MULVEY: I see.

6 MR. LOFTUS: Following Jim.

7 VICE CHAIRMAN MULVEY: He apologized for  
8 that.

9 MR. LOFTUS: If the thrust of your  
10 question, Vice Chairman Mulvey, is isn't there reason  
11 to believe that notwithstanding the differences the  
12 fuel surcharge on the coal traffic may be reasonably  
13 related to the incremental fuel cost, the answer is  
14 clearly no and that's been demonstrated in Mr.  
15 Heller's testimony, in the testimony of others and, in  
16 fact, although I haven't seen all the railroad  
17 statements, I'm not aware of any railroad suggesting  
18 that the fuel surcharge revenues are reasonably  
19 related to their increased costs for fuel on a  
20 movement-by-movement basis.

21 So, you know, and while I'm here, you  
22 know, you should disallow something that is claimed to

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1 be a fuel cost surcharge if it's not and the fact that  
2 as you've pointed out in this environment, the  
3 railroads have the pricing power to turn around and  
4 increase the rates anyway. Maybe so, but then you  
5 know what you're dealing with. You're dealing with a  
6 profit margin increase as such and not under the  
7 pretext of a fuel cost recovery mechanism.

8 VICE CHAIRMAN MULVEY: As long as you're  
9 up there, do you want to say a few words also about  
10 the issue of whether or not this is a rate increase as  
11 opposed to a non-rate factor, a practice rather than  
12 a price?

13 MR. LOFTUS: I would. We clearly believe  
14 that the fuel surcharge mechanisms are not rates as  
15 that term is used in the statute and that they are a  
16 practice and as we noted when we spoke earlier, at  
17 least one railroad has so acknowledged in writing  
18 before this Board and so, we don't believe that this  
19 falls under your maximum rate jurisdiction. It falls  
20 rather under your jurisdiction over unreasonable rules  
21 or practices which you have the authority to set  
22 aside.

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1                   VICE CHAIRMAN MULVEY: Both the Chairman  
2 and I have both expressed some concern about what's  
3 out there in terms of precedent. I know that you've  
4 cited a number of cases, but are there any specific  
5 court or Board or ICC cases you can point us to that  
6 might be illustrative for us?

7                   MR. LOFTUS: We would agree with you that  
8 authority is sparse in the area. We have in our  
9 written comments in the argument section provided the  
10 authorities we thought were relevant and I can't say  
11 that I can without getting it out and reading you some  
12 or do much better than what we've done in writing.

13                   VICE CHAIRMAN MULVEY: Okay. Thank you.

14                   MR. LOFTUS: Thank you.

15                   VICE CHAIRMAN MULVEY: A question for  
16 Degussa. Are you limited in your ability to pass on  
17 these surcharges? Is the demand for your product  
18 relatively elastic with regard to competitors or  
19 substitute products?

20                   MS. ELHAKIM: We are limited. Depending  
21 on our product line and the market, we are very  
22 limited in what we can pass along.

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1 VICE CHAIRMAN MULVEY: Is there any threat  
2 to your survival as a business or --

3 MS. ELHAKIM: To some business units, but  
4 I don't want to blame that solely on the fuel  
5 surcharge. There are so many other factors affecting  
6 the business not just the rail industry.

7 VICE CHAIRMAN MULVEY: Um-hum.

8 MS. ELHAKIM: But, again, to some smaller  
9 businesses, I do see a threat not just for survival of  
10 the entire business, but it's forcing us to  
11 selectively decide who we're going to supply based on  
12 costs and market and availability.

13 In some instances, some of our products,  
14 we just can't produce them at any sort of -- make sort  
15 of profit on them.

16 VICE CHAIRMAN MULVEY: Thank you.

17 MS. ELHAKIM: And I'd like to address one  
18 of the questions you had posed before about providing  
19 examples --

20 VICE CHAIRMAN MULVEY: Um-hum.

21 MS. ELHAKIM: --- of different  
22 commodities. In my written testimony, I've given

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1 exhibits from three railroads. And I do have other  
2 copies if you'd like them.

3 VICE CHAIRMAN MULVEY: Thank you.

4 CHAIRMAN BUTTREY: I don't think we have  
5 anything further for this panel. So, you're excused  
6 and we will take up the next panel.

7 The next panel for this afternoon is the  
8 panel of trade associations. We're expecting  
9 testimony from National Industrial Transportation  
10 League, the American Chemistry Council and from Edison  
11 Electric Institute.

12 Are there any other people on this panel  
13 that wish to testify? Anybody else want to be on this  
14 panel?

15 VICE CHAIRMAN MULVEY: Mr. McBride, are  
16 you coming back with the railroads also or are you --

17 CHAIRMAN BUTTREY: Mr. Ficker, are you  
18 ready to go?

19 MR. FICKER: Mr. Chairman, I have been  
20 ready to go from 9:00 this morning.

21 CHAIRMAN BUTTREY: We welcome this panel  
22 this afternoon. It looks like everybody in the

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1 audience is eager to hear what you have to say and so,  
2 we'd like to have you proceed.

3 MR. FICKER: Well, thank you, Mr.  
4 Chairman, Mr. Vice Chairman. It's a pleasure to be  
5 here as always. The Board is a great place to share  
6 ideas about the important world of transportation.

7 You know us and we know you. We've been  
8 with you before on this very subject and we'll talk  
9 about that briefly. We've put in our written comments  
10 and today we'd like to expand on those comments  
11 slightly and we have a Power Point presentation to do  
12 that.

13 And to begin our presentation, I'd like to  
14 introduce our first Vice Chairman of the League who  
15 will be my boss next year Curt Warfel from Eka  
16 Chemicals of Atlanta, Georgia.

17 Curt.

18 MR. WARFEL: Thank you, John.

19 Chairman Buttrey, Vice Chairman Mulvey,  
20 the NIT League has a number of key positions relative  
21 to fuel surcharges. First off, we agree that a fuel  
22 surcharge properly structured and properly

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1 administered is an appropriate method for recovering  
2 extraordinary and I'll say it again extraordinary  
3 increases in fuel cost. We believe that fuel  
4 surcharges which are based on freight cost, it says  
5 freight cost here, but really what we're saying is the  
6 amount of freight that's being paid creates  
7 significant inequities.

8 We believe that it's improper to rob from  
9 Peter to pay Paul and we firmly believe that the STB  
10 does have the authority oversee fuel surcharge  
11 programs.

12 Now, John's going to address each of these  
13 in a little more detail later on.

14 Now, while we do believe it is proper to  
15 use fuel surcharges to recover increased fuel cost, we  
16 ought to point out that there are at least two other  
17 means by which a carrier can recover fuel costs. Now,  
18 several carriers today have mentioned RCAF. Speakers  
19 have mentioned RCAF.

20 Perhaps more logically, a carrier could  
21 enter into shorter term contracts that enable them to  
22 recover the cost of fuel a little more quickly.

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1           Now, the League thinks that a snapshot of  
2 a proper fuel surcharge program would contain these  
3 following elements. It would relate to the actual  
4 changes in fuel costs incurred to transport or ship  
5 the goods. It would not be revenue generating. It  
6 would recognize the differences in fuel costs for  
7 different types of rail service. Say, for example,  
8 from units running coal to merchandise traffic. It  
9 would use an index that accurately reflects a  
10 carrier's fuel costs and perhaps most importantly, it  
11 would reflect the true based fuel cost used to  
12 established a freight rate.

13           Now, on the other hand, what would an  
14 unreasonable fuel surcharge program look like? Well,  
15 it would be one that would charge customers -- some  
16 customers an excessive fuel surcharge to make up for  
17 not charging other customers a fuel surcharge period.  
18 It would be based on a percentage of the freight rate  
19 which as several speakers have already said today  
20 tends to create a significant inequity when looking at  
21 different commodity groups. It would use an index  
22 that tends to overcompensate the carrier for fuel cost

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1 changes and it would apply the same fuel surcharge  
2 rate on price even those issued today that would  
3 presumably already have the higher cost of fuel built  
4 in.

5 Well, John's going to talk a little bit  
6 about the past history with the League.

7 MR. FICKER: You all know that we have  
8 been with you on this subject for almost two years  
9 now. We've come to the Board in 2004, met with the  
10 former chairman and talked to him. Along with  
11 National Grain and Feed and several other  
12 associations, we produced a study and we produced a  
13 series of recommendations.

14 We determined that the best approach was  
15 the private sector approach and we agreed to meet with  
16 key rail officials which we did and then we met with  
17 the Board after that to advise the Board of the effect  
18 of those particular meetings.

19 When we met with rail carriers, we  
20 presented to each rail carrier our study and our  
21 proposal. We have a proposal and we'll again share  
22 that with you today which we believe is a fair,

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1 equitable and transparent proposal.

2 We would like to commend the BNSF, CN and  
3 CP to listening to the arguments that we made and the  
4 discussions we had about the unfairness of the current  
5 structure and taking some actions to address those  
6 things. We believe the actions were well intended and  
7 are moving in the right direction. We would probably  
8 like to see more.

9 We're disappointed, however, that the  
10 eastern carriers have chosen not to pay any attention  
11 to that.

12 Here is an example of some of the data  
13 that has been talked about today that shows over  
14 recovery. The green bar recognizes the increased fuel  
15 expense per car and the red bar is the actual fuel  
16 surcharge revenue per car and anyone can see that  
17 there's a significant over recovery out of rail  
18 carriers.

19 Also, it's been pointed out today, Vice  
20 Chairman Mulvey, you mentioned does anybody have  
21 specific rate examples. Well, here are some specific  
22 rate examples. This is the exact same ship, a boxcar,

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1 150,000 pounds and the same origin, Eugene, Oregon to  
2 Chicago, Illinois, over the same route, BNSF. Four  
3 different commodities, grass seed, lumber, pulp and  
4 paper. Because of the rate, the grass seed fuel  
5 surcharge is \$469 whereas the paper fuel surcharge is  
6 \$849 which represents an 87 percent increase for the  
7 movement of the same product to the same origin from  
8 the same destination in exactly the same kind of car.

9 Now, Peter and Paul is an interesting  
10 theory that we've kind of espoused here and it's been  
11 talked about a little bit earlier today, but we'd like  
12 to elaborate on it if we could.

13 Some customers are not charged fuel  
14 surcharges and that's been clearly pointed out because  
15 they have contractual arrangements with railroads  
16 which preclude the application of fuel surcharges.  
17 That's all well and good. That was a commercial  
18 decision made by the parties, well, a long time ago.

19 And to charge Peter to pay for Paul, we  
20 think is wrong, unfair and unreasonable.

21 Differential pricing is permitted in rate  
22 making as Stagers clearly pointed out, but not in the

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1 application of fuel surcharges and carriers should be  
2 held accountable for the commercial choices and  
3 decisions that they've made and one shipper should not  
4 be required to make up for the difference in another  
5 shipper. The Board should not be a place where the  
6 carriers can come and say to you gee, we can't collect  
7 this because of a commercial arrangement that we by  
8 the way signed and we hope that you would make that up  
9 for us.

10 There is some significant gaps in the  
11 world of fuel surcharges, too and this has been  
12 pointed out today. One of the questions earlier to  
13 the panels was what data is needed. It's difficult to  
14 understand the data that's out there in the carrier's  
15 report.

16 Fuel can well be fuel that's used for  
17 moving auto cars and for trucks moving around hauling  
18 parts and people to support the rail operations as  
19 well as the fuel that's used to haul freight cars and  
20 what we're talking about here is the fuel that's used  
21 to haul freight cars. We agree with everyone else  
22 that hedging should not be a component of this

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1 discussion and there is virtually no data at all in  
2 the waybill sample that would allow you to really  
3 understand the fuel cost application that's in the  
4 approaches that the railroads take.

5 We believe clearly as Mike McBride pointed  
6 out earlier and I'm sure he let go again in a few  
7 minutes that the Board has clear jurisdiction in this  
8 area. This is clearly pointed out in the statute and  
9 ICC history is fairly clear on that subject.

10 And I'd like to ask Curt to kind of wrap  
11 things up.

12 MR. WARFEL: Basically, we feel there are  
13 two key actions which the Board should take.

14 One, you should order carriers to provide  
15 better and more complete fuel cost data and secondly,  
16 you should order each carrier to undertake a review of  
17 the fuel surcharge methodologies being used today,  
18 taking into account principles established in this  
19 hearing and further to have the carriers report back  
20 to the Board, the results of those findings within 90  
21 days of the Board's order.

22 So, just to wrap things up here, I guess

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1 if I could pretty much summarize what all the shippers  
2 which you've heard from so far have asked for, I mean  
3 basically what we're asking for is fairness  
4 transparency.

5 The Board has asked earlier today for a  
6 recommended fuel surcharge methodology. John has  
7 indicated one is in our proposal. I have copies here  
8 if you need them.

9 And I guess I'd just like to wrap up by  
10 again saying thank you for the opportunity to appear  
11 before you and thank you for having this hearing.  
12 It's a very important issue.

13 CHAIRMAN BUTTREY: Thank you very much.  
14 Mr. McBride.

15 MR. MCBRIDE: Mr. Chairman, Mr. Vice  
16 Chairman, I am standing in for Chuck Linderman this  
17 afternoon who was summoned away to deal with the  
18 difficult coal supply situation that the industry is  
19 facing and which has been given the highest attention  
20 as you may be aware.

21 I also wanted to take a moment since I  
22 won't use the full ten minutes since I'll be speaking

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1 for both of us to say that I became aware during the  
2 hearing, Mr. Chairman, about the very sad news about  
3 one of your key staff members and I wanted to just say  
4 he's a friend and he is in our thoughts and prayers  
5 and I wish you would convey to his family the same  
6 sentiments that you did on behalf of the Board to  
7 them.

8 CHAIRMAN BUTTREY: Thank you.

9 MR. MCBRIDE: You're welcome.

10 Edison Electric Institute as I'm sure you  
11 know is the association of the investor-owned electric  
12 utility industry. Electric utilities as you've today  
13 actually have a higher percentage of their total cost  
14 in fuel than do the railroads. It would, therefore,  
15 be hypocritical to oppose cost recovery on the part of  
16 the railroads and obviously, we do not and like all  
17 the other shippers whether regulated or unregulated,  
18 no one wants to stand in the way of the railroads'  
19 being able to recover their costs.

20 That said, the railroads are in a unique  
21 situation. The utilities like other regulated  
22 companies have to answer to their regulators about

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1 what their actual fuel costs are and as you heard some  
2 explain to you already today, fuel costs are treated  
3 entirely separately from the underlying rates and are  
4 looked at separately by the regulatory bodies and no  
5 utility is ever allowed to recover more than its fuel  
6 costs in the course of those separate fuel  
7 proceedings.

8 We think that's not just fair. That's  
9 reasonable and that's the law and that ought to be the  
10 law here, too.

11 Now, the railroads also like to say if a  
12 contract ever works out in their favor which sometimes  
13 they do, contracts sometimes work out in one party's  
14 favor, sometimes in the other, that a deal is a deal  
15 and we think that's right. We think that's the law  
16 and so, if they're under recovering on their  
17 contracts, a deal is a deal and the rest of the  
18 shippers shouldn't have to pay for that.

19 There are even railroads that have come  
20 before the Board and informed the Board that demand  
21 exceeds capacity on certain lines. Well, unless  
22 they're being irrational and they're not, the only

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1 possible way that that could be true is if the rates  
2 are being held down because of contracts. So, that  
3 should not be the burden on the rest of the shipping  
4 community.

5 In any event, as for the law, I just want  
6 to supplement a few of the points that I made earlier  
7 for Total.

8 The statute is clear that if an  
9 unreasonable practice is involved instead of a rate,  
10 you do not have to find market dominance. Therefore,  
11 you would not have to proceed rate by rate making the  
12 kind of determinations that you do. You could take  
13 action of a more generic nature and I think that's  
14 what you're hearing the shipping community say to you  
15 uniformly. That some action of a uniform nature that  
16 is reasonable to the railroads and reasonable to the  
17 shippers.

18 Now, in terms of authority by the way, it  
19 may be interesting to know in addition to what I told  
20 you earlier that when Congress recodified the  
21 Interstate Commerce Act and the Interstate Commerce  
22 Commission Termination Act in 1995 it repealed a

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1 provision of the existing statute former Section  
2 10707(a) (h) which read: "The authority of the  
3 Commission to determine and prescribe rules,  
4 classifications and practices may not be used directly  
5 or indirectly to limit the rates which carriers are  
6 otherwise authorized to establish under this  
7 subtitle."

8 It is not permissible to assume that  
9 Congress engaged in a futile act and therefore, you  
10 must presume that Congress intended something by  
11 repealing that prohibition and I submit that is  
12 consistent with the argument that I made previously  
13 that when railroads call surcharges something other  
14 than rates, when they charge separately for them, when  
15 they say their rules or practices and Congress has  
16 said to you you have authority to act without going  
17 through the market dominance and complex rate-making  
18 determination that otherwise constrains your  
19 authority, Congress did not constrain your authority  
20 with respect to rules and practices.

21 So, what we would have then if we were to  
22 proceed on the basis of some more agreed upon index

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1 such as your rail cost adjustment factor? Many of us  
2 have spent much of our careers getting that index just  
3 right. It started in 1977. It wasn't until 1992 that  
4 the courts finally blessed the RCAF as it exists  
5 today. It's got fuel in it. It's a forecasted index.  
6 It's got productivity in it. The railroads prepare  
7 the data and submit it to the Board. The data is out  
8 there for everyone to see.

9 No one has explained to me. In any of the  
10 railroad filings that I've seen, there is no  
11 explanation why the RCAF would not be a fair  
12 mechanism, a reasonable mechanism since you yourself  
13 publish it for determining a presumptively reasonable  
14 recovery of fuel costs and any other recovery of fuel  
15 costs should, therefore, be considered at least  
16 suspect and subject to challenge before you. Because  
17 by definition, it is not, therefore, an adjustment  
18 taken in accordance with the mechanism that you have  
19 determined as a Board and published quarterly as the  
20 proper mechanism under the statute for recovery of  
21 cost.

22 I think I'll conclude there and leave you

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1 the additional minutes that I otherwise would have  
2 taken, but I'd be happy to answer any of your  
3 questions of course.

4 CHAIRMAN BUTTREY: Thank you very much.  
5 Mr. Schick.

6 MR. SCHICK: Chairman Buttrey, Vice  
7 Chairman Mulvey, I'm Tom Schick. I'm with American  
8 Chemistry Council. We're also pleased to be here  
9 today to talk about this important matter.

10 ACC has also submitted as part of its  
11 filing in this docket the testimony of Tom O'Connor  
12 and Kim Hillenbrand from Snavely King, but they are on  
13 panel IV and it was deemed by the Board to leave them  
14 on panel IV. So, I look forward to their addressing  
15 some of the more technical matters later this  
16 afternoon.

17 ACC membership and we've had two members  
18 here testifying in an earlier panel today, but ACC's  
19 membership as a whole accounts for about 85 percent of  
20 the chemical products including plastic products that  
21 are produced in the United States.

22 Our members depend on the railroads in

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1 this country for safe, secure, efficient  
2 transportation of about 170 million tons of traffic  
3 and provide more than \$5 billion in annual revenue of  
4 the railroads. Chemicals are the second largest  
5 commodity carried by rail in the United States.

6 ACC's position on this docket is that  
7 indeed railroad fuel surcharges are not reasonable  
8 practices under Section 10702 part 2 and we ask the  
9 Board to exercise its authority and we have no doubt  
10 you have that authority to remedy the flaws in the way  
11 that the rail carriers have been calculating and  
12 applying those fuel surcharges.

13 Underlying all of this and I think we've  
14 heard a lot about it today is that a railroad's  
15 ability to engage in unreasonable practices is based  
16 on an absence of effective competition for much of the  
17 traffic that our members move by rail. Not all, but  
18 much of the traffic and some of our members have  
19 testified about that on a previous panel.

20 Sixty-three percent of the chemical  
21 manufacturing plants operated by our members, there's  
22 only one rail carrier. That kind of market power is

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1 enhanced beyond the plant when the destination is  
2 captive even if the origin point is not.

3 We ship products by all modes of  
4 transportation and in the other modes, of course,  
5 there are fuel surcharges, but those are subject to  
6 negotiation and they're subject to market forces.  
7 What we have here is in many instances an absolute  
8 inability to negotiate or a kind of take it or leave  
9 it as people have described it earlier in this  
10 application of fuel surcharges of the railroads.

11 As Mr. Pocsik said earlier, we've got  
12 costs for energy, too. Chemical manufacturing plastic  
13 resin production are very, very energy intensive.  
14 We'd like to be able to get that back in passing it  
15 along. I think there was a question to Ms. Elhakim.  
16 No, we cannot always pass every penny of it along.  
17 We'd like to, but we can't.

18 So, you have to keep in mind that you're  
19 dealing with a practice in an industry where there's  
20 a lack of competition between the service provider and  
21 the customer to begin with.

22 From our point of view, there are five

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1 aspects of this. John, could you hit the next and  
2 final slide here?

3 This just summarizes the written testimony  
4 which we have submitted. I'll go over a couple of the  
5 highlights on that and then we can get on to  
6 questions.

7 First of all as many, many folks have  
8 already talked about, fuel surcharges as applied by  
9 the railroads are not based on the actual fuel  
10 consumption. ACC has no quarrel with the concept of  
11 fuel cost recovery, but it clearly has to be related  
12 to what the cost of fuel is. That should be related  
13 to something that has something to do with moving  
14 traffic like distance, weight of the shipment, gross  
15 tons, gross ton miles, tonnage, carloads, car miles,  
16 something like that. Maybe the grade, the uphill, the  
17 downhill as we talked about on the previous panel as  
18 well. But, it has to have to do with something that  
19 has something to do with costs.

20 Snavelly King will address some of this on  
21 panel IV when they come up. They've looked at this  
22 closely at our request.

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1           The second point on our list of five and  
2 I guess everybody's got either four or five points  
3 here today, the ones that put the slides up, is that  
4 it's inappropriate for a fuel surcharge to be linked  
5 to the freight rates. So much has been said about  
6 that. So much has been said about the components that  
7 go into freight rates. Whether it's non-fuel costs or  
8 whether it's other elements. Then I think I'm going  
9 to leave that one alone and turn to the third point.

10           The third point is that higher fuel costs  
11 are also being recovered by other means. We've got a  
12 good discussion today about the rail cost adjustment  
13 factor. We've had a discussion about contracts being  
14 renewed, about new tariffs being published or new  
15 prices being put out there and it is really stretching  
16 anyone's belief to think that these rates haven't  
17 changed since 2001 or haven't been encompassing at  
18 least some of the fuel surcharge.

19           So, we would say that a new freight rate  
20 shouldn't be subjected to a surcharge unless  
21 subsequent to that rate coming out there's another  
22 unanticipated increase in fuel cost and it should be

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1 triggered at that point and not cumulated up. No  
2 portion of a fuel cost should be recovered twice from  
3 any shipper.

4 Again, Snavelly King, Mr. O'Connor will  
5 talk about that on the fourth panel, but we want to be  
6 sure that you understand aside from the calculations  
7 and recommendations he's made that as a matter of  
8 principle, we think this is incredibly important.

9 The fourth point on our list this is what  
10 NIT League referred to as robbing Peter to pay Paul.  
11 You shouldn't be having some shippers overcharged on  
12 fuel surcharges or applying a higher fuel surcharge to  
13 those shippers who are subject to it simply because  
14 commercial decisions leave other shippers immune from  
15 a fuel surcharge. Again, we're not quarreling with  
16 the concept of a fuel surcharge, but we don't quite  
17 see how captive customers or other customers should be  
18 asked to pay for a shortfall that's not -- has nothing  
19 to do with the traffic that they're asking to be  
20 moved.

21 The recovery of unanticipated, you know,  
22 we keep coming back to unanticipated, unanticipated

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1 fuel cost increases is an admirable objective for any  
2 company. We don't quarrel with that from the  
3 railroads, but it doesn't mean that it's guaranteed  
4 that they will recover let alone over recover the fuel  
5 surcharges.

6 The final point, and this is another one  
7 we've talked about a lot today, is transparency. We  
8 really need transparency and I think that this  
9 something which goes to the heart of what the STB can  
10 do under its supervision of the railroad industry. As  
11 someone said earlier, Mike, it might have been you,  
12 there is no other forum. Nobody else has the  
13 authority to look at these kinds of issues except for  
14 the STB.

15 So, what have we heard here and you'll see  
16 if you look at the testimony that we submitted and  
17 others, we have people analyzing filings to the  
18 Securities and Exchange Commission, but not quite  
19 getting all the way to where they need to go. We have  
20 people looking at the waybill sample, but, of course,  
21 the waybill sample doesn't really break out the fuel  
22 surcharge. We have people looking at the R1 that are

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1 submitted to the STB, but not quite being able to  
2 close the gap. We have shippers making examples or  
3 anecdotes or calculations or being asked to submit  
4 further ones. We're putting them up on the screen  
5 here, but that doesn't quite do it. We have people  
6 looking at financial analyst reports and what can the  
7 financial analyst put together to see what the effect  
8 of fuel surcharge is. We have people reading articles  
9 in the Wall Street Journal. We have all kinds of  
10 things going on here.

11 But, the one thing we don't have is we  
12 don't have a single central place where the data is  
13 collected, is collected in an authoritative manner  
14 from the railroads by the Government and it's put out  
15 there for everybody's use as it would be by a public  
16 service commission looking at a fuel surcharge for an  
17 electric power company.

18 I think it's incumbent on the Board, ACC  
19 thinks it's incumbent on the Board to create a set of  
20 transparent data and then to have that available to  
21 everybody so these things can be assessed. There's no  
22 one else who can do it.

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1           So, in conclusion, yes, you have  
2 authority. There's no question you have authority.  
3 We ask you to remedy the problems in the railroad fuel  
4 surcharge practices. They differ from railroad to  
5 railroad, but I think you have authority to take a  
6 look at that and to fix that.

7           I look forward not only to panel IV where  
8 there will be some discussion of the details of this,  
9 but I'm also looking forward to the railroad panel to  
10 see what the railroads have to say about all of this.

11           Thank you.

12           CHAIRMAN BUTTREY: Thank you. Mr.  
13 McBride, I've listened very carefully to your  
14 comments, testimony. It sounded at one point during  
15 your comments that you think it would be a perfectly  
16 reasonable approach for the Board to just simply say  
17 we're not going to have fuel surcharges anymore.  
18 They're an unreasonable practice and we're just going  
19 to require-- let the railroads to put everything in  
20 the rate. Is that an accurate recapitulation of what  
21 you said?

22           MR. MCBRIDE: I think you could do that.

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1 I don't think that's the only thing that is  
2 appropriate. There are other ways to deal with the  
3 problem, but there is an RCAF out there and so, if  
4 they're not taking RCAF increases, you could be saying  
5 at the same time that we think it would be far more  
6 reasonable, accurate and transparent for the railroads  
7 to take RCAF increases unless their contracts require  
8 something else and if they require something else,  
9 it's off the table and outside your jurisdiction  
10 anyway.

11 But, if you take the RCAF increases, those  
12 are presumptively reasonable and we won't hear anybody  
13 complain about them. If you take anything else, we're  
14 not going to tell you can't take a fuel surcharge, but  
15 what we are signaling is that we'll entertain  
16 complaints if the shippers can prove that the  
17 surcharges do, indeed double dip, over recover or  
18 otherwise inaccurately compensate the railroads for  
19 the fuel cost.

20 Because what you have in front of you,  
21 think about it this way, you have an RCAF that is  
22 based on railroad data that your staff scrubs and

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1 applies a productivity adjustment to and puts out for  
2 everyone to see every quarter and we can fight about  
3 it if we have to and we rarely do anymore because  
4 you've got it down to a science.

5 Nobody could say that about the fuel  
6 surcharges. We don't have that transparency. We  
7 don't have that data and they're not all the same and  
8 they're not even based on off-highway diesel. Not a  
9 single railroad that I know of uses as its surcharge  
10 the fuel that they use and you've heard about that  
11 this morning and I can assure you having represented  
12 the petroleum industry on this that when the ultra-low  
13 sulfur diesel for highway use comes in in the fall  
14 their costs are going to go up to make it, but, the  
15 railroads aren't going to be subject to that for the  
16 off-highway diesel for several more years, 2012 I  
17 believe it is.

18 So, almost by definition since they're  
19 using something other than what they burn, the fuel  
20 charges are at least suspect. They ought to be  
21 challengeable. I mean it's as if they're using the  
22 price of bananas. It's only a coincidence if what

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1 they're using to rely on for their fuel surcharges  
2 compensates them in an accurate manner for their fuel  
3 costs.

4 CHAIRMAN BUTTREY: Mr. Ficker, you look  
5 like you had something you might want to say.

6 MR. FICKER: Well, I think there's an  
7 important point that Mike just made in this. I'm not  
8 near as articulate as Mr. McBride and his fine legal  
9 talent that he displays here in front of this agency,  
10 but there's a couple of things that have gone on.

11 We, as you know, have sat with you and  
12 explained the proposals that we took. We believe the  
13 proper solution to this is for the railroads and the  
14 shippers to come down and work something out, but  
15 we've tried.

16 We spent a year and a half talking to the  
17 rail carriers, showing them our proposal and our  
18 proposal dealt with off-highway diesel price that's  
19 published every week by the same energy information  
20 agency that publishes the on-highway diesel and it's  
21 clearly much more aligned with the cost of the fuel  
22 that the railroads consume. So, we believe that's an

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1 appropriate approach as well.

2 We stand ready and willing to sit down and  
3 work with the railroads today, right now to come up  
4 with a more equitable, transparent, fair, reasonable  
5 approach to fuel surcharges. We don't object to the  
6 concept.

7 Most of the rates today from the majority  
8 of our members are market-based rates that are  
9 probably not subject to your jurisdiction because  
10 they've been exempted over the last many years. So,  
11 the reality that we're facing is the need for shippers  
12 to be able to say I can see how this cost happens. I  
13 can justify it for my organization and I accept it as  
14 it is.

15 Because there's no negotiation on fuel  
16 surcharges today. It's a take it or leave it thing.  
17 You want this -- you want to move your goods. Here's  
18 the price and oh, by the way, you will pay a fuel  
19 surcharge and we'll publish that arbitrarily without  
20 any discussion with you whatsoever.

21 CHAIRMAN BUTTREY: Any rebuttal?

22 MR. MCBRIDE: No rebuttal. I just want to

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1 say that if you think about it this way you might just  
2 put the question to the railroads very simply, how  
3 could it be unfair to you if we said that you can take  
4 RCAF increases and those would be presumptively  
5 reasonable, but that anything else is subject to  
6 challenge before the Board?

7 VICE CHAIRMAN MULVEY: Mr. Ficker,  
8 historically, fuel surcharges were allowed to be  
9 implemented carefully, infrequently, without constant  
10 change and only temporarily in response to  
11 emergencies. Which of these factors would you say are  
12 present today?

13 MR. FICKER: All of the above.

14 VICE CHAIRMAN MULVEY: All are present?

15 MR. FICKER: Many of the above are  
16 present. Vice Chairman Mulvey, would you go through  
17 that list again? Because you went through it pretty  
18 quick.

19 VICE CHAIRMAN MULVEY: Yes.

20 MR. FICKER: You've got it written down  
21 and I don't.

22 VICE CHAIRMAN MULVEY: Well, what I said

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1 was historically, fuel surcharges were allowed --

2 MR. FICKER: Okay.

3 VICE CHAIRMAN MULVEY: -- to be  
4 implemented infrequently, carefully, without constant  
5 change and only temporarily in response to  
6 emergencies. Which of those characterize today's  
7 railroad fuel surcharge?

8 MR. FICKER: Everything but the first one.  
9 I think you said infrequently. There have been  
10 frequent. We've had them in place now since about  
11 2001 and the study that we attached to our written  
12 testimony clearly points that out.

13 They should be allowed to exist to  
14 compensate for that aberration not the fuel costs and  
15 what gets mixed up in this dialogue, and I've seen it  
16 in written articles and in dialogue and in hallway  
17 conversation, is oh, we're not recovering our cost of  
18 fuel. That's not what a fuel surcharge is intended to  
19 do. It's intended to recover the extraordinary cost  
20 as we point out of fuel.

21 You have a rate structure. It's meant to  
22 recover your fuel costs and there isn't a railroad

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1 that I'm aware of that doesn't look at their cost  
2 structure when they're making rates as well as market  
3 conditions before they publish a rate for a user.

4 VICE CHAIRMAN MULVEY: It's been alleged  
5 that some firms pay no fuel surcharges at all because  
6 of their contracts, but it's also been indicated that  
7 some firms pay no fuel surcharges because the  
8 railroads feel they would lose the traffic if they  
9 levied fuel charges on them. This would be a very  
10 truck intermodal traffic. Do any of your members not  
11 pay fuel surcharges who don't have them precluded by  
12 contract?

13 MR. FICKER: I'm not aware of any, Vice  
14 Chairman. I can assume that that might exist, but  
15 from what I've been in contact with members for the  
16 last two years on this subject, very few members that  
17 I know of escape a fuel surcharge regardless of their  
18 transportation characteristics.

19 VICE CHAIRMAN MULVEY: And, Mr. Schick, is  
20 it true that high transportation rates are moving  
21 chemical industry jobs offshore, especially rail  
22 transportation rates?

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1                   MR. SCHICK: I would agree with the first  
2 part. High costs are moving chemical industry jobs  
3 offshore. I will not say to you that I can point to,  
4 with one exception, that I can point to it being  
5 caused by: There are many factors, labor costs,  
6 energy costs. Energy costs are a huge factor for the  
7 chemical industry and various other factors including  
8 rail cost is one of them. I can't say to you that  
9 it's because of rail costs alone or of rail surcharges  
10 alone, but there is no question.

11                   I think Ms. Elhakim covered this when you  
12 asked a comparable question that was company specific  
13 to her and obviously, I'm not speaking for any one  
14 company, but it does grind down into the company and  
15 have to make decisions about what's going to be done.

16                   There's an interaction here.  
17 Interestingly, I'm sitting next to Mike and he's  
18 representing the electric industry. There's a huge  
19 interaction here. When the fuel surcharge is applied  
20 to coal traffic, it drives up the cost of electricity.  
21 Electricity is a very, very large factor in chemical  
22 manufacturing. So, we're paying for it there as well.

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1           That also forces utilities to burn more  
2 natural gas either because the cost of coal goes up or  
3 because of the unavailability of coal. In some cases,  
4 there have been shortfalls in the amount of coal  
5 delivered from the Powder River Basin. When the cost  
6 of gas is driven up, that drives up not only our  
7 electric cost, but it also drives up the cost of the  
8 gas that we use as fuel and particularly as well as in  
9 feed stocks.

10           So, I mean these fuel surcharges are  
11 hitting us in our chemical sector a couple of times  
12 over. Just the fuel surcharges themselves.

13           VICE CHAIRMAN MULVEY: Do you feel that  
14 the current RCAF formula is currently being used to  
15 recover all the extra cost of fuel to the railroads or  
16 is it partially recovering it and the railroads are  
17 trying to get the rest of it from the fuel surcharges  
18 or is the fuel surcharge almost purely a markup over  
19 the cost of --

20           MR. FICKER: It's hard to tell exactly how  
21 that plays out, Vice Chairman. One of the things that  
22 I think is important to point out and we point this

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1 out in our written testimony, the fuel surcharge  
2 approach began as a small increment. It began as a  
3 couple of percentage points and the ease of  
4 application was let's just apply it to the freight  
5 bill. Here's the freight bill. It's \$1,000. We're  
6 going to charge you 1 percent more. You're going to  
7 pay \$1,010 and it was pretty simple.

8 But, what's happened is those numbers have  
9 risen. This whole situation has just gotten out of  
10 control and out of hand.

11 The railroads could have very easily when  
12 the price of fuel started to hit 35 and 45 and \$50 a  
13 barrel said hey, we see there's a problem here. We'll  
14 adjust this and I would bet a lot of money we wouldn't  
15 be having this hearing today because the issue would  
16 have been dealt with. They had that opportunity.

17 We took that opportunity with them to  
18 point this out and urge them to adjust accordingly,  
19 but they felt it wasn't in their best interest to do  
20 that and you have to ask them and I'm sure you will  
21 when they're here why they've done that.

22 So, the real issue is we have a situation

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1 that grew from a need. The need was left unchecked  
2 and it wasn't adjusted to deal with the times. The  
3 situation migrated forward and that's what we're  
4 urging as an agency to take care or to direct the  
5 carriers to work with us on solutions. Because I  
6 still believe, firmly believe, that working together  
7 with the rail industry we can provide a reasonable  
8 approach, transparent approach and a fair approach for  
9 everyone.

10 VICE CHAIRMAN MULVEY: We hope so, too.  
11 I have one final question and that is that you point  
12 out that the railroads did not act immediately when  
13 costs began to rise and then they began to institute  
14 the fuel surcharges and to some extent, the fact that  
15 the fuel surcharges are increasing more than the price  
16 of fuel has increased from the time they instituted it  
17 reflect to some extent that there's a catch up going  
18 on here. That they were trying to catch up some of  
19 the increase that took place before they instituted  
20 the surcharges.

21 MR. FICKER: That graph that we had shown  
22 earlier shows they're clearly over compensating --

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1                   VICE CHAIRMAN MULVEY: Overcompensating  
2 from the base, however, but they're trying to  
3 compensate beyond that.

4                   MR. FICKER: Right. I think they've over  
5 compensated clearly from going backwards. Now, again,  
6 the whole question becomes are you recovering your  
7 costs of fuel or the extraordinary increase in the  
8 cost of fuel. A very, very important distinction and  
9 one I'm sure that you fully understand and fully  
10 appreciate and our goal here would be to overcome that  
11 recognizing that there's some because of the  
12 commercial decisions made by both parties that they're  
13 not going to recover that on and that's appropriate.

14                  MR. MCBRIDE: Mr. Vice Chairman, in  
15 further response to your earlier question to Mr.  
16 Ficker about the way the index works, there are two  
17 aspects of this that we need to break apart so you'll  
18 understand. The answer to your question is as  
19 follows.

20                   The RCAF by definition must recover the  
21 exact cost of the fuel that the railroads incur  
22 because it has the following feature. They forecast

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1 the fuel for the upcoming quarter as was previously  
2 explained to you and then on an after-the-fact basis,  
3 it builds in a forecast error adjustment that the  
4 Board applies to correct for any forecast errors two  
5 quarters hence.

6 So, on the fuel price itself, it works out  
7 over time to exactly recover for the fuel prices.  
8 There is, however, a separate aspect of the index that  
9 may require another look and that is that the index is  
10 periodically re-weighted and fuel is a portion of the  
11 railroad's total cost. There was a time where it may  
12 have been 5 or 6 or 7 percent. It grew to 10 percent  
13 I believe and it's probably higher now.

14 VICE CHAIRMAN MULVEY: It's 12 percent  
15 right now.

16 MR. MCBRIDE: Twelve percent and so, if  
17 the weights in the index are less than the 12 percent  
18 figure assuming that to be correct that you just  
19 provided --

20 VICE CHAIRMAN MULVEY: It's 20 percent  
21 right now. The railroads estimate their cost. It's  
22 12 percent in the index.

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1 MR. MCBRIDE: In the index. Well, then by  
2 definition, the index may need re-weighting. The  
3 agency has re-weighted periodically, but on arbitrary  
4 time schedules, two or five years since it's been in  
5 existence and it may be appropriate to consider a  
6 prompt re-weighting of the index so that fuel is not  
7 under recovered as a portion of the total cost.

8 And you heard Mr. Crowley explain you  
9 could then publish even monthly if you had any further  
10 concerns. It may be difficult to re-weight monthly,  
11 but in principle, you ought to be able to re-weight  
12 more frequently and I don't hear any principled  
13 objection to doing that.

14 VICE CHAIRMAN MULVEY: Thank you.

15 MR. SCHICK: Vice Chairman Mulvey, I just  
16 want to add that in terms of the RCAF I certainly  
17 agree with what Mike and what John have just said. We  
18 would agree with that completely.

19 In terms of this mismatch and I hope  
20 there's nobody left in this room who misunderstands  
21 the question of over, excuse me, not over, of  
22 recovering fuel costs versus recovering that

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1 incremental unanticipated fuel cost.

2 Our consultant will discuss with you the  
3 fact I think that over recovery was \$900 million  
4 cumulatively to date and that's not even a complete  
5 number because of some of these data difficulties they  
6 ran into. There were other slides and graphs that  
7 were shown today.

8 So, this is a very important issue and  
9 going forward, it should be done with something like  
10 the RCAF.

11 I want to share with the Board one of the  
12 member company folks after looking at the draft of  
13 ACC's testimony. He said very nice testimony. He  
14 says all the points that we wanted to make, but where  
15 is the sentence asking for the refund of the  
16 overcharge and I said no. I said I had read the  
17 Board's order and this is not a rate case and we were  
18 not going to ask you to refund the money. We  
19 certainly do respect that.

20 On the other hand when you think about it  
21 -- and no matter how much the amount is and I know the  
22 railroads have infrastructure needs and we are very

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1 cognizant of that and we want them to be able to  
2 invest in their infrastructure because we are so  
3 dependent on them. On the other hand, I can't believe  
4 that they expected to fund their entire infrastructure  
5 or an important component of their infrastructure out  
6 of a fuel surcharge on an unanticipated event that  
7 might never have come to pass. I mean certainly they  
8 have other ways of making rates and other ways of  
9 obtaining revenue than to do it through this mechanism  
10 which has these flaws that we've talked about today.

11 Thank you.

12 VICE CHAIRMAN MULVEY: Thanks.

13 CHAIRMAN BUTTREY: Mr. McBride.

14 MR. MCBRIDE: Yes, sir.

15 CHAIRMAN BUTTREY: I don't want to get the  
16 cart before the horse here, but there was a suggestion  
17 made earlier in the testimony that if the Board  
18 decides it wants to take this record and take some  
19 kind of regulatory action, that that regulatory action  
20 should be cast in terms of a rulemaking proceeding  
21 under the APA. Do you have a position on that or do  
22 you have views on that that you would share with us?

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1           MR. MCBRIDE: Well, if you were going to  
2 take action with respect to the RCAF, I think you  
3 would be obliged to do that because you do publish it  
4 and you publish it in accordance with regulations and  
5 so, you would have to issue a notice of proposed  
6 rulemaking to change those regulations.

7           If you were to issue a policy statement  
8 which you're permitted to do, of course, you could  
9 issue a policy statement without having to engage in  
10 a rulemaking proceeding.

11           I think the one thing you can't do is  
12 adjudicate today or on the state of this record  
13 somebody's actual rates or fuel surcharges. Those  
14 would have to be the subject of a separate proceeding.

15           It just depends on in the first two  
16 instances, however, how you choose to proceed and I  
17 think you have great latitude to proceed either in a  
18 rulemaking with respect to the RCAF or any other rules  
19 or to issue a policy statement.

20           CHAIRMAN BUTTREY: Thank you very much.  
21 We will next turn to the railroad panel. We will have  
22 the railroad witnesses appear individually not as a

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1 panel. Excuse me. I didn't mean to use the word  
2 panel. Vice Chairman Mulvey and I will be asking  
3 questions as we have in the other situations.

4 The first witnesses will be with BNSF  
5 Railway Company. We'd ask them to come forward  
6 please. We'll take the railroads one at a time.

7 Thank you very much. You're welcome to  
8 proceed.

9 MR. HUNT: Good afternoon, Chairman  
10 Buttrey and Vice Chairman Mulvey.

11 I'm Tom Hunt. I'm the CFO with Burlington  
12 Northern Santa Fe and I appreciate you providing me  
13 with the opportunity to speak on this important topic  
14 for BNSF.

15 So, let me address a few key points of our  
16 fuel surcharge program.

17 First of all, the objective of the BNSF  
18 fuel surcharge program is to recover the increase in  
19 fuel expense and the fuel surcharge program is in  
20 response to the high cost of fuel and also the high  
21 price volatility. The fuel surcharges are common in  
22 many other type of industries such as steamship lines,

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1 utilities, trucking, barges and as was published in  
2 the Wall Street Journal last week, we've lawn services  
3 and pizza delivery companies instituting fuel  
4 surcharges.

5 The next slide shows that from 2001 to  
6 2005 fuel expenses increased approximately \$1.5  
7 billion which is a compounded annual growth rate of 25  
8 percent and this is more than four times the rate of  
9 increase in all of our other expenses during this same  
10 time period.

11 This slide illustrates three points.  
12 First, fuel has been steadily rising. Second, the  
13 price of fuel is very volatile and third, there is a  
14 high correlation between highway diesel fuel price and  
15 BNSF cost of fuel and the biggest difference between  
16 the highway diesel fuel and the BNSF cost is taxes and  
17 we use the highway diesel fuel as the fuel surcharge  
18 program bench mark because it's a widely accepted  
19 public statistic.

20 But, several have claimed that by using  
21 highway diesel fuel we're over recovering as opposed  
22 to our own cost and this is not correct as we're

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1 measuring the change over time and unless the spread  
2 between the two prices widens significantly which it's  
3 clearly not doing on that graph, there's no over  
4 recovery occurring.

5 And let's talk about our hedging program  
6 because that's come up through a number of people's  
7 discussion today and as it says in the headline of  
8 this slide, hedging is independent of fuel surcharge.

9 Hedging is a cost containment strategy, a  
10 risk containment strategy where you lock in a future  
11 price or a future range of prices. It's like  
12 purchasing insurance and deciding what your deductible  
13 should be and what you're limits should be on your  
14 property insurance policy. But, there is no free  
15 lunch and as shown on the bullets up there, if prices  
16 rise, you win. If prices fall, you lose and in 2005,  
17 our fuel expense was reduced by 21 percent due to  
18 hedging. However, in 1998 when fuel prices were low,  
19 our fuel expense was actually increased by 13 percent  
20 due to hedging and we, in 1998, did not receive any  
21 compensation from our customers for that increase in  
22 fuel expense and, therefore, shortfall in

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1       profitability relating to our hedging activities.

2                   And finally, many of our customers are in  
3 commodity businesses and they're clearly familiar with  
4 hedging strategies.

5                   Well, let's get into the details of the  
6 actual surcharge program. The history of our program,  
7 and this is before the mileage-based program which  
8 started this year, was that the truck fuel surcharge  
9 program is widely accepted and recognized and we  
10 originally used a percent of freight bill primarily  
11 because it was easy to administer and the entry point  
12 was adopted based on historical average cost of  
13 highway diesel fuel which as we saw earlier has a high  
14 correlation to BNSF's price per gallon of the diesel  
15 fuel we consume and finally, BNSF charges a lower  
16 percent of the freight bill than the truck surcharges.

17                   Well, starting in the first of this year,  
18 we moved to a mileage-based program for certain groups  
19 and let's talk about that because there's been a lot  
20 of commentary today about that program.

21                   Well, first of all, a mileage-based  
22 program reflects fuel usage and the tables are built

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1 on a business unit by business unit basis for fuel  
2 intensity and the mileage table is based upon rail  
3 miles and the intent of our mileage-based program is  
4 to only recover our cost above threshold and align the  
5 surcharge with fuel consumption. The mileage-based  
6 program was initiated for non-interline traffic for  
7 coal and agricultural commodities on January 1st, 2006  
8 as a response to our customer concerns. Interline  
9 moves on these two commodities still move on a  
10 revenue-based surcharge because of the shared movement  
11 and therefore, the shared billing between the various  
12 carriers.

13 Consumer and industrial products, our  
14 remaining two business units, were not converted to  
15 mileage-based upon customer concerns and customer  
16 feedback and we expect consumer and industrial  
17 products to convert to a mileage-based program over  
18 time and if they don't, then we intend to make  
19 adjustments to avoid for the potential of over  
20 recovery resulting from the compounding effect of rate  
21 increases.

22 Let's actually look at the numbers from

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1 BNSF's perspective and these numbers you can actually  
2 tie back to our 10K filed with the SEC. The question  
3 is are we over recovering and the answer no, not in  
4 any year from 2001 to 2005 nor for the five-year  
5 period and if you see the number up in sort of the  
6 upper left-hand corner, you can see that we have under  
7 recovered over that five-year period by \$1.1 billion.  
8 Now, this is BNSF fuel expense absent the hedge  
9 compared to the recoveries from fuel surcharges.

10 Also, some assert that we over recover in  
11 one line of business and in effect, subsidize others  
12 and for the five-year period and for the year 2005,  
13 all four of our business units fell short of  
14 recovering their cost of fuel.

15 Three of the business units in 2005  
16 recovered a significant amount, i.e., 75 percent or  
17 more of the increase in fuel above base while coal,  
18 the other business unit, recovered well under 50  
19 percent above its base.

20 So, fuel surcharge is clearly not a profit  
21 center at BNSF.

22 But, as I stated earlier, we will continue

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1 to monitor the program and over time do not intend to  
2 over recover while still administering a workable  
3 program and if we find on a business unit basis over  
4 time we are over recovering, we will make adjustments  
5 to the program.

6 So, in conclusion, BNSF's fuel surcharge  
7 was implemented to cover escalating fuel cost. BNSF  
8 is not fully recovering fuel cost above the base  
9 price. BNSF has reacted to customer concerns in the  
10 marketplace and BNSF believes that a mileage-based  
11 fuel surcharge is the most reasonable and appropriate  
12 approach.

13 And finally, all of the details of our  
14 surcharge program are readily available on our website  
15 BNSF.com.

16 Now, that's the end of my slides, but I do  
17 have a couple of comments and I modified some of the  
18 comments that I made based upon some of the testimony  
19 that I've heard this morning, but I do want to touch  
20 on two other points that have been brought up this  
21 morning and I'm sure they would be things that are  
22 clearly on your mind in -- to other people's questions

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1 on them as we've gone through the morning and the  
2 early part of the afternoon.

3 First of all, why is the rate on the  
4 mileage-based program for grain greater than coal?  
5 Let me give you a couple of things. First of all,  
6 I'll start by saying the mileage-based program has  
7 only been in effect for four months. So, therefore,  
8 we're still working through what I'll call the start  
9 up of a new methodology. But, there are clear  
10 differences in the business model for coal versus ag.

11 Difference one, coal moves exclusively in  
12 unit train operation. Ag moves some in unit train and  
13 some in single car movement.

14 Second is speed. Coal typically moves at  
15 the slowest speed on the railroad while ag moves at a  
16 variety of speeds sometimes depending on which train  
17 it's on and therefore, the higher the speed,  
18 typically, the more horsepower you have. Horsepower  
19 being locomotive power and therefore, the more fuel  
20 intensity you have.

21 The third activity that causes a  
22 difference between the two is the switching

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1 activities, i.e., activities in the yards where  
2 there's fuel being consumed, but not real mileage  
3 being added. Coal incurs very little switching  
4 activity. Ag, especially, the non-unit train  
5 agricultural movements, rather, incur switching  
6 activities and then finally weight, which was brought  
7 up by one of the individuals earlier, especially on  
8 the empty moves. Moving the aluminum cars back as  
9 opposed to unit grain trains back clearly causes a  
10 difference.

11 So, I think really the question is not so  
12 much why is coal different than ag, but is ag unit  
13 train different than ag single car and we have one ag  
14 rate. We've debated whether we should actually have  
15 two ag rates and that's something I think we'll  
16 consider in the future, but right now, we just have  
17 the one rate.

18 But, those are the differences between  
19 coal and ag businesses which cause ag to be more fuel  
20 intensive than coal.

21 The second thing I'd like to comment on is  
22 this whole issue of RCAF and rail cost adjustment

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1 factor. First of all, we have very few contracts, I  
2 mean we're talking a very small percentage that  
3 actually have a full RCAF and fuel surcharge on them.

4 But, from our perspective, RCAF is not  
5 really the best recovery methodology and the best  
6 match anyway because RCAF is a nationwide average that  
7 doesn't reflect the higher fuel usage of a long  
8 distance carrier like BNSF.

9 And secondly, as was indicated in the last  
10 panel, the weights aren't necessarily reflective of  
11 the current weighting of fuel cost especially for a  
12 long haul carrier like BNSF. It really doesn't  
13 reflect the volatility and the quickness of the  
14 movement.

15 Then thirdly, there are timing differences  
16 and estimations differences that the previous panels  
17 have talked about.

18 And finally, many of our contracts only  
19 provide for a percent recovery of RCAF as opposed to  
20 full RCAF.

21 And so, when you add all that up, RCAF has  
22 woefully under recovered for us and we don't believe

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1 that there should be any double counting here at all.  
2 Actually, we believe the best model should be a  
3 mileage-based fuel surcharge coupled with an index  
4 that describes an all inclusive less fuel index which  
5 would be RCAF absent fuel and we think that's the best  
6 model and that would address the concerns of most of  
7 the parties that spoke on that topic today.

8 So, that's the extent of my prepared  
9 comments. I'd be ready to answer to questions unless  
10 you want to ask questions as a panel.

11 CHAIRMAN BUTTREY: We're not going to do  
12 a panel.

13 MR. HUNT: Okay.

14 CHAIRMAN BUTTREY: We'll just ask the  
15 questions individually.

16 MR. HUNT: That would be just fine.

17 CHAIRMAN BUTTREY: There's been a lot made  
18 about who's paying this and who's not paying this and  
19 we've heard a little bit of everything really.

20 Do you have any idea what percentage of  
21 your traffic is not paying the fuel charge because  
22 there's a contract or for some other reason?

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1 MR. HUNT: We disclose our effectiveness  
2 rate and we did it on the last analyst call at around  
3 75 percent expecting we do about 80 percent by the end  
4 of this year.

5 As I indicated through 2005, the business  
6 units that clearly had fairly high recovery were coal,  
7 or I'm sorry, ag, industrial and consumer products.  
8 Coal is the one that clearly is significantly under  
9 recovery.

10

11 MR. HUNT: And that's because of contracts.

12 CHAIRMAN BUTTREY: And you can  
13 unequivocally state for us today that the fuel  
14 increase that you're trying to recover is not the fuel  
15 increase that you're losing under contract?

16 MR. HUNT: Are you saying a cross subsidy  
17 between the two?

18 CHAIRMAN BUTTREY: Right.

19 MR. HUNT: No, each of the business units  
20 and again, from my perspective, you know, we're  
21 looking at this on a business unit by business unit  
22 basis, each one of them under recovered last year.

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1 CHAIRMAN BUTTREY: Across the board?

2 MR. HUNT: Yes, all four business units.

3 CHAIRMAN BUTTREY: Okay. If the indexing  
4 methodology that might be adopted in the future was  
5 something other than what you're using today, what  
6 would you recommend as an alternative?

7 MR. HUNT: I think something that has a  
8 high correlation to the fuel we consume and that --  
9 remember the slide that showed the two lines going in  
10 parallel. Something that has a high correlation and  
11 if it was something that actually was, you know, an  
12 off-highway diesel fuel that was a published  
13 statistic, I think there's two things that have to be  
14 there, high correlation and public visibility.

15 You know, as long as we find something  
16 like that, I think it's fine. I think, you know, pure  
17 oil is not the best because it doesn't include the  
18 refining component.

19 VICE CHAIRMAN MULVEY: Thank you. Your  
20 company began to view the RCAF as an inadequate method  
21 by which to recapture the increased fuel cost.  
22 Couldn't you have petitioned the Board for a change in

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1 the way RCAF is calculated?

2 MR. HUNT: I imagine we could have.  
3 That's probably a bit of, I'll say, almost a  
4 regulatory question. I'm not a regulatory attorney.

5 What we have done is we have calculated an  
6 index that essentially mirrors RCAF and therefore, is  
7 the all inclusive less fuel and then put the fuel  
8 surcharge with that and in most of our contracts that  
9 are coming up, that's what we actually are using.

10 VICE CHAIRMAN MULVEY: So, you have the  
11 RCAF with the fuel taken out of it.

12 MR. HUNT: Right.

13 VICE CHAIRMAN MULVEY: And then put on the  
14 surcharge. So --

15 MR. HUNT: Correct.

16 VICE CHAIRMAN MULVEY: -- in your  
17 estimation, you're not double dipping in any of these  
18 contracts?

19 MR. HUNT: That's correct and as I said  
20 before, there are a very small percentage of contracts  
21 that have I'll say a full RCAF and fuel surcharge and  
22 that was known at the time we negotiated the contracts

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1 with the customers and that's a small percentage.

2 VICE CHAIRMAN MULVEY: There's been some  
3 charge that the fuel surcharge program does not  
4 account for efficiency gains. That the railroads  
5 achieve tremendous efficiency gains as they're putting  
6 in newer locomotives, replacing the older, less fuel  
7 efficient ones.

8 Is there any way to factor in the fuel  
9 efficiency gains or do you think that that's being  
10 done?

11 MR. HUNT: I think over time that needs to  
12 be accounted for. I would also say that fuel  
13 efficiency is something that moves at almost a fairly  
14 glacial pace. A 1 percent improvement in efficiency  
15 in a year is a big deal. You know, so it's -- the  
16 locomotive -- you think about the turnover in the  
17 fleet. We've got over 5,000 over the road locomotives  
18 on our property and probably over 6,000 in total  
19 counting the road switchers and all that and in a big  
20 year, we get 300 new ones. So, it moves at a slow  
21 pace.

22 Over time if we achieve significant

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1 efficiency, we should be adjusting the program to  
2 reflect that.

3 VICE CHAIRMAN MULVEY: You can understand  
4 how the shippers feel though. In a sense, some  
5 shippers feel that look, you've signed these contracts  
6 with other shippers where you've agreed to not levy  
7 any fuel surcharges and now, you're coming to us to  
8 raise our rates effectively or institute these  
9 practices for us to cover the costs of serving others  
10 and you can see why the shippers would consider this  
11 to be unfair. You made these deals and you signed  
12 these contracts. Why shouldn't you bear the burden of  
13 the errors in signing contracts that don't allow you  
14 to recover all of your costs?

15 MR. HUNT: And I'd say we do bear the  
16 burden of that. That's why in my comments earlier I  
17 said coal recovering well less than 50 percent.

18 The place where we have contracts that are  
19 longer term where we've not had I'll say rollover and  
20 therefore, an opportunity to negotiate a fuel  
21 surcharge is really in coal and that's where we are  
22 under recovery and when we think about, you know, the

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1 fuel surcharge I talked about, a 75 percent  
2 effectiveness, that the vast majority of that 25  
3 percent difference exists within the coal business  
4 group. So, I think we are absorbing that.

5 VICE CHAIRMAN MULVEY: In one of your  
6 charts, the bar chart, titled Cumulative Under  
7 Recovery. Fuel expense above threshold. What is a  
8 threshold?

9 MR. HUNT: Well, I'll give you the exact  
10 answer.

11 VICE CHAIRMAN MULVEY: Is that yes.

12 MR. HUNT: Seventy-three cents BNSF or  
13 it's about \$1.25 highway diesel fuel.

14 VICE CHAIRMAN MULVEY: And that's 2001  
15 based?

16 MR. HUNT: Yes, it's --

17 VICE CHAIRMAN MULVEY: I was trying to  
18 figure out, why the word threshold was used instead of  
19 a particular time or a particular number.

20 MR. HUNT: Our surcharge program is the  
21 same for all customers and it's highway diesel fuel  
22 and then it starts at \$1.25 and ratchets up from

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1       there.

2                   VICE CHAIRMAN MULVEY: But, that suggests  
3       that an off-highway diesel fuel would be better  
4       because it doesn't take into account a lot of the  
5       other charges that are put in highway diesel fuel.  
6       How do you feel about that?

7                   MR. HUNT: Back to the question earlier,  
8       I think as long as we find an index that has a high  
9       correlation to what we burn and is publicly available  
10      and agreeable to all parties, I have no problem with  
11      that.

12                  VICE CHAIRMAN MULVEY: Thank you.

13                  MR. HUNT: Yes.

14                  VICE CHAIRMAN MULVEY: Doug.

15                  CHAIRMAN BUTTREY: I don't have anything  
16      else.

17                  VICE CHAIRMAN MULVEY: Thank you very  
18      much.

19                  MR. HUNT: Thank you.

20                  CHAIRMAN BUTTREY: Our next witness is  
21      Canadian National. Good afternoon.

22                  MR. FOOTE: Good afternoon, Mr. Chairman,

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1 Mr. Vice Chairman. Thank you for the opportunity to  
2 be here today.

3 For the record, my name is Jim Foote. I'm  
4 the Executive Vice President, Sales and Marketing with  
5 Canadian National.

6 With me today is Jean-Jacques Roue who is  
7 CN's Senior Marketing Officer.

8 I'd like to just go through some very,  
9 very brief remarks as we have already provided our  
10 written comments and answer any questions that you  
11 might have.

12 In 2000, faced with the rising fuel costs,  
13 CN, as did all other companies, began to look for ways  
14 to reduce the exorbitant expense we were faced with in  
15 rising diesel fuel and a surcharge was looked at as a  
16 way to do this. Our main focus at that time was,  
17 number one, that whatever we do be fair. Two, that it  
18 be easy to understand. Three, that it be easy to  
19 administer and four, that it not be a profit center.

20 We implemented our first fuel surcharge in  
21 2001 with our CN tariff 7400. The starting  
22 application of that fuel surcharge at that time was

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1 when the price was \$24 WTI. We adjusted that  
2 quarterly based on the cost of WTI and we adjusted the  
3 fuel surcharge up 2 percent for every increase of \$5  
4 in WTI.

5 We kept that fuel surcharge in place for  
6 a number of years until after further evaluation. In  
7 the spring of 2005, we introduced a new fuel  
8 surcharge. That fuel surcharge starts applying a \$25  
9 a barrel WTI versus the 24. It is adjusted monthly  
10 based on the average price of WTI. The initial charge  
11 is 1.5 percent instead of the original 2 percent and  
12 each increase in \$1 of WTI would take up the price  
13 curve on the fuel surcharge of .3 of 1 percent. That  
14 was a 25 percent reduction in our fuel surcharge.

15 Again in 2005 in the fall, we reduced our  
16 fuel surcharge tariff again. This time another 16  
17 percent. Same starting point, \$25. Same monthly  
18 adjustment. Same initial 1.5 percent application, but  
19 we were able to reduce the curve from .3 of 1 percent  
20 to one-quarter of 1 percent for each increase in the  
21 price of -- dollar of WTI.

22 How we've been able to do this, we've

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1 worked extremely hard to have universal application of  
2 our fuel surcharge. Eight-seven percent of our  
3 eligible customers pay the tariff fuel surcharge. The  
4 other remainder have other recovery mechanisms in  
5 there for fuel primarily based on the legacy language  
6 in their contracts.

7 My focusing on universal application of  
8 this fuel surcharge, we've been able to reduce what  
9 today at \$70 a barrel would have been a 20 percent  
10 fuel surcharge down to 12.75.

11 In conclusion, we have focused on  
12 simplicity. We have focused on universal application.  
13 We have been flexible and made changes where we  
14 thought it was appropriate. Most of all, we have been  
15 fair. We have not over recovered. If the  
16 circumstances dictate that we should reduce the fuel  
17 surcharge again, we would do so.

18 Thank you. Answer any questions you might  
19 have.

20 VICE CHAIRMAN MULVEY: Thank you. You  
21 said that 87 percent of eligible customers pay the  
22 fuel surcharge. What is the population of ineligible

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1 customers?

2 MR. FOOTE: It is about 3 percent of our  
3 business which is regulated Canadian grain.

4 VICE CHAIRMAN MULVEY: I see. Okay. So,  
5 then you don't have a lot of contracts which preclude  
6 the charges --

7 MR. FOOTE: Basically, the remaining 13  
8 percent.

9 VICE CHAIRMAN MULVEY: Most of those are  
10 subject to the RCAF?

11 MR. FOOTE: No, they would have other fuel  
12 mechanisms--

13 VICE CHAIRMAN MULVEY: Other fuel  
14 mechanisms? Okay. Okay.

15 CHAIRMAN BUTTREY: Contractual fuel.

16 VICE CHAIRMAN MULVEY: Contractual fuel.

17 MR. FOOTE: Correct. Yes.

18 CHAIRMAN BUTTREY: Escalation clause.

19 MR. FOOTE: Correct. Yes.

20 VICE CHAIRMAN MULVEY: Okay.

21 CHAIRMAN BUTTREY: Or limitations thereof.

22 MR. FOOTE: Yes, sometimes they're WTI.

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1 Sometimes they're just CPI. They're all over the  
2 place and we're trying clean those up as well.

3 VICE CHAIRMAN MULVEY: Have you been  
4 successful in recapturing all your increased cost of  
5 fuel since the run up in fuel costs began through your  
6 fuel surcharge program?

7 MR. FOOTE: We are at that point now.

8 VICE CHAIRMAN MULVEY: Okay. Does your  
9 fuel surcharge program account for fuel efficiency  
10 gains or do you have any way of factoring in fuel  
11 efficiency gains?

12 MR. FOOTE: We would look at our entire  
13 fuel expense and if we thought that it was appropriate  
14 or we were getting to the point where we were  
15 overcharging in any way, shape or form, we would  
16 adjust it to take that into consideration.

17 VICE CHAIRMAN MULVEY: Okay.

18 CHAIRMAN BUTTREY: What part of your  
19 elements of your program do you get the most push back  
20 from your customers? I'm just curious.

21 MR. FOOTE: All of them. Yes.

22 CHAIRMAN BUTTREY: Okay.

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1 MR. FOOTE: You know, it is what it is.  
2 I mean it's an increase in transportation costs. I  
3 mean there's no way around it. One of the things we  
4 try --

5 CHAIRMAN BUTTREY: It's not the index or  
6 nothing stands out as being a particular problem.  
7 It's everything.

8 MR. FOOTE: Number one, in order to get  
9 universal application, and you've heard that today  
10 here, we had to be very arbitrary about the fact that  
11 everybody pays it. Some people don't like that. But,  
12 that's the only way you can drive down the cost is by  
13 spreading it across the entire base and that's the  
14 position we took from day one.

15 Secondly, if you look at our freight rate  
16 increases during this same period of time, I think our  
17 freight rate -- general freight rate increases have  
18 been lower than the average during this period as  
19 well. So, we try to be reasonable in the imposition  
20 of what has been viewed by some as a hard line that  
21 we've taken on this.

22 CHAIRMAN BUTTREY: And you can

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1           unequivocally say for the record that you're not over  
2           recovering your fuel costs?

3                       MR. FOOTE:   That's correct.

4                       CHAIRMAN BUTTREY:   Okay.   Your other  
5           Canadian railroad will be testifying here in a moment  
6           and the witness is just setting real close behind you  
7           there.  So, I just want to let you know that they're  
8           right there.  I was going to ask you a question.

9                       MR. FOOTE:   Very cognizant of that.

10                      CHAIRMAN BUTTREY:   How does your program  
11           compare to other Canadian competitor in terms of your  
12           percentages and how it's been received?

13                      MR.   FOOTE:       To the best of my  
14           recollection, to the best of my knowledge, I think in  
15           terms of what we base it on and the application, et  
16           cetera, it's a reasonably similar program.  We have a  
17           higher level of application, higher number of  
18           customers paying it than I think most do.

19                      Again, that's not necessarily applicable  
20           just in fuel surcharge.  We take that position in just  
21           about every chargeable service that we have and have  
22           a reputation unfortunately for being arbitrary

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1 sometimes in those, too. But, whatever charge we have  
2 we try to not discriminate and have across the board  
3 application.

4 I think CP's coverage at least from what  
5 I see from the published reports is slightly lower.  
6 I don't know why. They're a much bigger coal hauler.  
7 I don't know the nature of their contracts.

8 CHAIRMAN BUTTREY: Um-hum.

9 VICE CHAIRMAN MULVEY: You also use West  
10 Texas Intermediate as the base for your rates --

11 MR. FOOTE: Correct.

12 VICE CHAIRMAN MULVEY: -- for the big  
13 changes? How do you feel about moving to something  
14 like off-highway diesel fuel index?

15 MR. FOOTE: Again, you know, the number  
16 one factor here is clarity under -- does everybody  
17 understand it. I mean everybody knows crude. I mean  
18 you can ask the guy that drove the cab today what the  
19 price of crude was and they'll tell you. It's a  
20 recognizable index to tie to.

21 You can dream up a market basket of all  
22 kinds of factors that great minds would agree was

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1 exact, but can you understand it and apply it?

2 So, whatever the index that is used as  
3 long as everybody understands it and it doesn't create  
4 confusion and more than anything confrontation in the  
5 application of it, it is what is.

6 VICE CHAIRMAN MULVEY: Thank you.

7 MR. FOOTE: Thank you very much.

8 VICE CHAIRMAN MULVEY: Thank you very  
9 much.

10 CHAIRMAN BUTTREY: The next witness is I  
11 believe Canadian Pacific Railroad. Welcome this  
12 afternoon.

13 MS. SZEL: Good afternoon, Chairman  
14 Buttrey, Vice Chairman Mulvey.

15 As you know, my name is Marcella Szel and  
16 I'm the Senior Vice President of Marketing and Sales  
17 for the other Canadian railroad Canadian Pacific  
18 Railway and I'm responsible for all aspects of the  
19 company's marketing and sales efforts which includes  
20 our fuel surcharge program and I thank you very much  
21 for this opportunity to speak with you here today.

22 Now, my written testimony discusses in

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1 some detail the reasons why we found it necessary to  
2 add a fuel surcharge to our base rate. The principles  
3 that guide our program --

4 CHAIRMAN BUTTREY: Excuse me. Excuse me  
5 just a moment. For some reason, it doesn't seem that  
6 your microphone is working very well. It might not be  
7 on. It might not be close enough.

8 MS. SZEL: How about this? Is that  
9 better?

10 CHAIRMAN BUTTREY: That's better.

11 MS. SZEL: Thank you.

12 CHAIRMAN BUTTREY: We should be able to  
13 hear you a lot better. Thank you.

14 MS. SZEL: So, I'll just repeat that last  
15 bit. My written testimony discusses in some detail  
16 the reasons why CPR has found it necessary to add a  
17 fuel surcharge to the base rate, the principles that  
18 guide our program and the manner in which the  
19 surcharges are calculated for each of our major U.S.  
20 market segments.

21 In my remarks today, I'd like to emphasize  
22 four points that I believe are critical understanding

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1       our program.

2               First, contrary to some claims being made  
3       by some parties, the incremental fuel surcharges  
4       collected by CPR have never exceeded the year over  
5       year increases in the price of diesel fuel. Even with  
6       our efforts to expand the program to include all of  
7       our business and periodic adjustments to the level of  
8       a surcharge, we have consistently under recovered  
9       against the incremental price of fuel.

10              Secondly, CPR does not engage in any  
11       practices such as imposing a fuel surcharge on traffic  
12       that is also subject to an RCAF adjustment that might  
13       result in double recovery of fuel costs from a  
14       particular customer.

15              Third, CPR's policy is that all shippers  
16       should share the burden created by skyrocketing fuel  
17       prices. We currently apply some form of fuel recovery  
18       mechanism to more than 90 percent of our U.S. business  
19       and we have measures in place to bring the balance of  
20       our business into the program as soon as we can.

21              And fourth, CPR's current fuel surcharge  
22       program represents a reasonable balance between the

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1 goals of having a workable program and allocating the  
2 rising price of fuel in a fair or equitable manner.

3 So, first some context. The figures that  
4 I'm referring to in my remarks today are based upon  
5 our U.S. operations. I think it's important also to  
6 understand the vast majority of our U.S. business that  
7 I refer to moves under transportation contracts.  
8 Thus, all matters relating to price for such movements  
9 including fuel surcharge are the product of  
10 negotiations with our customers.

11 Now, having said that, the fuel cost  
12 management is a critical business issue and fuel is  
13 CPR's second largest expense item. In 2005, we spent  
14 more than half a billion dollars for fuel and more  
15 than 100 million for our U.S. operations. The extreme  
16 volatility of fuel prices represents a serious  
17 challenge. In the first four months of this year  
18 alone, the price of crude oil has increased by about  
19 20 percent. Therefore, CPR like virtually every  
20 company that consumes fuel in providing services to  
21 customers has found it necessary to add a fuel  
22 surcharge.

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1           First let me address the issue of over  
2 recovery. From the outset, our program has been  
3 designed to permit us to recover the increasing price  
4 of diesel fuel and nothing more. CPR has never been  
5 able to offset fully the year over year price  
6 increase. Our incremental fuel surcharge revenue  
7 during 2005 covered only 80 percent of incremental  
8 price increases from '04 to '05. Looking further  
9 back, the fuel surcharge revenue collected in '04  
10 covered only about 50 percent of the incremental price  
11 increase from '03 to '04. So, as these figures show,  
12 CPR itself is absorbing a substantial share of the  
13 economic burden associated with the rising price of  
14 fuel.

15           Second, with regard to double recovery, we  
16 do not double recover. Some parties have expressed  
17 concerned that railroads might be double recovering by  
18 applying the surcharge on top of other pricing  
19 mechanisms that already compensate for changes in  
20 fuel.

21           For example, it's been suggested that this  
22 occurs where a movement is subject to both a fuel

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1 surcharge and periodic rate increase based on RCAF  
2 index which as we all know measures among other things  
3 the changing cost of fuel. CPR does not engage in  
4 these practices.

5 While RCAF based increases were once a  
6 common feature of many of our transportation  
7 contracts, in recent years, we've moved away from RCAF  
8 as a mechanism for recovering incremental fuel costs.  
9 Today, with some few exceptions, CPR's fuel surcharge  
10 tariffs not RCAF provide the mechanism for adjusting  
11 the rates paid by our customers to account for the  
12 rising fuel prices.

13 Where RCAF based provisions do remain in  
14 a few of our legacy contracts, we do not also impose  
15 a fuel surcharge on top on those contracts.

16 It has also been suggested that recent  
17 base rate increases reflect some or all of the rising  
18 price of fuel. CPR's approach is to use the base  
19 price to deal with the marketplace factors of demand  
20 and capacity in our investment requirements while we  
21 rely on the surcharges to manage the fuel exposure.

22 You know, for instance, at the beginning

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1 of this year if I had tried to enter into a contract  
2 with my customer to predetermine what the cost of fuel  
3 is going to be, I would never have guessed it would  
4 have risen 20 percent in the first quarter. So, we  
5 try to manage that separately.

6 Third, a broad program, like other  
7 railroads, CPR faced limitations on its ability to  
8 impose fuel surcharges on all customers during initial  
9 stages of this program. Now, CPR has a policy  
10 requiring that all new transportation contracts or  
11 rate quotations incorporate fuel recovery  
12 specifically. I've personally issued strict  
13 instructions to all of our marketing managers that  
14 this policy be applied to all customers. As a result,  
15 we now collect some form of fuel recovery in  
16 connection with more than 90 percent of our U.S.  
17 business.

18 As older contracts expire, our goal is  
19 that no shipper receives a free ride at the expense of  
20 others.

21 Fourth, CPR's program strikes reasonable  
22 balance. Concerns have been raised about whether the

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1 methods used by railroads to calculate their fuel  
2 surcharges are fair to all shippers and naturally, no  
3 shipper wants to pay more than his fair share of the  
4 skyrocketing cost of diesel fuel.

5 We understand these concerns and we do not  
6 claim that our fuel surcharge program is perfect in  
7 individual application, but given the enormous  
8 diversity in transportation characteristics of the  
9 traffic we handle and the need for a program that is  
10 both workable and easy for customers to understand, it  
11 is simply not practical for us to tailor the surcharge  
12 on every shipment to the exact characteristics of that  
13 shipment.

14 As other railroads, we handle hundreds of  
15 thousands of combination of commodities, car types,  
16 weights, distances, terrain, speeds and other factors  
17 that affect fuel consumption. Trying to calculate a  
18 specific fuel surcharge for each one of these  
19 movements much less invoicing thousands of different  
20 surcharges accurately would be extremely burdensome,  
21 costly and I suspect prone to invoicing inaccuracy and  
22 adopting such a complex system would do absolutely

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1 nothing to reduce the total amount that CPR must try  
2 to collect to offset the rising price of fuel.

3           However, CP's fuel surcharges do reflect  
4 to some degree the transportation characteristics of  
5 the three broad categories of traffic that we handle,  
6 carload, intermodal and grain.

7           Our decision to express fuel surcharges as  
8 a percentage of the freight rate is based on several  
9 considerations. First, this is a common practice not  
10 only in the railroad industry, but among other  
11 transportation providers as well.

12           Second, a fuel surcharge is part of the  
13 total freight rate. So, linking this surcharge to the  
14 base rate is logical.

15           Third, it is simple to calculate and easy  
16 to administer. This is especially important in  
17 connection with the large volume of CP's traffic that  
18 moves on an interline basis. Only a tiny fraction of  
19 our traffic which moves in the Soo and the D&H is  
20 actually local business and I mean a tiny fraction.

21           Much of our U.S. traffic is forwarded from  
22 Canada under contracts influenced by the Canadian

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1 environment and much of our traffic requires  
2 cooperation with our connecting carriers in the United  
3 States and as the Board knows, it's important that  
4 interline shipments move as seamlessly as possible.  
5 So, for CPR and its shippers, it makes sense to use  
6 the same percentage-based system as our U.S.  
7 connections are using for implementation.

8 Now, we've heard a suggestion here today  
9 by a number of people that there might be a simple  
10 solution which is a mileage-based type formula. This  
11 might have some appeal, but alone, a mileage-based  
12 system is not a silver bullet in this circumstance and  
13 you just have to think about driving. If you're  
14 driving the same car with the same weight and the same  
15 road with the same weather from here to New York and  
16 you drive at 50 miles an hour versus driving at 70  
17 miles an hour, you're going to have different fuel  
18 consumption.

19 Take that very same drive and drive a fuel  
20 efficient Toyota and compare it to let's say a Ford  
21 Mustang with a high horsepower, you're going to have  
22 another completely different fuel usage. So, these

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1 are characteristics of traffic.

2 So, in our case when we have intermodal  
3 traffic that's speedy movement, scoots around other  
4 trains wherever it can, high horsepower to ton ratio,  
5 it, in fact, has a higher fuel surcharge than our  
6 other traffic to account for that type of other  
7 characteristic.

8 CP has revised its surcharges several  
9 times in response to customer feedback and our  
10 assessment of the likelihood that the surcharges will  
11 appropriately offset the incremental increase in the  
12 price of fuel. For example, recent changes have  
13 resulted in lower fuel surcharges for both carload  
14 traffic and grain.

15 We are, of course, prepared to consider  
16 constructive suggestions for improving our program in  
17 ways that would allocate the price equitably while  
18 maintaining a system that is administratively  
19 workable.

20 So, in sum, our fuel recovery program is  
21 designed to recover only incremental changes in fuel  
22 price in the aggregate. So far, we are not achieving

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1 full recovery.

2 Our surcharges may not be perfect in their  
3 distribution, but that's the tradeoff between a  
4 perfect program and one that is workable.

5 Thank you. Happy to answer any questions.

6 CHAIRMAN BUTTREY: Thank you.

7 VICE CHAIRMAN MULVEY: The fuel surcharge  
8 program you have here in the United States on U.S.  
9 traffic, do you have a similar program or the same  
10 type program for inter-Canadian traffic or is it  
11 different?

12 MS. SZEL: Some of it is different. We  
13 have a very specific U.S. grain fuel surcharge program  
14 which is different than what we have in Canada.

15 VICE CHAIRMAN MULVEY: Could you briefly  
16 explain the difference between the two?

17 MS. SZEL: Well, first of all, it was  
18 implemented much later and I'm not happy to say that  
19 the reason why it was implemented much later is that  
20 in the years when we were bringing on our fuel  
21 surcharges we were in very serious service recovery  
22 program with our grain business in the United States

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1 and we just didn't think it was fair to impose a fuel  
2 surcharge when our customers were very unhappy and  
3 rightly so with our service.

4 So, number one, it was implemented later  
5 and the rate on the fuel surcharge in grain is lower  
6 than all the other programs. For instance, intermodal  
7 traffic is 13.25 percent and U.S. grain is 9.46  
8 percent.

9 VICE CHAIRMAN MULVEY: But, it has the  
10 same basis as the United States; your approach,  
11 methodology, is similar in both Canada and the United  
12 States?

13 MS. SZEL: Same methodology. We use on-  
14 highway diesel price in the United States. We use WTI  
15 plus a crack spread in Canada.

16 VICE CHAIRMAN MULVEY: You say that a  
17 mileage-based rate would not be the silver bullet but  
18 wouldn't a mileage-based rate with some adjustments  
19 still more closely reflect cost differences than a  
20 rate-based rate?

21 MS. SZEL: So long as you were able to  
22 construct something that accounted not just for the

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1 miles, but accounted for all the other characteristics  
2 and the movement then one might argue that it would  
3 appear to be fairer.

4 VICE CHAIRMAN MULVEY: Well, you can't  
5 account for everything. I don't think it's possible  
6 to have a surcharge that would account for all the  
7 differences in all of the shipments. Something that  
8 at least captured major differences like, for example,  
9 weight or terrain or things like that. I mean I have,  
10 seen the programs that the various railroads have,  
11 including CP's, for monitoring traffic and they are  
12 very, very detailed and very, very specific. You can  
13 always tell people exactly where their shipment is at  
14 any moment in time or at least within some distance of  
15 where it is.

16 And it strikes me that you could construct  
17 algorithms which could calculate the fuel surcharge  
18 with a little more precision, a little more  
19 correlation to the fuel cost than a rate-based one  
20 which is based upon differential pricing.

21 MS. SZEL: I suspect you could construct  
22 an algorithm for almost anything, but I can assure you

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1 that I'm not the person who's going to do and that's  
2 a fair comment. But, I do repeat that some of the  
3 other characteristics of traffic are significant. A  
4 higher speed train that requires greater handling uses  
5 significantly more fuel than one that doesn't and  
6 that's a very significant factor and just because you  
7 might know where all your cars are at any given time,  
8 it doesn't necessarily mean that that correlates to  
9 fuel usage.

10 VICE CHAIRMAN MULVEY: I meant through  
11 calculating what the average speed of that train was  
12 going to be, in fact, in matters of the surcharge in  
13 the general way.

14 CHAIRMAN BUTTREY: I think I heard you say  
15 over time, over the last year or so or two years,  
16 you're still recovering I think you said only about 80  
17 percent of your fuel costs.

18 MS. SZEL: Yes, that's true.

19 CHAIRMAN BUTTREY: Increased fuel costs.

20 MS. SZEL: Increase in fuel cost.

21 CHAIRMAN BUTTREY: Right.

22 MS. SZEL: Yes.

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1                   CHAIRMAN BUTTREY: Right. Okay. And you  
2 say that the reason for that is because some of the  
3 people came into the program late and because some of  
4 the people using the service have contracts or other  
5 agreements that preclude that. Is that what you were  
6 saying?

7                   MS. SZEL: Well, it's probably a  
8 combination of, for instance, when you've got a  
9 differential in your fuel surcharge. You know, for  
10 instance, less in the ag business, more in the  
11 intermodal business. You're always going to have a  
12 spread and it would be unlikely that you would truly  
13 recover 100 percent.

14                  CHAIRMAN BUTTREY: Yes.

15                  MS. SZEL: Our goal is to ensure that we  
16 spread it as equally as we can among our shippers and  
17 achieve 100 percent coverage so that 100 percent of  
18 our customers are, in fact, contributing to that fuel  
19 surcharge.

20                  CHAIRMAN BUTTREY: I don't know whether  
21 you were here this morning when we had a lot of  
22 shippers coming in and consultants for shippers coming

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1 and they were basically saying that all the carriers  
2 are recovering way above what their increase in fuel  
3 costs are and it's almost like we're talking about  
4 apples and oranges. There's a total disconnect here  
5 between what the parties, the witnesses have said  
6 today. It's difficult to understand that.

7 MS. SZEL: It's an accurate observation.

8 CHAIRMAN BUTTREY: A total disconnect.

9 MS. SZEL: Yes.

10 CHAIRMAN BUTTREY: Any other questions?

11 VICE CHAIRMAN MULVEY: No, not at this  
12 time. Thank you very much.

13 CHAIRMAN BUTTREY: Thank you very much.

14 MS. SZEL: Thank you.

15 CHAIRMAN BUTTREY: Our next witness is  
16 from CSX Transportation. Welcome. Good afternoon.

17 MR. JENKINS: Thank you. Good afternoon.  
18 We have Power Point slides. So, if you'll give us  
19 just a second here.

20 CHAIRMAN BUTTREY: We're shocked. You  
21 gentlemen may proceed whenever you're ready.

22 MR. JENKINS: Mr. Chairman, Mr. Vice

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1 Chairman, I apologize for the delay.

2 My name is Chris Jenkins. I'm the Vice  
3 President of Coal and Automotive for CSX  
4 Transportation and I'm accompanied today by Pete  
5 Shudtz from our Washington office.

6 We appreciate the opportunity to speak  
7 with you on what's really a critical topic of CSX and  
8 that is the recovery of our fuel costs and also to  
9 talk about how we are going to meet the demands of our  
10 customers for more service and more transportation  
11 capacity.

12 Pressure's building on us so that we can  
13 move more goods efficiently. For the first time in a  
14 generation, demand for transportation on CSX has  
15 challenged our capacity. Imported goods are flowing  
16 at a faster pace. Every manufacturing industry has  
17 shown more interest in rail transportation and greater  
18 demands for us to get their goods to the distribution  
19 and consumption points.

20 Now, to meet those challenges, we've got  
21 to expand our physical plant. We're rising to that  
22 challenge. In 2001, we spent a billion dollars on

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1 capital. Same number for 2002, 2003, 2004 and 2005.  
2 A billion dollars a year. Maybe 1.1 billion in 2005.

3 But, in 2006, we're going to spend \$1.4  
4 billion and most of that increase is going into  
5 capacity expansion projects. On the Chicago to  
6 Florida corridor, for example, we're putting in dozens  
7 of new passing sites and extending existing passing  
8 sites on a corridor that has seen no capacity for 50  
9 years.

10 So, what does all that have to do with  
11 fuel surcharges? Well, the answer is this. That  
12 while we are spending more on capital, in this case an  
13 increase of about \$300 million shown by the blue bars  
14 between 2005 and 2006, we're also spending or spent in  
15 2005 \$614 million more on diesel fuel than we spent in  
16 2001 and we project that in 2006 we'll spend \$859  
17 million more on diesel fuel.

18 So, unless we can find a good way to  
19 recover that increase in fuel cost, we will hurt our  
20 ability to make the capital improvements that are so  
21 badly needed.

22 I think we're ready. Next slide.

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1 Well, here are the numbers. This is our  
2 total fuel cost 2002 through 2005. You can see we  
3 spent about \$2.8 billion in fuel and about a third of  
4 that or 1.1 billion has been due to the increase in  
5 cost of fuel from 2001.

6 Well, so, what do we do? You know, our  
7 view has been that we need to do exactly what other  
8 businesses are doing whether they're airlines,  
9 steamship companies, florists. We need a fuel  
10 recovery charge and that really we needed to ask our  
11 customers to cover the incremental cost of fuel.

12 Now, I only wish our program was as  
13 efficient as has been suggested. It has not been a  
14 profit center for us. In fact, we have under  
15 recovered \$319 million in fuel over the last four  
16 years.

17 Stated differently, our incremental cost  
18 of fuel exceeded what we recovered in the fuel  
19 surcharge by \$319 million. All of our figures  
20 excluding gains or losses from hedging. We're talking  
21 here about pure fuel costs. So, \$319 million that we  
22 have been unable to recover.

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1                   Now, we're working on this, but the  
2                   shortfall has a real intangible effect on our ability  
3                   to respond to the strong demand for our services.

4                   The fuel surcharge program that we put in  
5                   place is designed to help us achieve that recovery.  
6                   We believe it's fair, it's appropriate, and it is  
7                   consistent with the principles of differential  
8                   pricing.

9                   In our commercial transactions,  
10                  negotiating the price occurs simultaneously with  
11                  discussion of the fuel surcharge and all of the other  
12                  terms and conditions of our contract prices and in  
13                  effect, the fuel surcharge is part of the price, part  
14                  of the rate.

15                  What we're trying to do is to distribute  
16                  as fairly as we can the cost of fuel across our  
17                  traffic base and we think price provides a very good  
18                  mechanism for determining how that allocation should  
19                  take place because price does consider weight and  
20                  distance. It considers competitive factors. It  
21                  considers grades, and other operating considerations.  
22                  Price incorporates an enormous amount of information

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1 about a piece of business.

2 The other advantage of using price is that  
3 it prevents us from charging a fuel surcharge that's  
4 too high on some of the lowest rated business. A  
5 surcharge that might drive that business away and give  
6 us fewer revenues and carloads to spread our fixed  
7 costs over.

8 So, you know, as we go forward, there are  
9 a few things to mention. First of all, we think our  
10 program is very transparent. It is linked to WTI  
11 which is extremely visible. We publish on our web  
12 fairly extensive information about calculation of the  
13 surcharge for the current month as well as for  
14 upcoming periods and it's also the case that as we  
15 recover our cumulative losses, we are willing to make  
16 adjustments in the program so that it is generating an  
17 amount that is consistent with our incremental fuel  
18 costs and does not create an over recovery. We want  
19 to be competitive, responsive to customer needs.

20 I want to close just by referring to the  
21 point that I made earlier. Our customers want us to  
22 move more traffic. We have got to add capacity to do

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1 that and we can only add capacity if we're generating  
2 an economic return that allows us to make those  
3 investments and in order to do that, we got to take  
4 care of the challenge presented by high fuel prices.

5 Thank you very much and I'd be pleased to  
6 take any questions you may have.

7 CHAIRMAN BUTTREY: You said you had a 319  
8 million shortfall in full cost recovery.

9 MR. JENKINS: Yes.

10 CHAIRMAN BUTTREY: What does that 319  
11 million represent?

12 MR. JENKINS: Well, the 319 million is  
13 basically the difference between the amount that we  
14 have spent in fuel above our 2001 costs and what we've  
15 gotten back through the fuel surcharge. So, we've  
16 recovered 319 million less with the fuel surcharge  
17 than what we've paid out in excess fuel costs and that  
18 is due to the fact that we don't have complete  
19 coverage of the fuel surcharge on all of the traffic.  
20 We do have contracts particularly older contracts that  
21 don't contain fuel surcharge provisions and we're  
22 working as those contracts come up for renewal to get

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1 fuel surcharge coverage and broaden the coverage to  
2 the point where we get just about all the traffic  
3 included.

4 CHAIRMAN BUTTREY: Do you have any idea  
5 why there's such a total disconnect between what  
6 you're saying and what all the other witnesses this  
7 morning were saying?

8 MR. JENKINS: I am very sure our numbers  
9 are correct and that we know what we have spent on  
10 fuel in an incremental sense and we know what we've  
11 brought in on the surcharge and so, I can't really  
12 address how their computations were done, but we are  
13 very sure that ours are correct.

14 CHAIRMAN BUTTREY: And they seem to be  
15 very sure that theirs are correct.

16 MR. JENKINS: There is a difference of  
17 opinion.

18 CHAIRMAN BUTTREY: Everybody's entitled to  
19 their own opinion, but nobody's entitled to their own  
20 facts.

21 VICE CHAIRMAN MULVEY: As Disraeli says  
22 there are lies, damn lies, and statistics. So, I'm

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1 not sure what we have here, but Mr. Buttrey is right.  
2 I mean there should be facts here. They should be  
3 knowable. They should be calculable somehow or  
4 another.

5 Let me ask you a couple of questions. You  
6 said that you're not recovering all of your fuel  
7 surcharges. Some contracts don't allow them. And you  
8 said that you have a \$320 million shortfall over the  
9 period. Do any of your contracts have RCAF provisions  
10 in them which would factor in some of the fuel  
11 increases?

12 MR. JENKINS: Yes.

13 VICE CHAIRMAN MULVEY: So, at least some  
14 of them would be -- so, your shortfall is just the  
15 difference between the increased price of fuel and  
16 what you recovered from surcharges.

17 MR. JENKINS: That is correct.

18 VICE CHAIRMAN MULVEY: Well, then you've  
19 also recovered some through an RCAF.

20 MR. JENKINS: There is RCAF that applies  
21 on some of the contracts, but I would point out that  
22 there are many of the contracts that do not have RCAF

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1 or many that have RCAF, but it is subject to an annual  
2 cap of 1 percent or 2 percent or it's 50 percent of  
3 RCAF. There are a lot of things that mean that we  
4 don't get pure RCAF on contracts.

5 VICE CHAIRMAN MULVEY: Would it be  
6 possible to tease out what percent of your increased  
7 revenues from the RCAF would be attributable to  
8 increased prices of fuel that would factor into it?

9 MR. JENKINS: I think that theoretically  
10 that's possible. It would be analytically quite  
11 challenging because we're dealing with, you know,  
12 several thousand contracts, but in theory at least,  
13 that's possible.

14 VICE CHAIRMAN MULVEY: Your statement  
15 unlike all other statements was one of the few that  
16 took on the rate versus practice debate.

17 MR. JENKINS: Yes.

18 VICE CHAIRMAN MULVEY: Or at least took it  
19 on from the standpoint of arguing that it was rate  
20 rather than a practice.

21 I'd like to explore that with you a little  
22 bit more hypothetically. What if a complaint is filed

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1 under 11701(a) in which the overall freight rate is  
2 not discussed unlike the previous cases that have just  
3 been cited? Only the mechanism for recovering the  
4 fuel component is at issue and that mechanism is found  
5 to be defective on its face.

6 If the railroad has alternative approaches  
7 readily available for recouping its increased fuel  
8 costs, (let's say mileage-based rates and let's say  
9 the one that's challenged is a rate-based surcharge)  
10 and if the Board finds that employing an across the  
11 board percentage fuel surcharge is unreasonable in  
12 light of the rail transportation policy, then is there  
13 a reasonable possibility or probability that the Board  
14 could strike down the fuel surcharges as unreasonable  
15 practices in your opinion?

16 MR. JENKINS: Well, I can't express a  
17 legal opinion on what falls within or outside the  
18 Board's jurisdiction, but I can suggest a couple of  
19 things. One is that I have been in the commercial  
20 side of CSX for almost 24 years. It's coming up on 24  
21 years and in that period of time, I've been involved  
22 with hundreds of contract negotiations and as we got

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1 into the fuel surcharge era, it became very clear that  
2 this is one of the items that is part of the  
3 negotiation with that customer and the inclusion of a  
4 fuel surcharge in a contract may, in fact, change what  
5 the base is. It may change the term of the contract.  
6 It can have many, many implications that are linked  
7 directly to price or to other terms and conditions in  
8 the contract.

9 So, we find that separating the two as a  
10 practical matter is not consistent with what happens  
11 with our customers in our bargaining sessions.

12 VICE CHAIRMAN MULVEY: Let's take the  
13 demurrage rates and the demurrage rules. That would  
14 also be part of a contract. Correct? That clearly is  
15 a practice rather than a rate.

16 MR. JENKINS: In some cases, demurrage  
17 would be imbedded in the transportation contract. In  
18 many cases the demurrage is separate from the  
19 transportation contract.

20 VICE CHAIRMAN MULVEY: Thank you.

21 CHAIRMAN BUTTREY: I don't have any  
22 further questions.

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1 VICE CHAIRMAN MULVEY: Thank you.

2 MR. JENKINS: Thank you.

3 CHAIRMAN BUTTREY: The next panel is from  
4 Norfolk Southern. Good afternoon, sir. Nice to have  
5 your here. You may proceed whenever you're ready.

6 MR. SEALE: Okay. Thank you very much.  
7 Good afternoon, Chairman Buttrey and Vice Chairman  
8 Mulvey.

9 It's good to be here and I certainly  
10 understand the interest in the hearing today.  
11 Everyone has an increased interest in fuel charges,  
12 the cost of fuel and the impacts on us individually as  
13 well as the economy.

14 I've got six basic points that I'm going  
15 to go through and I'll be glad to elaborate on these  
16 six points.

17 First, like everyone else, Norfolk  
18 Southern has struggled to really adapt to changing  
19 fuel cost and the price of oil. This is not a recent  
20 phenomena, but something that we've dealt with since  
21 2000 and beyond that. It is something that we  
22 continue to look at and when we look at forecasts that

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1 EIA and others have put out since 2000, it's very  
2 clear that no one had the clear forecasting capability  
3 to identify what crude oil or derivative prices would  
4 be in the next six months particularly starting in  
5 2003. We had some relative stability of costs from  
6 2000 to 2003, but from 2003 until today, it's very  
7 volatile.

8 Second, because of that volatility,  
9 Norfolk Southern has adopted three different versions  
10 of fuel surcharges since 2000. The original one in  
11 2000. We modified that program again in March of 2004  
12 and we announced a third modification April 24th to  
13 apply July 1st of 2006. We'll continue to look at the  
14 -- at the formulas to try to adopt what we see as a  
15 very volatile unpredictable situation.

16 Third, we're looking at the oil market  
17 like everyone else and I have to say that when I put  
18 my hat on in our company and I'm Executive Vice  
19 President and Chief Marketing Officer for the record  
20 for Norfolk Southern, I wish I could sit here and tell  
21 you that I predicted that type of freight demand that  
22 we're seeing today, that we saw in 2005 and that we

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1 saw in 2004. My hindsight is 100 percent, but my  
2 forecasting capability on that demand was not very  
3 good.

4 The same shortfall in terms of our  
5 forecasting capability came into play with respect to  
6 crude oil, but with that said, we're going to continue  
7 to monitor it and we will continue to modify our  
8 program as we go forward as we see fit in terms of the  
9 market itself and the cost of oil.

10 The fourth primary point that I want to  
11 make is that, and it relates to the forecast that I  
12 just mentioned, our traffic at Norfolk Southern  
13 continues to grow and it's grown since -- it's grown  
14 14 percent since 2000, since the inception of our  
15 first fuel surcharge program against a low-tech  
16 industrial production growth rate of 1 percent.

17 So, as we have assessed fuel and we've  
18 assessed price together in the marketplace over that  
19 period of time, our demand numbers and our volume  
20 numbers show that we are competitive in the  
21 marketplace and the demand continues even today. In  
22 the first quarter of 2006, our volume was up 5

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1 percent. It was up another 4 percent for 2005.

2 So, continuing demand and it appears that  
3 the combination of price and fuel surcharge is  
4 effective in the marketplace. It's value to the  
5 customer.

6 The fifth point is that we price to the  
7 market. We look at market factors in terms of  
8 determining our price for all of our services. Fuel  
9 is a component of that market price.

10 When I look at our fuel surcharge of  
11 Norfolk Southern, speaking just for our company, I see  
12 a three-legged stool. First is a partial cost  
13 recovery. The second leg is a market-based component  
14 that is brought about by negotiations in the  
15 marketplace and then the third is it reflects the  
16 efficiency of rail. The fuel surcharge has become a  
17 reflection of rail's competitive advantage in the  
18 marketplace vis-a-vis fuel efficiency.

19 So, all three of those factors converge  
20 into market-based pricing including fuel.

21 The sixth point is that we must continue  
22 to price for the market at Norfolk Southern to be able

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1 to enhance the capacity to meet the demand that we're  
2 seeing. Our capital budget this year is  
3 \$1,146,000,000. At the end of this year and in a  
4 four-year hiring period we will have hired 8,000  
5 employees. A 2,000 employee net gain to the company  
6 to handle additional business. We will have spent  
7 over \$600 million on new locomotives.

8 All of that is to provide service and  
9 these six components are the crux of our fuel  
10 surcharge application in the market and we will  
11 continue to assess that going forward and do the best  
12 we possibly can to make sure that we're matching up  
13 total service with value.

14 Thank you very much.

15 CHAIRMAN BUTTREY: Thank you, sir.

16 Maybe you said this in so many words, but  
17 I'm asking every single witness that comes here if you  
18 could unequivocally state for the record that you're  
19 not over recovering your fuel costs.

20 MR. SEALE: Looking over the last six  
21 years since we've had a fuel surcharge, I can state  
22 that we have not over recovered over that period of

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1 that time. We continue to work on that. We've got 85  
2 percent of our revenues now covered by some form of  
3 fuel surcharge.

4 The negotiation process is very prevalent  
5 in this area. There's a lot of variety to what has  
6 been put into place and over that period of time on  
7 direct diesel fuel, we have under recovered and then  
8 if we look at diesel fuel lubricants and gasoline,  
9 that number is larger with respect to the under  
10 recovery.

11 CHAIRMAN BUTTREY: Do you put a number on  
12 the under recovery?

13 MR. SEALE: Only on the direct diesel fuel  
14 expense starting at our \$23 base.

15 CHAIRMAN BUTTREY: All fuel.

16 MR. SEALE: Yes, in 2000, it's \$87 million  
17 and then if you take in gasoline, lubricants and  
18 diesel fuel combined and we all operate huge fleets of  
19 wheeled vehicles to support train service. That  
20 number climbs to \$233 million.

21 VICE CHAIRMAN MULVEY: Getting back to  
22 this rate versus practice debate, is it accurate to

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1 say that in the Carolina Power and Light case that  
2 Norfolk Southern argued that the fuel surcharge was a  
3 separate rule rather than an element in the base rate  
4 and therefore, was not an issue in the rate case? Do  
5 you recall that?

6 MR. SEALE: I do recall that and I also  
7 recall that the other party in the case argued that it  
8 was part of the rate.

9 VICE CHAIRMAN MULVEY: People do change  
10 sides.

11 MR. SEALE: Well, you know, at the end of  
12 the day when we look at it, like I described it, the  
13 three-legged stool. It's difficult to pull off one  
14 leg of a stool and sit in it.

15 VICE CHAIRMAN MULVEY: Have you answered  
16 this? What portion of your traffic is not covered by  
17 fuel surcharges? Where you have contracts that  
18 preclude it or --

19 MR. SEALE: We estimate 85 percent of our  
20 revenue base is covered by some variation of fuel  
21 surcharge. Of some fuel and with respect to RCAF,  
22 what we have generally been doing is take a percentage

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1 out of RCAF before we apply some variation of fuel.

2 Most of that's in negotiation and the  
3 consummation of the deal that's done is part of that  
4 agreement.

5 VICE CHAIRMAN MULVEY: So, it's RCAF minus  
6 fuel. Then the fuel surcharge.

7 MR. SEALE: That's correct.

8 VICE CHAIRMAN MULVEY: So, you would argue  
9 that you're not over recovering from the fuel  
10 surcharge program? Not over recovering from double  
11 dipping as they say.

12 MR. SEALE: We do our absolute best to  
13 ensure that that does not occur.

14 VICE CHAIRMAN MULVEY: Let's see here.

15 CHAIRMAN BUTTREY: Thank you very much.

16 MR. SEALE: Thank you.

17 VICE CHAIRMAN MULVEY: Thank you.

18 CHAIRMAN BUTTREY: Our next witness is  
19 from Union Pacific. Good afternoon.

20 MR. KNIGHT: Good afternoon. We have a  
21 Power Point as well. Very quick here.

22 Good afternoon. My name Rob Knight. With

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1 me is Mike Rock from our Washington office. I am the  
2 Chief Financial Officer at Union Pacific.

3 During my 25-year career at the railroad,  
4 I have also held positions as Vice President and  
5 General Manager of both our energy and our automotive  
6 groups. I've had a chance to listen to both our  
7 customers and our shareholders which has given me a  
8 unique perspective on our fuel surcharge initiatives.

9 The Board has seen my written testimony  
10 and there's been a great deal of information discussed  
11 here already today. So, I'll just take a few minutes  
12 to summarize Union Pacific's key points.

13 Let me start with a very basic business  
14 principle. To stay in business and continue to serve  
15 our customers, we must generate enough revenue to  
16 cover the cost of doing business. This is as true for  
17 Union Pacific Railroad as it is for any other business  
18 in America and fuel is a major cost for Union Pacific.

19 In fact, we are one of the largest  
20 consumers of diesel fuel in North America. In 2005,  
21 we used 1.35 billion gallons of diesel. We paid \$2.4  
22 billion for that fuel and another \$150 million in

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1 other fuel related costs such as utilities, gasoline,  
2 lubricants and other fuels.

3 As we all know, fuel prices have risen  
4 dramatically in recent years and higher fuel prices  
5 have clearly not been a positive for Union Pacific.  
6 Nobody likes high fuel prices. They are a tax on the  
7 economy and a tax on the national productivity.

8 We see the impact in our own personal  
9 lives as we fill up at the gas pump. When Union  
10 Pacific filled up at the gas pump last year, it cost  
11 us about 1.4 billion more in locomotive diesel fuel  
12 alone than it cost us in 2002. That's a 150 percent  
13 increase and a serious financial head wind to  
14 overcome.

15 Given the significant impact of higher  
16 fuel costs on our company, we have worked aggressively  
17 to reduce our overall fuel consumption. Since 2000,  
18 we have acquired nearly 2,700 new fuel efficient  
19 locomotives at a cost of over \$3.5 billion. Last  
20 year, we started taking the first of 180 new hybrid  
21 low-emission yard locomotives and we've initiated  
22 several changes to our operating practices that have

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1 reduced fuel usage.

2 As a result of these efforts, we have  
3 improved our overall fuel consumption by 7 percent  
4 since 2000 while growing our traffic volumes by about  
5 7 percent over the same time frame. Union Pacific  
6 does not consume as much fuel as it would without  
7 these efforts.

8 However, our fuel costs have continued to  
9 climb. Over the ten years between 1992 and 2002, our  
10 diesel fuel prices remained fairly constant averaging  
11 below 75 cents per gallon diesel. In 2002, it  
12 averaged about 73 cents a gallon and our fuel and  
13 utility costs made up only 12 percent of our total  
14 operating expenses. By 2005, that percentage had  
15 almost doubled to 22 percent of our total operating  
16 expenses. Diesel fuel averaged \$1.77 per gallon last  
17 year and in 2006, is up around \$2.20 a gallon diesel.

18 This rapid disproportionate rise in fuel  
19 price is what ultimately led Union Pacific to initiate  
20 our fuel surcharge program in 2002. It wasn't clear  
21 to us how long or how high fuel prices would rise, but  
22 it was clear that we needed to recover this huge and

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1 growing cost of doing business.

2 Our early attempts at a surcharge weren't  
3 very sophisticated, but over time, based on comments  
4 and suggestions from our customers, we've modified and  
5 improved the surcharge program. We've developed a  
6 process that, one, reflects the general fuel price  
7 trend, two is easy to understand and three is easy to  
8 administer for both our customers and for Union  
9 Pacific.

10 We've set the 75 cent per gallon UP  
11 historical average as our baseline. We've linked our  
12 surcharge program to the published DOE, on-highway  
13 diesel fuel index which is independently calculated  
14 and used widely within the transportation industry.  
15 This index is easily accessible and as you can see on  
16 the slide, is well coordinated and correlated to Union  
17 Pacific's fuel price.

18 Our goal has been to recover 100 percent  
19 of the incremental fuel costs above the baseline.  
20 We're not there yet.

21 In a perfect world, 100 percent of our  
22 incremental fuel cost would be recovered from 100

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1 percent of our customers. In the real world, however,  
2 this has not been the case.

3 We are including fuel surcharge provisions  
4 in all new price documents. However, we have  
5 commercial relationships with some of our customers  
6 both large and small that have developed over time.  
7 Contracts already in place with these customers have  
8 prevented us from implementing a surcharge on their  
9 business thus far.

10 As fuel costs have risen dramatically over  
11 the past few years, our surcharge recovery has  
12 increased as well, but so has the amount of  
13 incremental fuel cost not recovered. As you can see  
14 on this slide as indicated by the green bar, since  
15 2003, these unrecovered costs have totaled over \$800  
16 million, but we are making progress. In 2005, we  
17 recovered about 74 percent of the incremental cost.  
18 This year, we expect our surcharges to recover about  
19 90 percent of the incremental fuel cost from about 90  
20 percent of our revenue base. Much closer to our goal  
21 of 100 percent recovery.

22 In the first quarter of this year, our

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1 total diesel fuel cost increased by about \$150 million  
2 over the already high cost level of first quarter of  
3 2005. Our first quarter surcharge recovery increased  
4 about 190 million year over year. This has caused  
5 some to conclude erroneously that we recovered more  
6 than 100 percent of our incremental fuel cost. This  
7 is just bad math.

8 In fact, in the first quarter of this  
9 year, we spent almost 400 million in incremental fuel  
10 costs above the historical 75 cent per gallon level.  
11 We recovered about 90 percent of that increment in the  
12 first quarter. This is about \$190 million more than  
13 we recovered in 2005, but still less than the total  
14 incremental cost.

15 On the surface, the concept of a fuel  
16 surcharge seems fairly straightforward, but the deeper  
17 you get into the details, the more complex it becomes  
18 as we heard today. To actually determine the exact  
19 fuel cost incurred by every customer on each move  
20 would involve factors as we've talked all day  
21 including weight, distance, terrain, weather  
22 conditions, equipment type and other factors. This

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1 would be hopelessly complicated, enormously time  
2 consuming and administratively costly for both our  
3 customers and our company.

4 We've learned a great deal over the past  
5 years as we've worked with our customers and developed  
6 a better understanding of the surcharge process. In  
7 fact, as I mentioned, our current program reflects  
8 modifications from the original mechanisms in response  
9 to customer feedback. We're also learning from  
10 comments and suggestions generated by this hearing and  
11 there may be further modifications and improvements to  
12 be made.

13 In any event, it will be critical that our  
14 surcharge program enables Union Pacific to fully  
15 recover its cost of fuel. It must be responsive to  
16 customers. It must be equitable and still be easy to  
17 administer for both Union Pacific and our customers.

18 As I stated at the beginning of my  
19 remarks, Union Pacific must recover its cost of doing  
20 business if it intends to stay in business for the  
21 long term. Our customers are relying on us to be here  
22 for the future to meet their needs and invest for

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1 their growth.

2 By the end of this year, Union Pacific  
3 will have invested nearly \$26 billion in its rail  
4 network since 1996. This includes nearly 2.8 billion  
5 in, excuse me, in 2006 and we expect to continue  
6 investing in the future, but we are relying on private  
7 investments in private right-of-way and we can only do  
8 that if our returns exceed the cost of that invested  
9 capital.

10 In recent years, Union Pacific has not  
11 earned a sufficient return to meet let alone exceed  
12 its cost of capital as our shareholders and our  
13 investors require. In fact, our return on investment  
14 in 2005 was only 6.3 percent using the STB methodology  
15 as indicated on the chart here which is well below the  
16 STB estimated cost of capital at around 10 percent.

17 Unrecovered fuel costs put additional  
18 pressure on those financial returns and impairs our  
19 ability to meet the increased demands for rail  
20 transportation in the years ahead.

21 The bottom line, Union Pacific isn't in  
22 the business of trying to make money from our fuel

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1 surcharge program. We're in the business of making a  
2 fair return by offering valued railroad services to  
3 our customers. In order to do this, to stay viable as  
4 a company and to reinvest for the long term, it is  
5 absolutely essential that our revenues cover our costs  
6 of doing business and that includes the unpredictable  
7 cost of fuel.

8 Thank you.

9 CHAIRMAN BUTTREY: The claim has certainly  
10 been made all morning that your company and others are  
11 making up their loss on their contract business, on  
12 their tariff business. What is your response to that  
13 claim?

14 MR. KNIGHT: I respond by saying that for  
15 Union Pacific in the first quarter and we expect for  
16 2006 in total, our recovery above that threshold we  
17 expect to be about 90 percent and the total revenue  
18 base that will contribute towards that recovery also  
19 is 90 percent. So, there's still some business out  
20 there that we need to tap into as those contracts come  
21 to term and every new price document we put in place  
22 will have a fuel recovery, but our 90 percent recovery

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1 is being generated by 90 percent in aggregate.

2 VICE CHAIRMAN MULVEY: What percentage of  
3 your traffic is not covered by fuel surcharges because  
4 of contracts? Do you know?

5 MR. KNIGHT: Well, it would be roughly the  
6 remaining 10 percent that doesn't have some sort of --

7 VICE CHAIRMAN MULVEY: So, only about 10  
8 percent --

9 MR. KNIGHT: Yes. Yes.

10 VICE CHAIRMAN MULVEY: -- is precluded.

11 MR. KNIGHT: And there's a variety of  
12 coverage rates within that 90 percent that does have  
13 some sort of fuel surcharge, but only 10 percent  
14 roughly would have nothing at this point in time.

15 VICE CHAIRMAN MULVEY: You know, I had  
16 heard that there were some contracts that were pretty  
17 long lived yet that still had these clauses in them  
18 and it would be long time before they could be  
19 renegotiated.

20 MR. KNIGHT: And that is true.

21 VICE CHAIRMAN MULVEY: Okay. How do you  
22 buy your fuel? Do you buy mostly wholesale or, you

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1 buy it mostly wholesale in bulk.

2 MR. KNIGHT: That's right.

3 VICE CHAIRMAN MULVEY: Of course.

4 MR. KNIGHT: Right?

5 VICE CHAIRMAN MULVEY: But you use  
6 basically a different -- you don't use the off-highway  
7 rate. You use the on-highway rate. Some argue that  
8 the off-highway rate will more closely tie to the  
9 actual rate that you pay for fuel for the base rate.

10 MR. KNIGHT: Right. I heard that today  
11 and, in fact, in our case, as I showed on one of my  
12 charts, the correlation between the DOE on-highway to  
13 the price that we actually pay is very well correlated  
14 and it's a very high correlation rate.

15 So, in our case, we think that correlation  
16 exists with the on-highway pricing. I can't speak to  
17 the off-highway. Is it a better type of correlation?  
18 Frankly, I doubt its any tighter, but perhaps that  
19 could be another way of looking at it.

20 VICE CHAIRMAN MULVEY: You began your  
21 testimony discussing the improved fuel efficiency of  
22 your locomotive fleet, a 7 percent reduction and

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1 improvement in fuel efficiency over the last 6/7 -- 6  
2 years or so. Is that factored at all into your  
3 calculation of the fuel surcharge?

4 MR. KNIGHT: It is. When we look at  
5 establishing the rate that we're going to apply to the  
6 surcharge, we take into consideration what we actually  
7 are spending. So, the fact that we are doing things  
8 more fuel efficiently does go into the mix in terms of  
9 setting the rate.

10 VICE CHAIRMAN MULVEY: And finally, it's  
11 been argued that the RCAF might be a fairer way of  
12 calculating fuel recovery than using a fuel surcharge.  
13 Would you think that getting rid of the fuel  
14 surcharges and just relying upon RCAF would be a way  
15 of capturing the same proportion of cost that you are  
16 now?

17 MR. KNIGHT: Possibly, as you heard today,  
18 I think there's some adjustments that would have to be  
19 looked at with RCAF. The biggest one frankly is the  
20 lead time. I think as we talked today or spoke  
21 earlier, the RCAF is about 12 percent recovery and  
22 today our actual fuel expense is closer to 22 percent

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1 of operating expense. So, you've got that long lead  
2 time. So -- and there are other inherent issues I  
3 suspect that customers if they all are looking at RCAF  
4 might find across the entire spectrum of customers.

5 VICE CHAIRMAN MULVEY: Well, we adjust the  
6 weights periodically.

7 MR. KNIGHT: Right.

8 VICE CHAIRMAN MULVEY: We could adjust the  
9 weights again at a starting point for this and then,  
10 of course, fuel data from the AAR's available on a  
11 monthly basis and perhaps we could have a new RCAF  
12 which would come out monthly just reflecting the fuel  
13 and then one that comes out quarterly reflecting the  
14 other components, but --

15 MR. KNIGHT: I think one of the keys would  
16 be to be transparent and be something that not only  
17 the rails, but also the customer base could readily  
18 access and see in the marketplace and not something  
19 confusing that would be kind of a mystery to them as  
20 to how that was calculated and that's the beauty in  
21 mind of the DOE on-highway diesel fuel prices. An  
22 index that is readily available. It's not railroad

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1 owned or railroad generated. It's out there for  
2 everybody to see and there's no debate over what that  
3 number is.

4 VICE CHAIRMAN MULVEY: Thank you.

5 CHAIRMAN BUTTREY: There was a lot of  
6 testimony this morning about the difference between  
7 what grain shippers pay and what coal shippers pay.  
8 The grain shippers testified that they were getting a  
9 much worse deal if you will than the coal shippers  
10 are. I wonder if you have any response to that.

11 MR. KNIGHT: I don't. We assess our fuel  
12 surcharge as a percentage of rate. So, that  
13 particular argument I think applied to more of  
14 mileage-based rate. But, I think one of the comments  
15 that was made earlier which I think is a true  
16 statement is that with coal you are generally talking  
17 about unit coal trains made up of all that business  
18 moves and efficient use of coal trains.

19 CHAIRMAN BUTTREY: But, aren't you also  
20 talking about unit trains when you're talking about  
21 grain?

22 MR. KNIGHT: Well, with grain you have a

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1 large portion of your unit train business, but you  
2 have other business in the grain markets that doesn't  
3 move as efficiently in unit train business. You have  
4 shuttle trains and even smaller cuts as well. So, I  
5 don't have a strong opinion in terms of the  
6 differences between the ag and the coal markets.

7 CHAIRMAN BUTTREY: Questions.

8 VICE CHAIRMAN MULVEY: No. Thank you.

9 CHAIRMAN BUTTREY: Thank you very much.

10 MR. KNIGHT: Thank you.

11 CHAIRMAN BUTTREY: We were conferring  
12 about what our schedule would be and we're going to  
13 take the next witness. Then we're going to take  
14 another 15-minute break. Then we'll come back and  
15 have the consultant panel.

16 So, see you when you're ready, sir.

17 MR. DINGMAN: Good afternoon. My name is  
18 Robert O. Dingman, Jr., President of the Oil Creek and  
19 Titusville Lines.

20 The Oil Creek and Titusville Lines are the  
21 short-line railroad in Northwest Pennsylvania  
22 operating on 16 miles of leased track between

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1 Rossville and Titusville, Pennsylvania. Oil Creek and  
2 Titusville Lines has a junction settlement carrier  
3 relationship with Norfolk Southern and its predecessor  
4 Conrail since 1986.

5 Mr. Chairman, Mr. Vice Chairman, valued  
6 shippers trade association members, rail consultant  
7 and colleague railroads, allow me first to state that  
8 Oil Creek and Titusville Lines has no fundamental  
9 disagreement with the surcharge as a method of  
10 recovering dramatic unpredictable and material  
11 increases in fuel and other costs. The imposition of  
12 a surcharge is far better than the destruction of  
13 service quantity or quality to prevent the failure of a  
14 carrier's enterprise.

15 However, since the tariff contract or  
16 exempt quotation is frequently adjusted every six to  
17 12 months in our experience and it may contain an RCAF  
18 adjustment provision, the surcharge should be related  
19 only to those price changes which are, in fact,  
20 dramatic, unpredictable and in excess of the  
21 contractual mechanisms' ability to make the carrier  
22 whole.

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1           The surcharge must not continue to be used  
2 to enhance a carrier's profit at a time of tight  
3 capacity and unusual traffic demands. This goes  
4 beyond being a mere misnomer and is in our opinion an  
5 unreasonable practice.

6           As we understand Norfolk Southern's most  
7 recent public announcement, they appropriately  
8 recognize the foregoing. Furthermore, they realize  
9 that the index they use for calculating the surcharge  
10 must be contemporaneous with the time frame for which  
11 the quoted price was to be in effect. Hopefully, in  
12 addition, they recognize that our shippers may not  
13 operate in a protected franchised environment such as  
14 that which the railroads enjoy. Thus, the shippers  
15 cannot pass on costs as easily and therefore,  
16 profiteering through an exorbitant fuel surcharge is  
17 unnecessarily and unwisely beating up on our shippers.

18           Finally, all billing carriers have the  
19 right to adjust their cost recovery methods on through  
20 rates, but they must divide the additional revenue  
21 amongst all carriers in the route who have  
22 participated in the rate making. To do otherwise is

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1 profiteering by the billing carrier at the expense of  
2 the carrier which actually incurred its share of those  
3 increased costs, but did not receive its rightful  
4 revenue from the surcharge.

5 This is the status of the current  
6 relationship between Oil Creek and Titusville Lines  
7 and Norfolk Southern despite our numerous and repeated  
8 attempts to rectify this unfair arrangement with them.

9 This practice is an unreasonable practice  
10 designed either to coerce Oil Creek and Titusville  
11 Lines as a short-line carrier into a new and different  
12 accounting relationship which is not in our best  
13 interest or to profit Norfolk Southern as the  
14 collecting carrier by recovering funds as a fuel  
15 surcharge on fuel they did not burn.

16 Conclusion, in either case, Oil Creek and  
17 Titusville Lines respectfully ask the Surface  
18 Transportation Board to redress this unreasonable  
19 practice upon complaint.

20 Thank you for your time and for your  
21 attention to this important matter.

22 CHAIRMAN BUTTREY: Thank you very much,

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1 sir.

2 VICE CHAIRMAN MULVEY: Norfolk Southern  
3 then enforces fuel surcharges on traffic that you  
4 originate and terminate and --

5 MR. DINGMAN: That's correct.

6 VICE CHAIRMAN MULVEY: -- they share none  
7 of those increased fuel costs with you?

8 MR. DINGMAN: That's correct.

9 VICE CHAIRMAN MULVEY: And that's because  
10 you negotiated that in your contract with that? You  
11 agreed to that in your contract or --

12 MR. DINGMAN: No, we did not agree to that  
13 in the contract.

14 VICE CHAIRMAN MULVEY: That's just --

15 MR. DINGMAN: Norfolk Southern deals with  
16 the handling line connecting short lines which is a  
17 class of accommodating arrangement that they have. I  
18 understand that they share and have a mechanism to  
19 share fuel surcharges with those carriers.

20 Oil Creek and Titusville Lines is one of  
21 three or four junction settlement carriers that were  
22 with Conrail that are now with Norfolk Southern and as

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1 I understand it, those that have not converted do not  
2 share in any fuel surcharge.

3 I see no reason why since we participate  
4 in the rate making, since we burn the fuel that we're  
5 not eligible to participate in that.

6 Regardless of the level or the method of  
7 calculation on the surcharge, if it is applied to the  
8 rate and the rate applies to the entire rate, goes  
9 through route, then we are entitled to it and I think  
10 that this is prima facie if you will evidence that it  
11 is an unreasonable practice, very small, affecting a  
12 very small railroad, but it is unreasonable.

13 The fact of beating up on our shippers is  
14 a point which I make to say that if we're going to  
15 increase prices dramatically in a time of tight  
16 capacity, we have to step to the plate when we  
17 negotiate the rates and say so.

18 In my opinion and I've sat here and  
19 listened to the presentations that have been given so  
20 eloquently by my good colleagues, they have used the  
21 fuel surcharge as a quick way to profit from the tight  
22 capacity to raise a lot of money.

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1           Appreciate that. Whether it's right or  
2 wrong, I leave to others, but I want our share.

3           VICE CHAIRMAN MULVEY:        You sound  
4 suspiciously like somebody else in the railroad  
5 business who I won't mention right now, but is always  
6 looking for share for all his constituents.

7           What if you were to just convert to the  
8 other accounting system? Would that be terribly  
9 burdensome? It would give you the right to --

10          MR. DINGMAN: It doesn't give you the  
11 right to participate in setting and negotiating the  
12 rate. You present to Norfolk Southern a category of  
13 rate work, a broad category of commodities. We like  
14 to be able to find, negotiate rates with the class  
15 ones that connect for new customers. We've been  
16 successful at that. We have published the rates  
17 because we can do it quickly when Norfolk Southern and  
18 the other connecting carriers give us permission to do  
19 so.

20          So, we do this as a form of active  
21 marketing. We think that the handling line status  
22 disrupts that ability.

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1                   Now, I might say we have another railroad  
2                   that I own, New York and Lake Erie Railroad that  
3                   connects with CSX at Buffalo among others and CSX has  
4                   many junction settlement carriers and they do  
5                   automatically divide the surcharge revenue with those  
6                   carriers. So, they have no issue.

7                   VICE CHAIRMAN MULVEY: Okay. Thank you.

8                   CHAIRMAN BUTTREY: Thank you very much,  
9                   sir.

10                  MR. DINGMAN: Thank you.

11                  CHAIRMAN BUTTREY: We'll take a 15-minute  
12                  break.

13                  (Whereupon, at 4:27 p.m. off the record  
14                  until 4:45 p.m.)

15                  CHAIRMAN BUTTREY: The last panel this  
16                  afternoon will be Escalation Consultants, Inc.,  
17                  Snively King Majoros O'Connor & Lee, Transportation  
18                  Economics, Inc., Highroad Consulting, Ltd. and Freight  
19                  Resources Network, LLC.

20                  Thank you very much for coming today.  
21                  We're anxious to hear what you have to say. Thank  
22                  you.

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1                   You may proceed.

2                   MR. ROMAN:       Chairman Buttrey, Vice  
3 Chairman Mulvey, my name's Jay Roman from Escalation  
4 Consultants and I once again appreciate the  
5 opportunity to present to the Board.

6                   My written testimony in this proceeding  
7 dealt with all the differences there that make the  
8 fuel surcharge program very distanced from the actual  
9 fuel costs that railroads incur and the analysis that  
10 we've done of railroad fuel surcharge programs  
11 demonstrates that those differences are contributing  
12 to the railroads' recovering more than their increase  
13 in fuel expense.

14                  But, after sitting through this hearing  
15 all day, I can appreciate the difficulty of the Board  
16 because you have shippers and consultants up here  
17 saying that the railroads are over recovering and you  
18 have the railroads saying boy, we're not recovering  
19 enough. We need to get more.

20                  My testimony's going to try to simplify  
21 this issue and to do that, I'd like to start with  
22 really how fuel surcharges work.

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1           Fuel surcharges are applied against the  
2 total revenue for a movement. They are applied  
3 against rates and the reason they're applied against  
4 rates is to generate an amount of revenue for the  
5 railroad to cover their increases in fuel expenses.  
6 So, you have fuel surcharges applied against rates to  
7 accumulate money for the railroads to cover expenses.  
8 So, this relationship between fuel expenses and then  
9 revenue is extremely important because that's what  
10 these surcharges do. They're applied against the  
11 revenue to cover expenses.

12           I'd like to focus my testimony on what is  
13 happening with the railroads as far as this  
14 relationship of fuel expenses in relation to revenue,  
15 what it was back before these fuel surcharges were  
16 actually generating any revenue and what it is now.  
17 You see if the railroads are in a better position  
18 right now with fuel costs as a percentage of expenses  
19 than they were back in the 2001 time frame when these  
20 surcharges weren't really generating any money.

21           And to do that, what I'd like to do if  
22 this button works -- here I'm looking at Norfolk

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1 Southern and in the fourth quarter of 2001, fuel costs  
2 as a percentage of revenue were 6.27 percent. Just  
3 dividing fuel expenses by their revenue.

4 In the fourth quarter of 2005, I'm doing  
5 a comparable calculation. Only during this time  
6 period, if you actually calculated their fuel expenses  
7 divided by revenue, you would get a percentage below  
8 the 11.68 percent I have there. Because what I am  
9 solving for is what fuel expenses would be as a  
10 percentage of revenue to the railroads without any  
11 fuel surcharge revenue.

12 So, what I'm doing with the revenue in the  
13 fourth quarter of 2005, I'm saying okay, let's get rid  
14 of any revenue associated with fuel surcharges and to  
15 do that, I'm deflating their revenue by their average  
16 fuel surcharge in the fourth quarter of 2005 which is  
17 16.7 percent. I am lowering their revenue.

18 CHAIRMAN BUTTREY: This is coming right  
19 out of the financial statement?

20 MR. ROMAN: That is correct.

21 CHAIRMAN BUTTREY: Public documents?

22 MR. ROMAN: Public documents.

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1 CHAIRMAN BUTTREY: Okay.

2 MR. ROMAN: Now --

3 CHAIRMAN BUTTREY: We may stop you, every  
4 one of you, in the middle of this because we're not  
5 going to do your questions like we normally do. So,  
6 the rest of you can be ready for questions at any  
7 time.

8 MR. ROMAN: Would appreciate it.

9 CHAIRMAN BUTTREY: Good.

10 MR. ROMAN: The 16.7 percent I'm deflating  
11 their revenue. When I divide this lower amount of  
12 revenue into the same expenses, the percentage  
13 increases of fuel expenses as a percentage of revenue.

14 So, when I go between the fourth quarter  
15 of 2001 to the fourth quarter of 2005, I show the fuel  
16 expenses as a percentage of revenue increased 5.41  
17 percent. Now, what that 5.41 percent represents it is  
18 the amount that if you apply it to the railroad's  
19 revenue in the fourth quarter of 2005, they would be  
20 no better off and no worse off as to fuel cost as a  
21 percentage of revenue than they were in the fourth  
22 quarter of 2001.

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1           This 5.41 percent is substantially below  
2           their 16.7 percent fuel surcharge. The difference is  
3           11.29 percent. What I have entitled that is recovery  
4           above fuel costs because if they recover 16.7 percent  
5           on all their revenue, they would be in a better  
6           position in the fourth quarter of 2005 than they would  
7           be in the fourth quarter of 2001.

8           Now, from analyzing all these surcharge  
9           programs, what we find is that when these programs  
10          were initiated, you had a price per barrel of oil of  
11          \$23 or \$25 per barrel and maybe there were some  
12          problems associated with these programs then, but they  
13          were very small problems. But, as oil prices went  
14          from \$25 to \$30 to \$40 to \$50 to \$60 to \$70 per  
15          barrel, these small problems have started to  
16          accumulate to be larger problems and what we find  
17          through the analysis that we've performed of the  
18          railroads is that recovery above fuel cost has  
19          increased over time as the price of fuel's increased  
20          and the --

21                   CHAIRMAN BUTTREY:       Well, it's like  
22          compound interest.

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1 MR. ROMAN: If you have a problem with low  
2 oil prices, it compounds and becomes a bigger problem  
3 with high oil prices. Yes, sir.

4 CHAIRMAN BUTTREY: I will just ask another  
5 question while we're waiting.

6 MR. ROMAN: Okay.

7 CHAIRMAN BUTTREY: All right. You've used  
8 NS as an example here.

9 MR. ROMAN: That's correct.

10 CHAIRMAN BUTTREY: Is it safe for us to  
11 assume, I mean the Board to assume that those numbers  
12 to some extent approximate the numbers that would be  
13 true for the other carriers or is this unique in some  
14 way that would keep it from being very similar to the  
15 other carriers?

16 MR. ROMAN: In my testimony, I'm going to  
17 be giving the calculation of recovery of all fuel  
18 costs for all the major U.S. and Canadian railroads.

19 CHAIRMAN BUTTREY: So, you're going to  
20 give them all.

21

22 MR. ROMAN: -- I will take Norfolk

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1 Southern through the total time period and then I'll  
2 give the results for the other railroads.

3 CHAIRMAN BUTTREY: Okay.

4 VICE CHAIRMAN MULVEY: When you were doing  
5 this fuel, your revenues by the fuel surcharge, you  
6 calculate the total fuel surcharge against the total  
7 revenue?

8 MR. ROMAN: I'm simply taking their  
9 revenue and I divide it by 1.167 percent to deflate by  
10 assuming that everyone is getting that fuel charge and  
11 deflating the revenue.

12 VICE CHAIRMAN MULVEY: You're assuming  
13 that everyone is paying the fuel surcharge.

14 MR. ROMAN: That is correct. But, you --

15 VICE CHAIRMAN MULVEY: But some are over  
16 paying it?

17 MR. ROMAN: But, if everyone is not  
18 collecting, this percentage of 11.68 percent would  
19 actually be lower. So, the over recovery would be  
20 greater because I wouldn't be deflating it by as much.

21 VICE CHAIRMAN MULVEY: Okay.

22 MR. ROMAN: Okay. This graph is showing

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1 over time what our calculations are for Norfolk  
2 Southern. The blue line with the box on it is simply  
3 -- excuse me, the green line with the diamond on it is  
4 showing what Norfolk Southern's fuel surcharge is each  
5 quarter between the fourth quarter of 2001 and the  
6 fourth quarter of 2005. Just putting out there what  
7 their surcharge is.

8 This bluish line with the box on it is  
9 called recovery above fuel cost. I've gone through  
10 the same calculation I had in the previous  
11 illustration each quarter for Norfolk Southern and  
12 tracked it against the fuel surcharge.

13 Now, from an analyst standpoint when you  
14 look at a graph like this, the first thing you say is  
15 I better go back and check my numbers. Because this  
16 is essentially showing that recovery above fuel costs  
17 and the way I'm calculating it here is pretty much the  
18 same as the railroad's total fuel surcharge out  
19 through the latter part of 2004.

20 When you go back and you check the numbers  
21 for why that's happening, this is what you find. I've  
22 added a line to this graph. It is this green line

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1 with a diamond on it. This line is reflective of the  
2 fuel cost as a percentage of revenue. It is this  
3 calculation. What is fuel cost as a percentage of  
4 revenue and it's showing that when you divide revenue  
5 into fuel cost each quarter, it didn't really change  
6 for Norfolk Southern until we got out to the year of  
7 2005.

8 So, if fuel cost as a percentage of  
9 revenue hasn't changed, then it's a question of what  
10 is the fuel surcharge? Well, what I've entitled it  
11 here is recovery above fuel cost.

12 Now, I think it's kind of interesting to  
13 talk about this line right here, fuel cost as a  
14 percentage of revenue. Why would that be staying the  
15 same over this whole time frame? We've heard lots of  
16 testimony in here today about some of the reasons it  
17 would stay the same.

18 Railroads use hedging. I mean they try to  
19 minimize the upward increases in fuel costs that  
20 they're subject, too. They institute policies and  
21 procedures. When fuel costs go up, you try to use  
22 less fuel cost. Try to buy more fuel when it's low

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1 and buy less fuel when it's high.

2 But, you also cannot ignore the fact,  
3 another thing would keep fuel cost as a percentage of  
4 revenue the same, is if the railroads are recovering  
5 a lot of their fuel costs in their rates. Because  
6 when you divide fuel cost by revenue the higher the  
7 amount of revenue, the more rate increases they get,  
8 the more downward pressure there is on this  
9 calculation of fuel cost as a percentage of revenue.

10

11 It's simply long division. The higher the  
12 denominator, the lower the result that you're going to  
13 get and in this case, we have fuel cost as a  
14 percentage of revenue not changing out through the  
15 latter part of 2004.

16 Now, when we look at this for the other  
17 major U.S. and Canadian railroads, all these numbers  
18 here are based on -- as if the railroads had the  
19 carload fuel surcharge for all of their movements.  
20 Which isn't really going to be the case.

21 All these changes represent what's  
22 happened between the fourth quarter of 2001 and the

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1 fourth quarter of 2005 just like the illustration I  
2 put up first with Norfolk Southern and it shows that  
3 Canadian Pacific had the highest revenue recovery  
4 above fuel cost at 12.1 percent. Well, we know  
5 Canadian Pacific revised their fuel surcharge in  
6 January of 2006. So, they'll no longer be the highest  
7 one here as we come out to the next quarter.

8 The lowest one here is Union Pacific with  
9 a revenue recovery above fuel cost at 1.8 percent, but  
10 I have to preface. The western U.S. railroads, here  
11 it would be wonderful to have some additional  
12 information here to true up these calculations.  
13 Because we have calculated all this revenue recovery  
14 above fuel cost based upon their carload surcharge  
15 program.

16 As it was stated here today, their fuel  
17 surcharges for instance for coal are much higher than  
18 they are under the carload program. As an example, in  
19 December of 2005, the surcharge program for coal was  
20 about 7 percent higher than their carload fuel  
21 surcharge program. So, as we get actual numbers from  
22 the revenue for the actual fuel surcharge revenue they

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1 collect, we'll true these things up. We think this  
2 lower over recovery numbers here will probably  
3 increase.

4 But, I'd like to talk about going out into  
5 the future and recommendations.

6 The way fuel surcharges are applied,  
7 they're applied against revenue to get an amount of  
8 money to cover fuel expenses. This is a very relevant  
9 calculation to be determining how these surcharges are  
10 actually performing and what we would recommend that  
11 they submit the following information to the STB to  
12 help the STB better understand what is actually  
13 happening here. To submit their total fuel expense.  
14 They already do these types of things. Their total  
15 freight revenue. The revenue collected from all their  
16 fuel surcharge programs.

17 Calculation of fuel cost as a percentage  
18 of revenue and by that I mean total fuel expense  
19 divided by total freight revenue less fuel surcharge  
20 revenue and then we'd request that they submit these  
21 calculations quarterly for the previous four years.

22 Now, what this will do, what the

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1 advantages of this are is it would provide an easy to  
2 use measure that enables the Board and other  
3 interested parties to evaluate whether a railroad's  
4 fuel surcharge program is reasonable. I think the  
5 Board needs to have something. We've been talking  
6 here all day and we have a tale of two cities in this  
7 room. You need to have data that you can really  
8 evaluate how these programs are performing.

9 It requires minimal added reporting by the  
10 railroads. They already submit most of this  
11 information. The information we're really interested  
12 in is the revenue they're recovering from their fuel  
13 surcharges. It would provide a method for eliminating  
14 the four years of fuel escalation railroads are  
15 currently receiving under their current fuel surcharge  
16 program.

17 I envision this could be used as an index.  
18 You could have an index for each railroad where you  
19 could be taking a current rate and you could be  
20 adjusting it by this index which would be reflective  
21 of how effective this program actually is.

22 Last, but not least, this is a very

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1 relevant calculation for fuel surcharges that are  
2 applied against the rate for a movement. Being as  
3 these surcharges are applied against revenue to  
4 generate an amount of money to cover expenses, these  
5 calculations are probably one of the best ways of  
6 determining how these surcharges are actually  
7 performing and how closely related they are to the  
8 railroads' actual changes and cost.

9 We've heard a lot of different numbers in  
10 here today and I think it would be important to focus  
11 on the bottom line as to how these programs are  
12 actually performing.

13 That concludes my testimony. I thank you  
14 for once again being able to present to the Board.

15 CHAIRMAN BUTTREY: Thank you. Thank you  
16 very much.

17 (Whereupon, at 5:00 p.m. the evening  
18 session began.)

19

20

21

22

1 E-V-E-N-I-N-G S-E-S-S-I-O-N

2 5:00 p.m.

3 CHAIRMAN BUTTREY: Tom, go right ahead.

4 MR. O'CONNOR: Okay. Thank you. Good to  
5 be here today. Thank you, Chairman Buttrey, Vice  
6 Chairman Mulvey, staff.

7 My name's Tom O'Connor. I'll be  
8 summarizing highlights of the presentation that Kim  
9 Hillenbrand and I submitted as testimony and we're  
10 going to come to a similar conclusion that Jay offered  
11 you just a few minutes ago.

12 What we were hearing today is a fairly  
13 easily solved problem and it's solved by the  
14 availability of the data.

15 We'll conclude with a recommended action  
16 plan and the recommended action plan spells out the  
17 data that we believe would solve the problem that is  
18 before you today.

19 We are testifying in conjunction with the  
20 American Chemistry Council. This slide reiterates  
21 some of the points made by Tom Schick in his earlier  
22 testimony and I'll just expand on one or two of those

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1 as we go through.

2 We talked a little bit about how would  
3 fuel surcharges be properly applied to specific  
4 movements and point of fact, in Canada, they have used  
5 off and on since 1926 a formula called the Davis  
6 formula which takes account of things which you heard  
7 from one of the witnesses earlier today. Takes into  
8 account speed, weight, distance and the like. It's an  
9 engineering kind of an approach to the problem.

10 But, what that concept is speaking to is  
11 the fact that it's a useful approach and we have it  
12 included in our testimony and in our recommendation to  
13 link to a service unit and which exact service do you  
14 link to and how you link to it remains to be debated.  
15 But, linking to it is important.

16 Fuel surcharges lack transparency. The  
17 data collection will solve that problem. It will  
18 solve that problem.

19 Now, in the course of the day, I'm not  
20 sure I recorded every recommendation for solving the  
21 lack of transparency, but I heard it from auto, coal,  
22 lumber, a few more shippers. I heard it finally from

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1 UP. UP wanted something that was transparent.

2 The class one railroad fuel surcharges all  
3 share a fatal flaw and the fatal flaw you heard about  
4 earlier today and you've heard about it from  
5 practically every shipper with us. The flaw is we're  
6 applying a cost increase percentage to a revenue  
7 factor. We're really doing a pricing when you take  
8 that approach. That's differential pricing not cost  
9 recovery. It's differential pricing.

10 When we are going to apply revenue as the  
11 base, we recover costs differently among commodities.  
12 That's a rate problem.

13 We recover costs differently among  
14 industries. That's a broader problem.

15 And ultimately, we over recover fuel costs  
16 and we'll probably over recover fuel costs on all of  
17 the movements that are exhibiting a revenue cost ratio  
18 greater than the average for the year, roughly one --  
19 you might even be over recovering fuel costs for  
20 everything that's got an RVC greater than 100. So,  
21 you are definitely over recovering differentially.

22 Now, the class one railroads' fuel

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1 surcharge is similarly flawed. We're looking at five  
2 of them. U.S. ones doesn't go forward and they all  
3 share that same flaw.

4 This graph indicates part of the reason  
5 why the railroads might resist the use of RCAF. What  
6 are we looking at here? We're looking at fuel cost as  
7 a percentage of operating cost.

8 Notice two things here. First of all, the  
9 fuel cost as a percentage of operating cost varies  
10 significantly among the railroads and it varies  
11 significantly within a railroad through time.

12 The RCAF weights that you heard about  
13 earlier today will be stable in terms of, at a given  
14 time you'll have the same weight per fuel for all of  
15 the applications of the RCAF whether adjusted for  
16 productivity or not adjusted for productivity for all  
17 carriers, all shipments. What you're looking at is  
18 the fact that fuel impacts them differently. Okay.

19 Now, this graph also shows you one thing,  
20 too. It focuses on the annual changes in fuel costs  
21 and we'll take a look at those on the next graph.

22 Here's the 2005 average fuel surcharge

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1 compared to the 2005 change in fuel cost. Now, the  
2 difference between those two parameters is a rough  
3 measure of over recovery. You can see that all of  
4 them by this measure are over recovering. The source  
5 of this data parenthetically are the railroads' SEC  
6 filings on the company websites and it jumps right out  
7 at you. This data should be available to the STB and  
8 much of it already would be available reported in some  
9 format to the STB.

10 VICE CHAIRMAN MULVEY: Tom, why would the  
11 change in fuel cost be a percent of total cost instead  
12 of just the percent change in fuel cost? The total  
13 cost would also increase. Wouldn't it? And that  
14 wouldn't lower the change in fuel cost as the percent  
15 of total cost and would other costs increase also?

16 MR. O'CONNOR: Yes, total cost can be  
17 moving during that same time period, but what this is  
18 telling you -- we're back on the previous line. What  
19 this is telling you is that as we move from 2004 to  
20 2005, fuel really got to be a serious problem and  
21 looking at the NS, we looked at NS in Jay's data, but  
22 NS in 2005, fuel was roughly 11 percent. NS is not

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1 doing too bad when you have an RCAF that's at 12  
2 percent, 10/12 percent. But, 10 or 12 percent is not  
3 going to be welcomed by BN for whom fuel is 19 percent  
4 nor UP for whom fuel is 20 percent.

5 That's the kind of a problem that you get  
6 into with the RCAF. As long as RCAF stays as a  
7 national figure, this is kind of a structure problem  
8 here.

9 There is another thing, too, to bear in  
10 mind. There is an all inclusive index less fuel. The  
11 all inclusive index less fuel until fairly recent  
12 years, I want to say partway through 2004, 2005 and  
13 beyond if you graph it and we don't have this  
14 particular graph in this particular presentation, but  
15 if graph it, you'll see that the RCAF less fuel and  
16 the RCAF including fuel track very closely together.

17 In 2004 and certainly in 2005 and beyond,  
18 they begin to diverge. When they begin to diverge,  
19 this kind of a problem with fuel and fuel cost  
20 recovery is going to be a typical problem that you're  
21 going to be hearing about from both railroads and  
22 shippers. It's a structure problem.

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1           Okay. Now, this graph we just looked at.  
2           Let's go back to page four. Just take a quick look at  
3           page four and now, let's go to page six. That's the  
4           difference in cost. This is the fuel surcharge. It  
5           is utterly impossible for that cost difference to be  
6           run against this fuel surcharge uniformly and somebody  
7           is not recovering a different amount. That's  
8           mathematically impossible.

9           Now, the fuel surcharges claimed by BN and  
10          UP are virtually identical. The fuel surcharges  
11          claimed by KCS, NS and CSXT are also virtually  
12          identical. There is, of course, a difference between  
13          the eastern carriers and the west and the KCS joined  
14          the eastern carriers in roughly the end of 2004. But,  
15          that's an amazing graph.

16          Here is what we were able to piece  
17          together and Kim gets most of the credit for coming up  
18          with this data. This data was pieced together out of  
19          SEC filings. This data should be available for every  
20          railroad at the period that you want and when you have  
21          this data available, all of the ambiguities and  
22          uncertainties about whether there's an over recovery

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1 or an under recovery will disappear.

2 We take line one the 2005 fuel costs, line  
3 two the 2004 fuel costs, line three is simply the  
4 difference. That's the increase in fuel costs as  
5 submitted to the SEC. It really should be submitted  
6 to STB. That's the increase in fuel costs. That's  
7 the amount that one would expect a surcharge to  
8 recover.

9 Some of the railroads, BN and NS and UP,  
10 we were able to identify an amount of fuel surcharge  
11 revenue that they reported. Most of this is direct.  
12 Some of it came indirectly through Wall Street analyst  
13 reports. It should be coming from the STB. This is  
14 a simple piece of information and with this piece of  
15 information, all the ambiguity goes away. You've got  
16 the facts. You've already got the principle. Then  
17 you'll have the facts. Then you're there. That's  
18 all.

19 Okay. The next slide, I would submit that  
20 the class one railroads' fuel surcharge structure is  
21 unsupported, certainly unsupported on data that's been  
22 provided or that we've been able to come up with or we

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1 heard here today and it appears to be structurally  
2 inequitable. I would submit further that that  
3 practice is almost by definition unreasonable.

4 Similar shipments transported in the same  
5 train can and do have vastly different fuel  
6 surcharges. We submitted that in evidence. No need  
7 to dwell on it here. Anybody could come and replicate  
8 that same analysis. You would get exactly the same  
9 result.

10 Central city to central city, different  
11 commodities, different revenue, different fuel  
12 surcharge. Everything else is the same.

13 Here's the plan that we would recommend  
14 for your consideration. First, require uniform  
15 railroad reporting of railroad fuel costs. Not a big  
16 deal. They're copying it. It's there.

17 The relevant fuel surcharge measure is the  
18 change in fuel cost. Not the total, but the change  
19 and the definition of the base period becomes  
20 critical. It is definitely not 2001 as we heard a  
21 couple of times here today. It is not 2001.

22 For both the base period and the

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1 subsequent period, fuel cost will be related we'd  
2 recommend to a simple and readily measured service  
3 unit. Revenue ton miles comes to mind. There are  
4 lots of others that could work.

5 But, railroads would also report the  
6 actual fuel surcharge revenues they collect during  
7 each period and they would distinguish, this is  
8 important, they would distinguish the non-fuel  
9 surcharge traffic from the fuel surcharge traffic so  
10 we wouldn't be guessing about it.

11 Now, where did I get that idea? I got  
12 that idea from the announcement that CSX made in 2000  
13 when they announced their first fuel surcharge and it  
14 was authored by our current Secretary of the Treasury  
15 who was then President of CSX. But, that's his idea.

16 I think it's a good idea and he said that  
17 was the way he would apply the fuel surcharge. He  
18 would not apply a fuel surcharge to traffic to which  
19 is should not be applied. He defined as part of that  
20 traffic RCAF traffic, RCAF suggested traffic, traffic  
21 that had a contract.

22 Then we go to step five, comparisons of

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1 the fuel cost incurred and the fuel revenues received  
2 becomes a simple matter of arithmetic. Whether you  
3 have an overcharge or an undercharge, you can then  
4 correct it in the following period be that a month or  
5 a quarter.

6 This is very similar to the RCAF  
7 forecasting adjustment that is automatic. I mean they  
8 do their best at the RCAF forecast and as you know  
9 from looking at the RCAF forecast, that it's never  
10 been right. I don't think there's a single quarter  
11 it's ever been right in its history. That's the way  
12 forecasts are.

13 So, you have an adjustment once you got  
14 the actual data. You look at the actual data and you  
15 apply a forecast correctly.

16 That is our recommendation and we  
17 appreciate the opportunity to be before you and we may  
18 have even finished close to on time.

19 Thank you. Kim is the coauthor of this.  
20 He's allowing me to speak here, but he's the coauthor.

21 CHAIRMAN BUTTREY: Thank you very much.

22 MR. O'CONNOR: Okay.

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1                   MR. ALI AWAN: Good afternoon, Chairman  
2 Buttrey and Vice Chairman Mulvey and Board staff  
3 members.

4                   The view is quite different from this side  
5 of the dais I must say and it's good to see you all  
6 again.

7                   CHAIRMAN BUTTREY: It's good to see you,  
8 too.

9                   MR. ALI AWAN: Thank you. As you know, my  
10 name is Mazhar Ali Awan and I am a Managing Director  
11 at Transportation Economics, a consulting group that  
12 assists electric utilities and other shippers to  
13 understand how transportation and regulatory issues  
14 affect their businesses.

15                  Aside from litigations for it,  
16 Transportation Economics has helped shippers with  
17 plant studies, cost analysis for various rail  
18 movements, project feasibility analyses and other  
19 types of economic research and forecasting.

20                  Much of what I wanted to cover today has  
21 already been covered by other speakers. So, I'm going  
22 to leave out a lot of that portion and yield back the

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1 balance of my time.

2 Let me start by saying that railroads are  
3 entitled to cover their fuel expenses. I don't think  
4 a single shipper today has said to the contrary.  
5 Moreover, railroads should be free to bear as much or  
6 as little risk as they want with regard to changes in  
7 fuel prices.

8 Traditionally, railroads have accomplished  
9 this through at least three different mechanisms. The  
10 first one escalation clauses and contracts, hedging  
11 programs and the third one being fuel surcharges.

12 Escalation charges are based on some  
13 factor of real cost and allow railroads to recoup fuel  
14 expenses. Of course, if prices drop, the savings are  
15 passed along to the shippers.

16 Hedging inevitably raises the expected  
17 fuel price. There is a cost to be paid for the  
18 benefit of smoothing out price volatility.

19 In addition, any hedging program carries  
20 with it a small, but a very real risk of a rogue  
21 trader. A trader that guesses wrong and then doubles  
22 up his bets and potentially single handedly wipes out

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1 the firm.

2 Hedging programs used in conjunction with  
3 fuel surcharges are more worrisome and really are  
4 double dipping, but actually, the more you think about  
5 it they're really triple dipping or a triple recovery  
6 of fuel expenses.

7 Ideally, a hedging program would be  
8 effective or prudent only where a carrier did not have  
9 recourse to adjusting rates to accommodate added fuel  
10 expense.

11 I've traveled much in the last year since  
12 leaving the Board, year and a half since leaving the  
13 Board and aside from service concerns, the biggest  
14 concern that shippers have had throughout the country  
15 has been the fuel surcharge expense that they've been  
16 forced to bear.

17 I think the questions that the Board  
18 really needs to ask itself and the shipping community  
19 and the railroads are what is a proper fuel surcharge?  
20 Two, under what circumstances would a fuel surcharge  
21 become an unreasonable practice and three, what can  
22 the Board do to facilitate private sector initiatives

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1 to develop an appropriate fuel surcharge mechanism?

2 Let me begin by saying that a fuel  
3 surcharge ought to be a pass-through mechanism of  
4 additional fuel expenses and that's unexpected changes  
5 in fuel expenses. So, surcharges that capture more  
6 revenue than the totality of a movement's fuel costs  
7 are really not a surcharge.

8 An appropriate fuel surcharge is a pass-  
9 through mechanism not a call-back mechanism. A  
10 mechanism that captures more revenue than the change  
11 in fuel price is implicitly and surreptitiously a rate  
12 increase.

13 An appropriate fuel surcharge should  
14 capture the change in fuel prices from a common  
15 starting point. It makes little sense to ask the  
16 shipper who's built a new plant to pay a 15 percent  
17 fuel surcharge when they haven't moved anything yet.

18 Stepping back for a second, I think this  
19 whole problem with the fuel surcharge and the reason  
20 why you hear so much outcry about this and concern  
21 from both the railroads and the shipping community is  
22 really an information asymmetry problem.

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1           The Board can very easily change this.  
2           There have been other shippers during the day who  
3           recommended that we go to SEC filings and various --  
4           and require the railroads to file additional data. I  
5           don't think that needs to be really done and I'm going  
6           to explain that more fully in a minute.

7           The Board requires the railroads to file  
8           R1 statements every year and in those R1 statements is  
9           a category for fuel expenses. So, the Board already  
10          has the data it needs to determine what the fuel  
11          expenses for the various railroads have been for the  
12          previous year and the Board processes these R1  
13          statements that the railroads submit into its uniform  
14          rail costing system, the URCS costing system, and the  
15          data exists within the Phase II part of the URCS  
16          costing system.

17          Now, the Board can very easily change its  
18          asymmetric problem by tweaking the Phase III program  
19          which the Board sells to all interested parties at a  
20          nominal expense. I think it's \$50. So, there's a  
21          plug for the Board's IT department, and really change  
22          the dynamic of what people are talking about out in

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1 the industry.

2 So, with these changes in the URCS system  
3 that we've proposed and which I'll explain a little  
4 bit more in a minute, this information will allow  
5 shippers to really assess the surcharges that they  
6 believe are either onerous. They can use this  
7 information to find out that, in fact, they are  
8 reasonable and at the same time, the carriers can use  
9 this data to determine whether their fuel surcharges  
10 are too high and effectively, they would have to  
11 explain to the shippers why their fuel surcharges are  
12 so high.

13 So, it really changes the dynamic of the  
14 conversation going on in the private sector by  
15 providing the industry more information.

16 Now, in my written statement, in  
17 Transportation Economics' written statement, we have  
18 enunciated five principles that the Board should  
19 employ in assessing fuel surcharges and I won't repeat  
20 those here in the interest of time.

21 What I did want to do was I know that Tom  
22 did an excellent job showing you the macro level of

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1 the effect of fuel costs on railroads and the  
2 surcharges that they've imposed and the difference  
3 between the two and I think in keeping with the  
4 national rail transportation policy which really  
5 states that the Board should allow the private sector  
6 to function as much as possible on its own without  
7 interference from the Board, we really need to look at  
8 a micro analysis to see which shippers are really  
9 being affected and how do we remedy those particular  
10 instances.

11 Transportation Economics was asked by  
12 Highroad Consulting to apply URCS to nearly two dozen  
13 movements to isolate fuel cost associated with these  
14 movements and to compare these expenses to fuel  
15 surcharges applied to these shippers and we did this  
16 and we required -- we did not require -- we didn't  
17 have to go to the SEC filings to get this data. All  
18 we did was look into the URCS figures that the Board  
19 reports at the end of the year usually around  
20 September every year for each of the rail carriers.

21 And if you look through the URCS tables  
22 and they're voluminous, almost 400 pages per railroad,

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1 you can go through the tables and you can find the  
2 unit cost associated with each one of the elements  
3 that one would think would contribute to fuel expense  
4 and those elements are actually identified in the URCS  
5 program through the regression equations that are used  
6 by URCS and rightfully, gross ton miles one would  
7 think would be a very important factor in determining  
8 fuel cost as would locomotive running miles and if you  
9 keep going through once you find those two variables,  
10 you find that there is yard switching and road  
11 switching that also contribute to fuel expense for the  
12 railroads.

13 And basically, that's what we did. We got  
14 the unit cost for the gross ton miles, the unit cost  
15 for the locomotive running miles and switching that  
16 would be associated with these particular movement  
17 that we analyzed. We added a gross overhead ratio to  
18 that and used the movement characteristics developed  
19 using URCS and we got very interesting results.

20 The exact model that we used is included  
21 in our written testimony.

22 I would note that there really is not

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1 reason to use West Texas crude or the highway diesel  
2 cost or any of these other indices because this  
3 information exists within URCS. So, why not use the  
4 Board's costing methodology or the costing data that  
5 the Board already has to figure out where we are with  
6 respect to fuel cost or fuel surcharges.

7 Essentially we assume the URCS regressions  
8 that fuel expense was based on trailing weight, the  
9 number of locomotives used in the movement and the  
10 length of movement. In our analysis, we found that  
11 the cost for each of the shippers that we studied they  
12 were paying fuel surcharges that exceeded the total  
13 fuel expense developed using URCS Phase II and Phase  
14 III data and movement characteristics. That's the  
15 total fuel expense.

16 Stated differently, the fuel surcharge  
17 itself was greater than the total fuel expense for the  
18 movement, while the base rate already includes a  
19 component for fuel within that rate. In fact, these  
20 fuel surcharges often exceeded by several multiples  
21 the total fuel cost estimated by URCS. We're just  
22 talking about the fuel surcharge now.

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1                   CHAIRMAN BUTTREY: What was the order of  
2 magnitude of that difference?

3                   MR. ALI AWAN: It varied from if I  
4 remember correctly 75 to 200 percent. Is that  
5 correct? Okay.

6                   I also wanted to mention that railroads  
7 should not be allowed to turn to non-contract shippers  
8 to cover the cost of fuel associated with long-term  
9 contracts that do not possess pass-through mechanisms.

10                  Now, the Board on the stand alone rate  
11 case ties has been very concerned with cross subsidy  
12 concerns and it should be concerned with this I think  
13 on this factor, too because this practice should be  
14 considered a cross subsidy. An impermissible cross  
15 subsidy.

16                  Concluding, the Board asked in the notice  
17 for the hearing that the shippers show that railroads  
18 were labeling a rate increase as a fuel surcharge and  
19 to show when a rate increase is not directly or  
20 closely correlated to increases in cost of fuel for a  
21 particular movement to which the surcharge is applied.

22                  Our empirical research into this inquiry

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1 shows that the movements that we analyze, the recovery  
2 of fuel expense was, in fact, greater than the fuel  
3 cost incurred by the respective originating and  
4 terminating railroads.

5 The Board also asked how the reporting  
6 requirements of the railroads should be adjusted to  
7 provide rail customers with better information on a  
8 carrier's fuel costs and the revenue collected through  
9 fuel surcharges. We agree with the railroads that the  
10 answer to that is the data is already collected and  
11 exists in a usable form within URCS.

12 The Board simply needs to add a data  
13 output in the phase three process to show what the  
14 fuel costs are for the movement that has been  
15 analyzed.

16 The railroads have testified that  
17 developing fuel costs for each of these thousands  
18 traffic would be onerous. This is not the case. URCS  
19 could be used as a tool by shippers to determine what  
20 their fuel expense is for each of their movements and  
21 they could use this data to negotiate with the  
22 railroads. This would go a long way in giving

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1 shippers the needed information to assess fuel  
2 surcharges made by railroads as reasonable or  
3 unreasonable.

4 CHAIRMAN BUTTREY: Excuse me. Your time  
5 is up. So, if you could just briefly sum up.

6 MR. ALI AWAN: I have --

7 CHAIRMAN BUTTREY: Maybe 30 seconds to  
8 summarize.

9 MR. ALI AWAN: Okay. Well, actually, I'm  
10 pretty much done. I'm happy to take any question that  
11 you might have.

12 VICE CHAIRMAN MULVEY: What about the data  
13 time line with URCS data? Is that a problem at all?  
14 URCS data is not as current as you might like?

15 MR. ALI AWAN: Right. You usually have  
16 about a year/year and a half --

17 VICE CHAIRMAN MULVEY: Year and a half.

18 MR. ALI AWAN: -- backlog depending on how  
19 quickly the data is processed.

20 You can index those numbers back quite  
21 easily. So, I don't think that's going to be too much  
22 of a problem or up if you want.

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1 VICE CHAIRMAN MULVEY: Um-hum.

2 MR. ALI AWAN: It can be done because  
3 those indices exist. So, it's a very simple  
4 computation.

5 VICE CHAIRMAN MULVEY: Yes. It does  
6 strike me that some of these things can be done with  
7 today's modern computers, and given the availability  
8 of high speed computers that the railroads have, we  
9 have here and having people like you on board, should  
10 be more doable and not quite as onerous as it's made  
11 out to be.

12 MR. ALI AWAN: I agree.

13 CHAIRMAN BUTTREY: Ms. Dearder, you may  
14 proceed.

15 MS. DEARDEN: I'm Sandra Dearden with  
16 Highroad Consulting and I thank you for the  
17 opportunity to present our views in this proceeding.

18 I filed a statement in the proceeding.  
19 I'm not going to cover all those points, but I think  
20 I would like to cover a few points and also clarify  
21 some of the disconnect that you identified, Chairman,  
22 today in what the railroads are presenting versus what

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1 the shippers are saying.

2 I think the railroads' point of view that  
3 they're under recovering their fuel expenses is  
4 probably accurate, but what they're doing is they're  
5 looking at the big picture and the total fuel costs  
6 where the customers, rail customers, who are paying  
7 surcharges under the standard surcharge programs are  
8 overpaying for fuel.

9 As Awan said, we prepared cost evidence  
10 for four clients who also filed statements into this  
11 proceeding. It's important to note that the fuel  
12 surcharges that we used in the analysis were the  
13 average fuel surcharges paid in 2005. The reason we  
14 did that is to protect the confidentiality of the  
15 clients' rates and so because the surcharges starting  
16 escalating at the back end of 2005 and are much higher  
17 in 2006, that was somewhat of a conservative approach.

18 We studied 25 lanes and in every case, the  
19 fuel surcharges were at least four times the total  
20 cost of fuel on the move.

21 In the CSX filing, I noted that they said  
22 that fuel is an integral part of their rate

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1 negotiations. We recently helped a client to  
2 determine where to build a new manufacturing facility  
3 in New York and they've announced and they're going  
4 forward. That plant will open in 2007.

5 So, in the negotiations, we asked why the  
6 standard fuel surcharge program would apply since the  
7 fuel costs that applied in 2001 and 2002 would not be  
8 relevant to shipments that would start occurring in  
9 2007, but they were totally inflexible on that  
10 position.

11 Oh, another thing that happened with  
12 another negotiation with a client was when we started  
13 talking about addressing the fuel surcharges with that  
14 railroad. They said we have embraced the rail fuel  
15 surcharges and we need the money because we have this  
16 new theme which is re-investability and re-  
17 investability is they need the money to reinvest  
18 capital into their system because of deferred  
19 maintenance and the need to increase capacity. It  
20 seems to me that that is not what the purpose of the  
21 fuels surcharges are.

22 In our filing, we have a number of

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1 recommendations and I'd just like to touch on a  
2 couple. We would like for the Board to adopt some  
3 principles on what to do about fuel surcharges and we  
4 would recommend that when needed and not for -- we  
5 hope that this can be worked out between the shippers  
6 and the carriers, but that you have a mediation  
7 process and that reparations be considered when we can  
8 prove overcharges.

9 Also, as Awan suggested, the fuel cost  
10 should be reported as a separated line item in the  
11 URCS data and also I'd like to request that any  
12 actions that come out of this proceeding also apply on  
13 exempt traffic.

14 CHAIRMAN BUTTREY: Thank you very much.

15 MS. DEARDEN: Yes.

16 CHAIRMAN BUTTREY: Yes, sir, you may  
17 proceed.

18 MR. BEHE: Hi. Thank you for the  
19 privilege.

20 My name is Mike Behe and for the past six  
21 years, our small firm, Freight Resources Network, has  
22 been serving the information needs of rail shippers.

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1           Now, we were founded by former Conrail  
2 executives. During that six years, we have grown our  
3 customer list to where it now includes over 200 of the  
4 largest rail shippers in North America. Many of them  
5 are here today.

6           It is relevant to note that our customers  
7 make regular use of the information in the STB's  
8 public waybill form.

9           In its notice announcing this public  
10 hearing, the Board stated that in this hearing  
11 shippers and railroads are asked to comment on whether  
12 and how railroad reporting requirement should be  
13 adjusted to provide rail customers with better  
14 information on a carrier's fuel costs and maybe more  
15 importantly, the revenues collected through fuel  
16 surcharges.

17           The Board goes on to say making this  
18 information publicly available should enable shippers  
19 to better identify and protect against inappropriate  
20 surcharges and to more reliably forecast their future  
21 transportation costs.

22           Make no mistake about it, information does

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1 help rail shippers manage their transportation costs.

2 You've heard the shippers claim over  
3 recovery and the railroads claim under recovery. I  
4 want to quote the first speaker of the day. I'm the  
5 last speaker of the day. I'd like to quote the first  
6 speaker of the day the Honorable Brian Schweitzer,  
7 Governor of Montana, said that "The devil is in the  
8 details" and I think he's right.

9 In written and spoken testimony, the Board  
10 has heard that highly-rated chemical shipments pay  
11 higher surcharges than low-rated mineral shipments.  
12 Fuel surcharges on wheat run higher than corn.  
13 Movements involving railroad provided equipment pay  
14 higher surcharges than similar moves in private  
15 equipment and you've either read or heard other  
16 examples obviously.

17 Yet, none of these cost recovery  
18 disparities can be contributed to differences in the  
19 railroad's fuel consumption.

20 Consistent with the Board's request as to  
21 how you might adjust railroad reporting requirements,  
22 FRN recommends that the STB move quickly to collect

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1 detailed fuel surcharge revenue data from sample  
2 railroad freight bills and include it in the public  
3 version of the carload waybill sample.

4 Now, the Board has heard testimony from  
5 other witnesses today implying the need for such an  
6 initiative and over the past few months, FRN has heard  
7 similar comments from many of our customers. We,  
8 therefore, recommend that the Board require the  
9 railroads to submit their fuel surcharge revenues for  
10 each sampled freight bill and that this revenue appear  
11 in the public waybill file as a separate and distinct  
12 data field. Surcharge revenues are too significant  
13 and evidently too permanent to continue to ignore them  
14 in this sampling process.

15 Now, in order to protect the  
16 confidentiality of any contracted-base freight rates,  
17 we recommend that the Board adopt the following  
18 reporting requirements. In situations where the  
19 railroad applies a percentage to the actual freight  
20 weight to determine the fuel surcharge amount and  
21 where the base freight rate is in tariff or public  
22 price form, the fuel surcharge revenues would be

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1 captured and displayed exactly as they are billed.

2 However, if the base freight rate is a  
3 confidential contract, then obviously under the  
4 percentage arrangement revealing the surcharge would  
5 reveal the contract. The fuel surcharge revenues  
6 would be disguised using the same method applied to  
7 the corresponding base contract freight rate.

8 When the railroad utilizes a mileage-based  
9 method for calculating the fuel surcharge or any other  
10 method that may be devised in the future that does not  
11 involve use of the base freight rate in its  
12 derivation, the fuel surcharge revenues would be  
13 captured and displayed exactly as they appear on the  
14 freight bill.

15 In closing, we respectfully encourage the  
16 Board to, one, immediately begin collecting this data  
17 from the railroad. Two, include fuel surcharge  
18 revenues in a separate and distinct data field in the  
19 public waybill file and do so at the earliest possible  
20 opportunity and three, because timely data is worth a  
21 lot more than late data, take every available means to  
22 accelerate the processing of and advancing the

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1 periodic release date for the public waybill file.

2 Very grateful to have the opportunity to  
3 share these views with you today.

4 CHAIRMAN BUTTREY: We thank you very much  
5 for being here sharing that with us.

6 I'd like to open up the panel again if I  
7 could for not necessarily rebuttal, but an opportunity  
8 to speak to anything any other panelist said. You all  
9 seem to be sort of saying the same things, but there  
10 are some differences that I detected anyway and  
11 anybody on the panel could have a closing statement if  
12 they'd like to do that.

13 MR. O'CONNOR: I'd like to take that  
14 opportunity.

15 First, Awan, I have the greatest respect  
16 for him. He's highly skilled, but I've been thinking  
17 about the proposal that he just offered and let me be  
18 a railroad guy just for a minute and come at that from  
19 a different direction.

20 I will have the data that you didn't  
21 require me to report, but I have it. You don't have  
22 it. Awan doesn't have it because I didn't report it

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1 and if you follow this action plan or Jay's plan, you  
2 will have more data to work with. Both sides will  
3 eliminate the problem of lack of a transparency.

4 Okay. So, I'll have more data than you  
5 will have as we walk into the negotiations. We'll  
6 both know URCS, but I will know more about it than you  
7 do. I will know, for example, that the factors that  
8 drive the URCS' unit costs are not only the regression  
9 results. There are factors imbedded in URCS that go  
10 all the way back to rail form A. Equated switch  
11 factors is the primarily incidence. It goes back to  
12 the 1940s.

13 So, you're coming at me with URCS. I'm  
14 coming after you with the actual knowledge of whether  
15 over recovered.

16 Cut to the rail TOFC. It's the largest  
17 growth area for rail right now and it's a problem for  
18 rail because the profit margins are weak in rail TOFC  
19 and the volume is growing and they're going to be  
20 pressing hard on this.

21 The factors is in URCS that deal with rail  
22 TOFC go back to the 1970s. Way before double stack.

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1 Double stack came on during my watch at the AAR. I  
2 was AVP of Economics and I got a call one afternoon  
3 from a shipping line. I won't say the name, but their  
4 initials are APL and they began asking questions about  
5 TOFC and later that week, I got a call from a railroad  
6 and I won't say their name, but their initials are UP.  
7 Same kind of questions and basically, the upshot of  
8 that was APL came to UP and said we have a new idea  
9 and UP said well, it might work. Might not. We'll  
10 sell you the whole frame. Good luck. And it worked.

11 That meant that the factors that described  
12 the 1970s would not describe the 1990s.

13 So, there's a role for micro in this, but  
14 you must have the macro data to compute that simple  
15 piece of information that we've spent the day  
16 debating. Did we over recover or under recover? They  
17 know. You don't. I'd like to know.

18 CHAIRMAN BUTTREY: Anyone else?

19 MR. ROMAN: I thought I'd also just add a  
20 few words and that is what I'm amazed at with this  
21 fuel surcharge is that this isn't rocket science.  
22 This is pretty much bean counting. Numbers that we go

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1 through in our fuel surcharge study, this is bean  
2 counting and all we're really looking for is to  
3 eliminate some of the uncertainty in the numbers.

4           Railroads submit an awful lot of data to  
5 the STB and from my perspective, you got to know where  
6 you are before you know where you can get to and  
7 there's been a lot of numbers presented here today and  
8 a lot of them with incremental cost increases from the  
9 base time frame. Need to be focusing on what's the  
10 total fuel cost and what's the total revenue that  
11 they're collecting from you because you got to know  
12 where you are before you know where you can get to and  
13 by just changing a little bit more of reporting to the  
14 railroads, I think it can be simplified.

15           I think it can be streamlined and the  
16 biggest thing is for both the Board and the shipping  
17 community to have the beans available to count so that  
18 we don't have to be sitting in a room like this all  
19 day and listening to two dramatically different  
20 stories. We all have to be working from the same  
21 page.

22           And anything that can come out of this

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1 hearing that will do that will make this even though  
2 it's a very long day, will make it a very constructive  
3 day.

4 VICE CHAIRMAN MULVEY: You know, it's been  
5 counting that on its face it would seem to be  
6 something that you could do fairly quickly, but I  
7 remind you that the highest IQs are not  
8 astrophysicists or medical doctors, but CPAs and  
9 there's probably a reason for that. It can sometimes  
10 be very, very difficult to tease out the data.

11 What would seem to be a fairly simple  
12 calculation, as you've seen today often is not. We  
13 have the railroads doing their calculations and saying  
14 here's what it is. We're undercollecting. And the  
15 shippers doing their shippers' calculations and having  
16 them vary quite a bit, too. Even if those have not  
17 been consistent, they all consistently said the  
18 railroads are under collecting.

19 Clearly, we do need the data, but clearly  
20 we need to get the data in a format where we can do  
21 our own calculation and decide what, in fact, it is  
22 costing and what, in fact, is being charged.

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1                   My guess is it's the second piece of that  
2 that might be more difficult to tease out.

3                   MR. ROMAN: Well, there are also some  
4 other -- you've heard things a lot of different ways  
5 in here. The issue of hedging and where the benefit  
6 and loss from hedging goes. I mean there are some  
7 decisions that need to be made from the Board's side  
8 of it, but you still need all the information even to  
9 make an educated decision on some of those things and  
10 anything we do to further that is going to tell us a  
11 lot about where we are now and probably give us a  
12 pretty good road map of where we need to get to.

13                  VICE CHAIRMAN MULVEY: Hedging is  
14 certainly a complicating factor. We've had some of  
15 the shippers say that hedging shouldn't be on the  
16 table. That that's a risk that the railroads take and  
17 therefore, even though if they are paying that for the  
18 fuel, that's a risk that they took and we'll just take  
19 the hedging activity off the table in doing the  
20 calculations.

21                  Others have said no, hedging is an  
22 important consideration and we should include it. So,

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1 it goes both ways. You're right.

2 MR. AWAN: I would add with all due  
3 respect to Tom that using URCS and providing that  
4 information to shippers would lessen the asymmetry  
5 problem that is really the crux of the matter here and  
6 as a threshold matter, you know, if you can show that  
7 your fuel surcharge is in excess of the total fuel  
8 cost associated with that movement, then you've made  
9 a very strong showing that the fuel surcharge is  
10 unreasonable and if you can show that the fuel  
11 surcharge is greater than the delta between what the  
12 fuel cost was and basically the change in fuel cost,  
13 then you've had a weak showing that the fuel surcharge  
14 may be in excess of what a proper fuel surcharge might  
15 be.

16 So, as a threshold matter, I think it  
17 really empowers the shipping community to go out there  
18 and find out hey, is this a realistic shipping fuel  
19 surcharge or not and now, should we move forward on it  
20 and from that point forward, I think I would defer to  
21 Tom that more data might be required to make a more  
22 exact assessment of where you really are.

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1 CHAIRMAN BUTTREY: We are coming up on the  
2 end time for these rebuttals.

3 MR. O'CONNOR: I agree with my friend Awan  
4 and we submitted a couple of figures that show exactly  
5 Awan's point. It shows that the percent variance from  
6 the average fuel surcharge depending on the commodity  
7 can be 200, 300, 400, 500 percent which establishes  
8 the point that you're driving to.

9 That pertains by the way whether we're  
10 looking at average fuel surcharge for commodities, we  
11 selected Houston to LA to Vegas. We also looked at  
12 Chicago to the New Jersey region. One on the east.  
13 One on the west. And looked at a variety of  
14 commodities.

15 Although we were working at the request of  
16 the American Chemistry Council, we found that they  
17 particularly disadvantaged. We found that nobody was  
18 helped by this current method. Nobody.

19 VICE CHAIRMAN MULVEY: Thank you very  
20 much. We have finished.

21 CHAIRMAN BUTTREY: Well, since Mr.  
22 Strege's still in the room, I'll commit to him that

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1 we're going to separate the wheat from the chafe.

2 Thank you very much. This hearing is  
3 concluded.

4 (Whereupon, the hearing was concluded at  
5 5:44 p.m.)