



Surface Transportation Board - RETAC Western Coal Producers Role in the Energy Supply Chain

Kent Smith, VP Commercial Operations

March 6, 2008

#### **Discussion Topics**

- Focus on SPRB
- Daily Operations
- Monthly Communication/Planning
- Longer Term Planning
- Causes of Delays and Disruption
- Long Term Outlook



# **Daily Operation**

- Mining
  - Removing overburden from the coal seam
  - Removing and hauling coal from the pit for loading
  - Reclamation
  - Permit restrictions do not allow uncovered stockpiles: coordination of coal haul and train loading is critical
- Train Loading
  - Upcoming 24 hour line-up faxed from RR on regular intervals
  - 72 hour available online
  - Regular communication regarding unplanned breakdowns, diversions and line-up changes



## Monthly Communication/Planning

- Producer/Customer
  - Customers enter requested shipment volume on railroads' website (NCTA Forecast)
  - Producers acknowledge request on website, differences are typically discussed prior to final submittal
  - Planned outages are typically discussed at this point.
- Producer/Railroad
  - Producers inform railroads about planned maintenance outages
  - Railroads release track maintenance schedules



#### Longer Term Communication and Planning

- Quarterly Producer Breakfast Meeting
- Semi-Annual NCTA Logistics and Planning Meeting
- Individual meetings between producers and RR's
  - Annual production outlook
  - Long term view and projections



# Causes of Delays and Disruption

- Unplanned breakdowns (Mine, RR, Customer)
- Weather
- Derailments
- Slow unloading by customer
- Inefficiencies in communicating and reacting to unplanned events

If producers are operating near capacity, recovering from missed loadings can become difficult or impossible



## Long Term Outlook

- CANAC study of Joint Line projected shipments will grow to near 500 million by 2013
- Growing global energy demand
- Reserve depletion in other regions
- Potential growth of exports
- Impact of future environmental regulations

